




Annual Report

2021-22



Natural | Connected | Prosperous



The Shire of Augusta Margaret River acknowledges we are on Wadandi and Pibelmen Boodja, whose ancestors and their descendants are the traditional owners of this country.

We acknowledge the Wadandi and Pibelmen have been custodians since the land was soft (creation times) and continue to perform age old ceremonies of celebration, initiation and renewal. We acknowledge their living culture and their unique role in the life of this region.

The Shire is committed to Aboriginal Australians sharing fairly and equitably in the region's cultural, social, environmental and economic future.



Welcome to Wadandi Boodja

“Kaya, Nala Maat Kaya Noonduk (Hello, Our Family Welcomes You) to Wadandi Boodja (Saltwater People's Country) – we all come together on Boodja (Country). Whilst on Wadandi Boodja we ask that you respect the land by walking softly and take the time to listen to Boodja as she Wongi (Talks).

We respect the presence of the Demmala Goomala (Ancestors) whose Djanga (Spirits) reside on Boodja and whose Djenna (feet) walk the land and whose Djanga Korda (heart spirit) flows through all creation.

Wooditjup (Margaret River) is the heart of Wadandi Boodja (country), a meeting place between land and sea, connecting us all with Wadandi Boodja.

The Wadandi Boodja (Motherland) reaches from Bunbury, along the coast of Geographe Bay, extending to Yallingup (Place of Holes) to Talinup, Augusta (Place of Reeds) inland to Nannup (The Stopping Place), taking in the region of Undalup (Busselton) The Wadan Boodja (Sea Country) is of great spiritual significance to the coastal Wadandi people.

Boodja – Land, Country, Mother Earth – is our most important resource. No matter what culture or religion – all of us rely on Nala Boodja, Our Country.

It is up to all of us to listen to the land, understand the connection to Country that we all have and realise how urgent it is to work together to make better decisions on how we can create that balance, ensuring sustainability for the generations to come, in order to protect and preserve the beauty of Boodja.

Whilst living, travelling, visiting and holidaying on Wadandi Boodja (Saltwater People's Country) we ask that you respect the area and walk softly on the country, taking the time to listen to Boodja (Country) as she Wongi (Talks) of the Season, and leave nothing but footprints”.

**Wadandi Traditional Cultural Custodian
Wayne “Wonitji” Webb.**

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Message from the Shire President



I am pleased to present the 2021-22 Annual Report.

Aside from the impacts experienced as a result of the COVID-19 pandemic, this year presented its own challenges – significant storm events, an increase in illegal camping, high inflation and cost of living pressures in the community to name but a few.

Wednesday 8 December was a particularly dark day as our community witnessed the Boranup Forest bushfires unfold, with approximately 7,800 hectares of the Leeuwin Naturaliste National Park being burnt. We are in awe of the efforts of the dedicated people who battled the blaze and praise the community for their calm and resilience in response to this event.

During the recovery phase, it was a joy to witness the community come together for a street parade to show appreciation to our region's frontline workers. Lining the streets, young and old came together to express gratitude to the courage and skill of those who battled the blaze – many of whom volunteered their time - to prevent a far greater tragedy.

In response to the Calgardup fire the Shire, along with Traditional Owners and representatives from key tourism, environment and commerce organisations, came together to develop a Six-Point Plan, proposing a course of action and advocacy position to ensure the health of Boranup Forest and the Leeuwin Naturaliste National Park is improved into the future. The Shire will continue its efforts in advocating the Six-Point Plan to State government over the coming year.

This year also saw the Shire obtain ECO Destination certification – the first destination in WA to do so, and only one of four destinations in the whole of Australia. Promotion of our ECO Destination certification is one way in which we can ensure locals and visitors alike are aware of the positive environmental and social initiatives undertaken by the Shire, local businesses and community groups, and are encouraged to tread lightly on the land.

Throughout the year the Shire continued to fund major events including Margaret River Open Studios, CinefestOZ, the Margaret River Surf Pro and Readers and Writers Festival. The Shire also funded a range of community, environmental and local economic initiatives and events. More information on the Shire's grants program for 2021-22 is included on **page 40**.

The desirability of the region as a place to live and visit was demonstrated through the 2021 census data, which showed that the Shire of Augusta Margaret River had a 17.8% increase in population since 2016. This is the highest rate of population growth in all South West local government areas. Increasing population and visitation has the potential to put additional stresses on ratepayer funds, and Council recognises now more than ever the need for ongoing review of the range and level of the services it can offer.

The Shire's service improvement review program for the year saw an independent review into the operation of our much-loved arts and cultural centre, the Margaret River HEART. The review was commissioned to identify the best steps forward to ensure that the HEART reflects, represents and engages local artists, organisations and the broader community, and operates as a viable and exciting venue that attracts audiences locally, nationally and globally. I look forward to reporting on the outcome of this work next year.

The need for more proactive, meaningful community engagement has also been highlighted as a priority for Council. A new, restructured communications team was established at the Shire to identify better ways that the Shire and Council can engage with community and improve the experience of customers when dealing with the Shire.

The Shire recorded a net result of \$8.7 million for the year against a budgeted result of \$5.3 million. Revenues were positively impacted by factors such as an increase in planning and building activity and the early payment of Commonwealth grants relating to the 2022-23. Despite this, high inflation had a

negative impact on the Shire's ability to spend its budget, particularly on materials and contracts. Challenges arose not only around the availability of contractors, but also around the Shire's ability to source contractors at an affordable price.

This is the first year in many that financial ratios have not been included within the audited financial statements. Previous years' audits have noted a significant adverse trend with regard to the Shire's operating surplus ratio – a trend which is common to many regional local governments. However, we are pleased to see the State government's recognition that the financial ratios are not fit for purpose as an indicator of the underlying financial health of a local government, and have removed the requirement for an audit of these ratios, resulting in a clean audit result for the Shire this year.

I acknowledge and thank my fellow Councillors, the Shire Executive Leadership Team and all Shire staff for their tireless dedication and commitment to the community, especially in the face of such a challenging year. We look forward to achieving great things over the year ahead.



Paula Cristoffanini
Shire President

Message from the Chief Executive Officer



We have made great progress on some important and much-needed projects during the year.

Renewal of the iconic Wadandi bridge was completed during the year, with the bridge reopening to cyclists and pedestrians in February 2022. This was a complex project, with staff endeavouring to preserve as much of the century old structure and cultural value as possible, whilst also ensuring the safety and durability of the structure.

In a big win for local sport, work was also completed to construct a half hockey pitch within the Gloucester Park recreation and sporting precinct for use during the 2022 hockey training season.

Simultaneously, planning for the refurbishment of the Margaret River Aquatic Centre was undertaken, and I am excited to announce that the Shire has been successful in obtaining \$170,000 grant funding – the highest allocation possible – to incorporate a certified ‘Changing Places’ adult changing facility into this project. The facility will cater for people with complex disabilities and their carers, and with the closest similar facility being in Bunbury, it is expected to make a marked difference to accessibility in the region. Refurbishment and upgrade works are due to commence later in 2022.

We continue to explore how we can engage more closely with the community to provide information and services in more contemporary ways to respond to emerging community needs.

In recognition of the need to provide better communication to community we have been working on rebuilding our website, with almost 300 community members involved in surveys and useability tests. We’re excited about the launch of this website, which has been audited to ensure ‘AA’-rated accessibility compliance.

We’ve also formed an internal ‘Customer Experience’ team. Coupled with a top-down organisation-wide cultural shift towards improved customer service, the focus of this team will be on embedding simplicity and consistency in all interactions community have with any part of the Shire – from seeking information on building applications to registering dogs, booking fitness classes or setting up payment arrangements. I’m excited to work on delivering improvements in this space.

Our service improvement review program also continued into 2021-22. A comprehensive review of the Shire’s Work Health and Safety systems and processes was undertaken with the financial backing of our insurer, to ensure compliance with the new Work Health and Safety Act 2020. The Margaret River HEART was also reviewed to ensure the focus and operating model are affective into the future, and changes will be implemented to achieve this vision over the coming year.

The Shire have continued to implement its Climate Action Plan, with actions including entering into a 100% renewable energy contract for its major buildings, and obtaining ECO Destination certification. Whilst the Climate Action Plan focusses heavily on mitigating climate change, it also recognises that a second ‘climate adaptation’ phase is required to reduce the Shire organisation and community’s vulnerability to the harmful effects of climate change. We were pleased to commence sponsorship of a PhD student during the year, who will collaborate with the Shire on a three-year project to explore how we can incorporate climate adaptation measures into our planning and service delivery.

I am proud of what we have achieved over the course of 2021-22 and thank Councillors and staff for their continued commitment and dedication to the wonderful community we are a part of.

Stephanie Addison-Brown
Chief Executive Officer

Strategic Community Plan 2040

Our community vision - sustainable, inclusive, connected to place and respecting Boodja.

In July 2021 Council adopted the Strategic Community Plan 2040 following a major review of its Community Strategic Plan 2036.

In 2019, community engagement specialists Catalyse were commissioned to conduct the Shire's triennial community perception survey, assessing and scoring the level of community satisfaction with Shire facilities and services.

In October 2020 the Shire also launched 'Our Place 2040', a project focussed on identifying the community's vision and aspirations of the Shire. 1,570 voices were heard during this process, resulting in the Strategic Community Plan 2040 being adopted by Council in July 2021, with the focus being on four key themes.



Environment

We will protect and enhance the unique natural environment and biodiversity of the region through climate action and informed decision making.

People

We will support and strengthen our diverse, resilient, welcoming, safe and connected community through our services and advocacy.

Place

We will responsibly develop vibrant, sustainable places which maintain their distinctive characters, and which supports a local economy that is resilient, equitable and sustainable.

Performance

We will deliver quality governance, service and value with integrity and transparency.

A photograph of three people standing in front of a large mural. The mural features a large, dark, feathered wing or tail on the left and a curved, dotted line in shades of orange and yellow on the right. The people are a man on the left wearing a brown beanie and a dark hoodie, a woman in the center wearing glasses and a blue shawl over a black top, and a man on the right with a beard and a dark hoodie. The woman is smiling and has a red and black feather hanging from her neck. The text 'COMMUNITY VISION' is overlaid in a large, white, sans-serif font within an orange circular graphic. Below it, the text 'Augusta Margaret River Sustainable, inclusive, connected to place and respecting Boodja' is also overlaid in a smaller, white, sans-serif font.

COMMUNITY VISION

Augusta Margaret River
Sustainable, inclusive,
connected to place and
respecting Boodja

Our Community

The Shire's 2,123km² area hosts a diversity of people and places. Each place in the Shire has its own distinct character and identity but residents share the values of connection and sustainability.

Population

2021 Census

16,791



Male **50%**
Female **50%**



Families
4,304

Median Age

(Australian 38)

42

Aboriginal people

Shire
1.4%

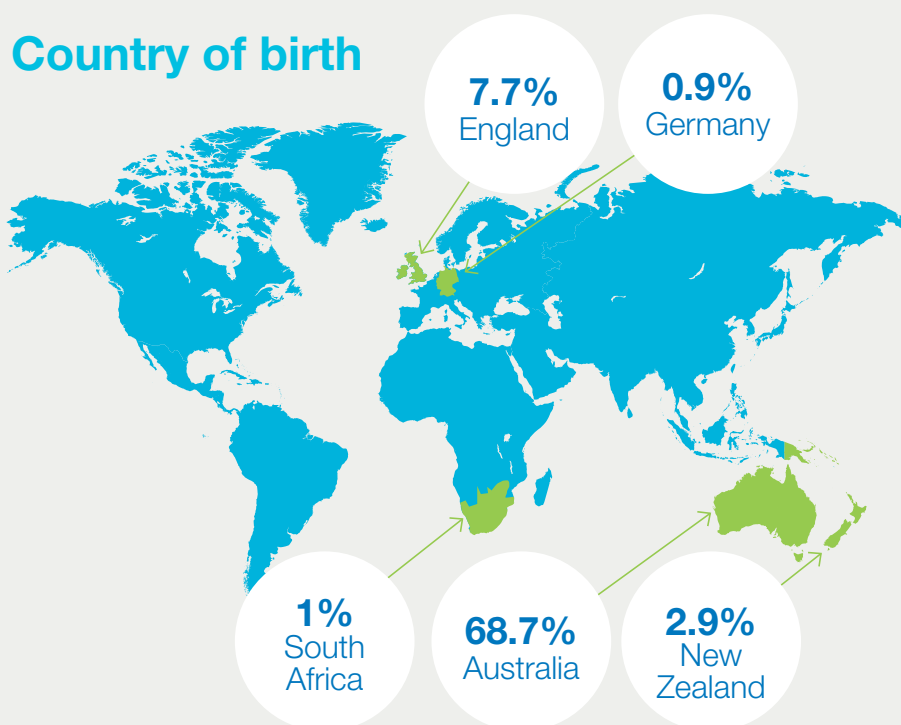
Australia
3.2%



17.8%

Population
growth rate
2016-2021

Country of birth



Council



The Shire of Augusta Margaret River has seven Councillors. The President and Deputy President are elected by the Council following each ordinary Local Government election. Councillors are elected for a term of four years.



Shire President
Paula Cristoffanini
Term expiry October 2023



Deputy President
Julia Meldrum
Term expiry October 2025



Councillor
David Binks
Term expiry October 2025



Councillor
Brian Daniel
Term expiry October 2023



Councillor
Ian Earl
Term expiry October 2025



Councillor
Kylie Kennaugh
Term expiry October 2023



Councillor
Tracey Muir
Term expiry October 2025

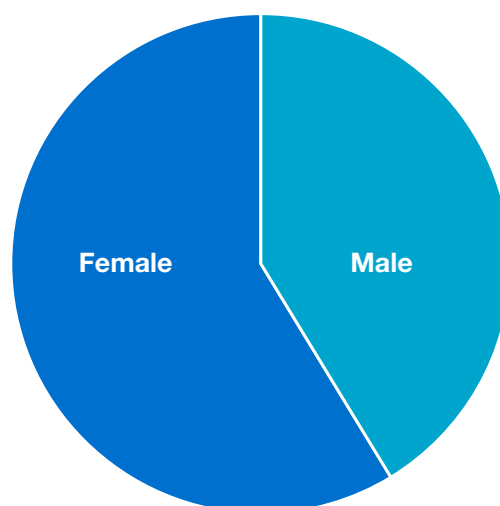
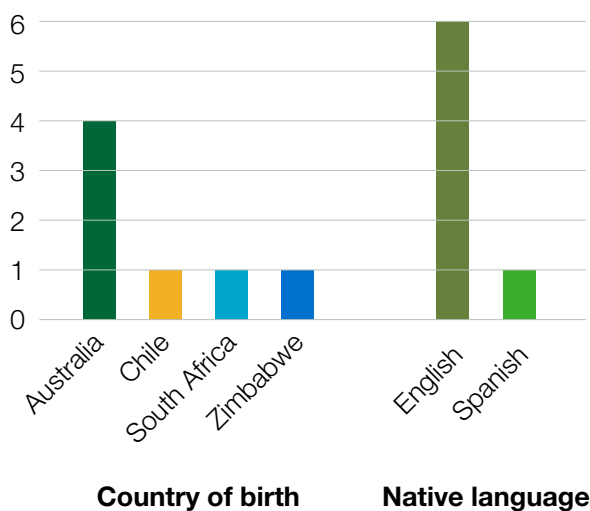
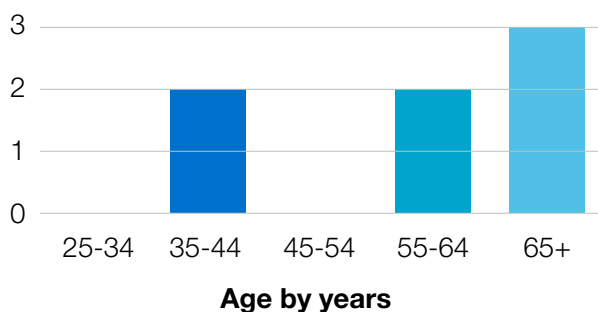
Note Cr Pauline McLeod and Cr Naomi Godden formed part of Council until the 2021-22 Council election in October 2021



SHIRE of AUGUSTA MARGARET RIVER



Council Diversity



Councillor and Committee Meeting Attendance

Council Meetings - Councillor Attendance July 2021 – June 2022

	Ordinary Council	Special Council*
Cr Paula Cristoffanini	19	3
Cr Julia Meldrum	19	3
Cr Kylie Kennaugh	17	3
Cr Brian Daniel	17	3
Cr David Binks	12	3
Cr Tracey Muir	13	3
Cr Ian Earl	18	3
Cr Pauline McLeod	6	-
Cr Naomi Godden	5	-



* Special meetings held during the year related to:

- Annual General Meeting of Electors
- Special meeting following election
- Remediation of HEART theatre flooring

Committee Meetings - Councillor Attendance July 2021 – June 2022

	Audit and Risk Management	Bush Fire Advisory	Local Emergency Management	Sustainability Advisory
Number of meetings held	4	4	4	3
Cr Paula Cristoffanini	3	0	2	3
Cr Julia Meldrum	0	0	1	0
Cr Kylie Kennaugh	4	0	0	0
Cr Brian Daniel	4	1	0	0
Cr David Binks	3	0	0	0
Cr Tracey Muir	0	2	0	3
Cr Ian Earl	2	2	1	0
Cr Pauline McLeod	1	0	0	0
Cr Naomi Godden	0	0	0	0

Councillor Remuneration

In accordance with the Local Government Act 1995 a Shire President allowance of \$40,549 was allocated for 2021-22, as well as a Shire President meeting fee of \$24,773 and a communications and IT allowance of \$3,500. This was shared between outgoing Cr Earl and incoming Cr Cristoffanini who held the position of Shire President during the year.

Each councillor received a councillor sitting fee of \$19,143 and a communications and IT allowance of \$3,500. The Deputy President position was also allocated an additional \$10,137 Deputy President allowance. This was shared between outgoing Cr McLeod and incoming Cr Meldrum who held the position of Deputy President during the year.

Shire Organisation



Each local government employs a Chief Executive Officer (CEO) to employ and manage staff, to provide advice to the Council and administer the day to day operations of the local government. The CEO is appointed by Council and is the conduit between the elected members of Council and staff. All local government staff receive their direction from and are responsible to the CEO.

The CEO has two directorates which oversee the functions of the local government: Corporate and Community Services, and Sustainable Development and Infrastructure Services.



