



# Annual Report

## 2022-23



Sustainable | Inclusive | Connected to Place | Respecting Boodja



# Welcome to Wadandi Boodja

“Kaya, Nala Maat Kaya Noonduk (Hello, Our Family Welcomes You) to Wadandi Boodja (Saltwater People's Country) we all come together on Boodja (Country). Whilst on Wadandi Boodja we ask that you respect the land by walking softly and take the time to listen to Boodja as she Wongi (Talks).

We respect the presence of the Demmala Goomala (Ancestors) whose Djanga (Spirits) reside on Boodja and whose Djenna (feet) walk the land and whose Djanga Korda (heart spirit) flows through all creation.

Wooditjup (Margaret River) is the heart of Wadandi Boodja (country), a meeting place between land and sea, connecting us all with Wadandi Boodja.

The Wadandi Boodja (Motherland) reaches from Bunbury, along the coast of Geographe Bay, extending to Yallingup (Place of Holes) to Talinup, Augusta (Place of Reeds) inland to Nannup (The Stopping Place), taking in the region of Undalup (Busselton) The Wadan

Boodja (Sea Country) is of great spiritual significance to the coastal Wadandi people.

Boodja Land, Country, Mother Earth is our most important resource. No matter what culture or religion all of us rely on Nala Boodja, Our Country.

It is up to all of us to listen to the land, understand the connection to Country that we all have and realise how urgent it is to work together to make better decisions on how we can create that balance, ensuring sustainability for the generations to come, in order to protect and preserve the beauty of Boodja.

Whilst living, travelling, visiting and holidaying on Wadandi Boodja (Saltwater People's Country) we ask that you respect the area and walk softly on the country, taking the time to listen to Boodja (Country) as she Wongi (Talks) of the Season, and leave nothing but footprints”.

**Wadandi Traditional Cultural Custodian,  
Wayne “Wonitji” Webb.**

## Ngarlak Kaatij Wadandi Ynganjarli Wadandi Boodja

The Shire of Augusta Margaret River acknowledges the Wadandi people (the traditional owners) of Wadandi country.

We acknowledge the Wadandi and Pibelmen have been custodians since the land was soft (creation times) and continue to perform age old ceremonies of celebration, initiation and renewal.

We acknowledge their living culture and their unique role in the life of this region.

The Shire is committed to Aboriginal Australians sharing fairly and equitably in the region's cultural, social, environmental and economic future.

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# Message from the Shire President



## On behalf of Council, I am pleased to present the 2022-23 Annual Report.

After the challenges faced by the Shire in 2021-22, including COVID-19 and bushfires, this last financial year presented an opportunity for Council to refocus its efforts on delivering the future vision of our community to be a community that is sustainable, inclusive, connected to place and respecting Boodja.

We live in one of Western Australia's most accessible local government areas and the Shire was awarded the Most Accessible Community Award 2022 for the fourth consecutive year. This award recognises Council's commitment to improving access for people with a disability and inclusion for the whole community regardless of race, gender, age and ability.

As the first destination in WA and only one of four destinations in the whole of Australia to become a certified ECO Destination, we continue to ensure locals and visitors alike are aware of the positive environmental and social initiatives and encourage all to tread lightly on the land. We're proud of our ambitious Climate Action Plan and are working hard to achieve Net Zero in 2030.

We recognise that each unique townsite within the Shire has its own distinct characteristics to be celebrated. Through our long-standing relationship with local Wadandi Elders, Traditional Custodians and the Undalup Rangers we continue to work together to protect local culture and environment.

Our Jenna Yen Mundamung (Walking Together) Strategy was developed in partnership with local Traditional Owners, to facilitate a richer understanding of our cultural history.

During the year we commenced the roll out of dual naming of key Shire buildings including the HEART as Nala Bardip Mia (The Story House), the Recreation Centres as Nala Waabi Mia (Our Play House), the Shire Libraries as Nala Kaatajiin Mia (Our Knowledge House) and the Shire Administration Buildings as Koorling Wongi Ni (Coming, Going, Talking, Listening).

I was honoured to attend various Shire events throughout the year and formally welcome another 49 Australian citizens to our Shire in various Citizenship Ceremonies. Another highlight was hosting the Ambassador of the Kingdom of the Netherlands and dignitaries. The 400th anniversary of the mapping of the coast by the Dutch VOC ship the Leeuwin was commemorated, culminating in a community celebration throughout Augusta.

The Shire continued to fund numerous major events including Cinefest Oz, Strings Attached Guitar Festival, Margaret River Readers & Writers Festival, Fine Vines, Cabin Fever and Rapid Ascent Ultramarathon. The Shire is committed to strengthening our community through events and acknowledges each community member has knowledge and skills which are valued and can be celebrated.

I would like to thank and acknowledge the Shire Executive Leadership Team, Shire staff and my fellow Councillors for their resilience and dedication to serving the community.

**Paula Cristoffanini**  
Shire President

# Message from the Chief Executive Officer



**It has been a very busy year, and I'm incredibly proud of everything we've achieved over 2022-23.**

The Shire provides a broad range of services and facilities for our ratepayers, residents, businesses and visitors and this year we continued to improve upon our service delivery whilst also delivering a range of projects and initiatives.

One of our biggest projects has been the redevelopment of the much loved Margaret River Recreation Centre. There are a huge number of moving parts with a complex refurbishment of this scale, but the finish line is in sight and we're looking forward to welcoming everyone back in early 2024. The new, improved centre has been carefully designed to meet sustainability criteria and to be accessible for all. As well as looking fantastic, it will be a high quality, durable and low maintenance building which will serve the community well into the future.

Mid-year, Council endorsed a new five year management agreement with Arts Margaret River to deliver programming at the Margaret River HEART (Nala Bardip Mia). This new, co-managed model

brings together the collective skills and experience of Shire staff and the Arts Margaret River team and we are all excited to see the HEART reach its full potential in the upcoming years.

Recognising the evolving needs and expectations of our diverse and growing community, we also developed our first Customer Experience (CX) Strategy. The goal of the strategy is to make sure we're approachable and easy to interact with while maintaining a community and customer-centric approach to all the services we deliver.

I'm pleased with what we have achieved during 2022-23 and thank Shire President, Cr Paula Cristoffanini, Councillors and our incredible team of staff and volunteers for their continued commitment to serving the community.

A handwritten signature in black ink, which appears to read 'Stephanie Addison-Brown'.

**Stephanie Addison-Brown**  
*Chief Executive Officer*



A photograph of three people standing in front of a mural. On the left is a man with a beard wearing a brown beanie and a dark hoodie with 'VINYLA WARNING.COM.AU' printed on it. In the center is a woman with long brown hair, glasses, and a blue shawl over a black top, with a red and black feather necklace. On the right is a man with a beard and long hair wearing a dark hoodie. The background features a mural with a large blue bird and yellow dotted lines.

# COMMUNITY VISION

**Augusta Margaret River**  
Sustainable, inclusive, connected  
to place and respecting Boodja

The Shire of Augusta Margaret River exists to  
provide, facilitate and advocate for services,  
facilities and Boodja, to improve quality of  
life for everyone in our community.



# Our Community

The shire's 2,123km<sup>2</sup> area hosts a diversity of people and places. Each place in the shire has its own distinct character and identity but we all share the values of connection and sustainability. We are committed to responsibly developing vibrant, sustainable places, which maintain their distinctive characters and support a local economy that is resilient, equitable and sustainable.

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**Augusta** is a unique, friendly, biodiverse coastal town where the bushland meets the still waters of the river and the wild ocean, in a landscape of pelicans, the water and sky.

**Cowaramup** is a charming, friendly and collaborative country community where peaceful neighbours, trees and wildlife thrive.

**Gracetown** is a special place where people enjoy the beauty of its biodiversity, raw ocean, and its unique natural geology.

**Karridale** is a rural community of solitude and choice where family farms provide our homes in the country.

**Kudardup** is a beautiful, peaceful community built on family values, farming into the future.

**Margaret River** is a unique place where the community is holistically connected to the natural environment and all the opportunities it can bring.

**Prevelly and Gnarabup** are unique coastal communities where raw bushland meets wild ocean and a pristine Margaret River.

**Scott River** is a diverse agricultural and environmental hub with a strong family farming history and connection to the land.

**Witchcliffe** is a historical and creative rural community built on the values of inclusiveness, sustainability and relationships.



# Our Environment

The Margaret River is approximately 60km long and drains from a catchment area of approximately 477km<sup>2</sup>. The river comprises a 190km network of tributaries, and the recognition and preservation of Aboriginal heritage values is integral to best practice river management.

To the Wadandi People, the Margaret River is known as Wooditjup, named after the magic man, Wooditj. Devil's Lair, south of Margaret River, is one of the earliest sites of human occupation in Australia and contains evidence of Wadandi existence dating back at least 48,000 years.

The Wooditjup Bilya Protection Strategy supports the coordinated and collaborative management of the Margaret River, its tributaries and associated remnant native vegetation. The aim of the strategy is to protect Aboriginal heritage values, water quality, streamflow and biodiversity, and manage human impacts.

The Strategy was developed through a partnership between the Shire of Augusta Margaret River and the Margaret River Collaborative Management Group. The Collaborative Management Group represents Indigenous custodians and a range of stakeholders, including local government,

State government agencies and local community environment groups, such as Nature Conservation Margaret River and the Margaret River Regional Environmental Centre.

The Strategy guides management of the Margaret River through agreed management objectives, strategies and actions to achieve three broad outcomes:

- Recognition of Aboriginal heritage and community values
- Best practice coordination and management
- A healthy ecosystem
- The South West of Western Australia is one of 36 International Biodiversity Hotspots and the Busselton–Augusta region has also been independently identified as one of 15 national biodiversity hotspots within Australia.

The shire spans 237,000ha with 60% being native vegetation cover and 82,246ha of State forest. This forms part of a wider corridor called 'Gondwana Link' which is critical bushland area that protects biodiversity and boosts ecological resilience.

“Council recognises that all life has intrinsic value, is interconnected and that biodiversity and ecology integrity are part of irreplaceable life support systems and are the foundation for our region’s lifestyles and economy.”

– Augusta Margaret River Sustainability Policy 2023





“We will protect and enhance the unique, natural environment and biodiversity of the region through climate action and informed decision making.”

– Strategic Community Plan 2040



# Council

COUNCIL CHAMBERS



# Council

The Shire of Augusta Margaret River has seven Councillors. The President and Deputy President are elected by the Council following each ordinary Local Government election. Councillors are elected for a term of four years.



**SHIRE PRESIDENT**  
**Paula Cristoffanini**

Term expiry October 2023



**DEPUTY PRESIDENT**  
**Julia Meldrum**

Term expiry October 2025



**COUNCILLOR**  
**David Binks**

Term expiry October 2025



**COUNCILLOR**  
**Brian Daniel**

Term expiry October 2023



**COUNCILLOR**  
**Ian Earl**

Term expiry October 2025



**COUNCILLOR**  
**Kylie Kennaugh**

Term expiry October 2023



**COUNCILLOR**  
**Tracey Muir**

Term expiry October 2025

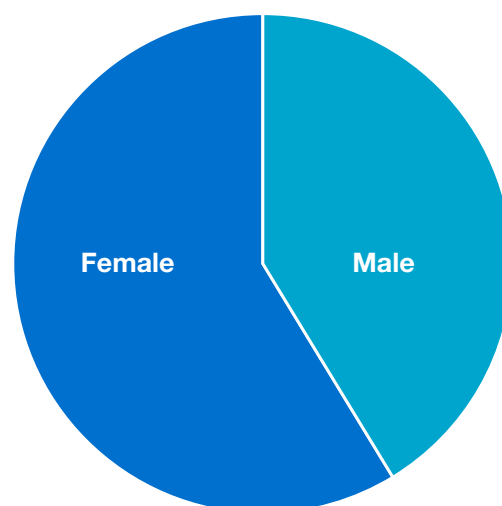
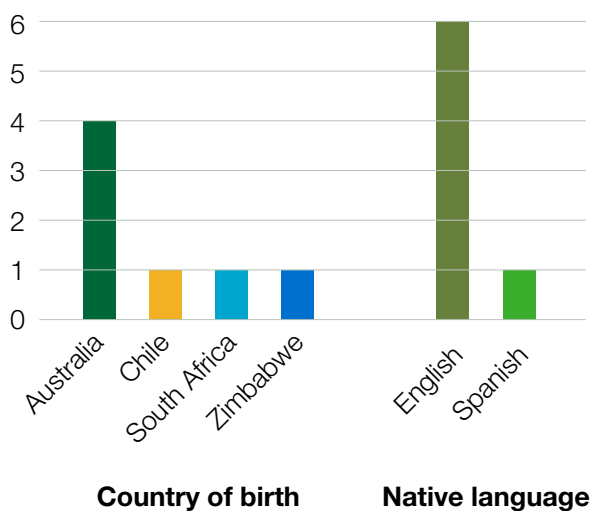
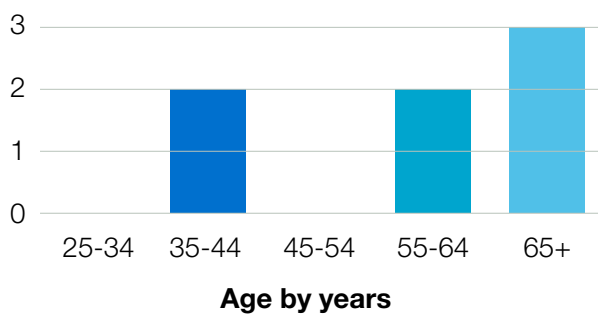
Note: The next local government election is in October 2023, and the Council will be required to have eight elected members. The Shire President will be elected by popular vote.



# SHIRE of AUGUSTA MARGARET RIVER



## Council Diversity





# Councillor and Committee Meeting Attendance

## Council Meetings

### Councillor Attendance July 2022 – June 2023

	Ordinary Council	Special Council*
Cr Paula Cristoffanini	18/19	1/1
Cr Julia Meldrum	17/19	1/1
Cr Kylie Kennaugh	18/19	0/1
Cr Brian Daniel	16/19	1/1
Cr David Binks	14/19	1/1
Cr Tracey Muir	18/19	1/1
Cr Ian Earl	17/19	1/1



\* The Special meeting held during the year related to:

- Outcome of HEART Future Focus Review
- Contract Variation – Lease of Patching Truck
- Recreation Centre – Design Contract

Note: one general electors meeting was also held in 2022-23

## Committee Meetings

### Councillor Attendance July 2022 – June 2023

	Audit and Risk Management	Bush Fire Advisory	Local Emergency Management	Sustainability Advisory
<b>Number of meetings held</b>	<b>4</b>	<b>4</b>	<b>3</b>	<b>3</b>
Cr Paula Cristoffanini	4/4	NA	2/3	3/3
Cr Julia Meldrum	N/A	N/A	0/3	N/A
Cr Kylie Kennaugh	3/4	N/A	N/A	N/A
Cr Brian Daniel	3/4	0/4	N/A	N/A
Cr David Binks	3/4	N/A	N/A	N/A
Cr Tracey Muir	N/A	3/4	N/A	3/3
Cr Ian Earl	1/1*	3/4	0/3	N/A

\*Attendance as deputy member

## Council Remuneration

### Fees, expenses and allowances paid to each Councillor during 2022-23 are as follows:

Councillor	Shire President/ Deputy Allowance	Councillor Sitting Fees	ICT Allowance <sup>1</sup>	Expense Reimbursement
Cr Paula Cristoffanini	\$64,938	\$27,755	\$3,500	\$2,908
Cr Julia Meldrum	\$16,235	\$21,668	\$3,150	\$4,327
Cr Kylie Kennaugh	-	\$21,668	\$3,500	-
Cr Brian Daniel	-	\$21,668	\$3,150	\$48
Cr David Binks	-	\$21,668	\$3,500	\$1,532
Cr Tracey Muir	-	\$21,668	\$3,150	\$227
Cr Ian Earl	-	\$21,668	\$3,150	\$1,018
<b>Total</b>	<b>\$81,173</b>	<b>\$157,763</b>	<b>\$23,100</b>	<b>\$10,060</b>

<sup>1</sup> Where a Councillor elects to use a Shire-provided laptop, an ICT Allowance is received at a reduced rate of \$3,150 per annum.



# Shire Organisation



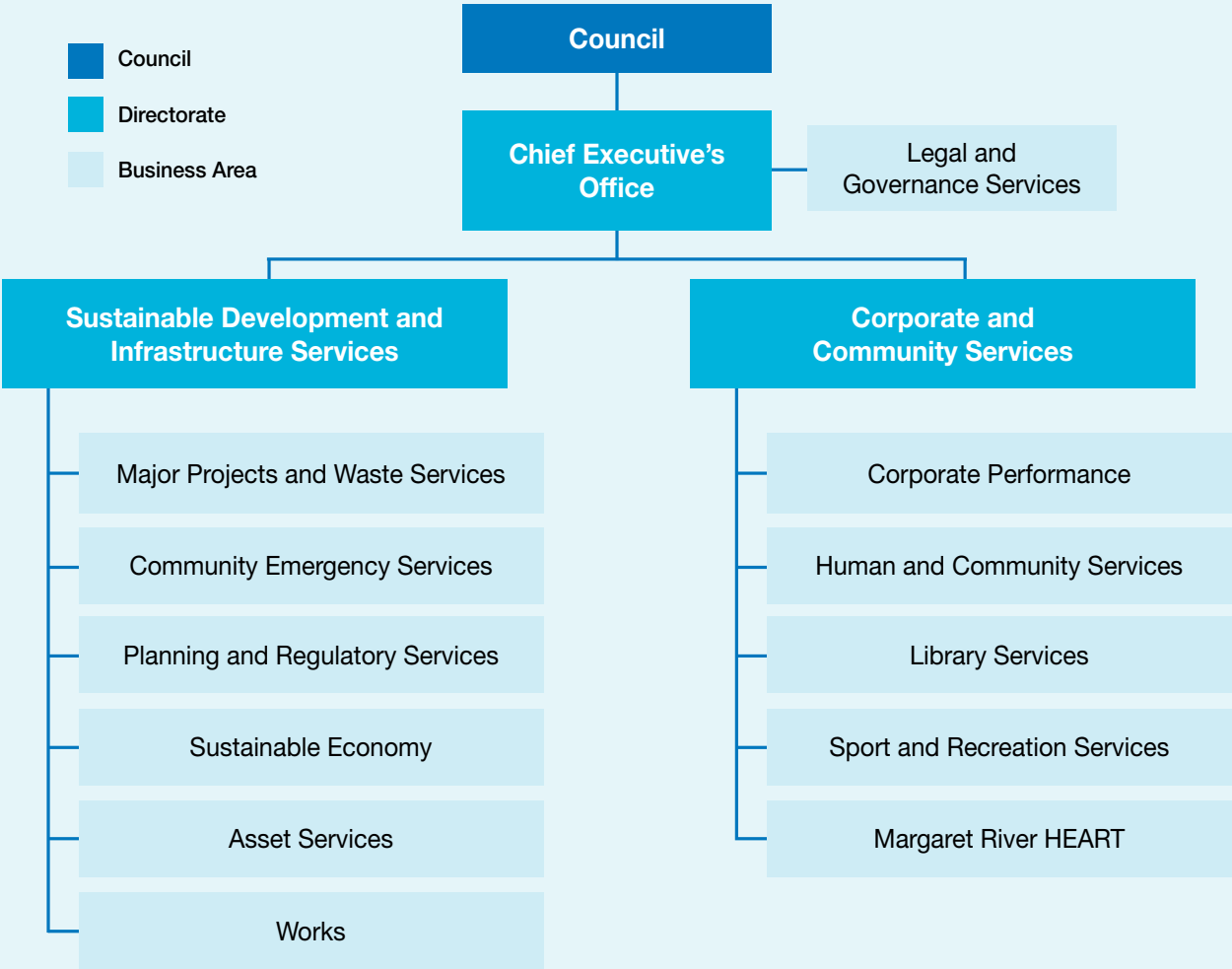


# Shire Organisation

Each local government employs a Chief Executive Officer (CEO) to employ and manage staff, provide advice to the Council and administer the day-to-day operations of the local government. The CEO is appointed by Council and is the conduit between the elected members of Council and the local

government staff. All staff receive their direction from, and are responsible to, the CEO.

During 2022-23 financial year the CEO had two directorates which oversaw the functions of the local government.



## Our Role

To fulfil our purpose and to achieve our vision, the Shire plays the following roles:



### **Provide**

We provide a wide range of mandatory and discretionary services to the community like ranger services, libraries, recreation centres, youth services, environmental and town planning services and multi-use community facilities.



### **Regulate**

We regulate compliance with legislation on behalf of the state government, including town planning, animal management, public health, signage, parking and more.



### **Facilitate**

We work to bring agencies and people together to make it possible or easier to meet community needs with our limited resources.



### **Advocate**

We are a voice for the community and promote local interests.



### **Fund**

We directly fund organisations and community-led initiatives which deliver our community vision.





# Our Workforce

Shire of Augusta Margaret River

**Workforce Headcount** **268**  
(Full Time Equivalent (FTE) 199.41)



Men **42%**  
Women **58%**

**Women in Senior Leadership** **21%**  
(Executive & Management)

**Median Age** **43**

**Mature** (aged 45 & over) **45%**

**Youth** (aged 24 & under) **10%**



**3% FTE**

Average annual workforce **growth rate (2019-2022)**



**13%**

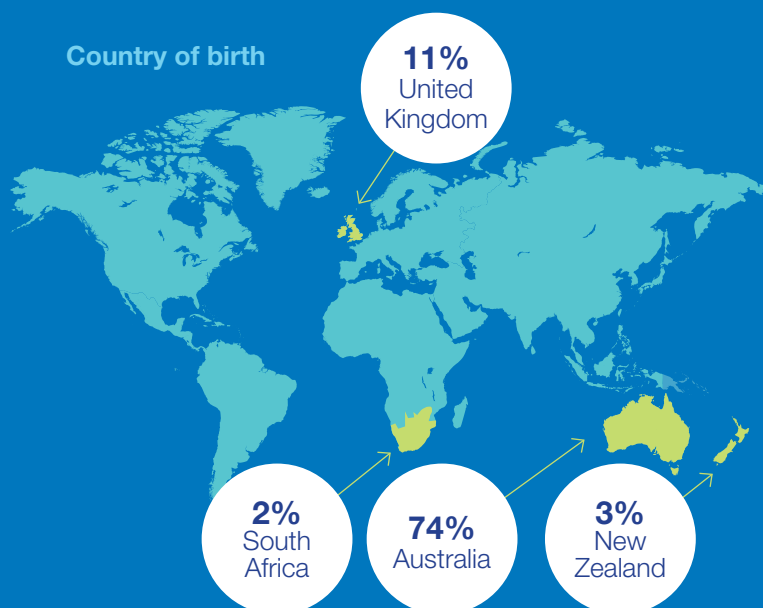
Average annual **voluntary turnover rate** headcount (2019-2022)



**6.55 years**

Average **length of service** with the Shire  
Local government industry 6.9 years

Country of birth



## Employment Tenure



Fixed Term Full-Time	12%
Fixed Term Part-Time	14%
Continuous Full-Time	33%
Continuous Part-Time	28%
Casual	13%

## Occupation Diversity

Workforce comprised of 76 Standard Occupations (ANZSCO) and 38% of occupations were on the (WA) State Priority Occupations List (SPOL) in 2021.



**2.7%**

Aboriginal & Torres Strait Islander

**5.7%**

Culturally and linguistically diverse

**2.7%**

People with disability

# 2022-23 Highlights







## Recreation Centre Refurbishment

Refurbishment of Margaret River's well-loved Recreation Centre commenced in September 2022, spurred by the need to address the severe structural deterioration of its pool roof.