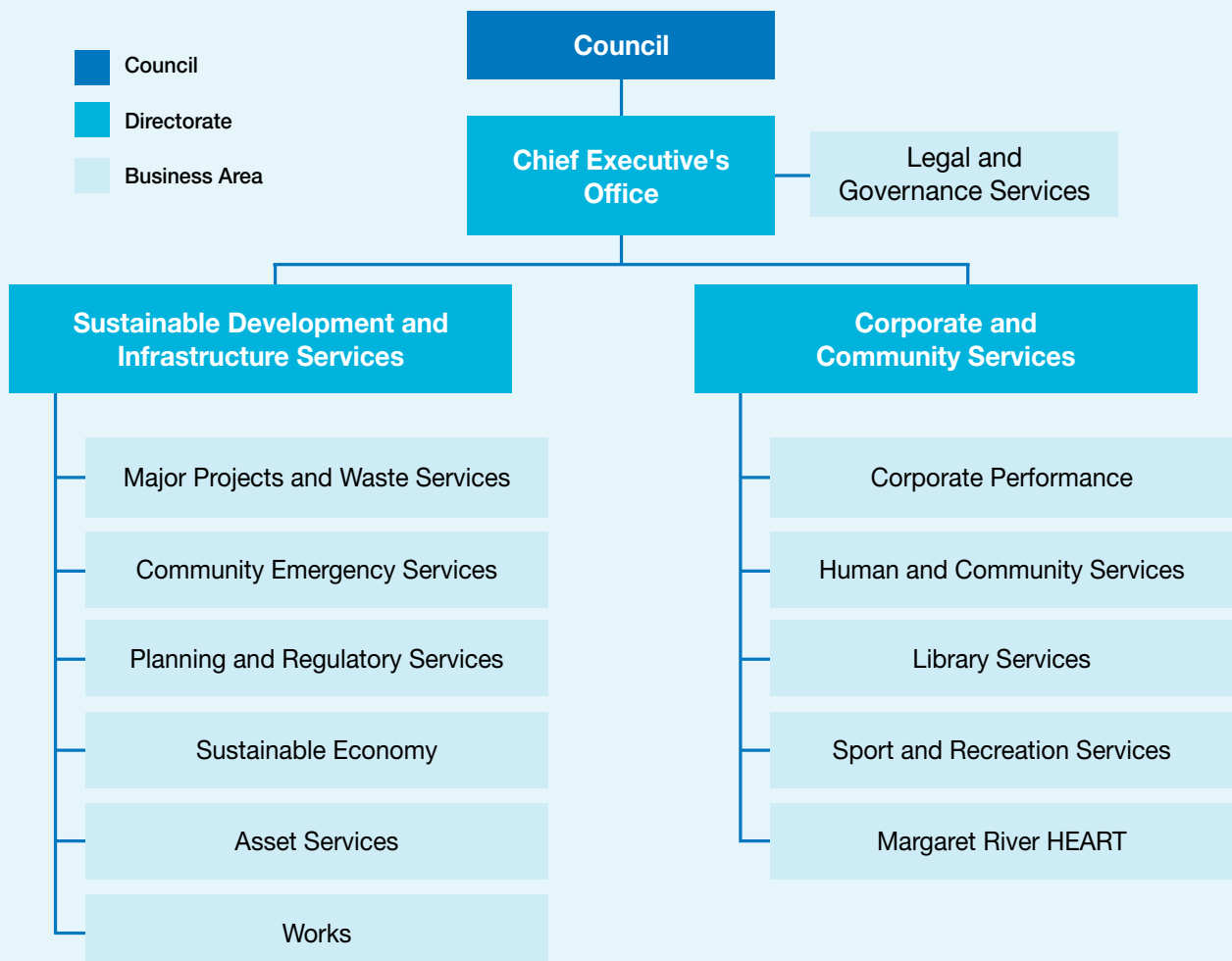
Nick Logan
Director Sustainable Development
and Infrastructure Services



Stephanie Addison-Brown
CEO

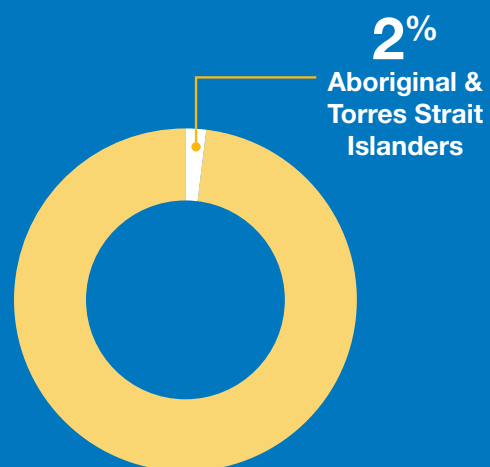
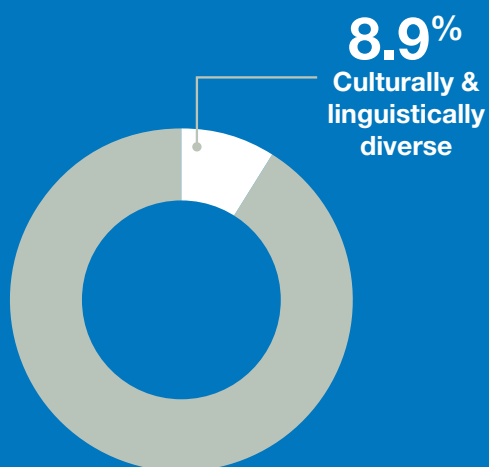
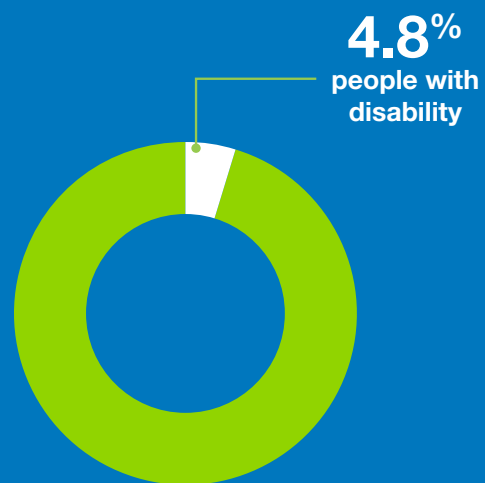
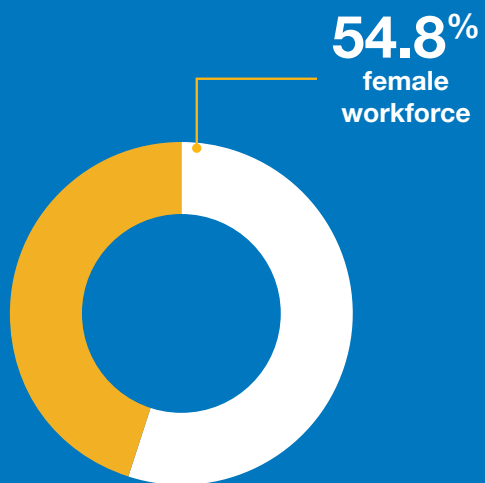


James Shepherd
Director Community
and Corporate Services





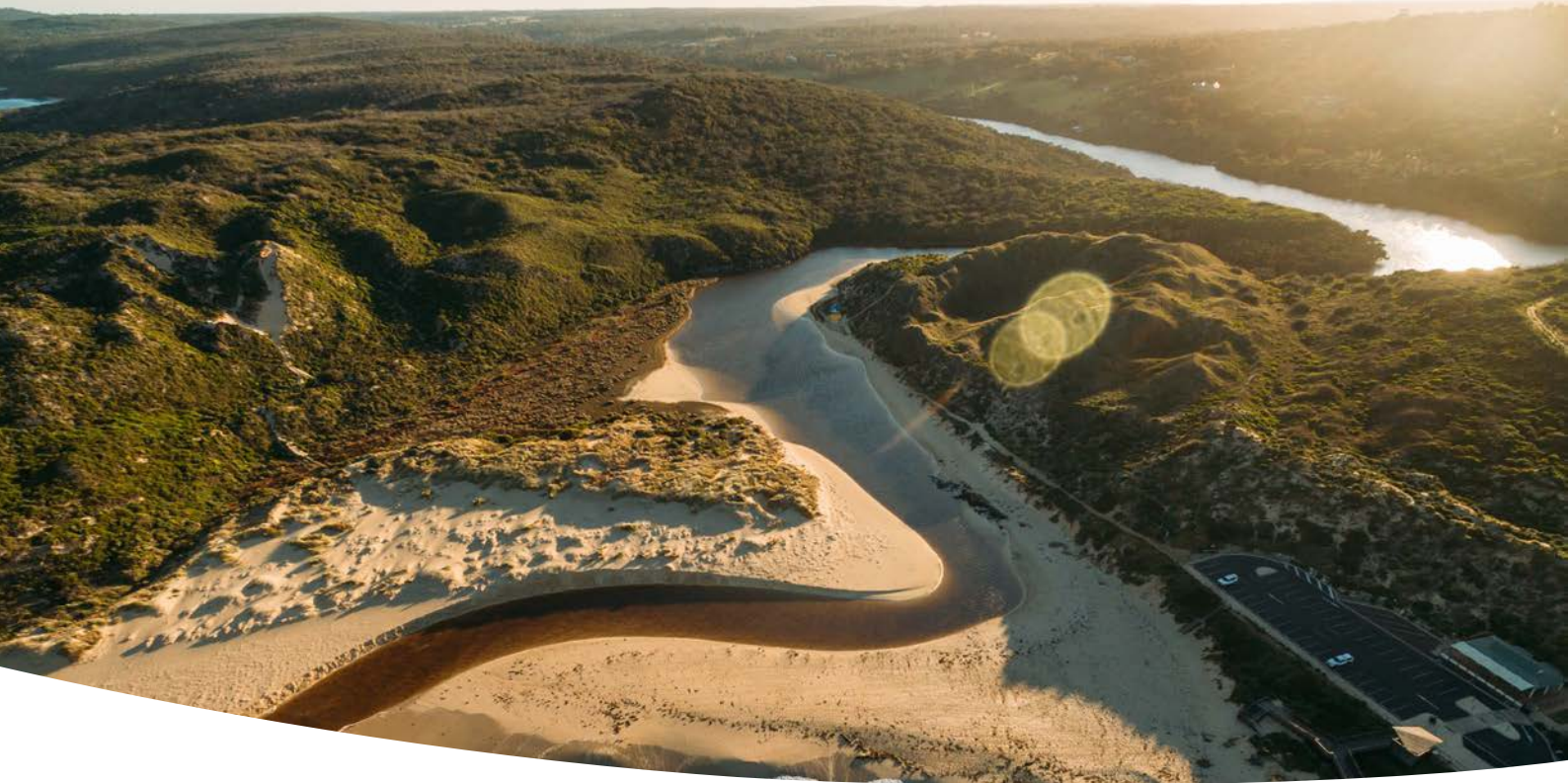
Workplace Diversity*



*Information from the 2022 Western Australia local government Equal Opportunity Survey

Highlights: Awards and Achievements





The Shire continues to work with key agencies and the community to achieve environmental targets, maintain facilities and provide a high standard of services. The wellbeing of our community has also been a priority during the pandemic with Mindful Margaret River successfully promoting mental health and wellbeing, supported by a taskforce of community volunteers.



ECO Destination Certification

In June 2022 the Shire was successful in obtaining certification as an ECO Destination – the first location in WA to do so, and the fourth in Australia. The globally recognised certification saw an independent auditor travel to the region to assess evidence across 105 criteria to demonstrate the region's commitment to best practice sustainable management. Read more about the certification on [page 28](#).



Global Top 100 Destination Sustainable Stories List – Place Winner

The Shire has been recognised by sustainable tourism foundation Green Destinations as a leader in environmental management. The annual list, which is determined by a competitive submissions process, recognises local and regional destinations around the world that are taking steps to achieve a more sustainable tourism industry.

Margaret River's submission was titled "A View from the Summit" and focused on the Climate Action Summit hosted by the Shire of Augusta Margaret River in 2019. The story submission described the collaboration between the Shire and community members to learn, discuss, workshop and problem-solve to achieve climate change outcomes.

Local Government Policy Awards – Consulting with Children

The Shire received a Local Government Policy Award from the Public Health Advocacy Institute, in the category Consulting with Children and Young People.

This award recognises the Shire's comprehensive involvement of children and young people in the consultation for the Empowering Youth Plan 2022-2027.

The extensive community engagement process allowed the Shire to effectively capture a broad range of feedback and input from children and youth to assist in developing the new Youth Plan.



Innovative Partnership Award – Mindful Margaret River

The Shire along with Mindful Margaret River were awarded the Innovative Partnership Award at the 2021 Community Development Awards by the Local Government Professionals WA. Mindful Margaret River is a unique and innovative partnership between the community and the Shire of Augusta Margaret River and is funded by both the Shire and LotteryWest.



Most Accessible Community in Western Australia Award

The Shire of Augusta Margaret River received the award for the Most Accessible Community in Western Australia, Regional Town/Shire category for the fourth consecutive year.

The judges were extremely impressed with the ongoing and new initiatives that are being undertaken covering all key areas of the Shire's Access and Inclusion Plan. The Shire was commended for their cross-service delivery, covering multiple areas including social inclusion, employment, educational resources, physical access and targeting people with disability across cohorts including youth.

Judges commended the Shire on the great use of local government resources, services and program deliverables for a regional local government showcasing that multi-use and multi-disciplinary can be achieved.

This award recognises the Shire's continuing efforts in ensuring our Shire is inclusive and accessible for all.



How to Read This Report

This annual report highlights the progress and achievements of the Shire against projects and actions programmed for 2021-22, which aligns with the Strategic Community Plan 2036 (SCP 2036). The SCP 2036 was current when the 2021-22 priority actions were determined.



Key result area 1:

Valuing, protecting and enhancing the natural environment

The unique natural environment and biodiversity of the region is protected and enhanced for current and future generations. The Shire takes responsibility for protection of the environment through planning, partnerships and proactive responses to key environmental issues.



Key result area 2:

Welcoming, inclusive and healthy communities

Strong communities are welcoming and safe and enjoy quality lifestyles that celebrate their local identities, diversities, cultures and histories. The Shire fosters community resilience, connection and wellbeing through its social planning, recreation, safety, education, preventative health and social justice strategies.



Key result area 3:

Ensuring sustainable development

The community's environmental, cultural and social values are maintained to ensure vibrant, sustainable townships which maintain their distinctive country character within a healthy, managed environment.



Key result area 4:

Vibrant and diverse economy

The Shire community is resilient and independent, based on self-sufficiency in food, energy and services. The economic development framework is built upon natural environment, tourism, viticulture, agriculture and rural and retail sectors that provide a sustainable range of business and job opportunities.



Key result area 5:

Effective leadership and governance

Council leadership is visionary, effective, transparent and trustworthy. The local government actively engages and consults the community to understand their aspirations for the future, drives positive change and diversity, and adds measurable.

The organisation achieved an average of 80% on-track performance against the 20 key projects set in the Corporate Business Plan 2021-25. Key projects are defined as critical capital and operational projects where delivery supports the Shire's strategic objectives.

To read the full Strategic Community Plan please visit amrshire.wa.gov.au



Key result area 1

Valuing, protecting and enhancing the natural environment

Objective: The unique natural environment and biodiversity of the region is protected and enhanced for current and future generations. The Shire takes responsibility for protection of the environment through planning, partnerships and proactive responses to key environmental issues.

Services:

Asset and Land Management Planning	Aboriginal Heritage Approvals	Community Group and Volunteerism Support	Community Engagement
Policy Development and Advocacy	Community Emergency Preparedness	Environmental Sustainability	Landcare Services
Planning Development Services	Environmental Approvals	Major Infrastructure Upgrades	Strategy Development

2021-22 Highlights:

9,230

native plants
planted

100%

Shire
compliance
with aboriginal
heritage
legislation

0.6ha

vegetated
foreshore
buffers
implemented
by the Shire to
support good
river health

578ha

hectares of
Shire reserve
with weed
control or
revegetation
efforts by Shire
and partners

2,581

Landcare
volunteer hours
supported



Priority Projects

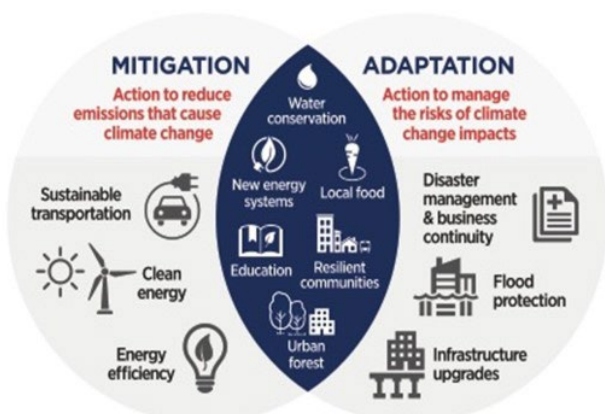
Key project: Maintain the Shire as a leader in climate change mitigation and adaptation improving our scores across the 10 WALGA climate excellence categories through employment of an academic research student for the next three financial years (KP7)

The Shire was excited to commence sponsorship of a PhD student from Edith Cowan University during the year. The aim of this collaboration is to assist the Shire in exploring and better understanding how it can incorporate climate responsive planning and service delivery into its operations, otherwise referred to as 'climate mainstreaming', in order to transition to a net zero carbon future and adapt to a changing climate.

This three-year project is expected to consist of a number of stages. Firstly, identifying climate risks for the organisation and developing actions to address these risks. Secondly, working with the community to identify community risks and actions to address these risks. Lastly, supporting and encouraging local sectors to develop their own plans for adapting to climate change.

As part of the first stage of the project, during 2021-22 the PhD student held a number of climate adaptation workshops with staff across all areas of the organisation to identify and prioritise climate risks and adaptation actions.

These workshops have also built the capacity of staff to mainstream climate considerations. The information from the workshops has been analysed and is in the process of being prepared for reporting back to participants.



Key project: Develop and implement the landfill closure management plan and progressive rehabilitation of landfill cells (KP8)



Image supplied by Cowara Contractors.

The introduction of the residential 3-bin FOGO system in 2019 was pivotal in reducing the Shire's landfill burden, with landfilled solid waste reducing by almost two thirds on pre 2019 levels. This drastic reduction in landfilling has extended the life of the Davis Road Waste Management Facility, which now has an estimated remaining life of six years.

Shire staff continued in their proactive approach to address the pending facility closure, with consultants engaged to prepare designs for the capping of the current landfill site. These designs, incorporated into a proposed Landfill Closure Management Plan, will then be presented to the relevant authorities for approval.

Concurrently, Shire staff continued to actively participate in the South West Regional Waste Group with other South West local governments including the City of Busselton and Shire of Capel, to seek collaborative alternative solutions for waste management into the future.



Key project: Develop strategic collaborative partnerships to develop trails in the Shire (KP9)

The Unbeaten Tracks and Regional Trails Strategic reports have been completed and reviewed by the Unbeaten Tracks working group.

Ongoing discussions are underway with the City of Busselton, Department of Conservation Biodiversity and Attractions (DBCA) and the Margaret River Busselton Tourism Association (MRBTA) regarding trail projects, priorities and funding.

MRBTA obtained funding to undertake a review of the Wadandi Track Business Case in the coming year.

Key project: Continue progression of the Wadandi Track including bridge refurbishment/ replacement, trail extension, wayfinding and interpretive signage (KP10)

Three of the four timber bridges have been fully refurbished, including the large bridge over the Margaret River. The significant refurbishment of the Wadandi pedestrian bridges included the preservation of the historic aesthetic of the timber rail bridge over the Margaret River whilst ensuring value-for-money rationalisation of the superstructure. The substructure was completed to ensure this community infrastructure would last for generations.