The refurbishment project will deliver a quality, durable and low maintenance building including:

- A new simplified skillion roof
- A new café space at the facility entrance with outdoor play space and desk
- Refurbished changerooms, new toilets, seating spaces and public art
- Key additional accessibility improvements including new accessible entry ramps and a reconstruction of existing accessible toilets to meet current standards.

Construction works continued throughout 2022-23 and are expected to conclude halfway through 2023-24. Most of the primary structural steel has been installed, and first fix electrical and plumbing completed. Further deterioration to the existing pool shell was uncovered during demolition earlier in the year, and remediation works undertaken will ensure structural integrity, serving the Shire's Aquatic Centre users well into the future.

As part of the project, the Shire has also been successful in obtaining funding from Department of Communities Office of Disability for a \$170,000 grant to construct a certified 'Changing Place' accessible facility within the refurbished Aquatic Centre.

The Shire's Inclusive Communities Advisory Network advocated strongly for the facility which will include an accessible toilet, shower, wash basin, privacy screen and adult change table with a roof mounted hoist.







### Recreation Centre Refocuses

With the Margaret River Recreation Centre under refurbishment, the Sports and Recreation team reconfigured their operations to ensure minimal disruption to users of the facility.

Users are still able to access gym and personal training services with the gymnasium being temporarily moved onto one of the basketball courts.

With the temporary closure of the Aquatic Centre, well-utilised programs such as Aqua Aerobics and swimming lessons have been put on hold. The Sports and Recreation team evolved their fitness classes to meet the needs of various demographics, adding chair, band and walking classes to the program. Swimming lessons were also held at Gnarabup beach over the summer season, attracting 148 students.



### Dual Naming of Shire Buildings

As part of the longer-term initiative to dual name various public buildings and places in the region Traditional Custodians from Undalup Association, Wayne and Iszaac Webb, worked closely with the Shire to find traditional language names which reflect how Shire buildings are used by the community and their meaning in everyday community life.

The move towards dual naming stemmed from the Shire's Jenna Yen Mundamung 'Walking Together' Strategy 2023-28, developed in consultation with local Traditional Owners to facilitate a richer understanding of the region's cultural history.

The dual names that have been implemented so far include:

- Margaret River HEART – Nala Bardip Mia, meaning Our Story House
- Shire recreation centres – Nala Waabi Mia, meaning Our Play House
- Shire libraries – Nala Kaatajiin Mia, meaning Our Knowledge House
- Shire administration buildings – Koorling Wongi Ni, meaning Coming, Going, Talking, Listening.

The Undalup Association's Zac Webb (centre) with his parents Toni and Wayne Webb at the Margaret River HEART – Nala Bardip Mia.

Picture: Daniela Tommasi Photography



### New Hockey Facility

Construction of a new synthetic multipurpose half hockey pitch in the Gloucester Park Precinct was completed in the year, with the official turf opening occurring in March 2023. This project was funded in partnerships with the Department of Local Government, Sport and Cultural Industries, Sport Australia, Margaret River Hockey Club and other local community groups.

Introduction of this facility will ease demand on other sporting zones and will mean that participants will no longer have to travel to Busselton to train.



### New Management Model for the HEART

Council endorsed a new operating model for the Shire's Hub of Entertainment, Arts and Regional Tourism (HEART) in August 2022, which saw the Shire entering into an innovative 'co-management' agreement, collaborating with veteran local arts and culture group, Arts Margaret River.

Under the agreement Arts Margaret River will develop and deliver the annual program of events and activities including a wide range of performing and visual arts programs and community activation.

The Shire will provide the technical staff, building management and partnership development opportunities. This new model has been established to strengthen community connection and access to the venue and deliver a raft of arts, culture and community-focused events and entertainment programs.

MARGARET RIVER  
**HEART**



### Leeuwin 400 Celebration

The Shire hosted the Ambassador of the Kingdom of the Netherlands and dignitaries to commemorate the 400th anniversary of the mapping of the coast by the Dutch VOC ship the Leeuwin, culminating in a community celebration throughout Augusta.



### Career Expo

The RISE to Your Career Expo was held in November 2022, in collaboration with Margaret River Senior High School. The event showcased a wide range of local businesses and niche employment opportunities, to create more awareness for students about local career opportunities. Over 300 Year 10 and 11 students attended, engaging with 25 different stalls including breweries, tourism, dance schools, pilates, agriculture and a range of different Shire teams.



### Citizenship Ceremonies

49 citizenships were awarded in five civic ceremonies held during the year. Becoming a citizen represents a commitment to Australia and its people and the Shire is honoured to be able to be part of this special process.



### 2022 Volunteer and Youth Volunteer of the Year Awards



### Thank a Volunteer

Local volunteers representing volunteer organisations from across the shire came together in December 2022 to celebrate the collective contribution they make to the region. Jan White from the Augusta Community Nursery, Augusta Coast and Landcare, Augusta Lions Club and the Augusta Historical Society and Gordon Temby from the Wallcliffe Volunteer Fire Brigade, the Margaret River Men's Shed and RSL, were recognised as the joint winners for the 2022 Volunteer of the Year Award.



## Other Community Celebrations

The Shire celebrated Harmony, Refugee, Youth and Seniors weeks and acknowledged the positive contributions of residents in our thriving community. We are reminded through these festivities that regardless of our differences we all share common humanity.

SAMMFEST 2022 was a celebration of young people, creating an opportunity to promote an alcohol and drug-free message and providing a safe space for youth to learn more about the support networks and services available to them. Headspace, Tutu Dance Company, Mindful Margaret River, Margi Pride, Q Squad, WA Police and the Margaret River Youth Advisory Council all formed part of the event.



## Community Perception Survey

The Shire undertook its triannual community perceptions survey in 2023, with responses received from 1,084 residents, ratepayers, business operators and visitors.

Feedback received was that community were happy with the libraries, and recognise the improvements in our waste collection services, streetscapes, trees and verges, and the work we're doing with Traditional Owners. Also the community wants us to focus more efforts on responsibly growing and developing the region, maintaining local roads, improving community safety and ensuring more services and facilities for families, children and seniors.

The results of the community perception survey will strengthen the inputs, further inform and refine our priorities going forward and in deciding where our efforts and resources should be applied.

## Customer Experience Project

The Shire developed its first Customer Experience Strategy during the year with a strong focus on improving internal processes. We want our customers to understand our decision-making processes and to feel like they've received excellent customer service after any interaction they have with us.

What we plan to do:

- Building a customer centric culture
- Optimise processes, information and services
- Improve technology and systems
- Use feedback to drive improvements.



# Organisational Values

The Shire has recently reviewed both organisational and Council values. Workshops, surveys and feedback has been collated and a new set of values has been established. The new values will guide our behaviour and decision making to fulfil our purpose. The values determine how we will lead and serve our community.



## ***RESPECT***

We acknowledge our culture, environment and community, whilst ensuring our behaviour has a positive impact.

.....



## ***INTEGRITY***

We have the courage to do the right thing and be transparent in our decision making.

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## ***COMMUNITY***

We focus on supporting positive collaborative relationships that connect our communities to deliver great outcomes for the wider community.

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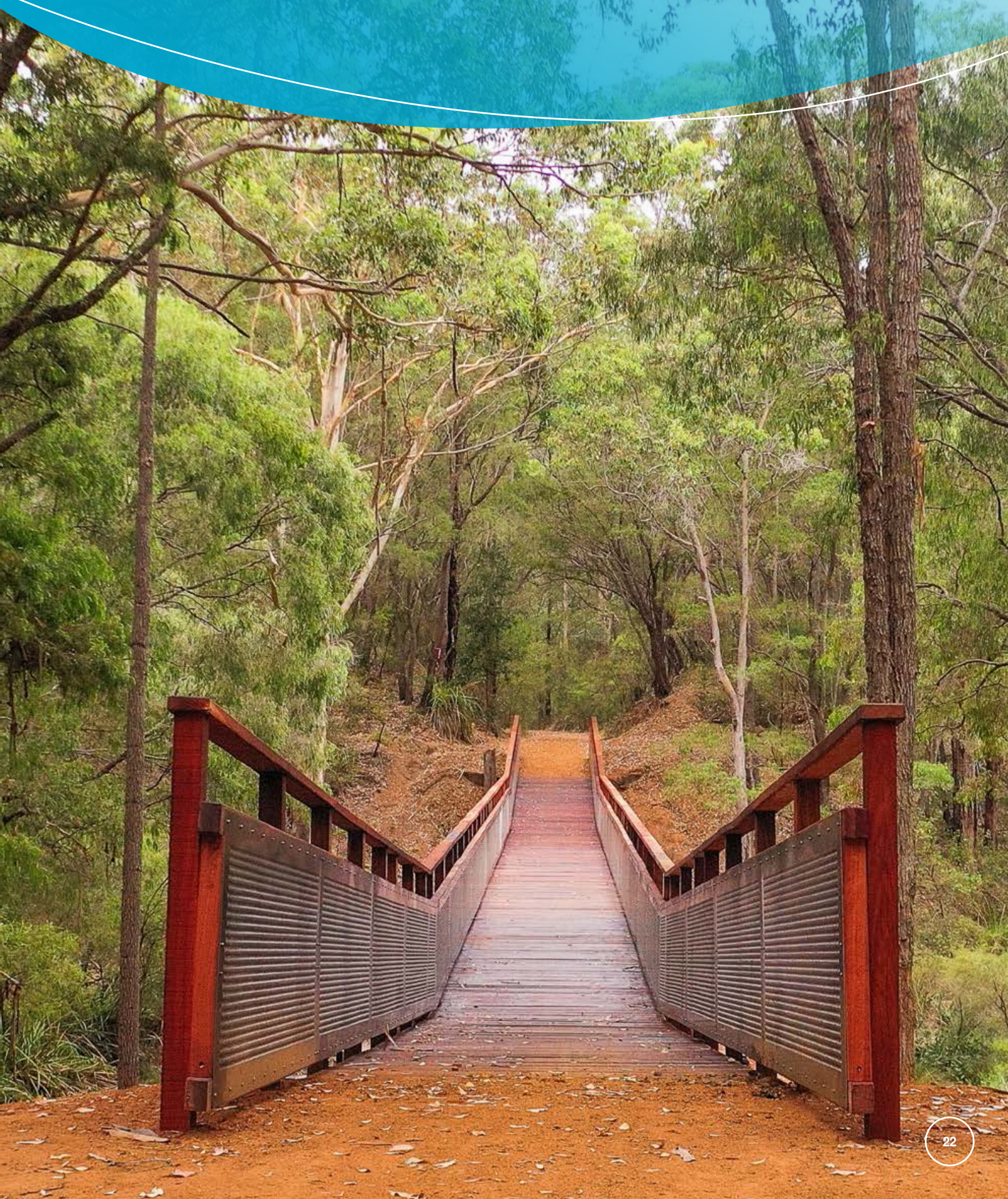
## ***EXCELLENCE***

We are committed to providing a high level service to our customers and are open to opportunities and change.

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# Awards and Achievements





# Awards and Achievements

The Shire received a number of awards and nominations in 2022-23, acknowledging innovative work in key areas and further demonstrated our leadership in local government.

## Margaret River Main Street Makeover

The Margaret River Main Street Makeover project won the Australian Institute of Landscape Architects 2023 WA Award of Excellence for Civic Landscape. This outcome is a testament to the strong collaborative approach between the Hassell design team and the Shire over several years in the making of this project, which was completed in late 2020.



## Wadandi Track Bridge

The Shire was announced first place in the Institute of Public Works Engineering Australasia Excellence Awards – Best Public Works Project Under \$2m (Regional). This project involved replacement of three timber railway bridges that were constructed as part of the historic Busselton to Flinders Bay Railway. This iconic trail is well used by both cyclists and walkers as a connection to Cowaramup and provides views of natural bush, farmland and vineyards.



## Planning Award

World Planning Day held extra meaning for the Shire this year with the award of two commendations at the Planning Institute's State Awards for Planning Excellence. The awards were received for the Shire's Local Planning Strategy 2036 and the Margaret River Precinct Community Plan (a collaboration with REALM Studios).



## Trainee Award

The Department of Communities awarded Shire of Augusta Margaret River trainee Jett Higgins two awards for being a Community High Achiever. The Shire has been thrilled to have Jett establish work experience at the recreation centre, library and planning departments and see a very bright future ahead.





## Most Accessible Community

The Regional Capitals Alliance of WA awarded the Shire as the Most Accessible Community in WA – Regional Shire/Town Category for the fourth consecutive year. The Shire was commended on its range of inclusive programs and services, showing broad ownership and community involvement. The Shire was also praised for the great use of local government resources, services and program deliverables for a regional local government showcasing that multi-use and multi-disciplinary can be achieved.

Highlights include:

- Upgrade of beach accessibility walker and wheelchair
- Increased accessible library resources
- Annual International Day of Disability Disco at Margaret River Recreation Centre
- Introduction of accessibility equipment and increase of accessibility programs at Margaret River HEART
- Flexible working arrangements for staff with disability.



## How to Read This Report

This annual report highlights the progress and achievements of the Shire against projects and actions programmed for 2022-23, which aligns with the Strategic Community Plan 2040. It shares the progress we have made over the 2022-23 financial year to achieve our shared community vision for the future.

The Shire's Strategic Community Plan 2040 (SCP 2040) was adopted by Council in mid-2021. Extensive consultation with the local community was undertaken in 2020-21 to identify community priorities at that time, with input from 1,570 community submissions helping to inform the SCP 2040.

The SCP 2040 identified four key focus areas of priority for the community depicted below:







## Environment

We will protect and enhance the unique natural environmental and biodiversity of the region through climate action and informed decision making

### 2022-23 Highlights:

<b>8,560</b> native seedlings planted	<b>100%</b> Shire compliance with Aboriginal Heritage legislation	<b>Over \$1m</b> invested in landcare and sustainability	<b>600ha</b> of weed control and revegetation works by Shire and partners	<b>3,800</b> Landcare volunteer hours supported
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### Progress against Shire's Corporate Business Plan actions linked to Environment:

Corporate Business Plan Action	2022-23 Status	Commentary
Research and undertake upgrades to streetlights to reduce energy usage and emissions	On track	Business case prepared and detailed design work has commenced
Partner with and provide funding to local community groups to support various environment initiatives	Completed	Environmental Management Fund grant program for 22-23 delivered
Review and Implement the Coastal Hazard Risk Management and Adaptation Plan	On track	The Coastal Hazard Risk Management Adaptation Plan review is currently underway with expected completion by the end of 2023-24
Deliver community education initiatives promoting the management of ecological values in the region	Completed	Friends of Reserves event delivered to recognise volunteers and encourage outdoor involvement in friend's groups. Support provided to school groups on environmental education
Continue Implementation of the Climate Action Plan, focussing on a joint electric vehicle charging feasibility study with WALGA, carbon emission monitoring, renewable energy initiatives and community education for sustainable living	On track	ARENA EC grant progressed to next stage – planning to install six charging stations (three at the MR depot and three at the MR CAC) and purchase seven EV's in 2023-24. Azility provided carbon monitoring services. Streetlight upgrade business case has been prepared and detail design work commenced. Climate for Change was engaged to run community education program for two cohorts



## Revegetation and Rehabilitation

The Environment and Landcare team engaged a team of four Undalup Rangers during the year to revegetate and rehabilitate two culturally and environmentally significant sites on Wooditjup Bilya (Margaret River) – the Yalgardup Falls on Kevill Road, and the Margaret Rivermouth. The Rangers planted over 1,000 local native seedlings and removed invasive environmental weeds, which will help to improve the environmental and cultural values of both sites.

## Knowledge Sharing

The Shire worked with local Wadandi Custodians to share cultural knowledge about Waniellup (Wallcliffe) cliffs and caves, through a special On-Country knowledge session with community stakeholders. Waniellup Cliffs is a very significant site for the local Wadandi community as it is a place of rest – a dying place. The cultural knowledge session ran in parallel with a project to remove recreational climbing bolts from Waniellup cliffs and caves to protect and restore the cultural and spiritual value of the site.



## Prevelly Gnarabup Foreshore Management Plan

The implementation of the Prevelly Gnarabup Foreshore Management Plan has been supported by a State government Coastwest grant and has delivered on-ground works and community capacity building. Works have included coastal protective fencing to protect dunes, define access ways and restrict access to coastal risk areas. Priority weed control has been undertaken by contractors and supported by manual weed control and plantings from the Margaret River Coastal Residents Association group.

Three community rehabilitation sessions have been undertaken with the assistance of Nature Conservation Margaret River Region each attracting large crowds of volunteers to participate in strategic brushing and planting works. The Undalup Association's Wadandi rangers were involved in rehabilitation works including planting of local native species at the Margaret Rivermouth.



## Friends of Reserves

The Shire continued its support for the Friends of Reserves program in 2022-23 by facilitating 11 Friends groups and over 200 local volunteers to undertake work to protect and restore important bushland and coastal foreshore reserves throughout the shire.

Through the Environmental Management Fund, the Shire provided over \$35,000 funding to Nature Conservation Margaret River Region to coordinate the works of seven of the Shire's Friends of Reserves groups, while the Shire's Environment and Landcare team coordinated the remaining four groups.

The Friends of Reserves program achieved some excellent environmental outcomes in some of the Shire's priority reserves, planting of over 3,300 local native plants, brushing and erosion control, and removal of priority environmental weeds.



## Funding to Support Programs

The Shire provided annual operational support to local natural resource management groups. Lower Blackwood LCDC and Nature Conservation Margaret River Region received operational grants which helped to build capacity of the groups to deliver long term projects and leverage other environmental grants programs, as well as cover their operating, governance and administration costs.

The Lower Blackwood LCDC's Regenerative Agriculture project aimed to improve catchment water quality and soil health through sustainable land management practices. The Shire contributed

over \$45,000 to the project from its Environmental Management Fund to increase the awareness, knowledge and understanding of farmers in the Lower Blackwood Catchment on methodology and practices on regenerative agriculture. The Fund also assisted with providing access to relevant information and engagement opportunities including workshops, peer group sessions, on-farm consults, practical sessions, webinars, podcasts, and the development of farm-specific Regenerative Whole Farm Plans and Regenerative Grazing Plans.





## People

We will support and strengthen our diverse, resilient, welcoming. Safe and connected community through our services and advocacy

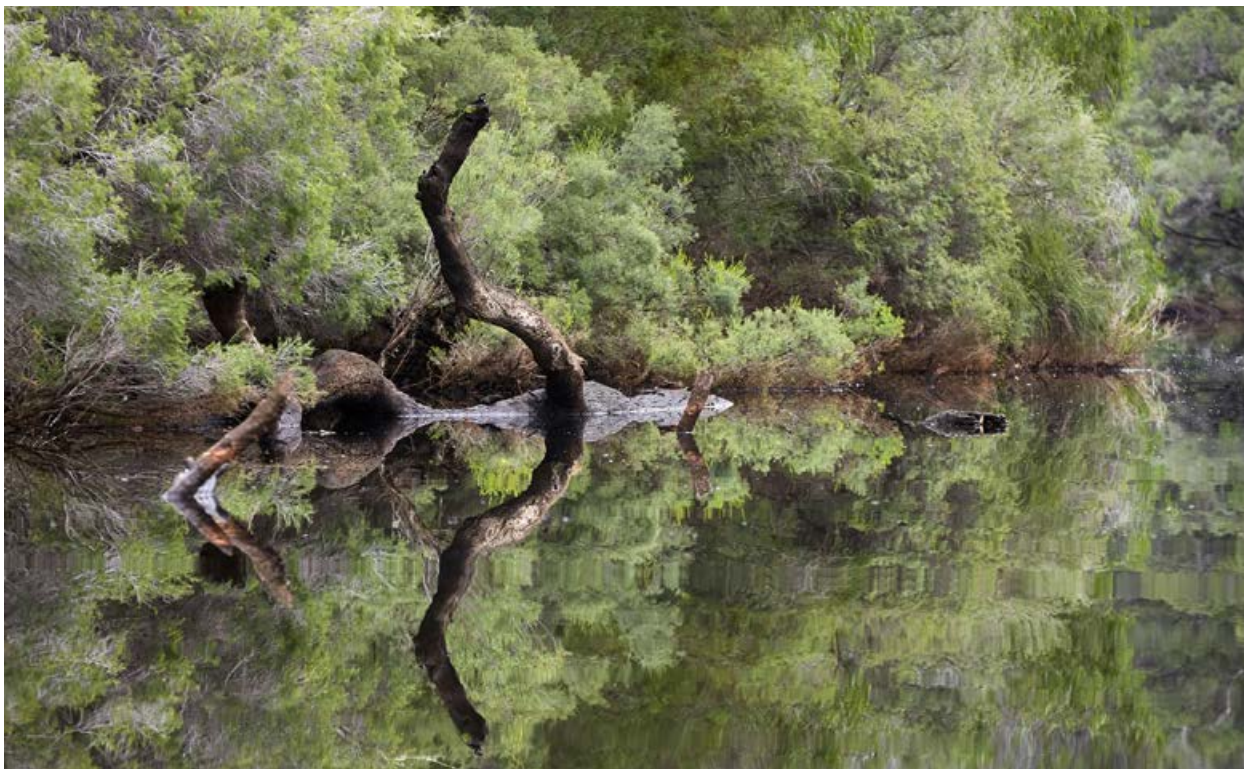
### 2022-23 Highlights:

<b>156,920</b> combined visitors to Libraries and Recreation Centres	<b>158</b> events and activity permits	<b>685</b> fire property inspections undertaken	<b>489</b> camping and infringement warnings	<b>49</b> citizenship certificates presented
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### Progress against Shire's Corporate Business Plan actions linked to People:

Corporate Business Plan Action	2022-23 Status	Commentary
Design and install a Changing Places facility within the Margaret River Recreation Centre	On Track	Changing Places facility has been designed for installation as part of the Margaret River Aquatic Centre Refurbishment
Finalise and implement the Shire's Aboriginal Engagement Strategy in partnership with Traditional Owners and the Aboriginal Community	Completed	Created in consultation with local Wadandi and Pibelmen Traditional Custodians via the Undalup Association with Dual naming of Shire facilities in March 2023
Support efforts to improve mental health services in the Shire through partnership and collaboration across networks and stakeholders	On Track	Mindful Margaret River partnership extended until October 2023. Regular meetings with local youth groups and Youth Outreach Officer to share information and provide programs and training addressing mental health in the region
Implement the Cemeteries Masterplan for Margaret River and Karridale Cemeteries, including development of a natural burial site within Karridale Cemetery	Completed	Cemeteries Masterplan complete and will be considered by Council 26 July 2023
Review and implement the Access and Inclusion Plan 2018-22 and Age Friendly Plan 2016	On Track	The Access and Inclusion Plan review has been completed and the revised plan endorsed by Council. 2022-23 access and inclusion reporting process currently underway. Age Friendly Plan draft to go to Council Q1 2023-24





Picture: Tim Campbell Photo



## Access and Inclusion

This year the Shire endorsed its next five year Access and Inclusion Plan 2023-27. The Plan identifies several strategies to be implemented across the organisation, improve access for people living with disability and build more inclusive communities for everyone. The development of the plan reflected extensive consultation with local community members, with a multitude of actions identified in collaboration with the Access and Inclusion Plan community working group, representing the Shire's broader Inclusive Communities Advisory Network (ICAN).

The working group included people living with disability, carers and support providers who willingly shared their expertise and lived experiences to strengthen each stage of the plan's development. Key findings included calls for improvements to beach access and the importance of community events.

## Jenna Yen Mundamung Strategy

A key achievement this year was the development of the Jenna Yen Mundamung Walking Together Strategy 2023-28, created in consultation with local Wadandi and Pibelmen Traditional Custodians via the Undalup Association. The purpose of this Strategy is to build stronger and mutually respectful relationships with our local Aboriginal community and Wadandi and Pibelmen traditional custodians, and to provide opportunities to contribute to the Shire's decision-making processes.

## Cemeteries Masterplan

A Cemeteries 50-Year Masterplan for Margaret River and Karridale Cemeteries was developed during the year and included a natural burial site at Karridale Cemetery. The Masterplan is designed to provide strategic direction for the effective development and management of the Shire's cemeteries and to ensure excellent ongoing service to the community. The Masterplan is guided by the key principles of increasing cemetery lifespan; conserving heritage values; improving access and enhancing cemetery experience.



## Age Friendly

Between October and December 2022 we engaged with the community on the topic of 'Age Friendly'. Forums, a WACHS planning workshop, engagement at Young@HEART senior's events and internal stakeholder's meetings helped us to gather feedback which was collated to create a collective community vision for seniors over the next five years. The new plan has been drafted and will be going to Council to be endorsed for public comment in quarter one 2023-24.



## Youth Services

The Shire's Youth Outreach program operates from the Youth Zone Room at the Margaret River Youth Precinct. The youth service is run by the Concrete Club Inc., a not-for-profit organisation which aims to provide a safe and inclusive community through skating and the arts. The Shire works closely with the Concrete Club and collaborates on projects that aim to improve youth mental health. The Concrete Club operates a drop-in service twice a week after school and provides early intervention opportunities and community connection for youth through collaborative projects such as screen printing, photography, skating, roller skating and skate maintenance as well as various school holiday programs and events.

## Youth Week

In April the Shire held three events to celebrate Youth Week. The second Loud and Proud Festival was held at the Margaret River Youth Precinct. The event offered a range of entertainment and activities from drag performances and live music to Headspace and art workshops with local artist Chloe Wilder. The event promoted self-expression and positive mental health. Two other satellite events included Concrete Club Inc. roller skating and skating workshops, a sausage sizzle in Augusta and a Re-Fashion workshop in Cowaramup with Elisha Sea, where participants gave their old clothing a new life in their own unique style.







## Place

We will responsibly grow and develop vibrant, sustainable places which maintain their distinctive country character and which supports a local economy that is resilient, equitable and sustainable

### 2022-23 Highlights:

<b>502</b> development applications approved	<b>601</b> total building permits	<b>100%</b> new residential buildings compliant for energy efficiency in the Shire	 minimum of 5 years residential land supply, zoned, structure planned and available for release in the shire	<b>61%</b> kerbside collected waste diverted from landfill	<b>221</b> new dwellings
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### Progress against Shire's Corporate Business Plan actions linked to Place:

Corporate Business Plan Action	2022-23 Status	Commentary
Continue with development of Place Plans for the Shire, with a focus on undertaking a character survey for Cowaramup and commencing implementation of survey outcomes for Augusta and Witchcliffe	On track	Cowaramup survey is underway. Consultant engaged to complete Augusta plan
Continue with expansion of the Flinders Bay to Cape Leeuwin path, including design and preliminary works in 2022-23, in line with the Taalinup Healthy Country Plan	Completed	Alignment of path has been finalised, guided by the Taalinup Boya Healthy Country Plan and preliminary alignment supported by Council
Advocate and explore options for affordable/social housing in the region	On track	The Shire is working with the State Government and local development community to develop affordable housing for key workers in a project being overseen by the SWDC
Undertake a review of the Shire Boating Strategy in partnership with the City of Busselton	Completed	Report completed
Develop and implement the Shire's Leisure Plan, incorporating the Community Infrastructure Plan, Gloucester Park Masterplan, Public Open Space Strategy and Developer Contributions Plan	On track	Preliminary consultation complete, draft report prepared and in the process of being finalised. Council briefed on draft Leisure Plan on 14 June 2023

The Shire's resident population continues to grow at a rapid pace, easily exceeding the average growth rate for regional WA. Whilst the significant and sustained population growth over the last few years has been driven by factors largely outside of the Shire's control, we continue to plan for growth in ways which seek to maintain (as much as possible) the character of our shire and the integrity of the local environment.



## Character Studies

The Shire recognises that towns and villages are special places and therefore need to be recognised for their diversity and unique character. The Witchcliffe character study was completed in September 2022 with works starting immediately. A new public toilet and associated landscaping was completed in June 2023.

A character study for Cowaramup is underway and a consultant has been engaged to complete the Augusta plan.



## Flinders Bay to Cape Leeuwin Path

Alignment of the Flinders Bay to Cape Leeuwin path has been finalised and approved by both Undalup Association and Council. Detailed design, environmental and heritage approvals are to be undertaken in 2023-24. This area, which is significant to Traditional Owners, has had its cultural and environmental values explored in detail through the Taalingup Healthy Country Plan and flora and fauna surveys.

## Leisure Plan

Community and stakeholder consultation was progressed during the year to develop a draft Leisure Plan. This plan seeks to define the facilities necessary to realise a high-quality, natural, built and social environment in the shire between now and 2036 with a focus on Shire-owned and managed facilities used for active and passive leisure activities. The Leisure Plan will incorporate feedback from the community and be provided to Council for review and endorsement in early 2023-24.

Nippers Oval LED upgrade has caused a 60% reduction in energy usage with a significant increase in the lifespan of the lights. The expected lifespan of LED light fitting is over 50,000 hours, resulting far less downtime for maintenance.

## Use of Public Reserves

The Shire established a low-key mountain bike skills area in Brookfield on a 12-month trial basis from January 2023.

The aim of the trial is to address illegal trail building in bushland reserves in the shire by allowing trail use to continue in this heavily impacted reserve, while managing the environmental and safety risks.

To develop the trails area a workshop was held with a group of 20 local young people, Shire officers and local trail builders from Magic Dirt. The workshop focused on trail building and use, and promoted environmental stewardship.

Weed control and revegetation was also undertaken by the Shire to help rehabilitate bushland areas in the reserve that had become degraded over time.







## Performance

We will deliver quality governance, service and value with integrity and transparency

### 2022-23 Highlights:

<b>\$7.813m</b>	<b>\$5.523m</b>	<b>76,175</b>	<b>1740</b>
capital expenditure spend on the renewal, upgrade and construction of Shire infrastructure	capital expenditure spend on the renewal, upgrade and construction of Shire buildings	visits to the Shire libraries	works requests actioned

### Progress against Shire's Corporate Business Plan actions linked to Performance:

Corporate Business Plan Action	2022-23 Status	Commentary
Undertake a major review of the Shire's Workforce Plan	Completed	Workforce Plan 2023 endorsed by Council
Establish and implement a community eNewsletter to feature updates across all Shire service areas	On track	Development underway, final testing in progress
Establish and implement a capital works forward planning process for the first four years of the Forward Capital Works Program to inform the Long Term Financial Plan	Completed	Long Term Financial Plan updated for latest version of Forward Capital Works Plan (FCWP). Further refinement of FCWP to be undertaken in 2023-24
Conduct a major review of Work Health and Safety procedures in accordance with state legislation reform	On track	Updates have been consulted with the workforce, Executive Leadership Team (ELT) and Safety Committee. Procedures endorsed by ELT and ready for rollout and implementation
Implement a program for Councillor meetings with community members across various locations in the Shire	Completed	Cuppa with a Councillor place-based sessions are underway
Develop and implement an organisational wide Project Management Framework	On track	Framework developed and presented to ELT in 2022-23. Organisation wide rollout in 2023-24
Complete a major rebuild of the Shire's website, develop and implement a plan for ongoing optimisation of website performance	Completed	Website launched, program for ongoing optimisation scheduled



## Cuppa with a Councillor Initiative

The Cuppa with a Councillor initiative gave community members a chance to chat with their elected representatives about the issues important to them.

Recognising the uniqueness of each place within the Shire, Council held sessions across a range of locations during the year including Karridale, Cowaramup, Augusta, Margaret River, Witchcliffe, Gnarabup, Gracetown and Rosa Glen.



## Workforce Planning

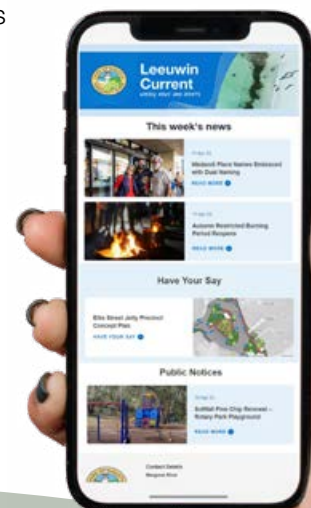
The Shire's workforce planning process is an important part of how we plan for the future, and in 2022-23 low unemployment rates made resourcing our operations challenging. As a service-based organisation, our Workforce Plan recognises the critical role our people have in servicing the evolving needs of our community as the Shire sustains continued growth in both our resident population and visitation.

The Plan recognises the need to remain an attractive place to work. The Workforce Plan 2023 has been endorsed by Council and will continue to be reviewed annually.

## Development of eNewsletter – Leeuwin Current

The Leeuwin Current is being developed as an easy-to-read weekly update on Shire news, events, public notices and community consultations, and will bridge the gap for community members who may not use social media, but who still prefer to receive news and updates in a digital format.

Launch of the new eNewsletter is anticipated to occur early in 2023-24.



## New Corporate Website

In August 2022 the Shire's refreshed, new-look website was launched. Development of this website was a culmination of extensive pre-work which leveraged human-centred design principles to deliver a user-friendly website that allows customers to easily access the information and services they are looking for, that is fully accessible and enables the future roll out of additional online services. Almost 300 community members took part in shaping the site via surveys, online testing and one-on-one useability testing sessions.

The new website is fully accessible and is built to meet the Web Content Accessibility Guidelines AA standard.



# Grants Program







The Shire's grants program facilitates the allocation of funds for initiatives, programs and events that are aligned with the Shire's strategic objectives and support a vibrant social, environmental, cultural and economic community.

During 2022-23 the Shire provided funding under a number of different streams, catering to the needs of a diverse range of community, arts and culture, sporting and environmental organisations and individuals.

### Major Event Grants

The Shire contributed \$132,000 in support of major events that attract visitors, generate economic activity in the region, engage the community and promote the region. Recipients include CinefestOz, Strings Attached WA Guitar Festival, Fine Vines, Margaret River Readers & Writers Festival, Cabin Fever, Cape to Cape Mountain Bike Race, Kiteboarding Australia Wave Nationals, Lunar Circus, Margaret River Region Open Studios, Rapid Ascent Ultramarathon and the Margaret River Pro.

### Community Development and Events Grant

\$113,000 was distributed in support of projects, workshops and events that benefit the wider community and support the Shire in its strategic objectives around community capacity building, community connection and wellbeing, access and inclusion and the celebration and respect of diversity, arts, culture, local histories and healthy, safe lifestyles.

Organisations and initiatives that were successful in their application for grants during 2022-23 include Edible Gardens Festival (auspice Margaret River Environment Centre), Weaving Stories of

Boodja (auspice Woven Cowaramup), Artzability, the Margaret River Agricultural Show, Nature Conservation Margaret River sustainable garden workshops and environment sundowners, Margaret River Recreational Surfers Ocean Safety Training, Augusta Golf Club Western Australian Sand Greens Championship, Youth Mental Health Wellness Surf Program (auspice Ocean Mind) and Surfside Church Christmas Carols in the Park.

A number of smaller 'Easy Grants' were issued during the year in addition, aimed at supporting community organisations with smaller amounts of up to \$3,000.





### Organisation Operating Grants

Organisation Operating Grants aim to boost the capacity of local not-for-profit organisations to achieve outcomes that benefit the region's people, places and environment. The grants typically provide a contribution towards the operational and administration costs of incorporated community-based, not-for-profit groups who provide strategic services within the region and that build community wellbeing, capacity and resilience.

Organisations that benefited from operating grants in 2022-23 included The Creative Corner, Augusta Community Development Association, Radio Margaret River and Undalup Association. Just Homes and Arts Margaret River also received allocations under existing multi-year arrangements.

### Environmental Management Fund

The Shire is committed to valuing and protecting the natural environment and supporting the community to become more sustainable. Community groups, organisations and individuals can play a valuable role in driving sustainability and protecting and enhancing the natural environment.

Successful recipients of \$114,000 Environmental Management Fund grants awarded for 2022-23 include Nature Conservation Margaret River – for community engagement in conservation action in the Shire, the Our Patch Education Program, and Western Ringtail Possum Education – and Lower Blackwood LCDC for regenerative agriculture initiatives.

### Sustainable Economy Small Grants

Sustainable Economy Small Grants support greater environmental and social wellbeing within the local economy.

\$31,000 grant funding was distributed in 2022-23, with successful grant recipients for 2022-23 including Vino Investments and La Kooki for Sustainable Winegrowing Certifications.



Picture: Alison Stewart



# Forward Planning





## Forward Planning

The annual review of the Corporate Business Plan (CBP) commenced in March 2023. This review is focussed on ensuring the CBP continues to align with the Strategic Community Plan 2040 and its priority outcomes under each of the four key themes – Environment, People, Place and Performance – with actions assigned to one of the strategic priorities listed in each key theme.

The CBP 2023-27 is due to be adopted by Council in July 2023 and will include priority actions under the four key focus areas.



### Community vision

These statements are drawn from recent and previous community engagement activities for the Strategic Community Plan. They are words directly from community members.

### Shire role and commitment

This articulates how the Shire will focus its resources, based on the role of local government and its ability to influence.

### Outcome

The outcomes within the focus area describe what we will see in our community as we successfully deliver our projects, programs and services.

### Strategy

The strategies detail the scope of projects, programs and services the Shire will intentionally develop and deliver in order to achieve results in this focus area.



# Statutory Information





## Access and Inclusion Plan (AIP)

The role of the Access and Inclusion (AIP) is an important way of ensuring the Shire continues to improve access and inclusion outcomes for people with disability.

This year the Shire endorsed its next five-year Access and Inclusion Plan 2023-27 which identifies several strategies to be implemented across the organisation, to improve access for people living with disability and build more inclusive communities for everyone. The development of the Plan involved extensive consultation with local community members, and based on the feedback received, dozens of actions were identified in collaboration with the Access and Inclusion Plan community working group, representing the Shire's broader Inclusive Communities Advisory Network (ICAN).

The working group included people living with disability, carers and support providers, who willingly shared their expertise and lived experiences to strengthen each stage of the plan's development. Key findings included calls for improvements to beach access and the importance of community events.

## Our Commitment

As outlined in the Strategic Community Plan 2040, the Shire is committed to:

- All events and services provided by the Shire or on behalf of the Shire being accessible and inclusive of all community members, as far as is practicable.
- Ensuring all future buildings and assets meet the Building Code of Australia, which includes compliance with the Access to Premises – Building Standards (2010) under the *Commonwealth Disability Discrimination Act 1992*.
- Upgrading existing assets, buildings and facilities to meet the Access to Premises standard as they undergo significant refurbishment, renovation or replacement.
- Providing information in alternative formats and providing access to public information to all members of the community upon request.
- Ensuring all staff, including those contracted, volunteers or agents working on behalf of the Shire provide the same high-quality level of service to people with disability as experienced by other community members.
- Providing the same opportunities for people with accessibility issues to participate in public consultation and the opportunity to make complaints as received by other members of the community.
- *The Equal Opportunities Act 1984*, as well as identifying and removing barriers to employment so that people with accessibility issues can obtain and maintain employment with the Shire.



## State Records Act Compliance

The *State Records Act 2000* governs the recordkeeping for all local government organisations in Western Australia.

Under the Act, a State record is defined as any record of information (in any form) created, received, or maintained by the Shire of Augusta Margaret River while conducting its business activities.

The Act requires that the Shire must have a record keeping plan that has been approved by the State Records Commission and that no more than five years must elapse between approval of the Plan and a review of it.

### Recordkeeping Plan

The Shire's Recordkeeping Plan was updated and submitted to the State Records Office in August 2022. This was approved by the State Records Commission (SRC) in November 2022. The next review of the Recordkeeping Plan is due by 28 November 2027.

Recommendations for improvement have been identified and will be implemented prior to the next review.

### Recordkeeping System

The Shire's recordkeeping system provides centralisation for all corporate records to enable efficient document retrieval, storage and retention.

As part of the evaluation process, a report was created to monitor the usage of the recordkeeping system and to identify any areas requiring improvement. Results from this report are provided to the Senior Leadership Team each month.

### Recordkeeping Induction Program

The Shire's induction program is delivered to all new staff within the first two weeks of commencement. This program consists of general recordkeeping responsibilities and desktop training on the use of the recordkeeping system.

The Records team conducted induction training for 18 new employees.

### Evaluation of the Recordkeeping Training Program

A staff survey is planned for the coming year to gather feedback on the recordkeeping training that is provided to both new and existing employees. The results will be presented to the Senior Leadership Team and the recommended actions implemented.

# 74,270

records registered

(2021-22 77.526)

## Other Statutory Information

### Freedom of Information

The *Freedom of Information Act 1992* gives the public a right to apply for access to documents held by the Shire of Augusta Margaret River.

The Shire received 14 valid freedom of information requests in 2022-23. This is an increase from 13 valid applications received in 2021-22.

The Shire reviews its Information Statement annually and it is available on the Shire's website.

### Complaints

The Shire maintains a register of complaints to record all complaints of minor breaches by Council members in relation to an alleged contravention of a rule of conduct or the contravention of a local government's local law.

The Shire received no such complaints during 2022-23.

### Employee Remuneration

The CEO remuneration package totalled \$264,912.

Salary Band	No. of Employees
130,000 – 139,999	2
140,000 – 149,999	7
180,000 – 189,999	2
230,000 – 239,999	1
Total	12



# Financial Performance

The audited Annual Financial Report for 2022-23 shows a net result of \$5.068 million surplus (before changes in asset revaluation surplus), which is lower than the previous year's net result of \$8.911 million surplus.

The Shire's infrastructure assets were revalued by an independent licenced valuer during the year as required under Australian Accounting Standards, with this revaluation resulting in a decrement of \$102.756 million. \$91.347 million of this decrement was recognised through an adjustment to the asset revaluation surplus, with the remaining \$11.409 million affecting the net result. This decrement in fair value revaluation doesn't represent a sudden decrease in the condition of infrastructure assets, but rather that asset condition data is considered to be of better quality than at the time of the previous revaluation in 2018 and hence more accurately reflects the present value of the asset class.

The net result also reflects the recognition of \$14.210 million of capital assets gifted to the Shire in relation to property developments undertaken in the region, reported as part of 'Capital grants, subsidies and contributions' in the Statement of Comprehensive Income. These assets come with the ongoing responsibility of maintenance, upkeep and renewal, the cost of which will be reflected in future years.

The Shire's Statement of Financial Position at 30 June 2023 shows net assets of \$393.545 million, being a decrease of \$86.279 million on the 2021-22 position of \$479.824 million. This is attributable to the revaluation of infrastructure assets, which constitute 75.7% in value of the Shire's total net assets.

The Shire's closing financial position for the year of \$3.853 million compared to \$4.502 million for 2021-22 and a \$0 balanced budget position.

This position partially attributable to the advance payment made by the Federal Government of the 2023-24 Financial Assistance Grant, with \$1.904 million being remitted to the Shire on 30 June 2023. The improvement can also be attributed to projects which required to be carried forward to the 2023-24 budget. A net inflow to reserves of \$1.019 million was achieved for the year, mainly attributable to contributions received from developers in line with the Developer Contributions Plan.

## Asset Renewal Grants Received

The Shire received numerous grants from State and Federal bodies as well as from local community groups and other organisations in support of its operations and capital needs.

Whilst capital grants most frequently relate to the construction of new assets, the Shire does receive grants which can be used for the renewal and replacement of its existing assets. Such funding programs include the Roads to Recovery, Regional Roads Group and Grants received in relation to the renewal and replacement of existing assets over the past three years is as follows:

- 2022-23      \$3.094 million
- 2021-22      \$3.506 million
- 2020-21      \$3.981 million<sup>1</sup>

<sup>1</sup> In addition to this amount, the Shire was the recipient of a \$3.080 million grant for the Margaret River Main Street Redevelopment project. This project included a number of components of work including drainage, road and pavement works, electrical and landscaping. These works had elements of renewal but were predominantly asset upgrades.



## Financial Ratios

Financial ratios aim to provide an indication of the financial sustainability of local government over the long term.

However, it has been recognised by the State government that these ratios may not be fit for purpose, and they are currently under review. As such, the relevant legislation has been amended to ensure that from 2021-22 onwards financial ratios are excluded from the audited section of the Annual Financial Report. Figures are provided below for informational purposes.

Key Financial Indicator	Benchmark	2022-23	2021-22	2020-21	2019-20
<b>Financial Health Indicator Score</b> A measurement of a local government's overall financial health, calculated from the below seven financial ratios	>70	N/A	N/A	74	68
<b>Operating Surplus Ratio</b> A measure of a local government's ability to cover its operational costs and have money left for capital projects and other purposes	0-15%	-4%	-8%	-14%	-16%
<b>Own Source Revenue Coverage Ratio</b> A measure of a local government's ability to cover its operating costs through revenue it generates itself	>60%	83%	74%	82%	81%
<b>Current Ratio</b> A measure of the ability of a local government to meet its short-term financial obligations with funds it can access quickly (also known as 'liquidity')	>100%	118%	130%	121%	122%
<b>Debt Service Cover Ratio</b> A measure of a local government's ability to repay its debt based on how much cash it can access compared to the total of its debt obligations	>5	5.38	6.58	4.95	3.43
<b>Asset Sustainability Ratio</b> A measure of the extent to which assets managed by a local government are being replaced as they reach the end of their useful lives	90-110%	101%	84%	130%	91%
<b>Asset Consumption Ratio</b> A measure of the condition of a local government's physical assets, by comparing their age with their replacement cost. The ratio highlights the aged condition of a local government's stock of physical assets. Industry benchmark is between 50% and 75%	50-75%	58%	88%	93%	95%
<b>Asset Renewal Funding Ratio</b> A measure of a local government's ability to fund asset renewal and replacements in the future. Industry benchmark is between 75% and 105%	75-105%	101%	105%	107%	111%





## Auditor General

### INDEPENDENT AUDITOR'S REPORT 2023 Shire of Augusta-Margaret River

To the Council of the Shire of Augusta-Margaret River

#### Opinion

I have audited the financial report of the Shire of Augusta-Margaret River (Shire) which comprises:

- the Statement of Financial Position as at 30 June 2023, and the Statement of Comprehensive Income, Statement of Changes in Equity, Statement of Cash Flows and Statement of Financial Activity for the year then ended
- Notes comprising a summary of significant accounting policies and other explanatory information.

In my opinion, the financial report is:

- based on proper accounts and records
- presents fairly, in all material respects, the results of the operations of the Shire for the year ended 30 June 2023 and its financial position at the end of that period
- in accordance with the *Local Government Act 1995* (the Act) and, to the extent that they are not inconsistent with the Act, the Australian Accounting Standards.

#### Basis for opinion

I conducted my audit in accordance with Australian Auditing Standards. My responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial report section below.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

#### Other information

The Chief Executive Officer (CEO) is responsible for the preparation and the Council for overseeing the other information. The other information is the information in the entity's annual report for the year ended 30 June 2023, but not the financial report and my auditor's report.

My opinion on the financial report does not cover the other information and accordingly, I do not express any form of assurance conclusion thereon.