Image supplied by Bocol Constructions.

Key project: Plan coastal infrastructure and environmental management at Gnarabup (KP14)

The world-renowned Prevelly Gnarabup coastal strip holds significant cultural, biodiversity and recreational value. This area requires comprehensive, proactive and considered management to ensure these values are protected into the future.

The Shire partnered with local consultant Litoria Ecological to plan for ongoing management of the Prevelly Gnarabup coastal strip, through the development of the Prevelly Gnarabup Foreshore Management Plan.

The plan was developed with input from stakeholders including local residents and community groups, as well as a detailed site assessment. The plan is due for formal adoption and implementation in 2022-23, following advertising for public comment.







Key result area 2

Welcoming, inclusive and healthy communities

Objective: Strong communities are welcoming, safe and enjoy quality lifestyles that celebrate their local identities, diversities, cultures and histories. The Shire fosters community resilience, connection and wellbeing through its social planning, recreation, safety, education, preventative health and social justice strategies.

Services:

Asset and Land Management Planning	Community Building Maintenance	Community Group and Volunteerism Support	Community Engagement
Community Emergency Preparedness	Corporate Planning, Reporting and Community Engagement	Age Friendly Initiatives	Community Safety Initiatives
Disability Access and Inclusion Plan and Reporting	Environmental Health Risk Assessments and Compliance	Cultural Awareness	Outside of School Care Services
Library Services	Policy Development and Advocacy	Place Making	Event Sponsorship and Approvals
Roads, Drainage, Paths, Parks and Gardens Construction		Recreation and Aquatic Centres	Support for Local Art and Culture
		Youth Initiatives	

2021-22 Highlights:

250,799 combined visitors to Libraries, Recreation Centres and HEART	162 events and activity permits	229 health applications	343 responses to public health concerns	1,914 completed requests for Shire ranger services	138 citizenship certificates presented
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Priority Projects

Key project: Develop a Healthy Country Plan in collaboration with Aboriginal elders for the Dead Finish to Cape Leeuwin Precinct (KP13)

The area between Dead Finish and Cape Leeuwin is of exceptional heritage and environmental value.

The Taalinup Healthy Country Plan was developed to guide decisions to look after Country and to implement practices guided by both traditional ecological knowledge and western scientific understandings, embedded with community and cultural leadership.

The plan, formally presented to and endorsed by Council in June 2022, was developed through an extensive process combining detailed archaeological and ethnographic surveys, review of existing documentation including trail alignments concepts, and collaborative planning with the Shire and local Elders.

Following its adoption, the plan will be used to guide management of the landscape, including the progression in planning for the continuation of the path to Cape Leeuwin Lighthouse.



Key project: Finalise and implement the Shire's Aboriginal Engagement Strategy in partnership with Traditional Owners and the Aboriginal community (KP1)

Significant progress has been made in collaboration with Traditional Owners on development of the Walking Together Aboriginal Engagement Strategy. While the Strategy is still being finalised, several actions have progressed.

Achievements during the year include:

- Funding support for the Bunuru Festival, Wadandi Surf Academy and NAIDOC week
- Funding to support Koora Kel-Archie Panndi to create the Kaartdijin or Knowledge mural at IGA Margaret River
- Partnering with Traditional Owners to deliver the Taalinup Healthy Country Plan and Margaret River Precinct Plan
- Partnering with Traditional Owners, Vivian Brockman and Waljin Mitchella Hutchins, for the Healing Mandala community art project at Surfers Point as part of the 2011 bushfire anniversary
- Progression of plans for dual naming opportunities across the Shire



Key project: Review the provision of Outside School Hours Care in the Shire (KP3)

The Shire will be taking a more holistic approach to the provision of outside school hours care, including consideration of this service as part of the current leisure planning project. Leisure planning will look at public open space, community infrastructure and recreational planning between now and 2036, including an analysis of current and likely future demand and how this will be accommodated.

Recent planning applications for commercial childcare centres received by the Shire during the year indicate that in the short-term Margaret River is well-catered for in terms of childcare, with the review of requirements for this service focussing more in the other Shire townships and places.



Key project: Develop and activate the Augusta Civic Precinct (KP4)

The progress of this project is dependent on the outcome of the ongoing investigation into the provision of childcare services in Augusta. One of the sites under investigation for provision of childcare services is the Augusta Recreation Centre, located within the Augusta Civic Precinct.

Depending on the outcomes of this investigation, this project is anticipated to continue in the second half of 2022-23.

Key project: Support the establishment of a childcare facility at the Augusta Recreation Centre (KP5)

The Shire was approached initially by Augusta and Districts Community Childcare Inc., when they highlighted a need for childcare services in the Augusta region.

Following Council's in principle support to facilitate establishment of a childcare service in Augusta, research was undertaken into several possible solutions and in September 2021 Council resolved to support the refurbishment and upgrade of the Augusta Recreation Centre to enable onsite provision of childcare services. Designs were drawn up and tenders invited, however none of the prices tendered were on par with the pre-tender estimates or project budget, and as a result Council were forced to reject all tenders.

Recognising that childcare was still a desperate need for some families in the Augusta region, Council requested the CEO continue investigating the facilitation of childcare service in Augusta through all potential means.

In May 2022 the Shire was successful in obtaining funding from the South West Development Commission to appoint an independent consultant to undertake analysis of current and future childcare needs in the Augusta area. An application for a management order over a potential childcare site on Hillview Road is underway, and costings are being developed for the two possible childcare sites.

A report being prepared by the independent consultant is due to be presented back to Council for consideration in early 2022-23.

Key project: Develop strategic partnerships for HEART and the Art and Culture Grant Program, including the development of a Sponsorship Program and the HEART Sounding Board (KP11)

The Margaret River HEART Sounding Board was established in July 2021, consisting of nine community members with a diverse range of skills views and knowledge. The Sounding Board will provide a forum for community representatives to give feedback on ideas that support service delivery and activation of the venue.

More than 20 events were facilitated by the Arts and Culture Grant Program. \$75,780 was allocated to 15 community organisations and individuals during 2021-22, with these grants covering the cost of venue hire and other associated event costs.

A study was commissioned to look at how the venue's value to community could be maximised during the year as part of the Shire's service improvement review program. Read more about it on **page 33**.



Key result area 3

Ensuring sustainable development

Objective: The community's environmental, economic, cultural and social values are maintained to ensure vibrant, sustainable townships which maintain their distinctive country character within a healthy, managed environment.

Services:

Asset and Land Management Planning	Governance and Permits	Community Group and Volunteerism Support	Community Engagement
Policy Development and Advocacy	Waste Management	Strategy Development	Affordable Housing
SAT Appeals and Mediation	Planning Development Services	Landcare Services	Major Infrastructure Upgrades
		Sustainable Economy	

2021-22 Highlights:

559

development applications approved

745

total building permits

100%

new residential buildings compliant for energy efficiency in the Shire



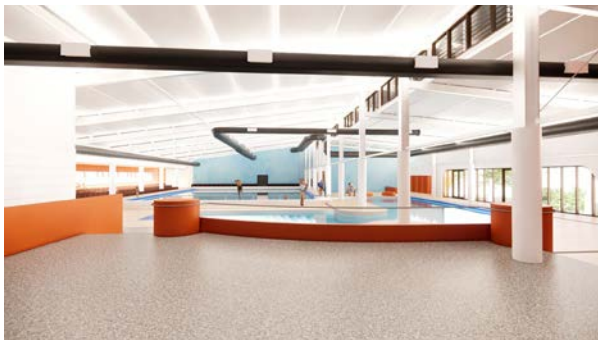
minimum of 5 years residential land supply, zoned, structure planned and available for release in the Shire

60%

waste diverted from Shire landfill

Priority Projects

Key project: Renew Margaret River Recreation Centre roof and facilities (KP2)



Architectural impression of Aquatic Centre Pool Hall. Images supplied by Gresley Abas.

Preparation for a major refurbishment of the Margaret River Aquatic Centre commenced during the year, with the Shire appointing experienced architectural consultants Gresley Abas in August 2021 to develop detailed designs for the refurbishment.

Whilst the refurbishment predominantly focuses on the parts of the building which have reached end of life – namely the roof and wall structures – the Shire also considered options for minor upgrades to internal areas including the change rooms and foyer.

As part of these upgrades, the Shire has been able to incorporate an accessible change facility into the design. This facility will cater for people with complex disabilities and their carers, and is supported by a \$170,000 grant from the Department of Communities Office of Disability. The facility will be certified under the 'Changing Places' program – the first of its kind for the Margaret River region, with the closest comparable facilities currently located in Bunbury, Collie, Katanning and Albany.

With designs finalised for the refurbishment, a tender was issued for construction works in June 2022. The Aquatic Centre is anticipated to close in July 2022 to facilitate the works.



Architectural impression of Aquatic Centre Pool Hall. Images supplied by Gresley Abas.

Key project: Complete the major review of the Local Planning Strategy and Scheme (KP6)

The Local Planning Strategy (LPS) was given approval by the Western Australian Planning Commission in November 2021, subject to modifications which have since been made. The LPS is now operational and will assist the Shire in managing population growth over the next 15 years.

The LPS identifies four key objectives outlined by Council and the community; to protect our natural environment, maintain visual amenity, support agriculture, and remove red tape.



Planning for the future with local community members.



Key result area 4

Vibrant and diverse economy

Objective: The local community is resilient and independent, based on self-sufficiency in food, energy and services. The Shire's economic development framework is built on natural environment, tourism, viticulture, agriculture, retail, knowledge and creative sectors, that provide a sustainable range of business and job opportunities.

Services:

Policy Development and Advocacy	Community Group and Volunteerism Support	Community Engagement	Event Sponsorship and Approvals
	Place Making	Caravan Parks and Campgrounds	
	Major Infrastructure Upgrades	Sustainable Economy	

2021-22 Highlights:

\$14.897m	\$0.736m	218	277	\$0.221m
capital expenditure spend on the renewal, upgrade and construction of Shire infrastructure	capital expenditure spend on the renewal, upgrade and construction of Shire buildings	number of community groups directly supported	number of community events, workshops or network meetings	community development and events grants



Priority Projects

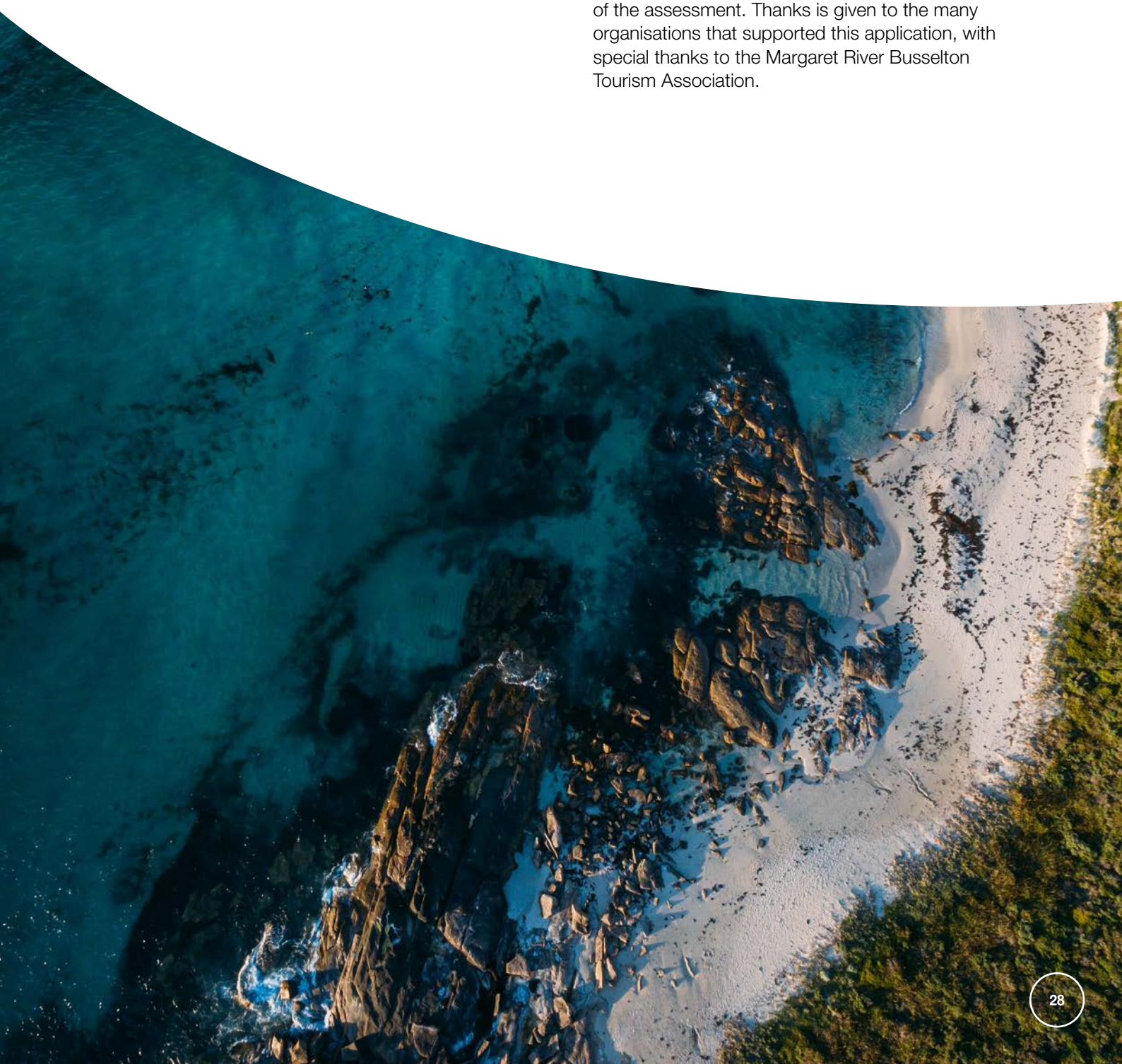
Key project: Facilitate and maintain Eco Destination Certification by collating evidence for sustainability criteria and working with key agencies and the community to identify opportunities for improved visitor impact (KP12)

In June 2022 during the lead up to World Environment Day, the Shire was pleased to announce its success in obtaining certification as an ECO Destination – the first certified destination in WA and the fourth in Australia. The globally recognised certification saw an independent auditor travel to the region to assess the evidence across 105 criteria that demonstrate the region's commitment to best-practice sustainable management.

“This is an opportunity to celebrate the commitment our community has made to sustainability and helps promote our incredible region as a place that expects the best treatment. It is not about increasing visitor numbers but is about increasing awareness of the preciousness of our home.”

CEO, Stephanie Addison-Brown

All aspects of local sustainability, spanning waste and water management, pollution, revegetation, climate action and the way visitors are attracted to and dispersed through the region formed part of the assessment. Thanks is given to the many organisations that supported this application, with special thanks to the Margaret River Busselton Tourism Association.



In the year leading up to the certification the Shire focused heavily on sustainability, with outcomes including:

- Releasing a Climate Action Plan targeting net zero emissions by 2030
- Releasing a Sustainable Economy Strategy outlining key actions for improving sustainability within the community and economy
- Winning the Most Accessible Community in WA award (regional Shire category)
- Supporting numerous sustainability efforts including the Margaret River Wine Association's Sustainable Winegrowing program, Lower Blackwood Landcare's Regenerative Agriculture program, and ongoing collaboration with Margaret River Chamber of Commerce and Industry on the Local-Is-More campaign
- Working with Undalup Association to produce an Aboriginal-led Healthy Country Plan for Taalinup (Augusta)
- Supporting Curtin University's survey on resident sentiment towards tourism

- Winning a place in the global Top 100 Destination Sustainable Stories list, with a submission based on the 2019 Climate Action Summit
- Supporting four additional tourism operators to attain ECO certification, bringing the total in Shire up to fifteen certified operators.

Certification as an ECO Destination is expected to have many community benefits, helping raise awareness amongst visitors of the importance of our natural environment and the expectation that they tread lightly, attracting a responsible demographic of visitor by positioning the region as a hotspot for quality, nature based activities, and helping raise awareness and pride amongst residents of the positive environmental and social initiatives undertaken by the Shire, businesses and numerous community groups. It is expected that certification will ensure the environment is placed at the centre of the region's identity, influencing decisions made by individuals, businesses and all levels of government.



Key project: Implement the Sustainable Economy Strategy, focussing on the Buy Local campaign, development of a town centre mural trail and exploring ethical investment (KP15)

The Shire's Sustainable Economy Strategy was endorsed by Council in July 2021, and provides a high-level strategic focus as well as an in-depth plan for Shire actions that will be instrumental in pursuing sustainable economic development through to 2025.

The Strategy's vision, provided by Council, is: "The local community is supported by livelihoods and enterprises that are sustainable, climate-resilient, diverse, and locally-owned in a circular economy, a regenerative and improving environment, and a just community that upholds the rights of everyone."

The Local-Is-More campaign continues to promote a 'buy and think local' ethos via social media, website and print media. The local gift card has had a positive uptake, with over \$26,000 loaded onto gift cards since its launch at Christmas 2021.

Planning for the public art trail is underway with an anticipated launch in early 2023.

Research and consultation informed the Shire's Investment Policy, set to include a greater focus on ethical investment when it undergoes review in the 2022-23 financial year.



PAUL, HAZEL AND
KINGSTON THE DOG
BOOGALOO SURF AND YOGA



Key result area 5

Effective leadership and governance

Objective: Council leadership is visionary, effective, transparent and trustworthy. The local government actively engages and consults the community to understand their aspirations for the future, drives positive change and diversity, and adds measurable value.

Services:

Policy Development and Advocacy	Infrastructure and Asset Management	Council administration and Risk Management	Information Technology and Communications
Governance, Legislative and Compliance	Integrated Planning and Reporting	Legal Services	Purchasing and Procurement
Human Services and Health and Safety	Records Management		
Media and Communications			

2021-22 Highlights:

84

Council briefings

162

Council Resolutions

1,219

Your Say submissions

134

compliance actions completed by Shire officers



Priority Projects

Key project: Review the Shire's Community Engagement Framework and toolkit to support a place-based engagement model (KP16)

An internal group of approximately 20 Shire officers involved in community engagement has been formed. This group will meet regularly to refine the toolkit to support a place-based approach to engagement. This group will be led by the newly appointed Community Engagement Officer.

Council have also spent time exploring what place-based community engagement means for them, and workshoping with staff on ways in which they can increase their ability to hear the views of community. Based on these discussions, a number of Council-community sessions are expected to formally commence in 2022-23.

Key project: Establish and implement a capital project planning process for the first four years of the Forward Capital Works program to inform the long term financial plan (KP17)

Development of a capital planning process is ongoing, and is being undertaken in conjunction with preparation of an updated four-year Forward Capital Works Program.

A suite of draft capital works policies and procedures have been developed, which will assist in identifying how capital projects are planned, prioritised, assessed. These will be communicated to Council as part of the next Long Term Financial Planning process in the first half of 2022-23.