In connection with my audit of the financial report, my responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report, or my knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work I have performed, I conclude that there is a material misstatement of this other information, I am required to report that fact. I did not receive the other information prior to the date of this auditor's report. When I do receive it, I will read it and if I conclude that there is a material misstatement in this information, I am required to communicate the matter to the CEO and Council and request them to correct the misstated information. If the misstated information is not corrected, I may need to retract this auditor's report and re-issue an amended report.

## **Responsibilities of the Chief Executive Officer and Council for the financial report**

The Chief Executive Officer (CEO) of the Shire is responsible for:

- keeping proper accounts and records
- preparation and fair presentation of the financial report in accordance with the requirements of the Act and, to the extent that they are not inconsistent with the Act, the Australian Accounting Standards
- managing internal control as required by the CEO to ensure the financial report is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the CEO is responsible for:

- assessing the Shire's ability to continue as a going concern
- disclosing, as applicable, matters related to going concern
- using the going concern basis of accounting unless the State Government has made decisions affecting the continued existence of the Shire.

The Council is responsible for overseeing the Shire's financial reporting process.

## **Auditor's responsibilities for the audit of the financial report**

As required by the *Auditor General Act 2006*, my responsibility is to express an opinion on the financial report. The objectives of my audit are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with Australian Auditing Standards will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial report. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations or the override of internal control.

A further description of my responsibilities for the audit of the financial report is located on the Auditing and Assurance Standards Board website. This description forms part of my auditor's report and can be found at [https://www.auasb.gov.au/auditors\\_responsibilities/ar4.pdf](https://www.auasb.gov.au/auditors_responsibilities/ar4.pdf).

## **My independence and quality management relating to the report on the financial report**

I have complied with the independence requirements of the *Auditor General Act 2006* and the relevant ethical requirements relating to assurance engagements. In accordance with ASQM 1 *Quality Management for Firms that Perform Audits or Reviews of Financial Reports and Other Financial Information, or Other Assurance or Related Services Engagements*, the Office of the Auditor General maintains a comprehensive system of quality management including documented policies and procedures regarding compliance with ethical requirements, professional standards and applicable legal and regulatory requirements.



### **Matters relating to the electronic publication of the audited financial report**

This auditor's report relates to the financial report of the Shire of Augusta-Margaret River for the year ended 30 June 2023 included in the annual report on the Shire's website. The Shire's management is responsible for the integrity of the Shire's website. This audit does not provide assurance on the integrity of the Shire's website. The auditor's report refers only to the financial report. It does not provide an opinion on any other information which may have been hyperlinked to/from the annual report. If users of the financial report are concerned with the inherent risks arising from publication on a website, they are advised to contact the Shire to confirm the information contained in the website version.



Jordan Langford-Smith  
Senior Director Financial Audit  
Delegate of the Auditor General for Western Australia  
Perth, Western Australia  
21 November 2023

**SHIRE OF AUGUSTA MARGARET RIVER**  
**FINANCIAL REPORT**  
**FOR THE YEAR ENDED 30 JUNE 2023**

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The Shire of Augusta Margaret River conducts the operations of a local government with the following community vision:

*Sustainable, inclusive, connected to place and respecting Boodja*

Principal place of business:  
41 Wallcliffe Road  
Margaret River WA 6285



**SHIRE OF AUGUSTA MARGARET RIVER  
FINANCIAL REPORT  
FOR THE YEAR ENDED 30 JUNE 2023**

*Local Government Act 1995  
Local Government (Financial Management) Regulations 1996*

**STATEMENT BY CEO**

The accompanying financial report of the Shire of Augusta Margaret River has been prepared in compliance with the provisions of the *Local Government Act 1995* from proper accounts and records to present fairly the financial transactions for the reporting period ended 30 June 2023 and the financial position as at 30 June 2023.

At the date of signing this statement the particulars included in the financial report are not misleading or inaccurate.

Signed on the 10 day of November 2023



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Chief Executive Officer

Stephanie Addison-Brown

---

Name of Chief Executive Officer

**SHIRE OF AUGUSTA MARGARET RIVER**  
**STATEMENT OF COMPREHENSIVE INCOME**  
**FOR THE YEAR ENDED 30 JUNE 2023**

	NOTE	2023 Actual	2023 Budget	2022 Actual
		\$	\$	\$
<b>Revenue</b>				
Rates	2(a),25	25,011,839	24,765,001	23,448,966
Grants, subsidies and contributions	2(a)	4,219,412	2,498,725	4,184,629
Fees and charges	2(a)	12,534,633	10,990,418	11,774,631
Service charges	2(a)	0	0	4,000
Interest revenue	2(a)	1,327,994	553,500	283,600
Other revenue	2(a)	137,652	39,750	102,284
		43,231,530	38,847,394	39,798,110
<b>Expenses</b>				
Employee costs	2(b)	(17,312,008)	(17,852,664)	(17,018,380)
Materials and contracts		(11,507,795)	(13,151,569)	(10,518,239)
Utility charges		(1,027,164)	(836,468)	(1,050,884)
Depreciation		(12,600,776)	(10,762,757)	(10,654,387)
Finance costs	2(b)	(647,629)	(646,424)	(393,494)
Insurance		(833,563)	(846,538)	(835,324)
Other expenditure		(1,619,597)	(1,332,289)	(1,361,817)
		(45,548,532)	(45,428,709)	(41,832,525)
		(2,317,002)	(6,581,315)	(2,034,415)
Capital grants, subsidies and contributions	2(a)	20,177,108	6,867,555	11,921,612
Profit on asset disposals		70,151	19,149	185,900
Loss on asset disposals		(1,458,182)	(45,440)	(1,167,319)
Fair value adjustments to financial assets at fair value through profit or loss	4(b)	4,607	0	4,996
Loss on revaluation of Other infrastructure - car parks	9(a)	(184,465)	0	0
Loss on revaluation of Other infrastructure - caravan and camping	9(a)	(1,148,572)	0	0
Loss on revaluation of Other infrastructure - parks and reserves	9(a)	(8,791,431)	0	0
Loss on revaluation of Other infrastructure - boat ramps and jetties	9(a)	(187,888)	0	0
Loss on revaluation of Other infrastructure - waste management facilities	9(a)	(1,096,483)	0	0
		7,384,845	6,841,264	10,945,189
<b>Net result for the period</b>		<b>5,067,843</b>	<b>259,949</b>	<b>8,910,774</b>
<b>Other comprehensive income for the period</b>				
<i>Items that will not be reclassified subsequently to profit or loss</i>				
Changes in asset revaluation surplus	17	(91,346,688)	0	(200,978)
<b>Total other comprehensive income for the period</b>		<b>(91,346,688)</b>	<b>0</b>	<b>(200,978)</b>
<b>Total comprehensive income for the period</b>		<b>(86,278,845)</b>	<b>259,949</b>	<b>8,709,796</b>

This statement is to be read in conjunction with the accompanying notes.



**SHIRE OF AUGUSTA MARGARET RIVER  
STATEMENT OF FINANCIAL POSITION  
AS AT 30 JUNE 2023**

	NOTE	2023 \$	2022 \$
<b>CURRENT ASSETS</b>			
Cash and cash equivalents	3	19,080,042	8,855,404
Trade and other receivables	5	1,635,854	2,193,235
Other financial assets	4(a)	17,535,905	26,532,629
Inventories	6	96,045	65,649
Other assets	7	1,023,197	343,383
<b>TOTAL CURRENT ASSETS</b>		<b>39,371,043</b>	<b>37,990,300</b>
<b>NON-CURRENT ASSETS</b>			
Trade and other receivables	5	76,224	61,629
Other financial assets	4(b)	199,267	165,565
Property, plant and equipment	8	88,313,195	87,160,953
Infrastructure	9	297,923,906	386,738,419
Right-of-use assets	11(a)	553,499	92,446
<b>TOTAL NON-CURRENT ASSETS</b>		<b>387,066,091</b>	<b>474,219,012</b>
<b>TOTAL ASSETS</b>		<b>426,437,134</b>	<b>512,209,312</b>
<b>CURRENT LIABILITIES</b>			
Trade and other payables	12	5,307,314	4,319,753
Other liabilities	13	3,696,227	3,678,387
Lease liabilities	11(b)	89,253	63,591
Borrowings	14	1,069,008	1,138,727
Employee related provisions	15	2,343,577	2,445,007
Other provisions	16	1,440,000	500,000
<b>TOTAL CURRENT LIABILITIES</b>		<b>13,945,379</b>	<b>12,145,465</b>
<b>NON-CURRENT LIABILITIES</b>			
Other liabilities	13	26,450	26,450
Lease liabilities	11(b)	480,436	26,315
Borrowings	14	13,497,757	14,566,765
Employee related provisions	15	243,594	246,564
Other provisions	16	4,698,526	5,373,916
<b>TOTAL NON-CURRENT LIABILITIES</b>		<b>18,946,763</b>	<b>20,240,010</b>
<b>TOTAL LIABILITIES</b>		<b>32,892,142</b>	<b>32,385,475</b>
<b>NET ASSETS</b>		<b>393,544,992</b>	<b>479,823,837</b>
<b>EQUITY</b>			
Retained surplus		225,212,669	221,163,920
Reserve accounts	28	26,397,247	25,378,153
Revaluation surplus	17	141,935,076	233,281,764
<b>TOTAL EQUITY</b>		<b>393,544,992</b>	<b>479,823,837</b>

This statement is to be read in conjunction with the accompanying notes.

**SHIRE OF AUGUSTA MARGARET RIVER  
STATEMENT OF CHANGES IN EQUITY  
FOR THE YEAR ENDED 30 JUNE 2023**

	NOTE	RETAINED SURPLUS \$	RESERVE ACCOUNTS \$	REVALUATION SURPLUS \$	TOTAL EQUITY \$
<b>Balance as at 1 July 2021</b>		<b>223,165,220</b>	<b>14,466,079</b>	<b>233,482,742</b>	<b>471,114,041</b>
Comprehensive income for the period					
Net result for the period		8,910,774	0	0	8,910,774
Other comprehensive income for the period	17	0	0	(200,978)	(200,978)
Total comprehensive income for the period		8,910,774	0	(200,978)	8,709,796
Transfers from reserve accounts	28	2,114,212	(2,114,212)	0	0
Transfers to reserve accounts	28	(13,026,286)	13,026,286	0	0
<b>Balance as at 30 June 2022</b>		<b>221,163,920</b>	<b>25,378,153</b>	<b>233,281,764</b>	<b>479,823,837</b>
Comprehensive income for the period					
Net result for the period		5,067,843	0	0	5,067,843
Other comprehensive income for the period	17	0	0	(91,346,688)	(91,346,688)
Total comprehensive income for the period		5,067,843	0	(91,346,688)	(86,278,845)
Transfers from reserve accounts	28	3,915,426	(3,915,426)	0	0
Transfers to reserve accounts	28	(4,934,520)	4,934,520	0	0
<b>Balance as at 30 June 2023</b>		<b>225,212,669</b>	<b>26,397,247</b>	<b>141,935,076</b>	<b>393,544,992</b>

This statement is to be read in conjunction with the accompanying notes.



**SHIRE OF AUGUSTA MARGARET RIVER  
STATEMENT OF CASH FLOWS  
FOR THE YEAR ENDED 30 JUNE 2023**

	NOTE	2023 Actual \$	2022 Actual \$
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Rates		24,740,440	23,520,962
Grants, subsidies and contributions		5,054,574	3,556,048
Fees and charges		12,539,983	11,774,631
Service charges		0	4,000
Interest revenue		1,327,994	283,600
Goods and services tax received		1,770,848	690,040
Other revenue		137,652	107,280
		45,571,491	39,936,561
<b>Payments</b>			
Employee costs		(17,364,128)	(17,464,667)
Materials and contracts		(11,298,604)	(9,678,322)
Utility charges		(1,027,164)	(1,050,884)
Finance costs		(383,019)	(365,310)
Insurance paid		(833,563)	(835,324)
Goods and services tax paid		(1,693,995)	(780,319)
Other expenditure		(1,619,597)	(1,085,797)
		(34,220,070)	(31,260,623)
<b>Net cash provided by (used in) operating activities</b>	18(b)	11,351,421	8,675,938
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Payments for financial assets at amortised cost - self supporting loans		(35,372)	(30,372)
Payments for purchase of property, plant & equipment	8(a)	(6,739,856)	(1,582,692)
Payments for construction of infrastructure	9(a)	(7,811,653)	(14,896,551)
Capital grants, subsidies and contributions		5,398,561	11,921,612
Proceeds for financial assets at amortised cost		9,003,001	(10,003,001)
Proceeds from sale of property, plant & equipment		259,060	602,174
<b>Net cash provided by (used in) investing activities</b>		73,741	(13,988,830)
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Repayment of borrowings	27(a)	(1,138,727)	(831,822)
Payments for principal portion of lease liabilities	27(c)	(61,797)	(64,584)
Proceeds from new borrowings	27(a)	0	8,000,000
<b>Net cash provided by (used in) financing activities</b>		(1,200,524)	7,103,594
<b>Net increase (decrease) in cash held</b>		10,224,638	1,790,702
Cash at beginning of year		8,855,404	7,064,702
<b>Cash and cash equivalents at the end of the year</b>	18(a)	19,080,042	8,855,404

This statement is to be read in conjunction with the accompanying notes.

**SHIRE OF AUGUSTA MARGARET RIVER  
STATEMENT OF FINANCIAL ACTIVITY  
FOR THE YEAR ENDED 30 JUNE 2023**

	NOTE	2023 Actual \$	2023 Budget \$	2022 Actual \$
<b>OPERATING ACTIVITIES</b>				
<b>Revenue from operating activities</b>				
General rates	25	25,011,839	24,765,001	23,448,966
Grants, subsidies and contributions		4,219,412	2,498,725	4,184,629
Fees and charges		12,534,633	10,990,418	11,774,631
Service charges		0	0	4,000
Interest revenue		1,327,994	553,500	283,600
Other revenue		137,652	39,750	107,280
Profit on asset disposals		70,151	19,149	185,900
Fair value adjustments to financial assets at fair value through profit or loss	4(b)	4,607	0	4,996
		43,306,288	38,866,543	39,994,002
<b>Expenditure from operating activities</b>				
Employee costs		(17,312,008)	(17,852,664)	(17,018,380)
Materials and contracts		(11,507,795)	(13,151,569)	(10,518,239)
Utility charges		(1,027,164)	(836,468)	(1,050,884)
Depreciation		(12,600,776)	(10,762,757)	(10,654,387)
Finance costs		(647,629)	(646,424)	(393,494)
Insurance		(833,563)	(846,538)	(835,324)
Other expenditure		(1,619,597)	(1,332,289)	(1,361,817)
Loss on asset disposals		(1,458,182)	(45,440)	(1,167,319)
Loss on revaluation of non-current assets		(11,408,839)	0	0
		(58,415,553)	(45,474,149)	(42,999,844)
Non-cash amounts excluded from operating activities	26(a)	25,640,084	10,789,048	11,835,133
<b>Amount attributable to operating activities</b>		10,530,819	4,181,442	8,829,291
<b>INVESTING ACTIVITIES</b>				
<b>Inflows from investing activities</b>				
Capital grants, subsidies and contributions		20,177,108	6,867,555	11,921,612
Proceeds from disposal of assets		259,060	356,600	602,174
		20,436,168	7,224,155	12,523,786
<b>Outflows from investing activities</b>				
Payments for financial assets at amortised cost - self supporting loans		(35,372)	(30,372)	(30,372)
Purchase of property, plant and equipment	8(a)	(7,238,574)	(13,295,062)	(1,582,692)
Purchase and construction of infrastructure	9(a)	(22,022,022)	(10,296,148)	(14,896,551)
		(29,295,968)	(23,621,582)	(16,509,615)
<b>Amount attributable to investing activities</b>		(8,859,800)	(16,397,427)	(3,985,829)
<b>FINANCING ACTIVITIES</b>				
<b>Inflows from financing activities</b>				
Proceeds from borrowings	27(a)	0	0	8,000,000
Transfers from reserve accounts	28	3,915,426	10,256,260	2,114,212
		3,915,426	10,256,260	10,114,212
<b>Outflows from financing activities</b>				
Repayment of borrowings	27(a)	(1,138,727)	(1,138,730)	(831,822)
Payments for principal portion of lease liabilities	27(c)	(61,797)	(109,717)	(64,584)
Transfers to reserve accounts	28	(4,934,520)	(1,069,968)	(13,026,286)
		(6,135,044)	(2,318,415)	(13,922,692)
<b>Amount attributable to financing activities</b>		(2,219,618)	7,937,845	(3,808,480)
<b>MOVEMENT IN SURPLUS OR DEFICIT</b>				
<b>Surplus or deficit at the start of the financial year</b>	26(b)	4,501,954	4,278,140	3,466,972
Amount attributable to operating activities		10,530,819	4,181,442	8,829,291
Amount attributable to investing activities		(8,859,800)	(16,397,427)	(3,985,829)
Amount attributable to financing activities		(2,219,618)	7,937,845	(3,808,480)
<b>Surplus or deficit after imposition of general rates</b>	26(b)	<b>3,953,355</b>	<b>0</b>	<b>4,501,954</b>

This statement is to be read in conjunction with the accompanying notes.



**SHIRE OF AUGUSTA-MARGARET RIVER  
FOR THE YEAR ENDED 30 JUNE 2023  
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# SHIRE OF AUGUSTA MARGARET RIVER

## NOTES TO AND FORMING PART OF THE FINANCIAL REPORT

### FOR THE YEAR ENDED 30 JUNE 2023

## 1. BASIS OF PREPARATION

The financial report of the Shire of Augusta Margaret River, which is a Class 2 local government, comprises of general purpose financial statements which have been prepared in accordance with the *Local Government Act 1995* and accompanying regulations.

### Local Government Act 1995 requirements

Section 6.4(2) of the *Local Government Act 1995* read with the *Local Government (Financial Management) Regulations 1996* prescribe that the financial report be prepared in accordance with the *Local Government Act 1995* and, to the extent that they are not inconsistent with the Act, the Australian Accounting Standards. The Australian Accounting Standards (as they apply to local governments and not-for-profit entities) and Interpretations of the Australian Accounting Standards Board were applied where no inconsistencies exist.

The *Local Government (Financial Management) Regulations 1996* specify that vested land is a right-of-use asset to be measured at cost, and is considered a zero cost concessionary lease. All right-of-use assets under zero cost concessionary leases are measured at zero cost rather than at fair value, except for vested improvements on concessionary land leases such as roads, buildings or other infrastructure which continue to be reported at fair value, as opposed to the vested land which is measured at zero cost. The measurement of vested improvements at fair value is a departure from AASB 16 which would have required the Shire to measure any vested improvements at zero cost.

Accounting policies which have been adopted in the preparation of this financial report have been consistently applied unless stated otherwise. Except for cash flow and rate setting information, the financial report has been prepared on the accrual basis and is based on historical costs, modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and liabilities.

### The local government reporting entity

All funds through which the Shire controls resources to carry on its functions have been included in the financial statements forming part of this financial report.

All monies held in the Trust Fund are excluded from the financial statements. A separate statement of those monies appears at Note 29 of the financial report.

### Judgements and estimates

The preparation of a financial report in conformity with Australian Accounting Standards requires management to make judgements, estimates and assumptions that effect the application of policies and reported amounts of assets and liabilities, income and expenses.

The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances; the results of which form the basis of making the judgements about carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

The balances, transactions and disclosures impacted by accounting estimates are as follows:

- estimated fair value of certain financial assets
- impairment of financial assets
- estimation of fair values of land and buildings, and infrastructure.
- estimation uncertainties made in relation to lease accounting

### Initial application of accounting standards

During the current year, the following new or revised Australian Accounting Standards and Interpretations were applied for the first time.

- AASB 2020-3 Amendments to Australian Accounting Standards - Annual Improvements 2018-2020 and Other Amendments
- AASB 2020-6 Amendments to Australian Accounting Standards - Classification of Liabilities as Current or Non-current - Deferral of Effective Date
- AASB 2021-7a Amendments to Australian Accounting Standards - Effective Date of Amendments to AASB 10 and AASB 128 and Editorial Corrections [general editorials]
- AASB 2022-3 Amendments to Australian Accounting Standards - Illustrative Examples for Not-for-Profit Entities accompanying AASB 15

These amendments have no material impact on the current annual financial report

### New accounting standards for application in future years

The following new accounting standards will have application to local government in future years:

- AASB 2014-10 Amendments to Australian Accounting Standards - Sale or Contribution of Assets between an Investor and its Associate or Joint Venture
- AASB 2020-1 Amendments to Australian Accounting Standards - Classification of Liabilities as Current or Non-current
- AASB 2021-2 Amendments to Australian Accounting Standards - Disclosure of Accounting Policies or Definition of Accounting Estimates
- AASB 2021-7c Amendments to Australian Accounting Standards - Effective Date of Amendments to AASB 10 and AASB 128 and Editorial Corrections [deferred AASB 10 and AASB 128 amendments in AASB 2014-10 apply]
- AASB 2022-5 Amendments to Australian Accounting Standards - Lease Liability in a Sale and Leaseback
- AASB 2022-6 Amendments to Australian Accounting Standards - Non-current Liabilities with Covenants
- AASB 2022-7 Editorial Corrections to Australian Accounting Standards and Repeal of Superseded and Redundant Standards
- AASB 2022-10 Amendments to Australian Accounting Standards - Fair Value Measurement of Non-Financial Assets of Not-for-Profit Public Sector Entities

The amendment may result in changes to the fair value of non-financial assets. The impact is yet to be quantified. Except as described above these amendments are not expected to have any material impact on the financial report on initial application.



**SHIRE OF AUGUSTA MARGARET RIVER**  
**NOTES TO AND FORMING PART OF THE FINANCIAL REPORT**  
**FOR THE YEAR ENDED 30 JUNE 2023**

**2. REVENUE AND EXPENSES**

**(a) Revenue**

**Contracts with customers**

Recognition of revenue is dependant on the source of revenue and the associated terms and conditions associated with each source of revenue and recognised as follows:

Revenue Category	Nature of goods and services	When obligations typically satisfied	Payment terms	Returns/Refunds/Warranties	Timing of revenue recognition
Grants, subsidies and contributions	Community events, minor facilities, research, design, planning evaluation and services	Over time	Fixed terms transfer of funds based on agreed milestones and reporting	Contract obligation if project not complete	Output method based on project milestones and/or completion date matched to performance obligations
Fees and charges - licences, registrations, approvals	Building, planning, development and animal management.	Single point in time	Full payment prior to issue	None	On payment of the licence, registration or approval
Fees and charges - waste management entry fees	Waste treatment, recycling and disposal service at disposal sites	Single point in time	Payment in advance at gate or on normal trading terms if credit provided	None	On entry to facility
Fees and charges - sale of stock	Aviation fuel, kiosk and visitor centre stock	Single point in time	In full in advance, on 15 day credit	Refund for faulty goods	At point of sale
Other revenue - private works	Contracted private works	Single point in time	Monthly in arrears	None	At point of service

Consideration from contracts with customers is included in the transaction price.

**Revenue Recognition**

Revenue recognised during the year under each basis of recognition by nature of goods or services is provided in the table below:

**For the year ended 30 June 2023**

Nature	Contracts with customers	Capital grant/contributions	Statutory Requirements	Other	Total
	\$	\$	\$	\$	\$
Rates	0	0	25,011,839	0	25,011,839
Grants, subsidies and contributions	4,219,412	0	0	0	4,219,412
Fees and charges	11,649,514	0	793,953	91,166	12,534,633
Interest revenue	0	0	172,554	1,155,440	1,327,994
Other revenue	0	0	0	137,652	137,652
Capital grants, subsidies and contributions	0	7,503,692	0	12,673,416	20,177,108
<b>Total</b>	<b>15,868,926</b>	<b>7,503,692</b>	<b>25,978,346</b>	<b>14,057,674</b>	<b>63,408,638</b>

**For the year ended 30 June 2022**

Nature	Contracts with customers	Capital grant/contributions	Statutory Requirements	Other	Total
	\$	\$	\$	\$	\$
Rates	0	0	23,448,966	0	23,448,966
Grants, subsidies and contributions	4,184,629	0	0	0	4,184,629
Fees and charges	10,921,037	0	853,594	0	11,774,631
Service charges	0	0	4,000	0	4,000
Interest revenue	0	0	157,540	126,060	283,600
Other revenue	0	0	0	102,284	102,284
Capital grants, subsidies and contributions	0	11,921,612	0	0	11,921,612
<b>Total</b>	<b>15,105,666</b>	<b>11,921,612</b>	<b>24,464,100</b>	<b>228,344</b>	<b>51,719,722</b>

**SHIRE OF AUGUSTA MARGARET RIVER**  
**NOTES TO AND FORMING PART OF THE FINANCIAL REPORT**  
**FOR THE YEAR ENDED 30 JUNE 2023**

**2. REVENUE AND EXPENSES (Continued)**

**(a) Revenue (Continued)**

<b>Note</b>	<b>2023 Actual \$</b>	<b>2022 Actual \$</b>
<b>Interest revenue</b>		
Interest on reserve account funds	883,747	74,924
Trade and other receivables overdue interest	94,388	157,540
Other interest revenue	349,859	51,136
	<b>1,327,994</b>	<b>283,600</b>

The 2023 original budget estimate in relation to:  
Trade and other receivables overdue interest was \$82,500.

**Fees and charges relating to rates receivable**

Charges on instalment plan	80,592	79,480
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The 2023 original budget estimate in relation to:  
Charges on instalment plan was \$75,000.

**(b) Expenses**

**Auditors remuneration**

- Audit of the Annual Financial Report	52,000	50,000
- Other services – grant acquittals	0	5,400
	<b>52,000</b>	<b>55,400</b>

**Employee Costs**

Employee benefit costs	16,687,456	14,386,730
Other employee costs	624,552	2,631,650
	<b>17,312,008</b>	<b>17,018,380</b>

**Finance costs**

Interest and financial charges paid/payable for lease liabilities and financial liabilities not at fair value through profit or loss	631,424	388,229
Lease liabilities	16,205	5,265
	<b>647,629</b>	<b>393,494</b>



**SHIRE OF AUGUSTA MARGARET RIVER**  
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**3. CASH AND CASH EQUIVALENTS**

Note	2023	2022
	\$	\$
Cash at bank and on hand	19,080,042	8,855,404
<b>Total cash and cash equivalents</b>	<b>19,080,042</b>	<b>8,855,404</b>
Held as		
- Unrestricted cash and cash equivalents	6,101,574	6,104,066
- Restricted cash and cash equivalents	12,978,468	2,751,338
	<b>19,080,042</b>	<b>8,855,404</b>

**SIGNIFICANT ACCOUNTING POLICIES**

**Cash and cash equivalents**

Cash and cash equivalents include cash on hand, cash at bank, deposits available on demand with banks and other short term highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value.

Bank overdrafts are reported as short term borrowings in current liabilities in the statement of financial position.

**Restricted financial assets**

Restricted financial asset balances are not available for general use by the local government due to externally imposed restrictions. Restrictions are specified in an agreement, contract or legislation. This applies to reserve accounts, unspent grants, subsidies and contributions and unspent loans that have not been fully expended in the manner specified by the contributor, legislation or loan agreement.

**4. OTHER FINANCIAL ASSETS**

**(a) Current assets**

	2023	2022
	\$	\$
Financial assets at amortised cost	17,535,905	26,532,629
	<b>17,535,905</b>	<b>26,532,629</b>
<b>Other financial assets at amortised cost</b>		
Self supporting loans receivable	35,905	29,628
Term deposits	17,500,000	26,503,001
	<b>17,535,905</b>	<b>26,532,629</b>
Held as		
- Unrestricted other financial assets at amortised cost	35,905	29,628
- Restricted other financial assets at amortised cost	17,500,000	26,503,001
	<b>17,535,905</b>	<b>26,532,629</b>

**(b) Non-current assets**

Financial assets at amortised cost	97,405	68,310
Financial assets at fair value through profit or loss	101,862	97,255
	<b>199,267</b>	<b>165,565</b>
<b>Financial assets at amortised cost</b>		
Self supporting loans receivable	97,405	68,310
	<b>97,405</b>	<b>68,310</b>
<b>Financial assets at fair value through profit or loss</b>		
Units in Local Government House Trust - opening balance	97,255	92,259
Movement attributable to fair value increment	4,607	4,996
Units in Local Government House Trust - closing balance	<b>101,862</b>	<b>97,255</b>

Loans receivable from clubs/institutions have the same terms and conditions as the related borrowing disclosed in Note 27(a) as self supporting loans. Fair value of financial assets at fair value through profit or loss is determined from the net asset value of the units held in the Trust at balance date as compiled by WALGA.

**SIGNIFICANT ACCOUNTING POLICIES**

**Other financial assets at amortised cost**

The Shire classifies financial assets at amortised cost if both of the following criteria are met:

- the asset is held within a business model whose objective is to collect the contractual cashflows, and
- the contractual terms give rise to cash flows that are solely payments of principal and interest.

Fair values of financial assets at amortised cost are not materially different to their carrying amounts, since the interest receivable on those assets is either close to current market rates or the assets are of a short term nature. Non-current financial assets at amortised cost fair values are based on discounted cash flows using a current market rates. They are classified as level 2 fair values in the fair value hierarchy (see Note 23 (i)) due to the observable market rates).

Interest received is presented under cashflows from operating activities in the Statement of Cash Flows where it is earned from financial assets that are held for cash management purposes.

**Financial assets at fair value through profit or loss**

The Shire has elected to classify the following financial assets at fair value through profit or loss:

- debt investments which do not qualify for measurement at either amortised cost or fair value through other comprehensive income.
- equity investments which the Shire has elected to recognise as fair value gains and losses through profit or loss.

**Impairment and risk**

Information regarding impairment and exposure to risk can be found at Note 22.

**SHIRE OF AUGUSTA MARGARET RIVER**  
**NOTES TO AND FORMING PART OF THE FINANCIAL REPORT**  
**FOR THE YEAR ENDED 30 JUNE 2023**

**5. TRADE AND OTHER RECEIVABLES**

**Current**

Rates and statutory receivables	
Trade receivables	
GST receivable	
Allowance for credit losses of rates and statutory receivables	

**Non-current**

Rates and statutory receivables	
---------------------------------	--

Note	2023	2022
	\$	\$
	1,058,647	785,963
	375,661	1,123,523
	263,308	340,161
	(61,762)	(56,412)
	1,635,854	2,193,235
	76,224	61,629
	76,224	61,629

**SIGNIFICANT ACCOUNTING POLICIES**

**Rates and statutory receivables**

Rates and statutory receivables are non-contractual receivables arising from statutory requirements and include amounts due from ratepayers for unpaid rates and service charges and other statutory charges or fines.

Rates and statutory receivables are recognised when the taxable event has occurred and can be measured reliably.

**Trade receivables**

Trade receivables are amounts receivable from contractual arrangements with customers for goods sold, services performed or grants or contributions with sufficiently specific performance obligations as part of the ordinary course of business.

**Measurement**

Trade and other receivables are recognised initially at the amount of the transaction price, unless they contain a significant financing component, and are to be recognised at fair value.

**Classification and subsequent measurement**

Receivables which are generally due for settlement within 30 days except rates receivables which are expected to be collected within 12 months are classified as current assets. All other receivables such as, deferred pensioner rates receivable after the end of the reporting period are classified as non-current assets.

Trade and other receivables are held with the objective to collect the contractual cashflows and therefore the Shire measures them subsequently at amortised cost using the effective interest rate method.

Due to the short term nature of current receivables, their carrying amount is considered to be the same as their fair value. Non-current receivables are indexed to inflation, any difference between the face value and fair value is considered immaterial.

**Impairment and risk exposure**

Information about the impairment of trade receivables and their exposure to credit risk and interest rate risk can be found in Note 22.



**SHIRE OF AUGUSTA MARGARET RIVER  
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT  
FOR THE YEAR ENDED 30 JUNE 2023**

**6. INVENTORIES**

<b>Note</b>	<b>2023</b>	<b>2022</b>
	<b>\$</b>	<b>\$</b>
<b>Current</b>		
Fuel and materials	96,045	65,649
	96,045	65,649
The following movements in inventories occurred during the year:		
<b>Balance at beginning of year</b>	65,649	83,364
Inventories expensed during the year	(133,428)	(88,755)
Additions to inventory	163,824	71,040
<b>Balance at end of year</b>	96,045	65,649

**SIGNIFICANT ACCOUNTING POLICIES**

**General**

Inventories are measured at the lower of cost and net realisable value.

Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

**SHIRE OF AUGUSTA MARGARET RIVER  
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT  
FOR THE YEAR ENDED 30 JUNE 2023**

**7. OTHER ASSETS**

**Other assets - current**

Prepayments

Accrued income

Contract assets

<b>2023</b>	<b>2022</b>
<b>\$</b>	<b>\$</b>
50,195	104,478
198,930	82,087
774,072	156,818
<b>1,023,197</b>	<b>343,383</b>

**SIGNIFICANT ACCOUNTING POLICIES**

**Other current assets**

Other non-financial assets include prepayments which represent payments in advance of receipt of goods or services or that part of expenditure made in one accounting period covering a term extending beyond that period.

**Contract assets**

Contract assets primarily relate to the Shire's right to . consideration for work completed but not billed at the end of the period.

Impairment of assets associated with contracts with customers are detailed at Note 2(b).



**SHIRE OF AUGUSTA MARGARET RIVER  
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT  
FOR THE YEAR ENDED 30 JUNE 2023**

**8. PROPERTY, PLANT AND EQUIPMENT**

**(a) Movements in Balances**

Movement in the balances of each class of property, plant and equipment between the beginning and the end of the current financial year.

	Land \$	Buildings - specialised \$	Total land and buildings \$	Furniture and equipment \$	Plant and equipment \$	Total property, plant and equipment \$
<b>Balance at 1 July 2021</b>	10,090,164	68,662,664	78,752,828	1,364,251	9,799,458	89,916,537
Additions	0	736,365	736,365	99,835	746,492	1,582,692
Disposals	(195,000)	(768,723)	(963,723)	0	(109,327)	(1,073,050)
Revaluation increments / (decrements) transferred to revaluation surplus	1,418,836	(1,619,814)	(200,978)	0	0	(200,978)
Depreciation	0	(1,600,246)	(1,600,246)	(200,899)	(1,263,103)	(3,064,248)
<b>Balance at 30 June 2022</b>	<b>11,314,000</b>	<b>65,410,246</b>	<b>76,724,246</b>	<b>1,263,187</b>	<b>9,173,520</b>	<b>87,160,953</b>
<b>Comprises:</b>						
Gross balance amount at 30 June 2022	11,314,000	100,586,147	111,900,147	1,689,184	11,779,592	125,368,923
Accumulated depreciation at 30 June 2022	0	(35,175,901)	(35,175,901)	(425,997)	(2,606,072)	(38,207,970)
<b>Balance at 30 June 2022</b>	<b>11,314,000</b>	<b>65,410,246</b>	<b>76,724,246</b>	<b>1,263,187</b>	<b>9,173,520</b>	<b>87,160,953</b>
Additions	0	5,523,351	5,523,351	58,802	1,656,421	7,238,574
Disposals	0	(628,835)	(628,835)	0	(1,018,256)	(1,647,091)
Depreciation	0	(3,105,773)	(3,105,773)	(205,538)	(1,127,930)	(4,439,241)
<b>Balance at 30 June 2023</b>	<b>11,314,000</b>	<b>67,198,989</b>	<b>78,512,989</b>	<b>1,116,451</b>	<b>8,683,755</b>	<b>88,313,195</b>
<b>Comprises:</b>						
Gross balance amount at 30 June 2023	11,314,000	105,182,515	116,496,515	1,747,986	11,978,199	130,222,700
Accumulated depreciation at 30 June 2023	0	(37,983,526)	(37,983,526)	(631,535)	(3,294,444)	(41,909,505)
<b>Balance at 30 June 2023</b>	<b>11,314,000</b>	<b>67,198,989</b>	<b>78,512,989</b>	<b>1,116,451</b>	<b>8,683,755</b>	<b>88,313,195</b>

**SHIRE OF AUGUSTA MARGARET RIVER  
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT  
FOR THE YEAR ENDED 30 JUNE 2023**

**8. PROPERTY, PLANT AND EQUIPMENT (Continued)**

**(b) Carrying Value Measurements**

<b>(i) Fair Value</b>	<b>Asset Class</b>	<b>Fair Value Hierarchy</b>	<b>Valuation Technique</b>	<b>Basis of Valuation</b>	<b>Date of Last Valuation</b>	<b>Inputs Used</b>
<b>Land and buildings</b>						
Land		Level 2	Market approach using recent observable market data for similar properties.	Independent Registered Valuers	June 2022	Price per hectare, with reference to current zoning of land. Market values were used unless there were some restrictions or other factors associated with the land.
Buildings - specialised		Level 3	Cost approach using depreciated replacement cost.	Independent Registered Valuers	June 2022	Construction costs based on recent contract prices and current condition, residual values and remaining useful life assessments.
Level 3 inputs are based on assumptions with regards to future values and patterns of consumption utilising current information. If the basis of these assumptions were varied, they have the potential to result in a significantly higher or lower fair value measurement.						
During the period there were no changes in the valuation techniques used by the local government to determine the fair value of property, plant and equipment using either level 2 or level 3 inputs.						
<b>(ii) Cost</b>						
<b>Furniture and equipment</b>			N/A	Cost	N/A	N/A
<b>Plant and equipment</b>			N/A	Cost	N/A	N/A



SHIRE OF AUGUSTA MARGARET RIVER  
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT  
FOR THE YEAR ENDED 30 JUNE 2023

9. INFRASTRUCTURE

(a) Movements in Balances

Movement in the balances of each class of infrastructure between the beginning and the end of the current financial year.

	Infrastructure - roads	Infrastructure - road bridges	Other infrastructure - car parks	Other infrastructure - paths	Other infrastructure - drainage	Other infrastructure - caravan and camping	Other infrastructure - parks and reserves	Other infrastructure - aerodromes	Other infrastructure - boat ramps and jetties	Other infrastructure - waste management facilities	Other infrastructure - public utilities	Total Infrastructure
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Balance at 1 July 2021	278,089,626	7,903,160	4,356,241	15,594,626	32,041,951	2,131,407	31,058,950	2,375,499	2,133,059	2,807,063	1,390,921	379,882,503
Additions	8,999,068	1,262,470	91,466	605,175	1,511,274	294,177	1,561,125	0	476,057	33,667	62,072	14,896,551
(Disposals)	(228,421)	(156,978)	(51,117)	(3,924)	(52,199)	0	(17,904)	0	0	0	0	(510,543)
Depreciation	(4,264,281)	(233,811)	(88,765)	(552,714)	(718,631)	(49,682)	(1,105,810)	(119,416)	(155,146)	(136,639)	(105,197)	(7,530,092)
Transfers	(2,259,160)	2,006,000	0	0	253,160	0	(31,404)	0	0	0	31,404	0
Balance at 30 June 2022	280,336,832	10,780,841	4,307,825	15,643,163	33,035,555	2,375,902	31,464,957	2,256,083	2,453,970	2,704,091	1,379,200	386,738,419
Comprises:												
Gross balance at 30 June 2022	295,904,369	11,597,797	4,653,820	17,280,844	35,617,437	2,570,903	35,376,702	2,732,576	3,043,133	5,493,968	1,796,029	416,067,578
Accumulated depreciation at 30 June 2022	(15,567,537)	(816,956)	(345,995)	(1,637,681)	(2,581,882)	(195,001)	(3,911,745)	(476,493)	(588,163)	(2,789,877)	(416,829)	(29,329,159)
Balance at 30 June 2022	280,336,832	10,780,841	4,307,825	15,643,163	33,035,555	2,375,902	31,464,957	2,256,083	2,453,970	2,704,091	1,379,200	386,738,419
Additions	11,636,806	628,299	258,106	2,726,315	5,322,989	107,173	378,975	308,201	614,387	40,771	0	22,022,022
Revaluation increments / (decrements) transferred to revaluation surplus	(63,396,504)	(1,359,132)	(2,634,044)	(3,322,158)	(12,211,026)	(566,865)	(7,570,345)	1,167,842	(1,498,610)	0	44,154	(91,346,688)
Revaluation (loss) / reversals transferred to profit or loss	0	0	(184,465)	0	0	(1,148,572)	(8,791,431)	0	(187,888)	(1,096,483)	0	(11,408,839)
Depreciation	(4,630,652)	(256,544)	(90,670)	(582,040)	(744,836)	(64,368)	(1,166,896)	(119,415)	(178,669)	(137,878)	(109,040)	(8,081,008)
Balance at 30 June 2023	223,946,482	9,793,464	1,656,752	14,465,280	25,402,682	703,270	14,315,260	3,612,711	1,203,190	1,510,501	1,314,314	297,923,906
Comprises:												
Gross balance at 30 June 2023	379,098,163	17,713,520	2,640,916	24,580,507	58,284,062	1,823,608	30,768,727	4,881,979	2,484,895	5,941,436	4,152,457	532,370,270
Accumulated depreciation at 30 June 2023	(155,151,681)	(7,920,056)	(984,164)	(10,115,227)	(32,881,380)	(1,120,338)	(16,453,467)	(1,269,268)	(1,281,705)	(4,430,935)	(2,838,143)	(234,446,364)
Balance at 30 June 2023	223,946,482	9,793,464	1,656,752	14,465,280	25,402,682	703,270	14,315,260	3,612,711	1,203,190	1,510,501	1,314,314	297,923,906

**SHIRE OF AUGUSTA MARGARET RIVER  
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**9. INFRASTRUCTURE (Continued)**

**(b) Carrying Value Measurements**

(i) Fair Value	Asset Class	Fair Value Hierarchy	Valuation Technique	Basis of Valuation	Date of Last Valuation	Inputs Used
	Infrastructure - roads	Level 3	Cost approach using depreciated replacement cost.	Independent Registered Valuers	June 2023	Construction costs and current condition, residual values and remaining useful life assessments.
	Other infrastructure - road bridges	Level 3	Cost approach using depreciated replacement cost.	Independent Registered Valuers	June 2023	Construction costs and current condition, residual values and remaining useful life assessments.
	Other infrastructure - car parks	Level 3	Cost approach using depreciated replacement cost.	Independent Registered Valuers	June 2023	Construction costs and current condition, residual values and remaining useful life assessments.
	Other infrastructure - paths	Level 3	Cost approach using depreciated replacement cost.	Independent Registered Valuers	June 2023	Construction costs and current condition, residual values and remaining useful life assessments.
	Other infrastructure - drainage	Level 3	Cost approach using depreciated replacement cost.	Independent Registered Valuers	June 2023	Construction costs and current condition, residual values and remaining useful life assessments.
	Other infrastructure - caravan and camping	Level 3	Cost approach using depreciated replacement cost.	Independent Registered Valuers	June 2023	Construction costs and current condition, residual values and remaining useful life assessments.
	Other infrastructure - parks and reserves	Level 3	Cost approach using depreciated replacement cost.	Independent Registered Valuers	June 2023	Construction costs and current condition, residual values and remaining useful life assessments.
	Other infrastructure - aerodromes	Level 3	Cost approach using depreciated replacement cost.	Independent Registered Valuers	June 2023	Construction costs and current condition, residual values and remaining useful life assessments.
	Other infrastructure - boat ramps and jetties	Level 3	Cost approach using depreciated replacement cost.	Independent Registered Valuers	June 2023	Construction costs and current condition, residual values and remaining useful life assessments.
	Other infrastructure - waste management facilities	Level 3	Cost approach using depreciated replacement cost.	Independent Registered Valuers	June 2023	Construction costs and current condition, residual values and remaining useful life assessments.
	Other infrastructure - public utilities	Level 3	Cost approach using depreciated replacement cost.	Independent Registered Valuers	June 2023	Construction costs and current condition, residual values and remaining useful life assessments.

Level 3 inputs are based on assumptions with regards to future values and patterns of consumption utilising current information. If the basis of these assumptions were varied, they have the potential to result in a significantly higher or lower fair value measurement.

During the period there were no changes in the valuation techniques used to determine the fair value of infrastructure using level 3 inputs.



**SHIRE OF AUGUSTA MARGARET RIVER  
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT  
FOR THE YEAR ENDED 30 JUNE 2023**

**10. FIXED ASSETS**

**(a) Depreciation**

**Depreciation rates**

Typical estimated useful lives for the different asset classes for the current and prior years are included in the table below:

<b>Asset Class</b>	<b>Useful life</b>
Land - freehold land	Not depreciated
Buildings - specialised	up to 85 years
Furniture and equipment	up to 20 years
Plant and equipment	up to 20 years
Infrastructure - roads	up to 80 years
Other infrastructure - road bridges	up to 50 years
Other infrastructure - car parks	up to 40 years
Other infrastructure - paths	up to 40 years
Other infrastructure - drainage	up to 80 years
Other infrastructure - parks and reserves	up to 50 years
Other infrastructure - boat ramps and jetties	up to 30 years
Other infrastructure - waste management facilities	up to 40 years
Other infrastructure - public utilities	up to 40 years
Right-of-use assets - furniture and equipment	Based on the remaining lease term

**(b) Fully Depreciated Assets in Use**

The gross carrying value of assets held by the Shire which are currently in use yet fully depreciated are shown in the table below.

	<b>2023</b>	<b>2022</b>
	<b>\$</b>	<b>\$</b>
Furniture and equipment	81,016	42,599
Plant and equipment	288,067	108,084
	<b>369,083</b>	<b>150,683</b>

**SHIRE OF AUGUSTA MARGARET RIVER**  
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**10. FIXED ASSETS (Continued)**

**SIGNIFICANT ACCOUNTING POLICIES**

**Fixed assets**

Each class of fixed assets within either property, plant and equipment or infrastructure, is carried at cost or fair value (as indicated), less any accumulated depreciation and impairment losses.

**Initial recognition and measurement for assets held at cost**

Plant and equipment including furniture and equipment is recognised at cost on acquisition in accordance with *Financial Management Regulation 17A*. Where acquired at no cost, the asset is initially recognised at fair value. Assets held at cost are depreciated and assessed for indicators of impairment annually.

**Initial recognition and measurement between mandatory revaluation dates for assets held at fair value**

Assets for which the fair value as at the date of acquisition is under \$5,000 are not recognised as an asset in accordance with *Financial Management Regulation 17A (5)*. These assets are expensed immediately.

Where multiple individual low value assets are purchased together as part of a larger asset or collectively forming a larger asset exceeding the threshold, the individual assets are recognised as one asset and capitalised.

Upon initial recognition, cost is determined as the amount paid (or other consideration given) to acquire the assets, plus costs incidental to the acquisition. For assets acquired at zero cost or otherwise significantly less than fair value, cost is determined as fair value at the date of acquisition. The cost of non-current assets constructed by the Shire includes the cost of all materials used in construction, direct labour on the project and an appropriate proportion of variable and fixed overheads.