Key project: Facilitate the organisational Service Improvement Review program (KP18) and Key project: Conduct a major review of Occupational Safety and Health procedures in accordance with state legislation reform (KP20)

Two service improvement reviews - Work Health and Safety (WHS) and the Margaret River HEART – were undertaken during the year as part of the Shire's ongoing commitment to reviewing the scope and nature of its services to ensure there is a cost effective strategic alignment and identified community need.

With the State Government's introduction of new Work Health and Safety (WHS) legislation in March 2022, the Shire undertook a full review of its WHS systems and processes, with the aim of identifying any improvements required to ensure compliance.

Leadership groups within the Shire undertook training on the new legislation in September 2021, and WHS has been built into online staff and volunteer induction programs.

A master Work Health and Safety Management System (WHSMS) description is also being produced, with implementation of new procedures and systems planned for 2022-23.

With the Margaret River HEART having been operational for two years and during this time being impacted by various factors including the changing environment for conferencing and the arts as well as COVID-19 restrictions, it was decided that an external review of the HEART be undertaken to ensure the venue has the best chance of success in delivering maximum value for the community into the future.

Two independent consultants with extensive experience in arts and cultural leadership, June Moorhouse and Monica Kane, were engaged to undertake the view. During the year, these consultants undertook interviews with key stakeholders and a community survey to gather information on the ideas, attitudes, expectations and hopes of community in relation to the HEART.

The findings of the review, along with the consultant's recommendations for the future focus of the HEART, will be presented to Council for consideration in the early part of 2022-23.



Key project: Complete a major review and rebuild of the Shire's website (KP19)

Over the course of 14 months, a major review of the Shire's website was undertaken with the aim of delivering a user-friendly website that allows customers to easily find the information and services they are looking for, that is accessible, and that will allow for the future roll-out of additional online services.

A 'user experience design' approach was used in the development of the website, with the community being included in a number of activities to shape and test out the new site. Almost 300 community members took part in shaping the site via surveys, online testing and one-on-one usability testing sessions, to help us ensure it meets their needs.

The website will be fully accessible and is being built to meet the Web Content Accessibility Guidelines (WCAS) 2.1 AA standard. An independent audit was conducted during the website development phase to verify the site would meet this standard.

Launch of the new website is due in early 2022-23.

A winning community participant involved with website testing and information architecture. All participants went into the draw to win a Local-Is-More voucher





Forward Planning

In March 2022 the annual review of the Corporate Business Plan commenced.

Following the adoption of the Strategic Community Plan 2040 (SCP 2040), in review of the Corporate Business Plan (CBP) commenced in March 2022. This review is focused on aligning the CBP with the SCP 2040 and its four key themes – Environment, People, Place and Performance – with actions assigned to one of the strategic priorities listed in each key theme.

The CBP 2022-26 is due to be adopted by Council in July 2022 and will include priority actions under the four key focus areas – Environment, People, Place and Performance.



Community vision

These statements are drawn from recent and previous community engagement activities for the Strategic Community Plan. They are words directly from our community members.

Shire role and commitment

This articulates how the Shire will focus its resources, based on the role of local government and its ability to influence.

Outcome

The outcomes within the focus area describe what we will see in our community as we successfully deliver our projects, programs and services.

Strategy

The strategies detail the scope of projects, programs and services the Shire will intentionally develop and deliver in order to achieve results in this focus area.

Statutory Information



Access and Inclusion Plan (AIP)

The Shire's Community Access and Inclusion Reference Group (CAIRG) provided advice and recommendations on a number of projects in 2021-22 including the redevelopment of the Shire's corporate website, Flinders Bay universal access, and the design of public amenities at Flinders Bay, Augusta and Witchcliffe.

Key Outcomes

Progress for the 2021-22 year include:

- CinefestOZ program incorporating closed caption screenings and AUSLAN interpreters
- Margaret River HEART – Accessible and Inclusive Arts Program
- International Day of Disability – Get Your Groove on Disco
- Building Inclusive Communities WA Project (BICWA)
- Accessible library resources, seating and beach hand railing, beach wheelchair and beach walker
- Recreational Centre Redevelopment – Changing Places Facility and accessibility improvements
- River Precinct Redevelopment – includes Rotary Park and The Old Settlement
- Shire website redevelopment input
- HEART accessibility website page
- Improved advertising of Shire events, programs and initiatives
- BICWA – professional development session for Community Development staff members.

The Shire's Access and Inclusion Plan 2018-22 is due for review in 2022-23. Community members were invited to join the AIP Working Group to assist the development of the plan. This Working Group included members of the CAIRG. Extensive community consultation was undertaken between April and June 2022.

Consultation included a community survey – available through the YourSay online platform or in hard copy – and number small events with community groups including members of Artzability, Young@HEART and the Youth Advisory Committee. The Shire was delighted to receive 90 completed community survey responses.

The results of the community survey will be used to assist in drafting the Access and Inclusion Plan 2023-27, which will be put out for public comment in 2022-23.



90 survey responses received

One third of respondents to the community survey were people living with disability, carers of people with disability or disability service providers.

State Records Act compliance

The State Records Act 2000 governs the recordkeeping for all local government organisations in Western Australia.

Under the Act, a State record is defined as any record of information (in any form) created, received, or maintained by the Shire of Augusta Margaret River while conducting its business activities.

The Act requires the Shire to have a recordkeeping plan that has been approved by the State Records Commission. The plan must be reviewed every five years.

77,526

records
registered
(2020-21
83,875)

Recordkeeping plan

The Shire's recordkeeping plan was updated and submitted to the State Records Office in August 2022.

Recordkeeping induction and training program

A new employee recordkeeping guide has been developed to support staff in their recordkeeping responsibilities. This guide is issued to all new employees before attendance of their induction session.

The induction program has been updated to focus on system use as the recordkeeping guide covers employee roles and responsibilities.

Evaluation of the recordkeeping training program

The Shire's induction program is delivered to all new staff within the first two weeks of commencement. This program consists of general recordkeeping responsibilities and desktop training on the use of the recordkeeping system.

The Records team conducted a total of 23 inductions for new employees in 2021-22. Additional recordkeeping training sessions were presented by the Records team. These sessions covered all aspects of recordkeeping and the use of the recordkeeping system. 36 employees attended these additional training sessions.

Other statutory information

Freedom of Information

The Freedom of Information Act 1992 gives the public a right to apply for access to documents held by the Shire of Augusta Margaret River.

The Shire received 13 valid freedom of information requests in 2021-2022. This is a decrease from 14 valid applications received in 2020-21.

Complaints

The Shire maintains a register of complaints to record all complaints of minor breaches by Council members in relation to an alleged contravention of a rule of conduct or the contravention of a local government's local law.

The Shire received no complaints within 2021-22.

Employee Remuneration

The CEO remuneration package totalled \$261,572.

Salary Band	No. of employees
130,000 - 139,999	1
140,000 - 149,999	7
180,000 - 189,000	2
230,000 - 239,999	1
Total	11

Grants Program

The Shire has established a grant funding program to provide financial support to local community groups and organisations, local and major events to promote community capacity building, sustainable events and a local economy that supports local businesses, along with funding to support community based environmental organisations.

During 2021-22 the Shire distributed more than \$1.35 million under its grants program.

Community Operating Grants – Community Groups	Arts Margaret River Radio Margaret River Just Home Margaret River Inc Augusta Community Resource Centre Creative Corner	\$150,487
Community Operating Grants – Environment and Sustainability	Nature Conservation Margaret River Lower Blackwood LCDC Undalup Association Augusta Margaret River Clean Community Energy Inc	\$142,758
Major Events Grants	Margaret River Open Studios CinefestOZ Cabin Fever Fine Vines WA Guitar Festival Surf Pro and others	\$265,000
Environmental Management Grants	Nature Conservation Margaret River Lower Blackwood LCDC Undalup Association	\$243,345
Sustainable Economy Grants		\$22,000
Community Halls and Museums Grants	Shire-wide	\$342,200
Arts and Culture Grants		\$62,618
Community Development and Event Grants	Margaret River Agricultural Society Inc Margaret River and Districts Historical Society The Concrete Club Inc Undalup Association Inc and others	\$122,189

Financial Performance

The audited Annual Financial Report for 2021-22 shows a net result of \$8.911 million surplus (before changes in asset revaluation surplus), which is higher than the previous year's net result of \$6.779 million surplus.

From a cash flow perspective, the Shire increased the amount of cash and cash equivalents at the end of the year by \$1.791 million to \$8.855 million.

The Shire's Statement of Financial Position at 30 June 2022 shows net assets of \$479.824 million, being an increase of \$8.710 million on the 2020-21 position of \$471.114 million. This is largely attributable to the higher surplus achieved during the year.

Of the Shire's net assets of \$479.824 million, the majority of this represents the value of capital assets. A revaluation of land and building assets was undertaken during the year, with an adjustment of \$0.201 million being made in respect of this asset class. The Shire is due to revalue its infrastructure assets in 2022-23.

The Shire's closing financial position for the year of \$4.502 million was an improvement on the budgeted break-even position. This improvement is partially attributable to the advance payment made by the Federal Government of the 2022-23 Financial Assistance Grant, with \$1.420 million being remitted to the Shire in April 2022. The improvement can also be attributed to projects which required to be carried forward to the 2022-23 budget.

The Shire will continue to work on improving its financial sustainability over the coming years, including developing a strategy for managing its cash-backed reserves, as well as reducing the amount of surplus funds carried forward and introducing financial and operational performance metrics for each business unit.



SHIRE OF AUGUSTA MARGARET RIVER
FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2022

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The Shire of Augusta Margaret River conducts the operations of a local government with the following community vision:

In 2036, the Augusta Margaret River community will continue to *adapt to changing climate, environment and social dynamics and celebrate a sense of place for our local indigenous culture and our multicultural and creative community*. The Shire will be resilient and independent through self sufficiency of food, energy, services and strong governance. The local economy will be vibrant and diverse. Though it has increased its resident population, the Shire has adjusted to an ageing demographic, become a premier ecologically and culturally sustainable accredited tourism destination on a world basis. In 2036, the region will be truly sustainable and prosperous.

Principal place of business:
 41 Wallcliffe Road
 Margaret River WA 6285

SHIRE OF AUGUSTA MARGARET RIVER
FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2022

The attached financial report of the Shire of Augusta Margaret River for the financial year ended 30 June 2022 is based on proper accounts and records to present fairly the financial position of the Shire of Augusta Margaret River at 30 June 2022 and the results of the operations for the financial year then ended in accordance with the Local Government Act 1995 and, to the extent that they are not inconsistent with the Act, the Australian Accounting Standards.


Signed on the

6th

day of

December

2022



Chief Executive Officer

Stephanie Addison-Brown

Name of Chief Executive Officer

SHIRE OF AUGUSTA MARGARET RIVER
STATEMENT OF COMPREHENSIVE INCOME
BY NATURE OR TYPE
FOR THE YEAR ENDED 30 JUNE 2022



	NOTE	2022 Actual	2022 Budget	2021 Actual
		\$	\$	\$
Revenue				
Rates	25(a),2(a)	23,448,966	23,402,064	22,374,666
Operating grants, subsidies and contributions	2(a)	4,184,629	2,209,658	2,489,338
Fees and charges	24(c),2(a)	11,774,631	10,630,848	10,816,982
Service charges	25(b),2(a)	4,000	0	4,000
Interest earnings	2(a)	283,600	337,500	323,181
Other revenue	2(a)	107,280	38,400	300,655
		39,803,106	36,618,470	36,308,822
Expenses				
Employee costs		(17,018,380)	(17,142,019)	(16,297,435)
Materials and contracts		(10,518,239)	(11,888,982)	(9,172,432)
Utility charges		(1,050,884)	(1,052,560)	(1,014,081)
Depreciation	10(a)	(10,654,387)	(10,142,746)	(10,276,744)
Finance costs	2(b)	(393,494)	(358,825)	(446,046)
Insurance		(835,324)	(740,776)	(790,957)
Other expenditure		(1,361,817)	(1,398,036)	(1,546,817)
		(41,832,525)	(42,723,944)	(39,544,512)
		(2,029,419)	(6,105,474)	(3,235,690)
Non operating capital grants, subsidies and contributions	2(a)	11,921,612	11,491,923	11,620,348
Profit on asset disposals	10(c)	185,900	23,855	77,501
Loss on asset disposals	10(c)	(1,167,319)	(66,409)	(1,682,770)
		10,940,193	11,449,369	10,015,079
Net result for the period	24(b)	8,910,774	5,343,895	6,779,389
Other comprehensive income for the period				
<i>Items that will not be reclassified subsequently to profit or loss</i>				
Changes in asset revaluation surplus	17	(200,978)	0	0
Total other comprehensive income for the period	17	(200,978)	0	0
Total comprehensive income for the period		8,709,796	5,343,895	6,779,389

This statement is to be read in conjunction with the accompanying notes.

SHIRE OF AUGUSTA MARGARET RIVER
STATEMENT OF FINANCIAL POSITION
AS AT 30 JUNE 2022

	NOTE	2022 \$	2021 \$
CURRENT ASSETS			
Cash and cash equivalents	3	8,855,404	7,064,702
Trade and other receivables	5	2,193,235	1,175,715
Other financial assets	4(a)	26,532,629	16,519,628
Inventories	6	65,649	83,364
Other assets	7	343,383	56,534
TOTAL CURRENT ASSETS		37,990,300	24,899,943
NON-CURRENT ASSETS			
Trade and other receivables	5	61,629	51,790
Other financial assets	4(b)	165,565	140,197
Property, plant and equipment	8	87,160,953	89,916,537
Infrastructure	9	386,738,419	379,882,503
Right-of-use assets	11(a)	92,446	106,545
TOTAL NON-CURRENT ASSETS		474,219,012	470,097,572
TOTAL ASSETS		512,209,312	494,997,515
CURRENT LIABILITIES			
Trade and other payables	12	4,319,753	3,584,171
Other liabilities	13	3,678,387	3,343,180
Lease liabilities	11(b)	63,591	63,591
Borrowings	14	1,138,727	833,411
Employee related provisions	15	2,445,007	2,377,499
Other provisions	16	500,000	500,000
TOTAL CURRENT LIABILITIES		12,145,465	10,701,852
NON-CURRENT LIABILITIES			
Other liabilities	13	26,450	26,450
Lease liabilities	11(b)	26,315	44,951
Borrowings	14	14,566,765	7,703,903
Employee related provisions	15	246,564	313,418
Other provisions	16	5,373,916	5,092,900
TOTAL NON-CURRENT LIABILITIES		20,240,010	13,181,622
TOTAL LIABILITIES		32,385,475	23,883,474
NET ASSETS		479,823,837	471,114,041
EQUITY			
Retained surplus		221,163,920	223,165,220
Reserve accounts	28	25,378,153	14,466,079
Revaluation surplus	17	233,281,764	233,482,742
TOTAL EQUITY		479,823,837	471,114,041

This statement is to be read in conjunction with the accompanying notes.

SHIRE OF AUGUSTA MARGARET RIVER
STATEMENT OF CHANGES IN EQUITY
FOR THE YEAR ENDED 30 JUNE 2022

	NOTE	RETAINED SURPLUS \$	RESERVE ACCOUNTS \$	REVALUATION SURPLUS \$	TOTAL EQUITY \$
Balance as at 1 July 2020		209,376,393	21,475,517	233,482,742	464,334,652
Comprehensive income for the period					
Net result for the period		6,779,389	0	0	6,779,389
Other comprehensive income for the period	17	0	0	0	0
Total comprehensive income for the period		6,779,389	0	0	6,779,389
Transfers from reserves	28	8,981,228	(8,981,228)	0	0
Transfers to reserves	28	(1,971,790)	1,971,790	0	0
Balance as at 30 June 2021		223,165,220	14,466,079	233,482,742	471,114,041
Comprehensive income for the period					
Net result for the period		8,910,774	0	0	8,910,774
Other comprehensive income for the period	17	0	0	(200,978)	(200,978)
Total comprehensive income for the period		8,910,774	0	(200,978)	8,709,796
Transfers from reserves	28	2,114,212	(2,114,212)	0	0
Transfers to reserves	28	(13,026,286)	13,026,286	0	0
Balance as at 30 June 2022		221,163,920	25,378,153	233,281,764	479,823,837

This statement is to be read in conjunction with the accompanying notes.

SHIRE OF AUGUSTA MARGARET RIVER
STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 30 JUNE 2022

	NOTE	2022 Actual \$	2022 Budget \$	2021 Actual \$
CASH FLOWS FROM OPERATING ACTIVITIES				
Receipts				
Rates		23,520,962	23,302,064	22,859,603
Operating grants, subsidies and contributions		3,556,048	2,209,658	1,127,624
Fees and charges		11,774,631	10,630,848	10,816,982
Service charges		4,000	0	4,000
Interest received		283,600	337,500	323,181
Goods and services tax received		690,040	0	411,670
Other revenue		107,280	38,400	295,982
		39,936,561	36,518,470	35,839,042
Payments				
Employee costs		(17,464,667)	(17,142,019)	(15,718,157)
Materials and contracts		(9,678,322)	(11,838,982)	(8,777,131)
Utility charges		(1,050,884)	(1,052,560)	(1,014,081)
Finance costs		(365,310)	(417,744)	(446,046)
Insurance paid		(835,324)	(740,776)	(790,957)
Goods and services tax paid		(780,319)	0	(202,412)
Other expenditure		(1,085,797)	(1,339,117)	(1,546,817)
		(31,260,623)	(32,531,198)	(28,495,601)
Net cash provided by (used in) operating activities	18(b)	8,675,938	3,987,272	7,343,441
CASH FLOWS FROM INVESTING ACTIVITIES				
Payments for self supporting loans		(50,000)	0	0
Payments for purchase of property, plant & equipment	8(a)	(1,582,692)	(3,223,352)	(3,737,692)
Payments for construction of infrastructure	9(a)	(14,896,551)	(18,061,379)	(17,588,998)
Non-operating grants, subsidies and contributions		11,921,612	11,491,923	11,620,348
Net proceeds from financial assets at amortised cost - term deposits		(10,003,001)	0	(3,500,000)
Proceeds from self supporting loans		19,628	(30,372)	19,628
Proceeds from sale of property, plant & equipment	10(c)	602,174	505,500	266,863
Net cash provided by (used in) investing activities		(13,988,830)	(9,317,680)	(12,919,851)
CASH FLOWS FROM FINANCING ACTIVITIES				
Repayment of borrowings	27(a)	(831,822)	(833,411)	(744,682)
Payments for principal portion of lease liabilities	27(d)	(64,584)	(63,758)	(70,741)
Proceeds from new borrowings	27(a)	8,000,000	650,000	810,000
Net cash provided by (used in) financing activities		7,103,594	(247,169)	(5,423)
Net increase (decrease) in cash held		1,790,702	(5,577,577)	(5,581,833)
Cash at beginning of year		7,064,702	7,210,981	12,646,535
Cash and cash equivalents at the end of the year	18(a)	8,855,404	1,633,404	7,064,702

This statement is to be read in conjunction with the accompanying notes.