Individual assets that are land, buildings, infrastructure and investment properties acquired between scheduled revaluation dates of the asset class in accordance with the Shire's revaluation policy, are recognised at cost and disclosed as being at fair value as management believes cost approximates fair. They are subject to subsequent revaluation at the next revaluation date consistent with *Financial Management Regulation 17A(4)*.

**Revaluation**

The fair value of land, buildings, infrastructure and investment properties is determined at least every five years in accordance with the regulatory framework. This includes buildings and infrastructure items which were pre-existing improvements (i.e. vested improvements) on vested land acquired by the Shire.

At the end of each period, the carrying amount for each asset class is reviewed and, where appropriate, the fair value is updated to reflect current market conditions consistent with *Financial Management Regulation 17A(2)* which requires land, buildings infrastructure, investment properties and vested improvements to be shown at fair value.

**Revaluation (continued)**

For property, plant and equipment and infrastructure, increases in the carrying amount arising on revaluation of asset classes are credited to a revaluation surplus in equity. Decreases that offset previous increases of the same class of asset are recognised against revaluation surplus directly in equity. All other decreases are recognised in profit or loss. Subsequent increases are then recognised in profit or loss to the extent they reverse a net revaluation decrease previously recognised in profit or loss for the same class of asset.

**Depreciation**

The depreciable amount of all property, plant and equipment and infrastructure, are depreciated on a straight-line basis over the individual asset's useful life from the time the asset is held ready for use. Leasehold improvements are depreciated over the shorter of either the unexpired period of the lease or the estimated useful life of the improvements.

The assets residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period.

**Depreciation on revaluation**

When an item of property, plant and equipment and infrastructure is revalued, any accumulated depreciation at the date of the revaluation is treated in one of the following ways:

- (i) The gross carrying amount is adjusted in a manner that is consistent with the revaluation of the carrying amount of the asset.
- (ii) Eliminated against the gross carrying amount of the asset and the net amount restated to the revalued amount of the asset.

**Amortisation**

All intangible assets with a finite useful life, are amortised on a straight-line basis over the individual asset's useful life from the time the asset is held ready for use.

The residual value of intangible assets is considered to be zero and the useful life and amortisation method are reviewed at the end of each financial year.

Amortisation is included within depreciation in the Statement of Comprehensive Income.

**Impairment**

An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount.

**Gains or losses on disposal**

Gains and losses on disposals are determined by comparing proceeds with the carrying amount. These gains and losses are included in the Statement of Comprehensive Income in the period in which they arise.

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**11. LEASES**

**(a) Right-of-Use Assets**

	Note	Right-of-use assets - furniture and equipment \$	Right-of-use assets - plant and equipment \$	Right-of-use assets Total \$
Movement in the balance of each class of right-of-use asset between the beginning and the end of the current financial year.				
<b>Balance at 1 July 2021</b>		62,135	44,410	106,545
Additions		0	45,948	45,948
Depreciation		(15,478)	(44,569)	(60,047)
<b>Balance at 30 June 2022</b>		46,657	45,789	92,446
Gross balance amount at 30 June 2022		86,141	71,716	157,857
Accumulated depreciation at 30 June 2022		(39,484)	(25,927)	(65,411)
<b>Balance at 30 June 2022</b>		46,657	45,789	92,446
Additions		0	541,580	541,580
Depreciation		(15,500)	(65,027)	(80,527)
<b>Balance at 30 June 2023</b>		31,157	522,342	553,499
Gross balance amount at 30 June 2023		86,141	613,296	699,437
Accumulated depreciation at 30 June 2023		(54,984)	(90,954)	(145,938)
<b>Balance at 30 June 2023</b>		31,157	522,342	553,499

The following amounts were recognised in the statement of comprehensive income during the period in respect of leases where the entity is the lessee:

	2023 Actual \$	2022 Actual \$
Depreciation on right-of-use assets	(80,527)	(60,047)
Finance charge on lease liabilities	(16,205)	(5,265)
Low-value asset lease payments recognised as expense	0	(6,756)
<b>Total amount recognised in the statement of comprehensive income</b>	<b>(96,732)</b>	<b>(72,068)</b>
Total cash outflow from leases	(78,002)	(69,849)
<b>(b) Lease Liabilities</b>		
Current	89,253	63,591
Non-current	480,436	26,315
	<b>569,689</b>	<b>89,906</b>

The Shire has two leases related to furniture and equipment and three leases related to plant and equipment. The lease term for the printer is six years and for the postage meter is five years. The lease term for the utility vehicle is three years and for the utility vehicle equipment pod is six years. The term for the patching truck is seven years.

All lease payments are fixed for the term. The Shire has not committed to any leases that have not yet commenced.

**Secured liabilities and assets pledged as security**

Lease liabilities are effectively secured, as the rights to the leased assets recognised in the financial statements revert to the lessor in the event of default.

**SIGNIFICANT ACCOUNTING POLICIES**

**Leases**

At inception of a contract, the Shire assesses if the contract contains or is a lease. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

At the commencement date, a right-of-use asset is recognised at cost and lease liability at the present value of the lease payments that are not paid at that date. The lease payments are discounted using the interest rate implicit in the lease, if that rate can be readily determined. If that rate cannot be readily determined, the Shire uses its incremental borrowing rate.

All contracts that are classified as short-term leases (i.e. a lease with a term of 12 months or less) and leases of low value assets are recognised as an operating expense on a straight-line basis over the term of the lease.

Details of individual lease liabilities required by regulations are provided at Note 27(c).

**Right-of-use assets - measurement**

Right-of-use assets are measured at cost. All right-of-use assets (other than vested improvements) under zero cost concessionary leases are measured at zero cost (i.e. not recognised in the Statement of Financial Position). The exception is vested improvements on concessionary land leases such as roads, buildings or other infrastructure which are reported at fair value.

Refer to Note 10 under revaluation for details on the significant accounting policies applying to vested improvements.

**Right-of-use assets - depreciation**

Right-of-use assets are depreciated over the lease term or useful life of the underlying asset, whichever is the shorter. Where a lease transfers ownership of the underlying asset, or the cost of the right-of-use asset reflects that the Shire anticipates to exercise a purchase option, the specific asset is depreciated over the useful life of the underlying asset.



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**12. TRADE AND OTHER PAYABLES**

**Current**

Sundry creditors
Prepaid rates
Accrued payroll liabilities
Bonds and deposits held
Accrued expenses
Accrued interest on long term borrowings

2023	2022
\$	\$
1,274,110	1,551,872
352,544	336,664
169,391	117,111
2,275,494	1,344,222
1,195,096	926,123
40,679	43,761
5,307,314	4,319,753

**SIGNIFICANT ACCOUNTING POLICIES**

**Financial liabilities**

Financial liabilities are initially recognised at fair value when the Shire becomes a party to the contractual provisions of the instrument.

Non-derivative financial liabilities (excluding financial guarantees) are subsequently measured at amortised cost.

Financial liabilities are derecognised where the related obligations are discharged, cancelled or expired. The difference between the carrying amount of the financial liability extinguished or transferred to another party and any consideration paid, including the transfer of non-cash assets or liabilities assumed, is recognised in profit or loss.

**Trade and other payables**

Trade and other payables represent liabilities for goods and services provided to the Shire prior to the end of the financial year that are unpaid and arise when the Shire becomes obliged to make future payments in respect of the purchase of these goods and services. The amounts are unsecured, are recognised as a current liability and are usually paid within 30 days of recognition. The carrying amounts of trade and other payables are considered to be the same as their fair values, due to their short-term nature.

**Prepaid rates**

Prepaid rates are, until the taxable event has occurred (start of the next financial year), refundable at the request of the ratepayer. Rates received in advance are initially recognised as a financial liability. When the taxable event occurs, the financial liability is extinguished and the Shire recognises income for the prepaid rates that have

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**13. OTHER LIABILITIES**

**Current**

Contract liabilities

Capital grant/contributions liabilities

**Non-current**

Capital grant/contributions liabilities

**Reconciliation of changes in contract liabilities**

Opening balance

Additions

Revenue from contracts with customers included as a contract liability at the start of the period

The Shire expects to satisfy the performance obligations, from contracts with customers unsatisfied at the end of the reporting period, within the next 12 months.

**Reconciliation of changes in capital grant/contribution liabilities**

Opening balance

Additions

Revenue from capital grant/contributions held as a liability at the start of the period

**Expected satisfaction of capital grant/contribution liabilities**

Less than 1 year

1 to 2 years

2 to 3 years

3 to 4 years

4 to 5 years

> 5 years

	2023	2022
	\$	\$
Contract liabilities	1,250,495	1,163,195
Capital grant/contributions liabilities	2,445,732	2,515,192
	3,696,227	3,678,387
Non-current Capital grant/contributions liabilities	26,450	26,450
	26,450	26,450
Reconciliation of changes in contract liabilities		
Opening balance	1,163,195	950,253
Additions	1,250,495	2,632,319
Revenue from contracts with customers included as a contract liability at the start of the period	(1,163,195)	(2,419,377)
	1,250,495	1,163,195
Reconciliation of changes in capital grant/contribution liabilities		
Opening balance	2,541,642	2,419,377
Additions	2,445,732	1,046,068
Revenue from capital grant/contributions held as a liability at the start of the period	(2,515,192)	(923,803)
	2,472,182	2,541,642
Expected satisfaction of capital grant/contribution liabilities		
Less than 1 year	2,445,732	2,515,192
1 to 2 years	0	0
2 to 3 years	0	0
3 to 4 years	0	0
4 to 5 years	0	0
> 5 years	26,450	26,450
	2,472,182	2,541,642

Performance obligations in relation to capital grant/contribution liabilities are satisfied as project milestones are met or completion of construction or acquisition of the asset.

**SIGNIFICANT ACCOUNTING POLICIES**

**Contract liabilities**

Contract liabilities represent the Shire's obligation to transfer goods or services to a customer for which the Shire has received consideration from the customer.

Contract liabilities represent obligations which are not yet satisfied. Contract liabilities are recognised as revenue when the performance obligations in the contract are satisfied.

**Capital grant/contribution liabilities**

Capital grant/contribution liabilities represent the Shire's obligations to construct recognisable non-financial assets to identified specifications to be controlled by the Shire which are yet to be satisfied. Capital grant/contribution liabilities are recognised as income when the obligations in the contract are satisfied.

Fair values for non-current capital grant/contribution liabilities, not expected to be extinguished within 12 months, are based on discounted cash flows of expected cashflows to satisfy the obligations using a current borrowing rate. They are classified as level 3 fair values in the fair value hierarchy (see Note 23(i)) due to the unobservable inputs, including own credit risk.

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**14. BORROWINGS**

	Note	2023			2022		
		Current	Non-current	Total	Current	Non-current	Total
<b>Secured</b>		\$	\$	\$	\$	\$	\$
Debentures		1,069,008	13,497,757	14,566,765	1,138,727	14,566,765	15,705,492
<b>Total secured borrowings</b>	27(a)	1,069,008	13,497,757	14,566,765	1,138,727	14,566,765	15,705,492

**Secured liabilities and assets pledged as security**

Debentures are secured by a floating charge over the assets of the Shire of Augusta-Margaret River.

**SIGNIFICANT ACCOUNTING POLICIES**

**Borrowing costs**

Borrowing costs are recognised as an expense when incurred except where they are directly attributable to the acquisition, construction or production of a qualifying asset. Where this is the case, they are capitalised as part of the cost of the particular asset until such time as the asset is substantially ready for its intended use or sale.

Fair values of borrowings are not materially different to their carrying amounts, since the interest payable on those borrowings is either close to current market rates or the borrowings are of a short term nature.

Borrowings fair values are based on discounted cash flows using a current borrowing rate. They are classified as level 3 fair values in the fair value hierarchy (see Note 23(i)) due to the unobservable inputs, including own credit risk.

**Risk**

Information regarding exposure to risk can be found at Note 22.

Details of individual borrowings required by regulations are provided at Note 27(a).



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**15. EMPLOYEE RELATED PROVISIONS**

**Employee Related Provisions**

	<b>2023</b>	<b>2022</b>
	<b>\$</b>	<b>\$</b>
<b>Current provisions</b>		
<b>Employee benefit provisions</b>		
Annual leave	1,409,743	1,438,290
Long service leave	806,381	871,824
Other employee leave provisions	127,453	134,893
<b>Total current employee related provisions</b>	<b>2,343,577</b>	<b>2,445,007</b>
<b>Non-current provisions</b>		
<b>Employee benefit provisions</b>		
Long service leave	243,594	246,564
<b>Total non-current employee related provisions</b>	<b>243,594</b>	<b>246,564</b>
<b>Total employee related provisions</b>	<b>2,587,171</b>	<b>2,691,571</b>

Provision is made for benefits accruing to employees in respect of wages and salaries, annual leave and long service leave and associated on costs for services rendered up to the reporting date and recorded as an expense during the period the services are delivered.

Annual leave liabilities are classified as current, as there is no unconditional right to defer settlement for at least 12 months after the end of the reporting period. Assessments indicate that actual settlement of the liabilities is expected to occur as follows:

	<b>Note</b>	<b>2023</b>	<b>2022</b>
		<b>\$</b>	<b>\$</b>
<b>Amounts are expected to be settled on the following basis:</b>			
Less than 12 months after the reporting date		1,409,743	1,438,290
More than 12 months from reporting date		1,177,428	1,253,281
		<b>2,587,171</b>	<b>2,691,571</b>

**SIGNIFICANT ACCOUNTING POLICIES**

**Employee benefits**

The Shire's obligations for employees' annual leave, long service leave and other employee leave entitlements are recognised as employee related provisions in the Statement of Financial Position.

**Short-term employee benefits**

Provision is made for the Shire's obligations for short-term employee benefits. Short-term employee benefits are benefits (other than termination benefits) that are expected to be settled wholly before 12 months after the end of the annual reporting period in which the employees render the related service, including wages, salaries and sick leave. Short-term employee benefits are measured at the (undiscounted) amounts expected to be paid when the obligation is settled.

The Shire's obligations for short-term employee benefits such as wages, salaries and sick leave are recognised as a part of current trade and other payables in the statement of financial position.

**Other long-term employee benefits**

Long-term employee benefits provisions are measured at the present value of the expected future payments to be made to employees. Expected future payments incorporate anticipated future wage and salary levels, durations of service and employee departures and are discounted at rates determined by reference to market yields at the end of the reporting period on government bonds that have maturity dates that approximate the terms of the obligations. Any remeasurements for changes in assumptions of obligations for other long-term employee benefits are recognised in profit or loss in the periods in which the changes occur.

The Shire's obligations for long-term employee benefits are presented as non-current provisions in its statement of financial position, except where the Shire does not have an unconditional right to defer settlement for at least 12 months after the end of the reporting period, in which case the obligations are presented as current provisions.

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**16. OTHER PROVISIONS**

	<b>Provision for remediation costs</b>	<b>Total</b>
	<b>\$</b>	<b>\$</b>
<b>Opening balance at 1 July 2022</b>		
Current provisions	500,000	500,000
Non-current provisions	5,373,916	5,373,916
	<u>5,873,916</u>	<u>5,873,916</u>
 Additional provision	 264,610	 264,610
<b>Balance at 30 June 2023</b>	<u>6,138,526</u>	<u>6,138,526</u>
 <b>Comprises</b>		
Current	1,440,000	1,440,000
Non-current	4,698,526	4,698,526
	<u>6,138,526</u>	<u>6,138,526</u>

**Other provisions**

Amounts which are expected to be paid out within 12 months of the reporting date are classified as current. Exact timing of payment of non-current obligations is unable to be reliably estimated as it is dependent on factors beyond the control of the local government.

**Provision for remediation costs**

Under the licence for the operation of the David Road waste landfill site, the Shire has a legal obligation to restore the site.

The estimated future obligations include the costs of restoring the affected areas and continued monitoring of the site.

The provision for future remediation costs is the best estimate of the present value of the expenditure required to settle the remediation obligation at the reporting date. Future remediation costs are reviewed annually and any changes in the estimate are reflected in the present value of the remediation provision at each reporting date.

**Provisions**

Provisions are recognised when the Shire has a present legal or constructive obligation, as a result of past events, for which it is probable that an outflow of economic benefits will result and that outflow can be reliably measured.

Provisions are measured using the best estimate of the amounts required to settle the obligation at the end of the reporting period.

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**17. REVALUATION SURPLUS**

	<b>2023 Opening Balance</b>	<b>Total Movement on Revaluation</b>	<b>2023 Closing Balance</b>	<b>2022 Opening Balance</b>	<b>Total Movement on Revaluation</b>	<b>2022 Closing Balance</b>
	\$	\$	\$	\$	\$	\$
Revaluation surplus - Buildings - specialised	44,987,652	0	44,987,652	45,188,630	(200,978)	44,987,652
Revaluation surplus - Plant and equipment	2,561,216	0	2,561,216	2,561,216	0	2,561,216
Revaluation surplus - Infrastructure - roads	135,586,900	(63,396,504)	72,190,396	135,586,900	0	135,586,900
Revaluation surplus - Other infrastructure - road bridges	6,848,977	(1,359,132)	5,489,845	6,848,977	0	6,848,977
Revaluation surplus - Other infrastructure - car parks	2,634,044	(2,634,044)	0	2,634,044	0	2,634,044
Revaluation surplus - Other infrastructure - paths	7,053,064	(3,322,158)	3,730,906	7,053,064	0	7,053,064
Revaluation surplus - Other infrastructure - drainage	20,725,741	(12,211,026)	8,514,715	20,725,741	0	20,725,741
Revaluation surplus - Other infrastructure - caravan and camping	566,865	(566,865)	0	566,865	0	566,865
Revaluation surplus - Other infrastructure - parks and reserves	8,224,262	(7,570,345)	653,917	8,224,262	0	8,224,262
Revaluation surplus - Other infrastructure - aerodromes	2,594,433	1,167,842	3,762,275	2,594,433	0	2,594,433
Revaluation surplus - Other infrastructure - boat ramps and jetties	1,498,610	(1,498,610)	0	1,498,610	0	1,498,610
Revaluation surplus - Other infrastructure - public utilities	0	44,154	44,154	0	0	0
	<b>233,281,764</b>	<b>(91,346,688)</b>	<b>141,935,076</b>	<b>233,482,742</b>	<b>(200,978)</b>	<b>233,281,764</b>

**Infrastructure revaluation**

Infrastructure assets were revalued during as at 30 June 2023. The revaluation resulted in a reduction to the fair value of infrastructure assets of \$102,755,527.

The Shire are satisfied that the current valuation provides a true reflection of the fair value of infrastructure assets as at 30 June 2023, based upon the known and expected condition of these assets. Asset condition data available as at 30 June 2023 is considered to be more reliable and of a better quality than was available during the 2018 revaluation. As a result, the fair value as determined by the external licensed valuers as at 30 June 2023 is considered to provide a reasonable and reliable estimate of fair value based on condition and construction data.



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**18. NOTES TO THE STATEMENT OF CASH FLOWS**

**(a) Reconciliation of Cash**

For the purposes of the Statement of Cash Flows, cash includes cash and cash equivalents, net of outstanding bank overdrafts. Cash at the end of the reporting period is reconciled to the related items in the Statement of Financial Position as follows:

	<b>Note</b>	<b>2023 Actual \$</b>	<b>2022 Actual \$</b>
Cash and cash equivalents	3	19,080,042	8,855,404
<b>Restrictions</b>			
The following classes of financial assets have restrictions imposed by regulations or other externally imposed requirements which limit or direct the purpose for which the resources may be used:			
- Cash and cash equivalents	3	12,978,468	2,751,338
- Financial assets at amortised cost	4	17,500,000	26,503,001
		30,478,468	29,254,339
The restricted financial assets are a result of the following specific purposes to which the assets may be used:			
Restricted reserve accounts	28	26,397,247	25,378,153
Bonds and deposits held	12	2,275,494	1,344,222
Contract liabilities	13	3,722,677	3,704,837
Less contract liabilities held in reserve		(1,916,950)	(1,172,873)
<b>Total restricted financial assets</b>		<b>30,478,468</b>	<b>29,254,339</b>

**(b) Reconciliation of Net Result to Net Cash Provided By Operating Activities**

Net result		5,067,843	8,910,774
Non-cash items:			
Adjustments to fair value of financial assets at fair value through profit or loss		(4,607)	0
Depreciation/amortisation		12,600,776	10,654,387
(Profit)/loss on sale of asset		1,388,031	981,419
Loss on revaluation of fixed assets		11,408,839	0
Gifted assets		(14,709,087)	0
Changes in assets and liabilities:			
(Increase)/decrease in trade and other receivables		542,786	(1,027,359)
(Increase)/decrease in other assets		(679,814)	(291,845)
(Increase)/decrease in inventories		(30,396)	17,715
Increase/(decrease) in trade and other payables		987,561	735,582
Increase/(decrease) in employee related provisions		(104,400)	654
Increase/(decrease) in other provisions		264,610	281,016
Increase/(decrease) in other liabilities		17,840	335,207
Capital grants, subsidies and contributions		(5,398,561)	(11,921,612)
Net cash provided by/(used in) operating activities		11,351,421	8,675,938

**(c) Undrawn Borrowing Facilities**

**Credit Standby Arrangements**

Bank overdraft limit	0	0
Bank overdraft at balance date	0	0
Credit card limit	32,000	93,000
Credit card balance at balance date	(7,785)	(7,488)
<b>Total amount of credit unused</b>	<b>24,215</b>	<b>85,512</b>

**Loan facilities**

Loan facilities - current	1,069,008	1,138,727
Loan facilities - non-current	13,497,757	14,566,765
<b>Total facilities in use at balance date</b>	<b>14,566,765</b>	<b>15,705,492</b>
<b>Unused loan facilities at balance date (not held in reserve)</b>	<b>5,463,277</b>	<b>8,000,000</b>

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**19. CONTINGENT LIABILITIES**

The Shire does not have any contingent liabilities as at 30 June 2023 (2022: nil)

**20. CAPITAL COMMITMENTS**

Contracted for:

- capital expenditure projects
- plant & equipment purchases

Payable:

- not later than one year

<b>2023</b>	<b>2022</b>
<b>\$</b>	<b>\$</b>
6,344,548	382,159
268,215	58,740
<b>6,612,763</b>	<b>440,899</b>
<b>6,612,763</b>	<b>440,899</b>

The capital expenditure projects outstanding at the end of the current reporting period relate to building and infrastructure renewal and upgrade works. The prior year commitment related to infrastructure and building upgrades.

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**21. RELATED PARTY TRANSACTIONS**

**(a) Elected Member Remuneration**

Fees, expenses and allowances to be paid or reimbursed to elected council members.

Note	2023 Actual \$	2023 Budget \$	2022 Actual \$
President's annual allowance	64,938	64,938	40,725
President's meeting attendance fees	27,755	27,763	24,958
President's annual allowance for ICT expenses	3,500	3,500	3,500
President's travel and accommodation expenses	2,908	3,429	5,995
	99,101	99,630	75,178
Deputy President's annual allowance	16,235	16,235	10,070
Deputy President's meeting attendance fees	21,668	21,668	18,387
Deputy President's annual allowance for ICT expenses	3,150	3,500	3,362
Deputy President's travel and accommodation expenses	4,327	3,427	1,622
	45,380	44,830	33,441
All other council member's meeting attendance fees	108,340	108,340	96,507
All other council member's annual allowance for ICT expenses	16,450	17,500	17,667
All other council member's travel and accommodation expenses	2,825	17,147	3,983
	127,615	142,987	118,157
21(b)	272,096	287,447	226,776

**(b) Key Management Personnel (KMP) Compensation**

The total of compensation paid to KMP of the Shire during the year are as follows:

Note	2023 Actual \$	2022 Actual \$
Short-term employee benefits	679,458	651,386
Post-employment benefits	71,343	280,311
Employee - other long-term benefits	33,931	62,305
Employee - termination benefits	4,267	0
Council member costs	272,096	226,776
21(a)	1,061,095	1,220,778

**Short-term employee benefits**

These amounts include all salary and fringe benefits awarded to KMP except for details in respect to fees and benefits paid to council members which may be separately found in the table above.

**Post-employment benefits**

These amounts are the current-year's cost of the Shire's superannuation contributions made during the year.

**Other long-term benefits**

These amounts represent annual leave and long service leave entitlements accruing during the year.

**Termination benefits**

These amounts represent termination benefits paid to KMP (Note: may or may not be applicable in any given year).

**Council member costs**

These amounts represent payments of member fees, expenses, allowances and reimbursements during the year.



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**21. RELATED PARTY TRANSACTIONS**

**(c) Transactions with related parties**

Transactions between related parties and the Shire are on normal commercial terms and conditions, no more favourable than those available to other parties, unless otherwise stated.

No outstanding balances or provisions for doubtful debts or guarantees exist in relation to related parties at year end.

In addition to KMP compensation above the following transactions occurred with related parties:

	<b>2023 Actual</b>	<b>2022 Actual</b>
	<b>\$</b>	<b>\$</b>
Purchase of goods and services	16,311	11,910
<b>Amounts payable to related parties:</b>		
Trade and other payables	4,462	0

**Related Parties**

**The Shire's main related parties are as follows:**

*i. Key management personnel*

Any person(s) having authority and responsibility for planning, directing and controlling the activities of the entity, directly or indirectly, including any council member, are considered key management personnel and are detailed in Notes 21(a) and 21(b)

*ii. Other Related Parties*

Outside of normal citizen type transactions with the Shire, there were no other related party transactions involving key management personnel and/or their close family members and/or their controlled (or jointly controlled) entities.

*iii. Entities subject to significant influence by the Shire*

There were no such entities requiring disclosure during the current or previous year.

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**22. FINANCIAL RISK MANAGEMENT**

This note explains the Shire's exposure to financial risks and how these risks could affect the Shire's future financial performance.

<b>Risk</b>	<b>Exposure arising from</b>	<b>Measurement</b>	<b>Management</b>
<b>Market risk - interest rates</b>	Long term borrowings at variable rates	Sensitivity analysis	Utilise fixed interest rate borrowings
<b>Credit risk</b>	Cash and cash equivalents, trade receivables, financial assets and debt investments	Aging analysis Credit analysis	Diversification of bank deposits, credit limits. Investment policy
<b>Liquidity risk</b>	Borrowings and other liabilities	Rolling cash flow forecasts	Availability of committed credit lines and borrowing facilities

The Shire does not engage in transactions expressed in foreign currencies and is therefore not subject to foreign currency risk.

Financial risk management is carried out by the finance department under policies approved by the council. The finance department identifies, evaluates and manages financial risks in close co-operation with the operating divisions. Council have approved the overall risk management policy and provide policies on specific areas such as investment policy.

**(a) Interest rate risk**

**Cash and cash equivalents**

The Shire's main interest rate risk arises from cash and cash equivalents with variable interest rates, which exposes the Shire to cash flow interest rate risk. Short term overdraft facilities also have variable interest rates however these are repaid within 12 months, reducing the risk level to minimal.

Excess cash and cash equivalents are invested in fixed interest rate term deposits which do not expose the Shire to cash flow interest rate risk. Cash and cash equivalents required for working capital are held in variable interest rate accounts and non-interest bearing accounts. Carrying amounts of cash and cash equivalents at the 30 June and the weighted average interest rate across all cash and cash equivalents, term deposits, and Treasury bonds held disclosed as financial assets at amortised cost are reflected in the table below.

	<b>Weighted Average Interest Rate</b>	<b>Carrying Amounts</b>	<b>Fixed Interest Rate</b>	<b>Variable Interest Rate</b>	<b>Non Interest Bearing</b>
	<b>%</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>
<b>2023</b>					
Cash and cash equivalents	2.65%	19,080,042	0	19,069,942	10,100
Financial assets at amortised cost - term deposits	4.55%	17,500,000	17,500,000	0	0
<b>2022</b>					
Cash and cash equivalents	0.26%	8,855,404	0	8,845,304	10,100
Financial assets at amortised cost - term deposits	1.49%	26,503,001	26,503,001	0	0

**Sensitivity**

Profit or loss is sensitive to higher/lower interest income from cash and cash equivalents as a result of changes in interest rates.

	<b>2023</b>	<b>2022</b>
	<b>\$</b>	<b>\$</b>
Impact of a 1% movement in interest rates on profit or loss and equity*	190,699	88,453

\* Holding all other variables constant

**Borrowings**

Borrowings are subject to interest rate risk - the risk that movements in interest rates could adversely affect funding costs. The Shire manages this risk by borrowing long term and fixing the interest rate to the situation considered the most advantageous at the time of negotiation. The Shire does not consider there to be any interest rate risk in relation to borrowings. Details of interest rates applicable to each borrowing may be found at Note 27(a).

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**22. FINANCIAL RISK MANAGEMENT (Continued)**

**(b) Credit risk**

***Trade and Other Receivables***

The Shire's major trade and other receivables comprise contractual non-statutory user fees and charges, grants, contributions and reimbursements. The major risk associated with these receivables is credit risk – the risk that the debts may not be repaid. The Shire manages this risk by monitoring outstanding debt and employing debt recovery policies.

The level of outstanding receivables is reported to council monthly and benchmarks are set and monitored for acceptable collection performance.

The Shire applies the AASB 9 simplified approach to measuring expected credit losses using a lifetime expected loss allowance for all trade and other receivables. To measure the expected credit losses, receivables from grants, contributions and reimbursements are separated from other trade receivables due to the difference in payment terms and security.

The expected loss rates are based on the payment profiles of trade and other receivables over a period of 36 months before 1 July 2022 or 1 July 2023 respectively and the corresponding historical losses experienced within this period. Historical credit loss rates are adjusted to reflect current and forward-looking information on macroeconomic factors such as the ability of users to settle the receivables.

The loss allowance as at 30 June 2023 and 30 June 2022 was determined as follows for trade and other receivables.

	Current	More than 30 days past due	More than 60 days past due	More than 90 days past due	Total
<b>30 June 2023</b>					
Trade receivables					
Expected credit loss	0.00%	0.00%	0.00%	0.00%	
Gross carrying amount	261,203	34,348	2,758	77,352	375,661
Loss allowance	0	0	0	0	0
Rates receivable					
Expected credit loss	0.90%	3.63%	15.80%	22.62%	
Gross carrying amount	597,074	222,460	84,156	154,957	1,058,647
Loss allowance	5,350	8,075	13,293	35,044	61,762
<b>30 June 2022</b>					
Trade receivables					
Expected credit loss	0.00%	0.00%	0.00%	0.00%	
Gross carrying amount	1,045,908	39,877	1,907	35,831	1,123,523
Loss allowance	0	0	0	0	0
Rates receivable					
Expected credit loss	2.80%	5.73%	13.01%	13.37%	
Gross carrying amount	288,818	231,919	112,873	152,353	785,963
Loss allowance	8,075	13,293	14,680	20,364	56,412



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**22. FINANCIAL RISK MANAGEMENT (Continued)**

**(b) Credit risk**

The loss allowances for trade, rates receivables and contract assets as at 30 June reconcile to the opening loss allowances as follows:

	<b>Trade receivables</b>		<b>Rates receivables</b>		<b>Contract Assets</b>	
	<b>2023 Actual</b>	<b>2022 Actual</b>	<b>2023 Actual</b>	<b>2022 Actual</b>	<b>2023 Actual</b>	<b>2022 Actual</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>
<b>Opening loss allowance as at 1 July</b>	0	0	56,412	0	0	0
Increase in loss allowance recognised in profit or loss during the year	0	0	5,350	56,412	0	0
Receivables written off during the year as uncollectible	0	0	0	0	0	0
Unused amount reversed	0	0	0	0	0	0
<b>Closing loss allowance at 30 June</b>	0	0	61,762	56,412	0	0

Trade, other receivables and contract assets are written off where there is no reasonable expectation of recovery. Indicators that there is no reasonable expectation of recovery include, amongst others, the failure of a debtor to engage in a repayment plan with the Shire, and a failure to make contractual payments for a period of greater than 120 days past due.

Impairment losses on rates and statutory receivables, trade, other receivables and contract assets are presented as net impairment losses within other expenditure. Subsequent recoveries of amounts previously written off are credited against the same line item.

**Contract Assets**

The Shire's contract assets represent work completed, which have not been invoiced at year end. This is due to the Shire not having met all the performance obligations in the contract which give an unconditional right to receive consideration. The Shire applies the simplified approach to measure expected credit losses which uses a lifetime expected loss allowance for all contract assets. To measure the expected credit losses, contract assets have been grouped based on shared credit risk characteristics and the days past due. Contract assets have substantially the same risk characteristics as the trade receivables for the same types of contracts. The Shire has therefore concluded that the expected loss rates for trade receivables are a reasonable approximation of the loss rates for the contract assets.

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**22. FINANCIAL RISK MANAGEMENT (Continued)**

**(c) Liquidity risk**

**Payables and borrowings**

Payables and borrowings are both subject to liquidity risk – that is the risk that insufficient funds may be on hand to meet payment obligations as and when they fall due. The Shire manages this risk by monitoring its cash flow requirements and liquidity levels and maintaining an adequate cash buffer. Payment terms can be extended and overdraft facilities drawn upon if required and disclosed in Note 18(c).

The contractual undiscounted cash flows of the Shire's payables and borrowings are set out in the liquidity table below. Balances due within 12 months equal their carrying balances, as the impact of discounting is not significant.

	<b>Due within 1 year</b>	<b>Due between 1 &amp; 5 years</b>	<b>Due after 5 years</b>	<b>Total contractual cash flows</b>	<b>Carrying values</b>
<b><u>2023</u></b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>
Trade and other payables	5,307,314	0	0	5,307,314	5,307,314
Borrowings	1,607,123	6,409,149	11,225,235	19,241,507	14,566,765
Lease liabilities	113,926	337,294	109,605	560,825	569,689
	<b>7,028,363</b>	<b>6,746,443</b>	<b>11,334,840</b>	<b>25,109,646</b>	<b>20,443,768</b>
<b><u>2022</u></b>					
Trade and other payables	4,319,753	0	0	4,319,753	4,319,753
Borrowings	1,775,981	6,475,201	12,766,306	21,017,488	15,705,492
Lease liabilities	65,350	27,490	0	92,840	89,906
	<b>6,161,084</b>	<b>6,502,691</b>	<b>12,766,306</b>	<b>25,430,081</b>	<b>20,115,151</b>

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**23. OTHER SIGNIFICANT ACCOUNTING POLICIES**

**a) Goods and services tax (GST)**

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Taxation Office (ATO).

Receivables and payables are stated inclusive of GST receivable or payable. The net amount of GST recoverable from, or payable to, the ATO is included with receivables or payables in the statement of financial position.

Cash flows are presented on a gross basis. The GST components of cash flows arising from investing or financing activities which are recoverable from, or payable to, the ATO are presented as operating cash flows.

**b) Current and non-current classification**

The asset or liability is classified as current if it is expected to be settled within the next 12 months, being the Shire's operational cycle. In the case of liabilities where the Shire does not have the unconditional right to defer settlement beyond 12 months, such as vested long service leave, the liability is classified as current even if not expected to be settled within the next 12 months. Inventories held for trading are classified as current or non-current based on the Shire's intentions to release for sale.

**c) Rounding off figures**

All figures shown in this annual financial report, other than a rate in the dollar, are rounded to the nearest dollar. Amounts are presented in Australian Dollars.

**d) Comparative figures**

Where required, comparative figures have been adjusted to conform with changes in presentation for the current financial year.

When the Shire applies an accounting policy retrospectively, makes a retrospective restatement or reclassifies items in its financial statements that has a material effect on the statement of financial position, an additional (third) Statement of Financial Position as at the beginning of the preceding period in addition to the minimum comparative financial report is presented.

**e) Budget comparative figures**

Unless otherwise stated, the budget comparative figures shown in this annual financial report relate to the original budget estimate for the relevant item of disclosure.

**f) Superannuation**

The Shire contributes to a number of Superannuation Funds on behalf of employees. All funds to which the Shire contributes are defined contribution plans.

**g) Fair value of assets and liabilities**

Fair value is the price that the Shire would receive to sell the asset or would have to pay to transfer a liability, in an orderly (i.e. unforced) transaction between independent, knowledgeable and willing market participants at the measurement date.

As fair value is a market-based measure, the closest equivalent observable market pricing information is used to determine fair value. Adjustments to market values may be made having regard to the characteristics of the specific asset or liability. The fair values of assets that are not traded in an active market are determined using one or more valuation techniques. These valuation techniques maximise, to the extent possible, the use of observable market data.

To the extent possible, market information is extracted from either the principal market for the asset or liability (i.e. the market with the greatest volume and level of activity for the asset or liability) or, in the absence of such a market, the most advantageous market available to the entity at the end of the reporting period (i.e. the market that maximises the receipts from the sale of the asset after taking into account transaction costs and transport costs).

For non-financial assets, the fair value measurement also takes into account a market participant's ability to use the asset in its highest and best use or to sell it to another market participant that would use the asset in its highest and best use.

**h) Interest revenue**

Interest revenue is calculated by applying the effective interest rate to the gross carrying amount of a financial asset measured at amortised cost except for financial assets that subsequently become credit-impaired. For credit-impaired financial assets the effective interest rate is applied to the net carrying amount of the financial asset (after deduction of the loss allowance).

**i) Fair value hierarchy**

AASB 13 requires the disclosure of fair value information by level of the fair value hierarchy, which categorises fair value measurement into one of three possible levels based on the lowest level that an input that is significant to the measurement can be categorised into as follows:

**Level 1**

Measurements based on quoted prices (unadjusted) in active markets for identical assets or liabilities that the entity can access at the measurement date.

**Level 2**

Measurements based on inputs other than quoted prices included in Level 1 that are observable for the asset or liability, either directly or indirectly.

**Level 3**

Measurements based on unobservable inputs for the asset or liability.

The fair values of assets and liabilities that are not traded in an active market are determined using one or more valuation techniques. These valuation techniques maximise, to the extent possible, the use of observable market data. If all significant inputs required to measure fair value are observable, the asset or liability is included in Level 2. If one or more significant inputs are not based on observable market data, the asset or liability is included in Level 3.

**Valuation techniques**

The Shire selects a valuation technique that is appropriate in the circumstances and for which sufficient data is available to measure fair value. The availability of sufficient and relevant data primarily depends on the specific characteristics of the asset or liability being measured. The valuation techniques selected by the Shire are consistent with one or more of the following valuation approaches:

**Market approach**

Valuation techniques that use prices and other relevant information generated by market transactions for identical or similar assets or liabilities.

**Income approach**

Valuation techniques that convert estimated future cash flows or income and expenses into a single discounted present value.

**Cost approach**

Valuation techniques that reflect the current replacement cost of the service capacity of an asset.

Each valuation technique requires inputs that reflect the assumptions that buyers and sellers would use when pricing the asset or liability, including assumptions about risks. When selecting a valuation technique, the Shire gives priority to those techniques that maximise the use of observable inputs and minimise the use of unobservable inputs. Inputs that are developed using market data (such as publicly available information on actual transactions) and reflect the assumptions that buyers and sellers would generally use when pricing the asset or liability are considered observable, whereas inputs for which market data is not available and therefore are developed using the best information available about such assumptions are considered unobservable.

**j) Impairment of assets**

In accordance with Australian Accounting Standards the Shire's assets, other than inventories, are assessed at each reporting date to determine whether there is any indication they may be impaired.

Where such an indication exists, an impairment test is carried out on the asset by comparing the recoverable amount of the asset, being the higher of the asset's fair value less costs to sell and value in use, to the asset's carrying amount.

Any excess of the asset's carrying amount over its recoverable amount is recognised immediately in profit or loss, unless the asset is carried at a revalued amount in accordance with another Standard (e.g. AASB 116) whereby any impairment loss of a revalued asset is treated as a revaluation decrease in accordance with that other Standard.



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**24. FUNCTION AND ACTIVITY**

**(a) Service objectives and descriptions**

Shire operations as disclosed in this financial report encompass the following service orientated functions and activities.

<b>Objective</b>	<b>Description</b>
<b>Governance</b> To provide a decision making process for the efficient allocation of scarce resources.	Includes the activities of members of Council and the administrative support available to the Council for the provision of governance of the district. Other costs relate to the task of assisting elected members and ratepayers on matters which do not concern specific Council services.
<b>General purpose funding</b> To collect revenue to allow for the provision of services.	Rates, general purpose government grants and interest revenue.
<b>Law, order, public safety</b> To provide services to help ensure a safer and environmentally conscious community.	Supervision and enforcement of various local laws relating to fire prevention, animal control and other aspects of public safety including emergency services.
<b>Health</b> To provide an operational framework for environmental and community health.	Inspection of food outlets and their control, provision of meat inspection services, noise control and waste disposal compliance.
<b>Education and welfare</b> To provide services to disadvantaged persons, the elderly, children and youth.	Care of families and children, contributions to education and other welfare.
<b>Housing</b> To provide rental and staff housing.	Provision of staff and rental housing. However, the Shire has no housing of this nature.
<b>Community amenities</b> To provide services required by the community.	Rubbish collection and disposal services, recycling, septic tank inspection services, environmental protection initiatives, administration of town planning and regional development services and the operation of other community amenities.
<b>Recreation and culture</b> To establish and effectively manage infrastructure and resources which will help the social wellbeing of the community.	Provision and maintenance of public halls, civic centres, aquatic centres, recreation centres and various sporting facilities. Provision and maintenance of parks, gardens, reserves and playgrounds. Operation and support of libraries, performing arts centres, museums and other cultural facilities.
<b>Transport</b> To promote safe, effective and efficient transport services to the community.	Construction and maintenance of roads, streets, footpaths, depots, cycle ways, parking facilities and traffic control. Cleaning of streets and maintenance of street trees, street lighting etc.
<b>Economic services</b> To help promote the shire and its economic wellbeing.	Tourism and area promotion including the maintenance and operation of holiday parks and campgrounds, and provision of rural services including weed control, vermin control and standpipes.
<b>Other property and services</b> To monitor and control the Shire's overheads operating accounts.	Plant repair and operation costs and engineering operating costs.

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**24. FUNCTION AND ACTIVITY (Continued)**

**(b) Income and expenses**

	<b>2023 Actual</b>	<b>2022 Actual</b>
	<b>\$</b>	<b>\$</b>
<b>Income excluding grants, subsidies and contributions and capital grants, subsidies and contributions</b>		
Governance	451,372	255,045
General purpose funding	26,594,023	24,042,563
Law, order, public safety	244,777	240,164
Health	157,606	153,895
Education and welfare	318,747	318,001
Community amenities	6,068,020	5,984,649
Recreation and culture	800,985	1,298,137
Transport	1,037,350	241,390
Economic services	3,412,877	3,140,354
Other property and services	1,119	130,179
	<b>39,086,876</b>	<b>35,804,377</b>
<b>Grants, subsidies and contributions</b>		
Governance	287,652	260,854
General purpose funding	2,364,479	2,446,067
Law, order, public safety	1,199,880	982,067
Education and welfare	20,743	44,143
Community amenities	197,910	701,494
Recreation and culture	475,899	731,525
Transport	18,458,057	10,833,676
Economic services	1,000	43,176
Other property and services	1,390,900	63,239
	<b>24,396,520</b>	<b>16,106,241</b>
<b>Total Income</b>	<b>63,483,396</b>	<b>51,910,618</b>
<b>Expenses</b>		
Governance	(8,549,755)	(7,917,418)
General purpose funding	(865,454)	(1,081,974)
Law, order, public safety	(3,822,214)	(2,381,070)
Health	(530,427)	(571,003)
Education and welfare	(400,344)	(440,716)
Community amenities	(7,286,468)	(5,555,433)
Recreation and culture	(19,541,958)	(10,849,039)
Transport	(13,685,124)	(12,122,583)
Economic services	(3,115,326)	(1,539,986)
Other property and services	(618,483)	(540,622)
<b>Total expenses</b>	<b>(58,415,553)</b>	<b>(42,999,844)</b>
<b>Net result for the period</b>	<b>5,067,843</b>	<b>8,910,774</b>
<b>(c) Total Assets</b>		
Governance	33,343,368	31,807,701
General purpose funding	5,247,580	5,647,017
Law, order, public safety	1,164,542	2,858,031
Health	46,591	47,536
Education and welfare	1,433,500	1,433,961
Community amenities	25,811,454	27,127,526
Recreation and culture	56,972,288	72,482,407
Transport	293,140,735	360,271,104
Economic services	9,277,076	10,534,029
	<b>426,437,134</b>	<b>512,209,312</b>

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**25. RATING INFORMATION**

**(a) General Rates**

<b>RATE TYPE</b>	<b>Rate Description</b>	<b>Basis of valuation</b>	<b>Rate in \$</b>	<b>Number of Properties</b>	<b>2022/23 Actual Rateable Value*</b>	<b>2022/23 Actual Revenue</b>	<b>2022/23 Actual Interim Rates</b>	<b>2022/23 Actual Total Revenue</b>	<b>2022/23 Budget Rate</b>	<b>2022/23 Budget Interim Rate</b>	<b>2022/23 Budget Total Revenue</b>	<b>2021/22 Actual Total Revenue</b>
	Residential	Gross rental valuation	0.093238	4,918	103,822,517	9,680,204	(7,286)	9,672,918	9,533,609	210,000	9,743,609	9,542,660
	Residential Vacant	Gross rental valuation	0.19020	209	3,360,430	639,151	285,211	924,362	647,339	0	647,339	715,021
	Rural Residential	Gross rental valuation	0.100028	715	16,163,490	1,616,802	1,726	1,618,528	1,599,299	0	1,599,299	1,507,794
	Rural Residential Vacant	Gross rental valuation	0.180877	121	1,729,550	312,836	10,661	323,497	332,877	0	332,877	332,189
	Commercial, industrial, tourism	Gross rental valuation	0.123820	1,283	47,700,820	5,906,316	35,826	5,942,142	5,797,086	0	5,797,086	5,577,086
	Rural Strata Titled Vineyard	Unimproved valuation	0.004941	0	0	0	0	0	0	0	0	0
	UV Rural	Unimproved valuation	0.004592	744	545,542,000	2,505,129	(1,995)	2,503,134	2,499,288	0	2,499,288	2,445,262
	UV 1 (one non rural use)	Unimproved valuation	0.005740	110	81,625,000	488,527	815	469,342	467,110	0	467,110	445,627
	UV 2 (two non rural uses)	Unimproved valuation	0.006888	22	16,134,000	111,131	173	111,304	111,131	0	111,131	92,530
	UV 3 (over two non rural uses)	Unimproved valuation	0.008035	15	15,724,000	126,342	0	126,342	126,342	0	126,342	109,695
	UV Conservation	Unimproved valuation	0.004414	76	67,226,000	296,735	0	296,735	296,736	0	296,736	294,198
	<b>Total general rates</b>			<b>8,213</b>	<b>899,027,807</b>	<b>21,663,173</b>	<b>325,131</b>	<b>21,988,304</b>	<b>21,410,817</b>	<b>210,000</b>	<b>21,620,817</b>	<b>21,062,082</b>
	<b>Minimum Payment</b>											
	Residential	Gross rental valuation	1,416	756	9,741,763	1,070,496	0	1,070,496	1,087,488	0	1,087,488	527,094
	Residential Vacant	Gross rental valuation	1,558	597	3,086,400	930,126	0	930,126	1,008,026	0	1,008,026	928,760
	Rural Residential	Gross rental valuation	1,724	135	2,118,580	232,740	0	232,740	232,740	0	232,740	240,410
	Rural Residential Vacant	Gross rental valuation	1,897	30	240,750	56,910	0	56,910	58,807	0	58,807	62,016
	Commercial, industrial, tourism	Gross rental valuation	1,522	219	1,962,518	333,318	0	333,318	359,192	0	359,192	275,044
	Rural Strata Titled Vineyard	Unimproved valuation	933	37	1,145,000	34,521	0	34,521	34,521	0	34,521	33,189
	UV Rural	Unimproved valuation	1,589	194	49,362,344	308,266	0	308,266	308,266	0	308,266	264,344
	UV 1 (one non rural use)	Unimproved valuation	1,986	21	5,368,000	41,706	0	41,706	43,692	0	43,692	40,110
	UV 2 (two non rural uses)	Unimproved valuation	2,384	4	1,211,000	9,536	0	9,536	9,536	0	9,536	9,168
	UV 3 (over two non rural uses)	Unimproved valuation	2,781	0	0	0	0	0	0	0	0	2,674
	UV Conservation	Unimproved valuation	1,529	16	4,231,000	24,464	0	24,464	24,464	0	24,464	20,580
	<b>Total minimum payments</b>			<b>2,009</b>	<b>78,467,355</b>	<b>3,042,083</b>	<b>0</b>	<b>3,042,083</b>	<b>3,166,732</b>	<b>0</b>	<b>3,166,732</b>	<b>2,403,389</b>
	<b>Total general rates and minimum payments</b>			<b>10,222</b>	<b>977,495,162</b>	<b>24,705,256</b>	<b>325,131</b>	<b>25,030,387</b>	<b>24,577,549</b>	<b>210,000</b>	<b>24,787,549</b>	<b>23,465,451</b>
	Rates written off							0			(4,000)	(1,205)
	Concessions							(18,548)			(18,548)	(15,280)
	<b>Total Rates</b>							<b>25,011,839</b>			<b>24,765,001</b>	<b>23,448,966</b>
	Rate instalment interest							82,445			75,000	77,872
	Rate overdue interest							90,109			80,000	76,652

The rate revenue was recognised from the rate record as soon as practicable after the Shire resolved to impose rates in the financial year as well as when the rate record was amended to ensure the information in the record was current and correct.