SHIRE OF AUGUSTA MARGARET RIVER
RATE SETTING STATEMENT
FOR THE YEAR ENDED 30 JUNE 2022

	NOTE	2022 Actual \$	2022 Budget \$	2021 Actual \$
NET CURRENT ASSETS - At start of financial year - surplus/(deficit)	26(b)	3,466,972	3,466,972	2,405,479
OPERATING ACTIVITIES				
Revenue from operating activities (excluding general rate)				
Rates (excluding general rate)		0	0	(195,577)
Operating grants, subsidies and contributions		4,184,629	2,209,658	2,489,338
Fees and charges		11,774,631	10,630,848	10,816,982
Service charges		4,000	0	4,000
Interest earnings		283,600	337,500	323,181
Other revenue		107,280	38,400	300,655
Profit on asset disposals	10(c)	185,900	23,855	77,501
		16,540,040	13,240,261	13,816,080
Expenditure from operating activities				
Employee costs		(17,018,380)	(17,142,019)	(16,297,435)
Materials and contracts		(10,518,239)	(11,888,982)	(9,172,432)
Utility charges		(1,050,884)	(1,052,560)	(1,014,081)
Depreciation		(10,654,387)	(10,142,746)	(10,276,744)
Finance costs		(393,494)	(358,825)	(446,046)
Insurance		(835,324)	(740,776)	(790,957)
Other expenditure		(1,361,817)	(1,398,036)	(1,546,817)
Loss on asset disposals	10(c)	(1,167,319)	(66,409)	(1,682,770)
		(42,999,844)	(42,790,353)	(41,227,282)
Non-cash amounts excluded from operating activities	26(a)	11,840,129	10,185,300	8,318,288
Amount attributable to operating activities		(14,619,675)	(19,364,792)	(19,092,914)
INVESTING ACTIVITIES				
Non-operating grants, subsidies and contributions		11,921,612	11,491,923	11,620,348
Proceeds from disposal of assets	10(c)	602,174	505,500	266,863
Payments for financial assets at amortised cost - self supporting loans		(50,000)	0	0
Proceeds from interest free loans		19,628	(30,371)	19,628
Purchase of property, plant and equipment	8(a)	(1,582,692)	(3,223,352)	(3,737,692)
Purchase and construction of infrastructure	9(a)	(14,896,551)	(18,061,379)	(17,588,998)
Amount attributable to investing activities		(3,985,829)	(9,317,679)	(9,419,851)
FINANCING ACTIVITIES				
Repayment of borrowings	27(a)	(831,822)	(833,411)	(744,682)
Proceeds from borrowings	27(a)	8,000,000	650,000	810,000
Payments for principal portion of lease liabilities	27(d)	(64,584)	(63,758)	(70,741)
Transfers to reserves (restricted assets)	28	(13,026,286)	(2,007,052)	(1,971,790)
Transfers from reserves (restricted assets)	28	2,114,212	4,067,656	8,981,228
Amount attributable to financing activities		(3,808,480)	1,813,435	7,004,015
Surplus/(deficit) before imposition of general rates		(18,947,012)	(23,402,064)	(19,103,271)
Total amount raised from general rates	25(a)	23,448,966	23,402,064	22,570,243
Surplus/(deficit) after imposition of general rates	26(b)	4,501,954	0	3,466,972

This statement is to be read in conjunction with the accompanying notes.

**SHIRE OF AUGUSTA MARGARET RIVER
FOR THE YEAR ENDED 30 JUNE 2022
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SHIRE OF AUGUSTA MARGARET RIVER
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2022

1. BASIS OF PREPARATION

The financial report comprises general purpose financial statements which have been prepared in accordance with the *Local Government Act 1995* and accompanying regulations.

Local Government Act 1995 requirements
Section 6.4(2) of the *Local Government Act 1995* read with the *Local Government (Financial Management) Regulations 1996* prescribe that the financial report be prepared in accordance with the *Local Government Act 1995* and, to the extent that they are not inconsistent with the Act, the Australian Accounting Standards. The Australian Accounting Standards (as they apply to local governments and not-for-profit entities) and Interpretations of the Australian Accounting Standards Board were applied where no inconsistencies exist.

The *Local Government (Financial Management) Regulations 1996* specify that vested land is a right-of-use asset to be measured at cost, and is considered a zero cost concessionary lease. All right-of-use assets under zero cost concessionary leases are measured at zero cost rather than at fair value, except for vested improvements on concessionary land leases such as roads, buildings or other infrastructure which continue to be reported at fair value, as opposed to the vested land which is measured at zero cost. The measurement of vested improvements at fair value is a departure from AASB 16 which would have required the Shire to measure any vested improvements at zero cost.

Accounting policies which have been adopted in the preparation of this financial report have been consistently applied unless stated otherwise. Except for cash flow and rate setting information, the financial report has been prepared on the accrual basis and is based on historical costs, modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and liabilities.

The local government reporting entity
All funds through which the Shire controls resources to carry on its functions have been included in the financial statements forming part of this financial report.

All monies held in the Trust Fund are excluded from the financial statements. A separate statement of those monies appears at Note 29 of the financial report.

Judgements and estimates
The preparation of a financial report in conformity with Australian Accounting Standards requires management to make judgements, estimates and assumptions that effect the application of policies and reported amounts of assets and liabilities, income and expenses.

The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances; the results of which form the basis of making the judgements about carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

The balances, transactions and disclosures impacted by accounting estimates are as follows:

- estimated fair value of certain financial assets
- impairment of financial assets
- estimation uncertainties made in relation to lease accounting
- estimation of useful lives of non-current assets

SHIRE OF AUGUSTA MARGARET RIVER
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2022

2. REVENUE AND EXPENSES

(a) Revenue

Contracts with customers

Recognition of revenue is dependant on the source of revenue and the associated terms and conditions associated with each source of revenue and recognised as follows:

Revenue Category	Nature of goods and services	When obligations typically satisfied	Payment terms	Returns/Refunds/Warranties	Timing of revenue recognition
Rates	General Rates	Over time	Payment dates adopted by Council during the year	None	When rates notice is issued
Service charges	Charge for specific service	Over time	Payment dates adopted by Council during the year	Refund in event monies are unspent	When rates notice is issued
Grant contracts with customers	Community events, minor facilities, research, design, planning evaluation and services	Over time	Fixed terms transfer of funds based on agreed milestones and reporting	Contract obligation if project not complete	Output method based on project milestones and/or completion date matched to performance obligations as inputs are shared
Grants, subsidies or contributions for the construction of non-financial assets	Construction or acquisition of recognisable non-financial assets to be controlled by the local government	Over time	Fixed terms transfer of funds based on agreed milestones and reporting	Contract obligation if project not complete	Output method based on project milestones and/or completion date matched to performance obligations as inputs are shared
Grants with no contractual commitments	General appropriations and contributions with no reciprocal commitment	No obligations	Not applicable	Not applicable	When assets are controlled
Fees and charges - licences/registrations/ approvals	Building, planning, development and animal management, having the same nature as a licence regardless of naming.	Single point in time	Full payment prior to issue	None	On payment of the licence, registration or approval
Fees and charges - pool inspections	Compliance safety check	Single point in time	Equal proportion based on an equal annually fee	None	After inspection complete based on a 4 year cycle
Fees and charges - other inspections	Regulatory Food, Health and Safety	Single point in time	Full payment prior to inspection	None	Revenue recognised after inspection event occurs
Fees and charges - waste management collections	Kerbside collection service	Over time	Payment on an annual basis in advance	None	When rates notice is issued
Fees and charges - waste management entry fees	Waste treatment, recycling and disposal service at disposal sites	Single point in time	Payment in advance at gate or on normal trading terms if credit provided	None	On entry to facility
Fees and charges - property hire and entry	Use of halls and facilities including the Hub for Entertainment Art and Regional Tourism (HEART)	Single point in time	In full in advance	Refund to be considered if event cancelled	On entry or at conclusion of hire
Fees and charges - memberships	Gym and pool membership	Over time	Payment in full in advance	Refund for unused portion on application	Output method Over 12 months matched to access right
Fees and charges for other goods and services	Cemetery services, library fees, reinstatements, private works, Cinema and events at the HEART	Single point in time	Payment in full in advance	None	Output method based on provision of service or completion of works
Fees and charges - sale of stock	Kiosk and HEART stock	Single point in time	Payment in full on sale	Refund for faulty goods	Output method based on goods
Fees and charges - fines	Fines issued for breaches of local laws	Single point in time	Payment in full within defined time	None	When fine notice is issued
Other revenue - commissions	Commissions on licencing and ticket sales	Over time	Payment in full on sale	None	When assets are controlled
Other revenue - reimbursements	Insurance claims	Single point in time	Payment in arrears for claimable event	None	When claim is agreed

Consideration from contracts with customers is included in the transaction price.

Revenue Recognition

Revenue recognised during the year under each basis of recognition by nature or types of goods or services is provided in the table below:

For the year ended 30 June 2022

Nature or type	Contracts with customers	Capital grant/contributions	Statutory Requirements	Other	Total
	\$	\$	\$	\$	\$
Rates	0	0	23,448,966	0	23,448,966
Operating grants, subsidies and contributions	4,184,629	0	0	0	4,184,629
Fees and charges	10,921,037	0	853,594	0	11,774,631
Service charges	0	0	4,000	0	4,000
Interest earnings	0	0	157,540	126,060	283,600
Other revenue	0	0	0	107,280	107,280
Non-operating grants, subsidies and contributions	0	11,921,612	0	0	11,921,612
Total	15,105,666	11,921,612	24,464,100	233,340	51,724,718

For the year ended 30 June 2021

Nature or type	Contracts with customers	Capital grant/contributions	Statutory Requirements	Other	Total
	\$	\$	\$	\$	\$
Rates	0	0	22,374,666	0	22,374,666
Operating grants, subsidies and contributions	2,489,338	0	0	0	2,489,338
Fees and charges	10,371,911	0	445,071	0	10,816,982
Service charges	0	0	4,000	0	4,000
Interest earnings	0	0	162,454	160,727	323,181
Other revenue	0	0	0	300,655	300,655
Non-operating grants, subsidies and contributions	0	11,620,348	0	0	11,620,348
Total	12,861,249	11,620,348	22,986,191	461,382	47,929,170

SHIRE OF AUGUSTA MARGARET RIVER
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2022

2. REVENUE AND EXPENSES (Continued)

	Note	2022 Actual	2022 Budget	2021 Actual
		\$	\$	\$
(a) Revenue (Continued)				
Interest earnings				
Interest on reserve funds		74,924	100,000	105,315
Rates instalment and penalty interest (refer Note 25(d))		157,540	155,500	162,454
Other interest earnings		51,136	82,000	55,412
		283,600	337,500	323,181
(b) Expenses				
Auditors remuneration				
- Audit of the Annual Financial Report		50,000	60,000	54,100
- Other services		5,400	5,000	4,800
		55,400	65,000	58,900
Finance costs				
Borrowings	27(a)	388,229	356,838	442,409
Lease liabilities	27(d)	5,265	1,987	3,637
		393,494	358,825	446,046

SHIRE OF AUGUSTA MARGARET RIVER
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2022

3. CASH AND CASH EQUIVALENTS

Cash at bank and on hand
Total cash and cash equivalents

Held as
- Unrestricted cash and cash equivalents
- Restricted cash and cash equivalents

Note	2022	2021
	\$	\$
	8,855,404	7,064,702
18(a)	8,855,404	7,064,702
	6,104,066	6,053,330
18(a)	2,751,338	1,011,372
	8,855,404	7,064,702

SIGNIFICANT ACCOUNTING POLICIES

Cash and cash equivalents

Cash and cash equivalents include cash on hand, cash at bank, deposits available on demand with banks and other short term highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value.

Bank overdrafts are reported as short term borrowings in current liabilities in the statement of financial position.

Restricted financial assets

Restricted financial asset balances are not available for general use by the local government due to externally imposed restrictions. Restrictions are specified in an agreement, contract or legislation. This applies to reserves, unspent grants, subsidies and contributions and unspent loans that have not been fully expended in the manner specified by the contributor, legislation or loan agreement.

Details of restrictions on financial assets can be found at Note 18.

4. OTHER FINANCIAL ASSETS

(a) Current assets

Financial assets at amortised cost

Other financial assets at amortised cost

Self supporting loans receivable
Term deposits

Held as
- Unrestricted other financial assets at amortised cost
- Restricted other financial assets at amortised cost

(b) Non-current assets

Financial assets at amortised cost
Financial assets at fair value through profit and loss

Financial assets at amortised cost

Self supporting loans receivable

Financial assets at fair value through profit and loss

Units in Local Government House Trust

	2022	2021
	\$	\$
	26,532,629	16,519,628
	26,532,629	16,519,628
	29,628	19,628
	26,503,001	16,500,000
	26,532,629	16,519,628
18(a)	29,628	19,628
	26,503,001	16,500,000
	26,532,629	16,519,628
	68,310	47,938
	97,255	92,259
	165,565	140,197
	68,310	47,938
	68,310	47,938
	97,255	92,259
	97,255	92,259

Fair value of financial assets at fair value through profit and loss is determined from the net asset value of the units held in the Trust at balance date as compiled by WALGA.

SIGNIFICANT ACCOUNTING POLICIES

Other financial assets at amortised cost

The Shire classifies financial assets at amortised cost if both of the following criteria are met:

- the asset is held within a business model whose objective is to collect the contractual cashflows, and
- the contractual terms give rise to cash flows that are solely payments of principal and interest.

Fair values of financial assets at amortised cost are not materially different to their carrying amounts, since the interest receivable on those assets is either close to current market rates or the assets are of a short term nature. Non-current financial assets at amortised cost fair values are based on discounted cash flows using a current market rates. They are classified as level 2 fair values in the fair value hierarchy (see Note 23 (i)) due to the observable market rates.

Interest received is presented under cashflows from operating activities in the Statement of Cash Flows where it is earned from financial assets that are held for cash management purposes.

Financial assets at fair value through profit and loss

The Shire classifies the following financial assets at fair value through profit and loss:

- debt investments which do not qualify for measurement at either amortised cost or fair value through other comprehensive income.
- equity investments which the Shire has not elected to recognise fair value gains and losses through other comprehensive income.

Impairment and risk

Information regarding impairment and exposure to risk can be found at Note 22.

SHIRE OF AUGUSTA MARGARET RIVER
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2022

5. TRADE AND OTHER RECEIVABLES

Current

Rates receivable
 Trade and other receivables
 GST receivable
 Allowance for credit losses of rates receivables

Note

2022

\$

2021

\$

785,963

766,098

1,123,523

159,735

340,161

249,882

(56,412)

0

2,193,235

1,175,715

Non-current

Pensioner's rates and ESL deferred

61,629

51,790

61,629

51,790

SIGNIFICANT ACCOUNTING POLICIES

Trade and other receivables

Trade and other receivables include amounts due from ratepayers for unpaid rates and service charges and other amounts due from third parties for grants, contributions, reimbursements, and goods sold and services performed in the ordinary course of business.

Trade and other receivables are recognised initially at the amount of consideration that is unconditional, unless they contain significant financing components, when they are recognised at fair value.

Impairment and risk exposure

Information about the impairment of trade receivables and their exposure to credit risk and interest rate risk can be found in Note 22.

Classification and subsequent measurement

Receivables which are generally due for settlement within 30 days except rates receivables which are expected to be collected within 12 months are classified as current assets. All other receivables such as, deferred pensioner rates receivable after the end of the reporting period are classified as non-current assets.

Trade and other receivables are held with the objective to collect the contractual cashflows and therefore the Shire measures them subsequently at amortised cost using the effective interest rate method.

Due to the short term nature of current receivables, their carrying amount is considered to be the same as their fair value. Non-current receivables are indexed to value is considered immaterial.

SHIRE OF AUGUSTA MARGARET RIVER
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2022

6. INVENTORIES

	Note	2022	2021
		\$	\$
Current			
Fuel and materials		65,649	83,364
		65,649	83,364

The following movements in inventories occurred during the year:

Balance at beginning of year	83,364	98,191
Inventories expensed during the year	(88,755)	(70,095)
Additions to inventory	71,040	55,268
Balance at end of year	65,649	83,364

SIGNIFICANT ACCOUNTING POLICIES

General

Inventories are measured at the lower of cost and net realisable value.

Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

SHIRE OF AUGUSTA MARGARET RIVER
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2022

7. OTHER ASSETS

Other assets - current

Prepayments
 Accrued income/interest receivable
 Contract assets

2022	2021
\$	\$
104,478	42,122
82,087	14,412
156,818	0
343,383	56,534

SIGNIFICANT ACCOUNTING POLICIES

Other current assets

Other non-financial assets include prepayments which represent payments in advance of receipt of goods or services or that part of expenditure made in one accounting period covering a term extending beyond that period.

Contract assets

Contract assets primarily relate to the Shire's right to consideration for work completed but not billed at the end of the period.

Impairment of assets associated with contracts with customers are detailed at note 2 (b).

SHIRE OF AUGUSTA MARGARET RIVER
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2022

8. PROPERTY, PLANT AND EQUIPMENT

(a) Movements in Balances

Movement in the balances of each class of property, plant and equipment between the beginning and the end of the current financial year.

	Note	Land \$	Buildings - specialised \$	Total land and buildings \$	Furniture and equipment \$	Plant and equipment \$	Total property, plant and equipment \$
Balance at 1 July 2020		10,090,164	68,744,555	78,834,719	1,432,677	9,536,874	89,804,270
Additions		0	1,560,594	1,560,594	165,419	2,011,679	3,737,692
Disposals		0	(71,691)	(71,691)	(5,000)	(209,191)	(285,882)
Depreciation	10(a)	0	(1,570,794)	(1,570,794)	(228,845)	(1,539,904)	(3,339,543)
Balance at 30 June 2021		10,090,164	68,662,664	78,752,828	1,364,251	9,799,458	89,916,537
Comprises:							
Gross balance amount at 30 June 2021		10,090,164	74,456,886	84,547,050	1,589,349	11,231,100	97,367,499
Accumulated depreciation at 30 June 2021		0	(5,794,222)	(5,794,222)	(225,098)	(1,431,642)	(7,450,962)
Balance at 30 June 2021		10,090,164	68,662,664	78,752,828	1,364,251	9,799,458	89,916,537
Additions		0	736,365	736,365	99,835	746,492	1,582,692
Disposals		(195,000)	(768,723)	(963,723)	0	(109,327)	(1,073,050)
Revaluation increments / (decrements) transferred to revaluation surplus		1,418,836	(1,619,814)	(200,978)	0	0	(200,978)
Impairment (losses) / reversals		0	0	0	0	0	0
Depreciation	10(a)	0	(1,600,246)	(1,600,246)	(200,899)	(1,263,103)	(3,064,248)
Balance at 30 June 2022		11,314,000	65,410,246	76,724,246	1,263,187	9,173,520	87,160,953
Comprises:							
Gross balance amount at 30 June 2022		11,314,000	100,586,147	111,900,147	1,689,184	11,779,592	125,368,923
Accumulated depreciation at 30 June 2022		0	(35,175,901)	(35,175,901)	(425,997)	(2,606,072)	(38,207,970)
Balance at 30 June 2022		11,314,000	65,410,246	76,724,246	1,263,187	9,173,520	87,160,953

SHIRE OF AUGUSTA MARGARET RIVER
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2022

8. PROPERTY, PLANT AND EQUIPMENT (Continued)

(b) Carrying Value Measurements

(i) Fair Value		Asset Class	Fair Value Hierarchy	Valuation Technique	Basis of Valuation	Date of Last Valuation	Inputs Used
Land and buildings							
Land			Level 2	Market approach using recent observable market data for similar properties.	Independent Registered Valuers	June 2022	Price per hectare, with reference to current zoning of land. Market values were used unless there were some restrictions or other factors associated with the land.
Buildings - specialised			Level 3	Cost approach using depreciated replacement cost.	Independent Registered Valuers	June 2022	Construction costs based on recent contract prices and current condition, residual values and remaining useful life assessments.
Level 3 inputs are based on assumptions with regards to future values and patterns of consumption utilising current information. If the basis of these assumptions were varied, they have the potential to result in a significantly higher or lower fair value measurement.							
During the period there were no changes in the valuation techniques used by the local government to determine the fair value of property, plant and equipment using either level 2 or level 3 inputs.							
(ii) Cost							
Furniture and equipment				N/A	Cost	N/A	N/A
Plant and equipment				N/A	Cost	N/A	N/A

SHIRE OF AUGUSTA MARGARET RIVER
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9. INFRASTRUCTURE

(a) Movements in Balances

Movement in the balances of each class of infrastructure between the beginning and the end of the current financial year.