\*Rateable Value at time of raising of rate.



**SHIRE OF AUGUSTA MARGARET RIVER**  
**NOTES TO AND FORMING PART OF THE FINANCIAL REPORT**  
**FOR THE YEAR ENDED 30 JUNE 2023**

**26. DETERMINATION OF SURPLUS OR DEFICIT**

		2022/23 2022/23 Budget 2021/22	
		(30 June 2023)	(30 June 2022)
		Carried	Carried
Note	Forward)	Forward)	Forward
	\$	\$	\$
<b>(a) Non-cash amounts excluded from operating activities</b>			
The following non-cash revenue or expenditure has been excluded from amounts attributable to operating activities within the Statement of Financial Activity in accordance with <i>Financial Management Regulation 32</i> .			
<b>Adjustments to operating activities</b>			
Less: Profit on asset disposals	(70,151)	(19,149)	(185,900)
Less: Fair value adjustments to financial assets at fair value through profit or loss	(4,607)	0	(4,996)
Add: Loss on disposal of assets	1,458,182	45,440	1,167,319
Add: Loss on revaluation of fixed assets	11,408,839	0	0
Add: Depreciation	12,600,776	10,762,757	10,654,387
Non-cash movements in non-current assets and liabilities:			
Pensioner deferred rates	(14,595)	0	(9,839)
Employee benefit provisions	(2,970)	0	(66,854)
Other provisions	264,610	0	281,016
<b>Non-cash amounts excluded from operating activities</b>	<b>25,640,084</b>	<b>10,789,048</b>	<b>11,835,133</b>
<b>(b) Surplus or deficit after imposition of general rates</b>			
The following current assets and liabilities have been excluded from the net current assets used in the Statement of Financial Activity in accordance with <i>Financial Management Regulation 32</i> to agree to the surplus/(deficit) after imposition of general rates.			
<b>Adjustments to net current assets</b>			
Less: Reserve accounts	28 (26,397,247)	(16,191,860)	(25,378,153)
Less: Financial assets at amortised cost - self supporting loans	4(a) (35,905)	0	(29,628)
Less: Current assets not expected to be received at end of year	(774,072)	0	0
Add: Current liabilities not expected to be cleared at end of year			
- Current portion of borrowings	14 1,069,008	1,182,488	1,138,727
- Current portion of contract liability held in reserve	1,916,950	0	1,172,873
- Current portion of lease liabilities	11(b) 89,253	36,235	63,591
- Current portion of other provisions	1,440,000	0	500,000
- Leave component backed by cash reserve	387,039	0	374,023
- Leave component not required to be funded	832,665	432,965	815,686
<b>Total adjustments to net current assets</b>	<b>(21,472,309)</b>	<b>(14,540,172)</b>	<b>(21,342,881)</b>
<b>Net current assets used in the Statement of Financial Activity</b>			
Total current assets	39,371,043	23,078,066	37,990,300
Less: Total current liabilities	(13,945,379)	(8,537,894)	(12,145,465)
Less: Total adjustments to net current assets	(21,472,309)	(14,540,172)	(21,342,881)
<b>Surplus or deficit after imposition of general rates</b>	<b>3,953,355</b>	<b>0</b>	<b>4,501,954</b>

**SHIRE OF AUGUSTA MARGARET RIVER  
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT  
FOR THE YEAR ENDED 30 JUNE 2023**

**27. BORROWING AND LEASE LIABILITIES**

**(a) Borrowings**

Purpose	Note	Actual				Budget			
		Principal		Repayments		New Loans		Repayments	
		Principal at 1 July 2021	New Loans During 2021-22	During 2021-22	Principal at 30 June 2022	During 2022-23	New Loans During 2022-23	During 2022-23	Principal at 30 June 2023
		\$	\$	\$	\$	\$	\$	\$	\$
Civic and Administration Building		4,807,273	0	0	4,452,473	0	0	0	4,079,045
Cowaramup Recreation Centre		111,105	0	0	72,915	0	0	0	32,238
MR Recreation Centre Stage 1		136,357	0	0	93,880	0	0	0	48,494
Cultural Centre Redevelopment		923,211	0	0	860,078	0	0	0	794,720
Margaret River Youth Precinct		239,087	0	0	205,230	0	0	0	170,356
Asbestos Removal and Reinstatement		732,698	0	0	637,765	0	0	0	539,757
Cultural Centre Redevelopment		433,032	0	0	404,641	0	0	0	375,287
Building Projects		810,000	0	0	734,179	0	0	0	657,251
Augusta Rural Transaction Centre (173 and 173A)		173,240	0	0	116,332	0	0	0	55,708
Gnarabup Café		96,408	0	0	66,286	0	0	0	34,193
Gnarabup Café		74,903	0	0	61,713	0	0	0	47,683
Aquatic Centre Renewal		0	8,000,000	0	8,000,000	0	0	0	7,732,033
<b>Total</b>		<b>8,537,314</b>	<b>8,000,000</b>	<b>(831,822)</b>	<b>15,705,492</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>14,566,765</b>

All loan repayments were financed by general purpose revenue except for loans 192 and 193, funded from the Developer Contributions Reserve in line with the Developer Contribution Plan for those areas.

**Borrowing Finance Cost Payments**

Purpose	Note	Loan Number	Institution	Interest Rate	Date final payment is due	Actual for year ending 30 June 2023	Budget for year ending 30 June 2023	Actual for year ending 30 June 2022
						\$	\$	\$
Civic and Administration Building		191	WATC*	5.15%	Dec 2031	(222,115)	(222,167)	(240,746)
Cowaramup Recreation Centre		174	WATC*	6.36%	Feb 2024	(3,387)	(3,680)	(5,850)
MR Recreation Centre Stage 1		187	WATC*	6.68%	Jun 2024	(5,018)	(5,150)	(7,936)
Cultural Centre Redevelopment		192	WATC*	3.48%	May 2033	(28,800)	(29,084)	(31,035)
Margaret River Youth Precinct		193	WATC*	2.97%	Nov 2027	(5,597)	(5,709)	(6,617)
Asbestos Removal and Reinstatement		194	WATC*	3.20%	April 2028	(18,603)	(19,240)	(21,697)
Cultural Centre Redevelopment		195	WATC*	3.35%	Dec 2033	(13,117)	(13,189)	(14,083)
Building Projects		196	WATC*	1.45%	April 2031	(10,044)	(10,241)	(11,154)
Augusta Rural Transaction Centre (173 and 173A)		173	WATC*	6.36%	Jun 2024	(5,666)	(5,986)	(9,336)
Gnarabup Café		179	WATC*	6.39%	Jun 2024	(3,378)	(3,477)	(5,322)
Gnarabup Café		181	WATC*	6.22%	May 2026	(3,437)	(3,515)	(4,282)
Aquatic Centre Renewal		197	WATC*	3.97%	May 2042	(312,262)	(313,272)	(30,171)
<b>Total Finance Cost Payments</b>						<b>(631,424)</b>	<b>(634,710)</b>	<b>(388,229)</b>

\* WA Treasury Corporation

**SHIRE OF AUGUSTA MARGARET RIVER  
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**27. BORROWING AND LEASE LIABILITIES (Continued)**

**(b) Unspent Borrowings**

Particulars	Institution	Date Borrowed	Unspent Balance 1 July 2022	Borrowed During Year	Expended During Year	Unspent Balance 30 June 2023
Aquatic Centre renewal	WATC*	May 2022	\$ 8,000,000	\$ 0	\$ (2,536,723)	\$ 5,463,277
			8,000,000	0	(2,536,723)	5,463,277

\* WA Treasury Corporation

**(c) Lease Liabilities**

Purpose	Note	Actual					Budget				
		Principal		Principal at 30 June 2022	Principal		Principal at 1 July 2022	Principal		Principal at 30 June 2023	
		1 July 2021	New Leases During 2021-22		Repayments During 2021-22	New Leases During 2022-23		Repayments During 2022-23			
A0 printer/plotter		35,090	0	(9,423)	25,667	15,927	25,666	0	(5,716)	19,950	
Postage meter		28,481	0	(5,729)	22,752	17,036	22,850	0	(9,739)	13,111	
CESM utility vehicle		5,379	0	(5,379)	0	0	0	0	0	0	
CESM utility vehicle (replacement)		0	45,948	(10,478)	35,470	21,933	35,910	0	(13,537)	22,373	
CESM utility pod		16,619	0	(10,602)	6,017	1,038	11,806	0	(5,151)	6,655	
Caterpillar wheel loader		22,973	0	(22,973)	0	0	18,369	0	(18,369)	0	
Patching truck		0	0	0	0	513,755	0	445,193	(57,205)	387,988	
Total Lease Liabilities	11(b)	108,542	45,948	(64,584)	89,906	569,689	114,601	445,193	(109,717)	450,077	

**Lease Finance Cost Payments**

Purpose	Note	Lease Number	Institution	Interest Rate	Date final payment is due	Actual for year ending 30 June 2023	Budget for year ending 30 June 2023	Actual for year ending 30 June 2022	Lease Term
A0 printer/plotter		00014414	CSG Finance	3.30%	Jan 2025	(701)	(701)	(1,016)	72 months
Postage meter		ID-05565003	Pitney Bowes	1.50%	Feb 2026	(304)	(304)	(290)	66 months
CESM utility vehicle		312334	SG Fleet	3.10%	Oct 2021	0	0	(33)	36 months
CESM utility vehicle (replacement)		923351	SG Fleet	1.30%	Sep 2024	(386)	(386)	(408)	36 months
CESM utility pod		923350	SG Fleet	3.40%	Oct 2024	(324)	(324)	(494)	72 months
Caterpillar wheel loader		312334	SG Fleet	1.30%	Apr 2023	0	(118)	(3,024)	24 months
Patching truck		998306	SG Fleet	4.70%	Nov 2029	(14,490)	(9,879)	0	84 months
<b>Total Finance Cost Payments</b>						(16,205)	(11,712)	(5,265)	



**SHIRE OF AUGUSTA MARGARET RIVER  
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT  
FOR THE YEAR ENDED 30 JUNE 2023**

**28. RESERVE ACCOUNTS**

	2023 Actual Opening Balance	2023 Actual Transfer to	2023 Actual Transfer (from)	2023 Actual Closing Balance	2023 Budget Opening Balance	2023 Budget Transfer to	2023 Budget Transfer (from)	2023 Budget Closing Balance	2022 Actual Opening Balance	2022 Actual Transfer to	2022 Actual Transfer (from)	2022 Actual Closing Balance
<b>Restricted by legislation/agreement</b>												
(a) Infrastructure Contributions Reserve	786,664	83,365	(8,586)	861,443	1,208,853	302,150	(243,326)	1,267,677	715,904	74,416	(3,656)	786,664
(b) Developer Contributions Reserve	1,208,852	1,029,817	(250,826)	1,987,843	786,663	9,208	0	795,871	1,118,665	534,763	(444,576)	1,208,852
(c) Cash in Lieu POS Blackwood Ave Reserve	68,854	2,396	0	71,250	68,854	806	0	69,660	68,500	354	0	68,854
(d) Cash in Lieu POS Cowaramup Reserve	70,137	2,440	0	72,577	70,137	821	0	70,958	69,774	363	0	70,137
(e) Cash in Lieu POS Beech Drive	0	108,769	0	108,769	0	0	0	0	0	0	0	0
	2,134,507	1,226,787	(259,412)	3,101,882	2,134,507	312,985	(243,326)	2,204,166	1,972,843	609,896	(448,232)	2,134,507
<b>Restricted by council</b>												
(f) Staff leave reserve	374,023	13,016	0	387,039	374,023	4,378	0	378,401	372,092	1,931	0	374,023
(g) Caravan Park Upgrade Reserve	1,370,541	247,692	0	1,618,233	1,370,541	120,190	0	1,490,731	667,055	703,486	0	1,370,541
(h) Limesand Pits Reserve	66,746	2,321	0	69,067	66,746	781	0	67,527	66,401	345	0	66,746
(i) Cemeteries Reserve	36,041	1,253	0	37,294	36,041	15,422	(15,000)	36,463	11,241	24,800	0	36,041
(j) Community Loan Reserve	205,455	41,777	(70,000)	177,232	205,455	22,033	(50,000)	177,488	234,611	20,844	(50,000)	205,455
(k) Cedarvale Reserve	229,348	7,982	0	237,330	229,348	2,685	0	232,033	239,945	0	(10,597)	229,348
(l) Waste Management Reserve	6,749,563	786,784	(40,771)	7,495,576	6,749,563	188,288	(700,000)	6,237,851	5,869,055	880,508	0	6,749,563
(m) Parking Reserve	90,410	3,147	0	93,557	90,410	1,058	0	91,468	89,945	465	0	90,410
(n) Biodiversity Reserve	148,672	106,225	0	254,897	148,672	1,740	0	150,412	147,907	765	0	148,672
(o) Community Facilities Reserve	397,036	13,816	(121,057)	289,795	397,036	4,647	(50,000)	351,683	444,729	2,307	(50,000)	397,036
(p) Plant Reserve	812,956	28,288	(670,380)	170,864	812,956	180,144	(642,200)	350,900	746,457	66,499	0	812,956
(q) Cowaramup Reserve	497,146	17,300	(68,196)	446,250	497,146	5,819	(70,000)	432,965	64,121	438,032	(5,007)	497,146
(r) Gravel Pits Reserve	346,875	12,071	0	358,946	346,875	4,060	0	350,935	653,844	3,390	(310,359)	346,875
(s) Self Insurance Reserve	33,630	1,169	0	34,799	33,630	394	0	34,024	111,555	12,581	(90,506)	33,630
(t) Recreation Centres Reserve	24,106	1,360	0	25,466	24,106	1,032	0	25,138	23,360	746	0	24,106
(u) Old Settlement Reserve	164,698	43,771	0	208,469	164,698	38,728	0	203,426	128,179	36,519	0	164,698
(v) Community Grants Reserve	23,540	819	0	24,359	23,540	276	0	23,816	23,540	0	0	23,540
(w) Emergency Services Reserve	160,985	5,602	0	166,587	160,985	1,884	0	162,869	160,156	829	0	160,985
(x) Augusta Revitalisation Reserve	225,635	7,852	(8,330)	225,157	225,635	2,641	(80,000)	148,276	224,471	1,164	0	225,635
(y) Youth Facilities Reserve	45,410	19,921	0	65,331	45,410	17,481	0	62,891	35,371	16,484	(6,445)	45,410
(z) Gloucester Park Reserve	4,217	200,147	0	204,364	4,217	49	0	4,266	153,423	244,794	(394,000)	4,217
(f) Roads Reserve	1,002,737	34,895	0	1,037,632	1,002,737	5,884	0	1,008,621	500,000	502,737	0	1,002,737
(l) Emergency Disaster Relief Reserve	717,246	24,960	0	742,206	717,246	8,395	0	725,641	1,425,778	6,647	(715,179)	717,246
(j) Legal/Risk Reserve	72,410	36,753	(40,000)	69,163	72,410	20,848	(40,000)	53,258	100,000	517	(28,107)	72,410

**SHIRE OF AUGUSTA MARGARET RIVER  
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT  
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**28. RESERVE ACCOUNTS (Continued)**

	2023 Actual	2023 Actual	2023 Actual	2023 Actual	2023 Budget	2023 Budget	2023 Budget	2023 Budget	2022 Actual	2022 Actual	2022 Actual
	Opening Balance	Transfer to	Transfer (from)	Closing Balance	Opening Balance	Transfer to	Transfer (from)	Closing Balance	Opening Balance	Transfer to	Closing Balance
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
(~) ICT Reserve	944,220	882,858	(100,557)	1,726,521	944,220	8,126	(365,735)	586,611	0	950,000	944,220
( ) Asset Renewal Reserve	8,500,000	1,165,954	(2,536,723)	7,129,231	8,500,000	100,000	(8,000,000)	600,000	0	8,500,000	8,500,000
	23,243,646	3,707,733	(3,656,014)	23,295,365	23,243,646	756,983	(10,012,935)	13,987,694	12,493,236	12,416,390	23,243,646
	25,378,153	4,934,520	(3,915,426)	26,397,247	25,378,153	1,069,968	(10,256,261)	16,191,860	14,466,079	13,026,286	25,378,153

All reserves are supported by cash and cash equivalents and financial assets at amortised cost and are restricted within equity as Reserve accounts.

In accordance with council resolutions or adopted budget in relation to each reserve account, the purpose for which the reserves are set aside and their anticipated date of use are as follows:

Name of reserve account	Purpose of the reserve account
<b>Restricted by legislation/agreement</b>	
(a) Infrastructure Contributions Reserve	To be used to fund future road and drainage maintenance and construction requirements.
(b) Developer Contributions Reserve	Funds received and used in accordance with the Developer Contributions Plan.
(c) Cash in Lieu POS Blackwood Ave Reserve	To be used as per the conditions of the subdivision.
(d) Cash in Lieu POS Cowaramup Reserve	To be used as per the conditions of the subdivision.
(e) Cash in Lieu POS Beech Drive	To be used as per the conditions of the subdivision.
<b>Restricted by council</b>	
(f) Staff leave reserve	To be used to fund annual and long service leave requirements.
(g) Caravan Park Upgrade Reserve	To be used for the upgrading of holiday parks and camping grounds.
(h) Limesand Pits Reserve	To be used for the rehabilitation and development of the Boranup, Redgate and any other Shire limesand pits.
(i) Cemeteries Reserve	To be used for the upgrade of cemeteries.
(j) Community Loan Reserve	To be used for the interest-free funding of eligible groups associated with sporting and cultural activities.
(k) Cedarvale Reserve	To be used in meeting obligations in respect of the Cedarvale agreement for the Gnarabup site and future foreshore rehabilitation at Prevelly and Gnarabup.
(l) Waste Management Reserve	To fund future waste facility and plant requirements.
(m) Parking Reserve	To be used to fund future car parking requirements.
(n) Biodiversity Reserve	To be used for the funding of biodiversity initiatives.
(o) Community Facilities Reserve	To be used for the construction and major maintenance of community buildings and facilities.
(p) Plant Reserve	To be used for the purchase of plant, vehicles and equipment.
(q) Cowaramup Reserve	To be used for infrastructure and capital improvements within the Cowaramup townsite and area covered by the West Cowaramup townsite strategy.
(r) Gravel Pits Reserve	To be used for the rehabilitation and development of the Shire's gravel and other related resource reserves.
(s) Self Insurance Reserve	To be used to fund self insurance, workers compensation performance risk, risk management and other related employee and organisational activities.
(t) Recreation Centres Reserve	To be used for future improvements to recreation facilities.
(u) Old Settlement Reserve	To be used to fund future improvements to facilities at the Old Settlement site.
(v) Community Grants Reserve	To be used in the provision of community grants.

**SHIRE OF AUGUSTA MARGARET RIVER**

**NOTES TO AND FORMING PART OF THE FINANCIAL REPORT  
FOR THE YEAR ENDED 30 JUNE 2023**

**28. RESERVE ACCOUNTS (Continued)**

(w) Emergency Services Reserve	To be used to support the provision of emergency services in the Shire.
(x) Augusta Revitalisation Reserve	To be used for funding capital projects in Augusta.
(y) Youth Facilities Reserve	To be used to renew and develop youth facilities in the Shire.
(z) Gloucester Park Reserve	To be used for development of Gloucester Park.
(l) Roads Reserve	To be used to renew and upgrade roads in the Shire.
(l) Emergency Disaster Relief Reserve	To provide funds for the Shire and community to respond to emergency events.
(l) Legal/Risk Reserve	To be used to assist with legal and risk matters.
(~) ICT Reserve	To provide funds for the replacement and upgrade of ICT software and hardware systems.
( ) Asset Renewal Reserve	To provide funds for the renewal of the Shire's building and infrastructure assets.



**SHIRE OF AUGUSTA MARGARET RIVER  
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT  
FOR THE YEAR ENDED 30 JUNE 2023**

**29. TRUST FUNDS**

Funds held at balance date which are required to be held in trust and which are not included in the financial statements are as follows:

	<b>1 July 2022</b>	<b>Amounts Received</b>	<b>Amounts Paid</b>	<b>30 June 2023</b>
	\$	\$	\$	\$
Public open space	153,000	0	0	153,000
	153,000	0	0	153,000









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**F** (08) 9757 2512

#### **Office Hours**

Mon to Fri, 9am – 4pm

#### **Phone enquiries**

8.30am – 4.30pm

### **Augusta**

66 Allnut Tce, Augusta WA, 6290

**T** (08) 9780 5255

**F** (08) 9757 2512

#### **Office Hours**

Tue to Thu 9am – 12pm,  
1pm – 4pm

#### **Phone enquiries**

8.30am – 4.30pm

If you are deaf, or have a hearing impairment or speech impairment, contact us through the National Relay Service:

- TTY users phone 133 677 then ask for 08 9780 5255
- Speak and Listen users phone 1300 555 727 then ask for 08 9780 5255
- Internet relay users connect to the NRS [www.relayservice.com.au](http://www.relayservice.com.au) then ask for 08 9780 5255