	Note	Infrastructure - roads	Infrastructure - road bridges	Other infrastructure - parks	Infrastructure - car parks	Other infrastructure - paths	Infrastructure - drainage	Other infrastructure - caravan and camping	Other infrastructure - parks and reserves	Other infrastructure - aerodromes	Infrastructure - boat ramps and jetties	Other infrastructure - waste management facilities	Other infrastructure - public utilities	Total Infrastructure
		\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Balance at 1 July 2020		273,282,344	7,548,745	4,352,012	4,352,012	14,435,414	29,434,269	2,050,013	31,479,418	2,489,460	1,986,006	2,211,182	1,476,986	370,745,849
Additions		8,751,462	575,495	91,490	91,490	3,177,422	3,237,394	127,645	571,875	4,956	287,763	745,558	17,938	17,588,998
(Disposals)		0	0	0	0	(1,537,570)	(15,314)	0	(18,493)	0	0	(14,873)	0	(1,586,250)
Depreciation		(3,944,180)	(221,080)	(87,261)	(87,261)	(480,640)	(614,398)	(46,251)	(973,850)	(118,917)	(140,710)	(134,804)	(104,003)	(6,866,094)
Balance at 30 June 2021	10(a)	278,089,626	7,903,160	4,356,241	4,356,241	15,594,626	32,041,951	2,131,407	31,058,950	2,375,499	2,133,059	2,807,063	1,390,921	379,882,503
Comprises:														
Gross balance at 30 June 2021		289,519,446	8,563,623	4,613,474	4,613,474	16,679,593	33,905,357	2,276,726	33,895,350	2,732,576	2,567,076	5,460,301	1,702,554	401,916,076
Accumulated depreciation at 30 June 2021		(11,429,820)	(660,463)	(257,233)	(257,233)	(1,084,967)	(1,863,406)	(145,319)	(2,836,400)	(357,077)	(434,017)	(2,653,238)	(311,633)	(22,033,573)
Balance at 30 June 2021		278,089,626	7,903,160	4,356,241	4,356,241	15,594,626	32,041,951	2,131,407	31,058,950	2,375,499	2,133,059	2,807,063	1,390,921	379,882,503
Additions		8,999,068	1,262,470	91,466	91,466	605,175	1,511,274	294,177	1,561,125	0	476,057	33,667	62,072	14,896,551
(Disposals)		(228,421)	(156,978)	(51,117)	(51,117)	(3,924)	(52,199)	0	(17,904)	0	0	0	0	(510,543)
Depreciation	10(a)	(4,264,281)	(233,811)	(88,765)	(88,765)	(552,714)	(718,631)	(49,682)	(1,105,810)	(119,416)	(155,146)	(136,639)	(105,197)	(7,530,092)
Transfers		(2,259,160)	2,006,000	0	0	0	253,160	0	(31,404)	0	0	0	31,404	0
Balance at 30 June 2022		280,336,832	10,780,841	4,307,825	4,307,825	15,643,163	33,035,555	2,375,902	31,464,957	2,256,083	2,453,970	2,704,091	1,379,200	386,738,419
Comprises:														
Gross balance at 30 June 2022		295,904,369	11,597,797	4,653,820	4,653,820	17,280,844	35,617,437	2,570,903	35,376,702	2,732,576	3,043,133	5,493,968	1,796,029	416,067,578
Accumulated depreciation at 30 June 2022		(15,567,537)	(816,956)	(345,995)	(345,995)	(1,637,681)	(2,681,882)	(195,001)	(3,911,745)	(476,493)	(589,163)	(2,789,877)	(416,829)	(29,329,159)
Balance at 30 June 2022		280,336,832	10,780,841	4,307,825	4,307,825	15,643,163	33,035,555	2,375,902	31,464,957	2,256,083	2,453,970	2,704,091	1,379,200	386,738,419

**SHIRE OF AUGUSTA MARGARET RIVER
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9. INFRASTRUCTURE (Continued)

(b) Carrying Value Measurements

(i) Fair Value	Asset Class	Fair Value Hierarchy	Valuation Technique	Basis of Valuation	Date of Last Valuation	Inputs Used
	Infrastructure - roads	Level 3	Cost approach using depreciated replacement cost.	Management Valuation	June 2018	Construction costs and current condition, residual values and remaining useful life assessments.
	Other infrastructure - road bridges	Level 3	Cost approach using depreciated replacement cost.	Management Valuation	June 2018	Construction costs and current condition, residual values and remaining useful life assessments.
	Other infrastructure - car parks	Level 3	Cost approach using depreciated replacement cost.	Management Valuation	June 2018	Construction costs and current condition, residual values and remaining useful life assessments.
	Other infrastructure - paths	Level 3	Cost approach using depreciated replacement cost.	Management Valuation	June 2018	Construction costs and current condition, residual values and remaining useful life assessments.
	Other infrastructure - drainage	Level 3	Cost approach using depreciated replacement cost.	Management Valuation	June 2018	Construction costs and current condition, residual values and remaining useful life assessments.
	Other infrastructure - caravan and camping	Level 3	Cost approach using depreciated replacement cost.	Management Valuation	June 2018	Construction costs and current condition, residual values and remaining useful life assessments.
	Other infrastructure - parks and reserves	Level 3	Cost approach using depreciated replacement cost.	Management Valuation	June 2018	Construction costs and current condition, residual values and remaining useful life assessments.
	Other infrastructure - aerodromes	Level 3	Cost approach using depreciated replacement cost.	Management Valuation	June 2018	Construction costs and current condition, residual values and remaining useful life assessments.
	Other infrastructure - boat ramps and jetties	Level 3	Cost approach using depreciated replacement cost.	Management Valuation	June 2018	Construction costs and current condition, residual values and remaining useful life assessments.
	Other infrastructure - waste management facilities	Level 3	Cost approach using depreciated replacement cost.	Management Valuation	June 2018	Construction costs and current condition, residual values and remaining useful life assessments.
	Other infrastructure - public utilities	Level 3	Cost approach using depreciated replacement cost.	Management Valuation	June 2018	Construction costs and current condition, residual values and remaining useful life assessments.

Level 3 inputs are based on assumptions with regards to future values and patterns of consumption utilising current information. If the basis of these assumptions were varied, they have the potential to result in a significantly higher or lower fair value measurement.

During the period there were no changes in the valuation techniques used to determine the fair value of infrastructure using level 3 inputs.

SHIRE OF AUGUSTA MARGARET RIVER
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10. FIXED ASSETS

(a) Depreciation

	Note	2022 Actual \$	2022 Budget \$	2021 Actual \$
Buildings - specialised	8(a)	1,600,246	1,426,495	1,570,794
Furniture and equipment	8(a)	200,899	120,028	228,845
Plant and equipment	8(a)	1,263,103	1,520,973	1,539,904
Infrastructure - roads	9(a)	4,264,281	6,220,951	3,944,180
Other infrastructure - road bridges	9(a)	233,811	0	221,080
Other infrastructure - car parks	9(a)	88,765	0	87,261
Other infrastructure - paths	9(a)	552,714	0	480,640
Other infrastructure - drainage	9(a)	718,631	0	614,398
Other infrastructure - caravan and camping	9(a)	49,682	0	46,251
Other infrastructure - parks and reserves	9(a)	1,105,810	135,729	973,850
Other infrastructure - aerodromes	9(a)	119,416	0	118,917
Other infrastructure - boat ramps and jetties	9(a)	155,146	0	140,710
Other infrastructure - waste management facilities	9(a)	136,639	718,570	134,804
Other infrastructure - public utilities	9(a)	105,197	0	104,003
Right-of-use assets - plant and equipment	11(a)	44,569	0	55,516
Right-of-use assets - furniture and equipment	11(a)	15,478	0	15,591
		10,654,387	10,142,746	10,276,744

Depreciation rates

Typical estimated useful lives for the different asset classes for the current and prior years are included in the table below:

Asset Class	Useful life
Land	Not Depreciated
Buildings	up to 85 years
Furniture & Equipment	up to 20 years
Plant & Equipment	up to 20 years
Bridges	up to 50 years
Carparks	up to 40 years
Drainage	up to 80 years
Paths	up to 40 years
Roads	up to 70 years
Jetties & Boatramps	up to 30 years
Waste Management	up to 40 years
Public Utilities	up to 40 years
Parks	up to 50 years

(b) Fully Depreciated Assets in Use

The gross carrying value of assets held by the Shire which are currently in use yet fully depreciated are shown in the table below.

	2022 \$	2021 \$
Furniture and equipment	42,599	20,599
Plant and equipment	108,084	49,951
	150,683	70,550

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10. FIXED ASSETS (Continued)

(c) Disposals of assets

	2022 Actual Net Book Value	2022 Actual Sale Proceeds	2022 Actual Profit	2022 Actual Loss	2022 Budget Net Book Value	2022 Budget Sale Proceeds	2022 Budget Profit	2022 Budget Loss	2021 Actual Net Book Value	2021 Actual Sale Proceeds	2021 Actual Profit	2021 Actual Loss
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Land - freehold land	195,000	325,179	130,179	0	0	0	0	0	0	0	0	0
Buildings - specialised	768,723	111,947	0	(656,776)	200,000	200,000	0	0	71,691	0	0	(71,691)
Furniture and equipment	0	0	0	0	0	0	0	0	5,000	5,000	0	0
Plant and equipment	109,327	165,048	55,721	0	348,054	305,500	23,855	(66,409)	209,191	261,863	77,501	(24,829)
Infrastructure - roads	228,421	0	0	(228,421)	0	0	0	0	0	0	0	0
Other infrastructure - road bridges	156,978	0	0	(156,978)	0	0	0	0	0	0	0	0
Other infrastructure - car parks	51,117	0	0	(51,117)	0	0	0	0	0	0	0	0
Other infrastructure - paths	3,924	0	0	(3,924)	0	0	0	0	1,537,570	0	0	(1,537,570)
Other infrastructure - drainage	52,199	0	0	(52,199)	0	0	0	0	15,314	0	0	(15,314)
Other infrastructure - parks and reserves	17,904	0	0	(17,904)	0	0	0	0	18,493	0	0	(18,493)
Other infrastructure - waste management facilities	0	0	0	0	0	0	0	0	14,873	0	0	(14,873)
	1,583,593	602,174	185,900	(1,167,319)	548,054	505,500	23,855	(66,409)	1,872,132	266,863	77,501	(1,682,770)

The following assets were disposed of during the year.

	2022 Actual Net Book Value	2022 Actual Sale Proceeds	2022 Actual Profit	2022 Actual Loss
Plant and Equipment				
Law, order, public safety				
Isuzu D-Max 2014 AU29971 - Rangers	15,000	25,305	10,305	0
AU31361 Isuzu D-Max MY15.5 4x4 Space Cab - Rangers	15,000	22,942	7,942	0
	30,000	48,247	18,247	0
Transport				
AU30628 Isuzu D-Max MY15 4x4 Crew Cab	15,000	18,033	3,033	0
AU30631 Isuzu D-Max MY15 4x4 Crew Cab	15,000	24,396	9,396	0
AU29784 Mitsubishi Triton GLX TD auto Dual Cab 4x4 MY15	10,000	22,942	12,942	0
AU29782 Mitsubishi Triton GLX TD auto Dual cab 4x4 MY15	10,000	19,305	9,305	0
AU31389 Mitsubishi Outlander PHEV 2017	29,327	32,125	2,798	0
	79,327	116,801	37,474	0
Land				
Other Property and Services				
LOT 3 (6) Peake St Cowaramup	195,000	325,179	130,179	0
	195,000	325,179	130,179	0
Buildings				
Community amenities				
Cowaramup Playgroup (Timber) (old Infant Health)	70,505	70,505	0	0
Cowaramup Playgroup - Storage Shed	37,045	37,045	0	0
MR Sale Yard - Toilet Block	2,184	0	0	(2,184)
MR Sales Yard Pens	302,270	4,397	0	(297,873)
Various sheds removal	356,719	0	0	(356,719)
	768,723	111,947	0	(656,776)
Infrastructure				
Transport				
Various Roads	436,516	0	0	(436,516)
Various Paths	3,924	0	0	(3,924)
Various Drainage	52,199	0	0	(52,199)
Various Parks	17,904	0	0	(17,904)
	510,543	0	0	(510,543)
	1,583,593	602,174	185,900	(1,167,319)

10. FIXED ASSETS (Continued)

SIGNIFICANT ACCOUNTING POLICIES

Fixed assets

Each class of fixed assets within either property, plant and equipment or infrastructure, is carried at cost or fair value as indicated less, where applicable, any accumulated depreciation and impairment losses.

Initial recognition and measurement for assets held at cost

Plant and equipment including furniture and equipment is recognised at cost on acquisition in accordance with *Financial Management Regulation 17A*. Where acquired at no cost the asset is initially recognised at fair value. Assets held at cost are depreciated and assessed for indicators of impairment annually.

Initial recognition and measurement between mandatory revaluation dates for assets held at fair value

Assets for which the fair value as at the date of acquisition is under \$5,000 are not recognised as an asset in accordance with *Financial Management Regulation 17A (5)*. These assets are expensed immediately.

Where multiple individual low value assets are purchased together as part of a larger asset or collectively forming a larger asset exceeding the threshold, the individual assets are recognised as one asset and capitalised.

In relation to this initial measurement, cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition. For assets acquired at zero cost or otherwise significantly less than fair value, cost is determined as fair value at the date of acquisition. The cost of non-current assets constructed by the Shire includes the cost of all materials used in construction, direct labour on the project and an appropriate proportion of variable and fixed overheads.

Individual assets that are land, buildings, infrastructure and investment properties acquired between scheduled revaluation dates of the asset class in accordance with the mandatory measurement framework, are recognised at cost and disclosed as being at fair value as management believes cost approximates fair value. They are subject to subsequent revaluation at the next revaluation date in accordance with the mandatory measurement framework.

Revaluation

The fair value of land, buildings, infrastructure and investment properties is determined at least every five years in accordance with the regulatory framework. This includes buildings and infrastructure items which were pre-existing improvements (i.e. vested improvements) on vested land acquired by the Shire.

At the end of each period the carrying amount for each asset class is reviewed and where appropriate the fair value is updated to reflect current market conditions. This process is considered to be in accordance with *Local Government (Financial Management) Regulation 17A (2)* which requires land, buildings, infrastructure, investment properties and vested improvements to be shown at fair value.

Revaluation (continued)

For property, plant and equipment and infrastructure, increases in the carrying amount arising on revaluation of assets are credited to a revaluation surplus in equity. Decreases that offset previous increases of the same class of asset are recognised against revaluation surplus directly in equity. All other decreases are recognised in profit or loss. Subsequent increases are then recognised in profit or loss to the extent they reverse a net revaluation decrease previously recognised in profit or loss for the same class of asset.

Depreciation

The depreciable amount of all property, plant and equipment and infrastructure, are depreciated on a straight-line basis over the individual asset's useful life from the time the asset is held ready for use. Leasehold improvements are depreciated over the shorter of either the unexpired period of the lease or the estimated useful life of the improvements.

The assets residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period.

An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount.

Gains and losses on disposals are determined by comparing proceeds with the carrying amount. These gains and losses are included in the statement of comprehensive income in the period in which they arise.

Depreciation on revaluation

When an item of property, plant and equipment and infrastructure is revalued, any accumulated depreciation at the date of the revaluation is treated in one of the following ways:

- (i) The gross carrying amount is adjusted in a manner that is consistent with the revaluation of the carrying amount of the asset. For example, the gross carrying amount may be restated by reference to observable market data or it may be restated proportionately to the change in the carrying amount. The accumulated depreciation at the date of the revaluation is adjusted to equal the difference between the gross carrying amount and the carrying amount of the asset after taking into account accumulated impairment losses; or
- (ii) Eliminated against the gross carrying amount of the asset and the net amount restated to the revalued amount of the asset.

Amortisation

All intangible assets with a finite useful life, are amortised on a straight-line basis over the individual asset's useful life from the time the asset is held ready for use.

The residual value of intangible assets is considered to be zero and the useful life and amortisation method are reviewed at the end of each financial year.

Amortisation is included within depreciation in the Statement of Comprehensive Income and in Note 10(a).

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11. LEASES

(a) Right-of-Use Assets

Movement in the balance of each class of right-of-use asset between the beginning and the end of the current financial year.	Note	Right-of-use assets - plant and equipment \$	Right-of-use assets - furniture and equipment \$	Right-of-use assets Total \$
Balance at 1 July 2020		99,926	58,318	158,244
Disposals		0	(13,702)	(13,702)
Additions		0	33,110	33,110
Depreciation		(55,516)	(15,591)	(71,107)
Balance at 30 June 2021		44,410	62,135	106,545
Disposals		0	0	0
Additions		45,948	0	45,948
Depreciation	10(a)	(44,569)	(15,478)	(60,047)
Balance at 30 June 2022		45,789	46,657	92,446

The following amounts were recognised in the statement of comprehensive income during the period in respect of leases where the entity is the lessee:

		2022 Actual \$	2021 Actual \$
Depreciation on right-of-use assets	10(a)	(60,047)	(71,107)
Interest expense on lease liabilities	27(d)	(5,265)	(3,637)
Low-value asset lease payments recognised as expense		(6,756)	(5,454)
Total amount recognised in the statement of comprehensive income		(72,068)	(80,198)
Total cash outflow from leases		(69,849)	(74,378)

(b) Lease Liabilities

Current		63,591	63,591
Non-current		26,315	44,951
	27(d)	89,906	108,542

The Shire has 2 leases related to furniture and equipment and 3 leases relating to plant and equipment. The lease term for a printer is 6 years and for the postage meter is 5 years. The lease term for the utility is 3 years, the equipment pod for the ute is 6 years and the term for the loader is 2 years.

All lease payments are fixed for the term. The Shire has not committed to any leases that have not yet commenced.

Secured liabilities and assets pledged as security

Lease liabilities are effectively secured, as the rights to the leased assets recognised in the financial statements revert to the lessor in the event of default.

SIGNIFICANT ACCOUNTING POLICIES

Leases

At inception of a contract, the Shire assesses if the contract contains or is a lease. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

At the commencement date, a right-of-use asset is recognised at cost and lease liability at the present value of the lease payments that are not paid at that date. The lease payments are discounted using the interest rate implicit in the lease, if that rate can be readily determined. If that rate cannot be readily determined, the Shire uses its incremental borrowing rate.

All contracts that are classified as short-term leases (i.e. a lease with a term of 12 months or less) and leases of low value assets are recognised as an operating expense on a straight-line basis over the term of the lease.

Details of individual lease liabilities required by regulations are provided at Note 27(d).

Right-of-use assets - valuation measurement

Right-of-use assets are measured at cost. This means that all right-of-use assets (other than vested improvements) under zero cost concessionary leases are measured at zero cost (i.e. not included in the Statement of Financial Position). The exception is vested improvements on concessionary land leases such as roads, buildings or other infrastructure which are reported at fair value.

Refer to Note 10 under revaluation for details on the significant accounting policies applying to vested improvements.

Right-of-use assets - depreciation

Right-of-use assets are depreciated over the lease term or useful life of the underlying asset, whichever is the shorter. Where a lease transfers ownership of the underlying asset, or the cost of the right-of-use asset reflects that the Shire anticipates to exercise a purchase option, the specific asset is amortised over the useful life of the underlying asset.

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12. TRADE AND OTHER PAYABLES

Current

Sundry creditors
Accrued expenses
Prepaid rates
Accrued payroll liabilities
ATO liabilities
Bonds and deposits held
Accrued interest on long term liabilities

2022	2021
\$	\$
1,551,872	1,574,995
926,123	290,975
336,664	291,376
117,111	550,814
0	13,238
1,344,222	847,196
43,761	15,577
4,319,753	3,584,171

SIGNIFICANT ACCOUNTING POLICIES

Financial liabilities

Financial liabilities are initially recognised at fair value when the Shire becomes a party to the contractual provisions of the instrument.

Non-derivative financial liabilities (excluding financial guarantees) are subsequently measured at amortised cost.

Financial liabilities are derecognised where the related obligations are discharged, cancelled or expired. The difference between the carrying amount of the financial liability extinguished or transferred to another party and the fair value of the consideration paid, including the transfer of non-cash assets or liabilities assumed, is recognised in profit or loss.

Trade and other payables

Trade and other payables represent liabilities for goods and services provided to the Shire prior to the end of the financial year that are unpaid and arise when the Shire becomes obliged to make future payments in respect of the purchase of these goods and services.

The amounts are unsecured, are recognised as a current liability and are usually paid within 30 days of recognition. The carrying amounts of trade and other payables are considered to be the same as their fair values, due to their short-term nature.

Prepaid rates

Prepaid rates are, until the taxable event has occurred (start of the next financial year), refundable at the request of the ratepayer. Rates received in advance are initially recognised as a financial liability. When the taxable event occurs, the financial liability is extinguished and the Shire recognises revenue for the prepaid rates that have not been refunded.

SHIRE OF AUGUSTA MARGARET RIVER
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2022

13. OTHER LIABILITIES

Current

Capital grant/contribution liabilities
Contract liabilities

Non-current

Contract liabilities

Reconciliation of changes in contract liabilities

Opening balance
Additions
Revenue from contracts with customers included as a contract liability at the start of the period

Expected satisfaction of contract liabilities

Less than 1 year
1 to 2 years
2 to 3 years
3 to 4 years
4 to 5 years
> 5 years

Reconciliation of changes in capital grant/contribution liabilities

Opening balance
Additions
Revenue from capital grant/contributions held as a liability at the start of the period

	2022	2021
	\$	\$
Capital grant/contribution liabilities	2,515,192	2,419,377
Contract liabilities	1,163,195	923,803
	<u>3,678,387</u>	<u>3,343,180</u>
Contract liabilities	26,450	26,450
	<u>26,450</u>	<u>26,450</u>
Opening balance	950,253	222,470
Additions	2,658,769	7,860,559
Revenue from contracts with customers included as a contract liability at the start of the period	(2,419,377)	(7,132,776)
	<u>1,189,645</u>	<u>950,253</u>
Less than 1 year	1,163,195	923,803
1 to 2 years	0	0
2 to 3 years	0	0
3 to 4 years	0	0
4 to 5 years	0	0
> 5 years	26,450	26,450
	<u>1,189,645</u>	<u>950,253</u>
Opening balance	2,419,377	5,028,733
Additions	1,019,618	3,565,650
Revenue from capital grant/contributions held as a liability at the start of the period	(923,803)	(6,175,006)
	<u>2,515,192</u>	<u>2,419,377</u>

Performance obligations in relation to capital grant/contribution liabilities are satisfied as project milestones are met or completion of construction or acquisition of the asset.

SIGNIFICANT ACCOUNTING POLICIES

Contract liabilities

Contract liabilities represent the Shire's obligation to transfer goods or services to a customer for which the Shire has received consideration from the customer.

Contract liabilities represent obligations which are not yet satisfied. Contract liabilities are recognised as revenue when the performance obligations in the contract are satisfied.

Capital grant/contribution liabilities

Capital grant/contribution liabilities represent the Shire's obligations to construct recognisable non-financial assets to identified specifications to be controlled the Shire which are yet to be satisfied. Capital grant/contribution liabilities are recognised as revenue when the obligations in the contract are satisfied.

Non-current capital grant/contribution liabilities fair values are based on discounted cash flows of expected cashflows to satisfy the obligations using a current borrowing rate. They are classified as level 3 fair values in the fair value hierarchy (see Note 23(i)) due to the unobservable inputs, including own credit risk.

SHIRE OF AUGUSTA MARGARET RIVER
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14. BORROWINGS

	Note	2022			2021		
		Current	Non-current	Total	Current	Non-current	Total
Secured		\$	\$	\$	\$	\$	\$
Debentures		1,138,727	14,566,765	15,705,492	833,411	7,703,903	8,537,314
Total secured borrowings	27(a)	1,138,727	14,566,765	15,705,492	833,411	7,703,903	8,537,314

Secured liabilities and assets pledged as security

Debentures, bank overdrafts and bank loans are secured by a floating charge over the assets of the Shire of Augusta Margaret River.

SIGNIFICANT ACCOUNTING POLICIES

Borrowing costs

Borrowing costs are recognised as an expense when incurred except where they are directly attributable to the acquisition, construction or production of a qualifying asset. Where this is the case, they are capitalised as part of the cost of the particular asset until such time as the asset is substantially ready for its intended use or sale.

Fair values of borrowings are not materially different to their carrying amounts, since the interest payable on those borrowings is either close to current market rates or the borrowings are of a short term nature. Borrowings fair values are based on discounted cash flows using a current borrowing rate. They are classified as level 3 fair values in the fair value hierarchy (see Note 23(i)) due to the unobservable inputs, including own credit risk.

Risk

Information regarding exposure to risk can be found at Note 22.

Details of individual borrowings required by regulations are provided at Note 27(a).

SHIRE OF AUGUSTA MARGARET RIVER
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2022

15. EMPLOYEE RELATED PROVISIONS

Employee Related Provisions

Current provisions

Employee benefit provisions

Annual Leave

Long Service Leave

Other employee provisions

Non-current provisions

Long Service Leave

	2022	2021
	\$	\$
Annual Leave	1,438,290	1,473,208
Long Service Leave	871,824	768,463
Other employee provisions	134,893	135,828
	2,445,007	2,377,499
Long Service Leave	246,564	313,418
	246,564	313,418
	2,691,571	2,690,917

Provision is made for benefits accruing to employees in respect of wages and salaries, annual leave and long service leave and associated on costs for services rendered up to the reporting date and recorded as an expense during the period the services are delivered.

Annual leave liabilities are classified as current, as there is no unconditional right to defer settlement for at least 12 months after the end of the reporting period. Assessments indicate that actual settlement of the liabilities is expected to occur as follows:

Amounts are expected to be settled on the following basis:

Less than 12 months after the reporting date

More than 12 months from reporting date

Expected reimbursements from other WA local governments

Note	2022	2021
	\$	\$
Less than 12 months after the reporting date	1,438,290	1,468,155
More than 12 months from reporting date	1,312,815	1,267,865
Expected reimbursements from other WA local governments	(59,534)	(45,103)
	2,691,571	2,690,917

SIGNIFICANT ACCOUNTING POLICIES

Employee benefits

The Shire's obligations for employees' annual leave, long service leave and other employee leave entitlements are recognised as employee related provisions in the Statement of Financial Position.

Short-term employee benefits

Provision is made for the Shire's obligations for short-term employee benefits. Short-term employee benefits are benefits (other than termination benefits) that are expected to be settled wholly before 12 months after the end of the annual reporting period in which the employees render the related service, including wages, salaries and sick leave. Short-term employee benefits are measured at the (undiscounted) amounts expected to be paid when the obligation is settled.

The Shire's obligations for short-term employee benefits such as wages, salaries and sick leave are recognised as a part of current trade and other payables in the statement of financial position.

Other long-term employee benefits

Long-term employee benefits provisions are measured at the present value of the expected future payments to be made to employees. Expected future payments incorporate anticipated future wage and salary levels, durations of service and employee departures and are discounted at rates determined by reference to market yields at the end of the reporting period on government bonds that have maturity dates that approximate the terms of the obligations. Any remeasurements for changes in assumptions of obligations for other long-term employee benefits are recognised in profit or loss in the periods in which the changes occur.

The Shire's obligations for long-term employee benefits are presented as non-current provisions in its statement of financial position, except where the Shire does not have an unconditional right to defer settlement for at least 12 months after the end of the reporting period, in which case the obligations are presented as current provisions.

SHIRE OF AUGUSTA MARGARET RIVER
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
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16. OTHER PROVISIONS

	Note	Provision for remediation costs \$	Total \$
Opening balance at 1 July 2021			
Current provisions		500,000	500,000
Non-current provisions		5,092,900	5,092,900
		<u>5,592,900</u>	<u>5,592,900</u>
 Additional provision		 281,016	 281,016
Balance at 30 June 2022		5,873,916	5,873,916
 Comprises			
Current		500,000	500,000
Non-current		5,373,916	5,373,916
		<u>5,873,916</u>	<u>5,873,916</u>

Other provisions

A provision is recognised when:

- there is a present obligation as a result of activities undertaken;
- it is probably that an outflow of economic benefits will be required to settle the obligation; and
- the amount of the provision can be measured reliably.

Amounts which are reliably expected to be paid out within 12 months of the reporting date are classified as current. Exact timing of payment of non-current obligations is unable to be reliably estimated as it is dependent on factors beyond the control of the local government.

Make good provisions

Under the licence for the operation of the Davis Road waste landfill site, the Shire has a legal obligation to restore the site.

The estimated future obligations include the costs of restoring the affected areas and continued monitoring of the site.

The provision for future remediation costs is the best estimate of the present value of the expenditure required to settle the remediation obligation at the reporting date. Future remediation costs are reviewed annually and any changes in the estimate are reflected in the present value of the remediation provision at each reporting date.

Provisions

Provisions are recognised when the Shire has a present legal or constructive obligation, as a result of past events, for which it is probable that an outflow of economic benefits will result and that outflow can be reliably measured.

Provisions are measured using the best estimate of the amounts required to settle the obligation at the end of the reporting period.

17. REVALUATION SURPLUS

Movements on revaluation of property, plant and equipment (including infrastructure) are not able to be reliably attributed to a program as the assets were revalued by class as provided for by AASB 116 Aus 40.1.

SHIRE OF AUGUSTA MARGARET RIVER
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2022

18. NOTES TO THE STATEMENT OF CASH FLOWS

(a) Reconciliation of Cash

For the purposes of the Statement of Cash Flows, cash includes cash and cash equivalents, net of outstanding bank overdrafts. Cash at the end of the reporting period is reconciled to the related items in the Statement of Financial Position as follows:

	Note	2022 Actual \$	2022 Budget \$	2021 Actual \$
Cash and cash equivalents	3	8,855,404	1,633,404	7,064,702

Restrictions

The following classes of financial assets have restrictions imposed by regulations or other externally imposed requirements which limit or direct the purpose for which the resources may be used:

- Cash and cash equivalents	3	2,751,338	0	1,011,372
- Financial assets at amortised cost	4	26,503,001	16,261,694	16,500,000
		29,254,339	16,261,694	17,511,372

The restricted financial assets are a result of the following specific purposes to which the assets may be used:

Restricted reserve accounts	28	25,378,153	12,546,055	14,466,079
Bonds and deposits held	12	1,344,222	0	847,196
Contract Liabilities	13	3,704,837	3,715,639	3,369,630
Less contract liabilities held in reserve		(1,172,873)	0	(1,232,205)
Unspent loans (not held in reserve)	27(c)	0	0	60,672
Total restricted financial assets		29,254,339	16,261,694	17,511,372

(b) Reconciliation of Net Result to Net Cash Provided By Operating Activities

Net result		8,910,774	5,343,895	6,779,389
Non-cash items:				
Depreciation/amortisation		10,654,387	10,142,746	10,276,744
(Profit)/loss on sale of asset		981,419	42,554	1,605,269
Changes in assets and liabilities:				
(Increase)/decrease in trade and other receivables		(1,027,359)	(100,000)	965,023
(Increase)/decrease in other financial assets		(4,996)	0	(4,673)
(Increase)/decrease in other assets		(286,849)	0	246,010
(Increase)/decrease in inventories		17,715	(50,000)	14,827
(Increase)/decrease in right-of-use-assets/lease liabilities		0	0	134
Increase/(decrease) in trade and other payables		735,582	100,000	770,320
Increase/(decrease) in employee related provisions		654	0	29,419
Increase/(decrease) in other provisions		281,016	0	162,900
Increase/(decrease) in contract liabilities		335,207	0	(1,881,573)
Non-operating grants, subsidies and contributions		(11,921,612)	(11,491,923)	(11,620,348)
Net cash provided by/(used in) operating activities		8,675,938	3,987,272	7,343,441

(c) Undrawn Borrowing Facilities

Credit Standby Arrangements

Bank overdraft limit	0	0
Bank overdraft at balance date	0	0
Credit card limit	93,000	77,000
Credit card balance at balance date	(7,488)	(8,632)
Total amount of credit unused	85,512	68,368

Loan facilities

Loan facilities - current	1,138,727	833,411
Loan facilities - non-current	14,566,765	7,703,903
Total facilities in use at balance date	15,705,492	8,537,314

Unused loan facilities at balance date

8,000,000 60,672

**SHIRE OF AUGUSTA MARGARET RIVER
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2022**

19. CONTINGENT LIABILITIES

The Shire does not have any contingent liabilities as at 30 June 2022 (2021: nil).

SHIRE OF AUGUSTA MARGARET RIVER
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
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20. CAPITAL COMMITMENTS

	2022	2021
	\$	\$
Contracted for:		
- capital expenditure projects	382,159	140,223
- plant & equipment purchases	58,740	0
	440,899	140,223
Payable:		
- not later than one year	440,899	140,223

The capital expenditure projects outstanding at the end of the current reporting period are infrastructure and building upgrades.

The prior year commitment was building and utilities upgrades.

SHIRE OF AUGUSTA MARGARET RIVER
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2022

21. RELATED PARTY TRANSACTIONS

(a) Elected Member Remuneration

Paula Cristoffanini

Note	2022 Actual \$	2022 Budget \$	2021 Actual \$
President's annual allowance	28,366	28,278	0
Meeting attendance fees	23,081	23,050	18,768
Annual allowance for ICT expenses	3,500	3,500	3,500
Travel and accommodation expenses	4,169	3,429	269
	59,116	58,257	22,537

Julia Meldrum

Deputy President's annual allowance	7,091	7,124	0
Meeting attendance fees	19,143	19,111	18,768
Annual allowance for ICT expenses	3,500	3,500	3,500
Travel and accommodation expenses	1,949	3,429	1,955
	31,683	33,164	24,223

Ian Earl

President's annual allowance	12,359	12,271	39,754
Meeting attendance fees	20,890	20,858	24,287
Annual allowance for ICT expenses	3,500	3,500	3,500
Travel and accommodation expenses	1,707	3,429	4,182
	38,456	40,058	71,723

Pauline McLeod

Deputy President's annual allowance	2,979	3,013	9,938
Meeting attendance fees	5,625	5,593	18,768
Annual allowance for ICT expenses	1,028	1,021	3,500
Travel and accommodation expenses	0	1,000	1,226
	9,632	10,627	33,432

Naomi Godden

Meeting attendance fees	5,625	5,593	18,768
Annual allowance for ICT expenses	1,028	1,021	3,500
Travel and accommodation expenses	1,187	1,000	0
	7,840	7,614	22,268

Brian Daniel

Meeting attendance fees	19,143	19,143	18,768
Annual allowance for ICT expenses	3,500	3,500	3,500
Travel and accommodation expenses	725	3,428	0
	23,368	26,071	22,268

Kylie Kennaugh

Meeting attendance fees	19,143	19,143	18,768
Annual allowance for ICT expenses	3,500	3,500	3,500
Travel and accommodation expenses	0	3,428	0
	22,643	26,071	22,268

Tracey Muir

Meeting attendance fees	13,601	13,570	0
Annual allowance for ICT expenses	2,487	2,479	0
Travel and accommodation expenses	595	2,428	0
	16,683	18,477	0

David Binks

Meeting attendance fees	13,601	13,570	0
Annual allowance for ICT expenses	2,486	2,479	0
Travel and accommodation expenses	1,268	2,429	0
	17,355	18,478	0

Fees, expenses and allowances to be paid or reimbursed to elected council members.

	2022 Actual \$	2022 Budget \$	2021 Actual \$
President's annual allowance	40,725	40,549	39,754
Deputy President's annual allowance	10,070	10,137	9,938
Meeting attendance fees	139,852	139,631	136,895
Annual allowance for ICT expenses	24,529	24,500	24,500
Travel and accommodation expenses	11,600	24,000	7,632
	226,776	238,817	218,719

21(b)

SHIRE OF AUGUSTA MARGARET RIVER
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
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21. RELATED PARTY TRANSACTIONS

(b) Key Management Personnel (KMP) Compensation

The total of compensation paid to KMP of the Shire during the year are as follows:

	2022 Actual	2021 Actual
	\$	\$
Short-term employee benefits	651,386	659,108
Post-employment benefits	280,311	57,919
Employee - other long-term benefits	62,305	70,219
Council member costs	226,776	218,719
21(a)	1,220,778	1,005,965

Short-term employee benefits

These amounts include all salary and fringe benefits awarded to KMP except for details in respect to fees and benefits paid to council members which may be separately found in the table above.

Post-employment benefits

These amounts are the current-year's cost of the Shire's superannuation contributions made during the year.

Other long-term benefits

These amounts represent annual leave and long service leave entitlements accruing during the year.

Council member costs

These amounts represent payments of member fees, expenses, allowances and reimbursements during the year.

(c) Transactions with related parties

Transactions between related parties and the Shire are on normal commercial terms and conditions, no more favourable than those available to other parties, unless otherwise stated.

No outstanding balances or provisions for doubtful debts or guarantees exist in relation to related parties at year end.

In addition to KMP compensation above the following transactions occurred with related parties:

	2022 Actual	2021 Actual
	\$	\$
Purchase of goods and services (electrical services, bookshop purchases and landcare services)	11,910	13,916

(d) Related Parties

The Shire's main related parties are as follows:

i. Key management personnel

Any person(s) having authority and responsibility for planning, directing and controlling the activities of the entity, directly or indirectly, including any council member, are considered key management personnel.

ii. Other Related Parties

An associate person of KMP was employed by the Shire under normal employment terms and conditions.

Any entity that is controlled by or over which KMP, or close family members of KMP, have authority and responsibility for planning, directing and controlling the activity of the entity, directly or indirectly, are considered related parties in relation to the Shire.

iii. Entities subject to significant influence by the Shire

An entity that has the power to participate in the financial and operating policy decisions of an entity, but does not have control over those policies, is an entity which holds significant influence.

Significant influence may be gained by share ownership, statute or agreement.

SHIRE OF AUGUSTA MARGARET RIVER
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2022

22. FINANCIAL RISK MANAGEMENT

This note explains the Shire's exposure to financial risks and how these risks could affect the Shire's future financial performance.

Risk	Exposure arising from	Measurement	Management
Market risk - interest rates	Long term borrowings at variable rates	Sensitivity analysis	Utilise fixed interest rate borrowings
Credit risk	Cash and cash equivalents, trade receivables, financial assets and debt investments	Aging analysis Credit analysis	Diversification of bank deposits, credit limits. Investment policy
Liquidity risk	Borrowings and other liabilities	Rolling cash flow forecasts	Availability of committed credit lines and borrowing facilities

The Shire does not engage in transactions expressed in foreign currencies and is therefore not subject to foreign currency risk.

Financial risk management is carried out by the finance area under policies approved by the Council. The finance area identifies, evaluates and manages financial risks in close co-operation with the operating divisions. Council have approved the overall risk management policy and provide policies on specific areas such as investment policy.

(a) Interest rate risk

Cash and cash equivalents

The Shire's main interest rate risk arises from cash and cash equivalents with variable interest rates, which exposes the Shire to cash flow interest rate risk. Short term overdraft facilities also have variable interest rates however these are repaid within 12 months, reducing the risk level to minimal.

Excess cash and cash equivalents are invested in fixed interest rate term deposits which do not expose the Shire to cash flow interest rate risk. Cash and cash equivalents required for working capital are held in variable interest rate accounts and non-interest bearing accounts. Carrying amounts of cash and cash equivalents at the 30 June and the weighted average interest rate across all cash and cash equivalents, term deposits, and Treasury bonds held disclosed as financial assets at amortised cost are reflected in the table below.

	Weighted Average Interest Rate %	Carrying Amounts \$	Fixed Interest Rate \$	Variable Interest Rate \$	Non Interest Bearing \$
2022					
Cash and cash equivalents	0.26%	8,855,404	0	8,845,304	10,100
Financial assets at amortised cost - term deposits	1.49%	26,503,001	26,503,001	0	0
2021					
Cash and cash equivalents	0.10%	7,064,702	0	7,044,302	20,400
Financial assets at amortised cost - term deposits	0.34%	16,500,000	16,500,000	0	0

Sensitivity

Profit or loss is sensitive to higher/lower interest income from cash and cash equivalents as a result of changes in interest rates.

	2022 \$	2021 \$
Impact of a 1% movement in interest rates on profit and loss and equity*	88,453	70,443

* Holding all other variables constant

Borrowings

Borrowings are subject to interest rate risk - the risk that movements in interest rates could adversely affect funding costs. The Shire manages this risk by borrowing long term and fixing the interest rate to the situation considered the most advantageous at the time of negotiation. The Shire does not consider there to be any interest rate risk in relation to borrowings. Details of interest rates applicable to each borrowing may be found at Note 27(a).

SHIRE OF AUGUSTA MARGARET RIVER
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FOR THE YEAR ENDED 30 JUNE 2022

22. FINANCIAL RISK MANAGEMENT (Continued)

(b) Credit risk

Trade and Other Receivables

The Shire's major receivables comprise rates annual charges and user fees and charges. The major risk associated with these receivables is credit risk – the risk that the debts may not be repaid. The Shire manages this risk by monitoring outstanding debt and employing debt recovery policies. It also encourages ratepayers to pay rates by the due date through incentives.

Credit risk on rates and annual charges is minimised by the ability of the Shire to recover these debts as a secured charge over the land, that is, the land can be sold to recover the debt. The Shire is able to charge interest on overdue rates and annual charges at higher than market rates, which further encourages payment.

The level of outstanding receivables is reported to Council monthly and benchmarks are set and monitored for acceptable collection performance.

The Shire applies the AASB 9 simplified approach to measuring expected credit losses using a lifetime expected loss allowance for all trade receivables. To measure the expected credit losses, rates receivable are separated from other trade receivables due to the difference in payment terms and security for rates receivable.

The expected loss rates are based on the payment profiles of rates and fees and charges over a period of 36 months before 1 July 2021 or 1 July 2022 respectively and the corresponding historical losses experienced within this period. Historical credit loss rates are adjusted to reflect current and forward-looking information on macroeconomic factors such as the ability of ratepayers and residents to settle the receivables. Housing prices and unemployment rates have been identified as the most relevant factor in repayment rates, and accordingly adjustments are made to the expected credit loss rate based on these factors.

The loss allowance as at 30 June 2022 and 30 June 2021 for rates receivable was determined as follows:

	Less than 1 year past due	More than 1 year past due	More than 2 years past due	More than 3 years past due	Total	Note
30 June 2022						
Rates receivable						
Expected credit loss	2.80%	5.73%	13.01%	13.37%		
Gross carrying amount	288,818	231,919	112,873	152,353	785,963	
Loss allowance	8,075	13,293	14,680	20,364	56,412	5
30 June 2021						
Rates receivable						
Expected credit loss	0.00%	0.00%	0.00%	0.00%		
Gross carrying amount	250,632	271,738	123,173	120,555	766,098	
Loss allowance	0	0	0	0	0	5

The loss allowance as at 30 June 2022 and 30 June 2021 was determined as follows for trade receivables.

	Less than 1 year past due	More than 30 days past due	More than 60 days past due	More than 90 days past due	Total	
30 June 2022						
Trade and other receivables						
Expected credit loss	0.00%	0.00%	0.00%	0.00%		
Gross carrying amount	1,045,908	39,877	1,907	35,831	1,123,523	
Loss allowance	0	0	0	0	0	5
30 June 2021						
Trade and other receivables						
Expected credit loss	0.00%	0.00%	0.00%	0.00%		
Gross carrying amount	72,885	26,933	17,423	42,494	159,735	
Loss allowance	0	0	0	0	0	5

SHIRE OF AUGUSTA MARGARET RIVER
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22. FINANCIAL RISK MANAGEMENT (Continued)

(b) Credit risk

The loss allowances for trade receivables and contract assets as at 30 June reconcile to the opening loss allowances as follows:

	Rates receivable		Trade and other receivables		Contract Assets	
	2022 Actual	2021 Actual	2022 Actual	2021 Actual	2022 Actual	2021 Actual
Opening loss allowance as at 1 July	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Increase in loss allowance recognised in profit or loss during the year	56,412	0	0	0	0	0
Closing loss allowance at 30 June	56,412	0	0	0	0	0

Trade receivables and contract assets are written off where there is no reasonable expectation of recovery. Indicators that there is no reasonable expectation of recovery include, amongst others, the failure of a debtor to engage in a repayment plan with the Shire, and a failure to make contractual payments for a period of greater than 120 days past due.

Impairment losses on trade receivables and contract assets are presented as net impairment losses within operating profit. Subsequent recoveries of amounts previously written off are credited against the same line item.

Contract Assets

The Shire's contract assets represent work completed, which have not been invoiced at year end. This is due to the Shire not having met all the performance obligations in the contract which give an unconditional right to receive consideration. The Shire applies the simplified approach to measure expected credit losses which uses a lifetime expected loss allowance for all contract assets. To measure the expected credit losses, contract assets have been grouped based on shared credit risk characteristics and the days past due. Contract assets have substantially the same risk characteristics as the trade receivables for the same types of contracts. The Shire has therefore concluded that the expected loss rates for trade receivables are a reasonable approximation of the loss rates for the contract assets.

SHIRE OF AUGUSTA MARGARET RIVER
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
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22. FINANCIAL RISK MANAGEMENT (Continued)

(c) Liquidity risk

Payables and borrowings

Payables and borrowings are both subject to liquidity risk – that is the risk that insufficient funds may be on hand to meet payment obligations as and when they fall due. The Shire manages this risk by monitoring its cash flow requirements and liquidity levels and maintaining an adequate cash buffer. Payment terms can be extended and overdraft facilities drawn upon if required and disclosed in Note 18(c).

The contractual undiscounted cash flows of the Shire's payables and borrowings are set out in the liquidity table below. Balances due within 12 months equal their carrying balances, as the impact of discounting is not significant.

	Due within 1 year	Due between 1 & 5 years	Due after 5 years	Total contractual cash flows	Carrying values
	\$	\$	\$	\$	\$
2022					
Trade and other payables	4,319,753	0	0	4,319,753	4,319,753
Borrowings	1,775,981	6,475,201	12,766,306	21,017,488	15,705,492
Contract liabilities	3,678,387	26,450	0	3,704,837	3,704,837
Lease liabilities	65,350	27,490	0	92,840	89,906
	9,839,471	6,529,141	12,766,306	29,134,918	23,819,988
2021					
Trade and other payables	3,584,171	0	0	3,584,171	3,584,171
Borrowings	1,192,192	4,354,695	4,987,161	10,534,048	8,537,314
Contract liabilities	3,343,180	26,450	0	3,369,630	3,369,630
Lease liabilities	65,939	46,305	0	112,244	108,542
	8,185,482	4,427,450	4,987,161	17,600,093	15,599,657

23. OTHER SIGNIFICANT ACCOUNTING POLICIES

a) Goods and services tax (GST)

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Taxation Office (ATO).

Receivables and payables are stated inclusive of GST receivable or payable. The net amount of GST recoverable from, or payable to, the ATO is included with receivables or payables in the statement of financial position.

Cash flows are presented on a gross basis. The GST components of cash flows arising from investing or financing activities which are recoverable from, or payable to, the ATO are presented as operating cash flows.

b) Current and non-current classification

The asset or liability is classified as current if it is expected to be settled within the next 12 months, being the Shire's operational cycle. In the case of liabilities where the Shire does not have the unconditional right to defer settlement beyond 12 months, such as vested long service leave, the liability is classified as current even if not expected to be settled within the next 12 months. Inventories held for trading are classified as current or non-current based on the Shire's intentions to release for sale.

c) Rounding off figures

All figures shown in this annual financial report, other than a rate in the dollar, are rounded to the nearest dollar. Amounts are presented in Australian Dollars.

d) Comparative figures

Where required, comparative figures have been adjusted to conform with changes in presentation for the current financial year.

When the Shire applies an accounting policy retrospectively, makes a retrospective restatement or reclassifies items in its financial statements that has a material effect on the statement of financial position, an additional (third) Statement of Financial Position as at the beginning of the preceding period in addition to the minimum comparative financial statements is presented.

e) Budget comparative figures

Unless otherwise stated, the budget comparative figures shown in this annual financial report relate to the original budget estimate for the relevant item of disclosure.

f) Superannuation

The Shire contributes to a number of Superannuation Funds on behalf of employees. All funds to which the Shire contributes are defined contribution plans.

g) Fair value of assets and liabilities

Fair value is the price that the Shire would receive to sell the asset or would have to pay to transfer a liability, in an orderly (i.e. unforced) transaction between independent, knowledgeable and willing market participants at the measurement date.

As fair value is a market-based measure, the closest equivalent observable market pricing information is used to determine fair value. Adjustments to market values may be made having regard to the characteristics of the specific asset or liability. The fair values of assets that are not traded in an active market are determined using one or more valuation techniques. These valuation techniques maximise, to the extent possible, the use of observable market data.

To the extent possible, market information is extracted from either the principal market for the asset or liability (i.e. the market with the greatest volume and level of activity for the asset or liability) or, in the absence of such a market, the most advantageous market available to the entity at the end of the reporting period (i.e. the market that maximises the receipts from the sale of the asset after taking into account transaction costs and transport costs).

For non-financial assets, the fair value measurement also takes into account a market participant's ability to use the asset in its highest and best use or to sell it to another market participant that would use the asset in its highest and best use.

h) Interest earnings

Interest income is calculated by applying the effective interest rate to the gross carrying amount of a financial asset measured at amortised cost except for financial assets that subsequently become credit-impaired. For credit-impaired financial assets the effective interest rate is applied to the net carrying amount of the financial asset (after deduction of the loss allowance).

i) Fair value hierarchy

AASB 13 requires the disclosure of fair value information by level of the fair value hierarchy, which categorises fair value measurement into one of three possible levels based on the lowest level that an input that is significant to the measurement can be categorised into as follows:

Level 1

Measurements based on quoted prices (unadjusted) in active markets for identical assets or liabilities that the entity can access at the measurement date.

Level 2

Measurements based on inputs other than quoted prices included in Level 1 that are observable for the asset or liability, either directly or indirectly.

Level 3

Measurements based on unobservable inputs for the asset or liability.

The fair values of assets and liabilities that are not traded in an active market are determined using one or more valuation techniques. These valuation techniques maximise, to the extent possible, the use of observable market data. If all significant inputs required to measure fair value are observable, the asset or liability is included in Level 2. If one or more significant inputs are not based on observable market data, the asset or liability is included in Level 3.

Valuation techniques

The Shire selects a valuation technique that is appropriate in the circumstances and for which sufficient data is available to measure fair value. The availability of sufficient and relevant data primarily depends on the specific characteristics of the asset or liability being measured. The valuation techniques selected by the Shire are consistent with one or more of the following valuation approaches:

Market approach

Valuation techniques that use prices and other relevant information generated by market transactions for identical or similar assets or liabilities.

Income approach

Valuation techniques that convert estimated future cash flows or income and expenses into a single discounted present value.

Cost approach

Valuation techniques that reflect the current replacement cost of the service capacity of an asset.

Each valuation technique requires inputs that reflect the assumptions that buyers and sellers would use when pricing the asset or liability, including assumptions about risks. When selecting a valuation technique, the Shire gives priority to those techniques that maximise the use of observable inputs and minimise the use of unobservable inputs. Inputs that are developed using market data (such as publicly available information on actual transactions) and reflect the assumptions that buyers and sellers would generally use when pricing the asset or liability are considered observable, whereas inputs for which market data is not available and therefore are developed using the best information available about such assumptions are considered unobservable.

j) Impairment of assets

In accordance with Australian Accounting Standards the Shire's cash generating non-specialised assets, other than inventories, are assessed at each reporting date to determine whether there is any indication they may be impaired.

Where such an indication exists, an impairment test is carried out on the asset by comparing the recoverable amount of the asset, being the higher of the asset's fair value less costs to sell and value in use, to the asset's carrying amount.

Any excess of the asset's carrying amount over its recoverable amount is recognised immediately in profit or loss, unless the asset is carried at a revalued amount in accordance with another Standard (e.g. AASB 116) whereby any impairment loss of a revalued asset is treated as a revaluation decrease in accordance with that other Standard.

For non-cash generating specialised assets that are measured under the revaluation model, such as roads, drains, public buildings and the like, no annual assessment of impairment is required. Rather AASB 116.31 applies and revaluations need only be made with sufficient regularity to ensure the carrying value does not differ materially from that which would be determined using fair value at the end of the reporting period.

k) Initial application of accounting standards

During the current year, no new or revised Australian Accounting Standards and Interpretations were compiled, became mandatory and were applicable to its operations.

New accounting standards for application in future years

The following new accounting standards will have application to local government in future years

- AASB 2020-1 Amendments to Australian Accounting Standards - Classification of Liabilities as Current or Non-current
- AASB 2020-3 Amendments to Australian Accounting Standards - Annual Improvements 2018-2020 and Other Amendments
- AASB 2021-2 Amendments to Australian Accounting Standards - Disclosure of Accounting Policies or Definition of Accounting Estimates
- AASB 2021-7 Amendments to Australian Accounting Standards – Effective Date of Amendments to AASB 10 and AASB 128 and Editorial Corrections

It is not expected these standards will have an impact on the financial report.

SHIRE OF AUGUSTA MARGARET RIVER
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2022

24. FUNCTION AND ACTIVITY

(a) Service objectives and descriptions

Shire operations as disclosed in this financial report encompass the following service orientated functions and activities.

Objective	Description
Governance To provide a decision making process for the efficient allocation of scarce resources.	Includes the activities of members of Council and the administrative support available to the Council for the provision of governance of the district. Other costs relate to the task of assisting elected members and ratepayers on matters which do not concern specific Council services.
General purpose funding To collect revenue to allow for the provision of services.	Rates, general purpose government grants and interest revenue.
Law, order, public safety To provide services to help ensure a safer and environmentally conscious community.	Supervision and enforcement of various local laws relating to fire prevention, animal control and other aspects of public safety including emergency services.
Health To provide an operational framework for environmental and community health.	Inspection of food outlets and their control, provision of meat inspection services, noise control and waste disposal compliance.
Education and welfare To provide services to disadvantaged persons, the elderly, children and youth.	Care of families and children, contributions to education and other welfare.
Housing To provide rental and staff housing.	Provision of staff and rental housing. However, the Shire has no housing of this nature.
Community amenities To provide services required by the community.	Rubbish collection and disposal services, recycling, septic tank inspection services, environmental protection initiatives, administration of town planning and regional development services and the operation of other community amenities.
Recreation and culture To establish and effectively manage infrastructure and resources which will help the social wellbeing of the community.	Provision and maintenance of public halls, civic centres, aquatic centres, recreation centres and various sporting facilities. Provision and maintenance of parks, gardens, reserves and playgrounds. Operation and support of libraries, the HEART, museum and other cultural facilities.
Transport To promote safe, effective and efficient transport services to the community.	Construction and maintenance of roads, streets, footpaths, depots, cycle ways, parking facilities and traffic control. Cleaning of streets and maintenance of street trees, street lighting, etc.
Economic services To help promote the shire and its economic wellbeing.	Tourism and area promotion including the maintenance and operation of caravan parks and a camping ground. Provision of rural services including weed control, vermin control and standpipes.
Other property and services To monitor and control the Shire's overheads operating accounts.	Plant repair and operation costs and engineering operation costs.

SHIRE OF AUGUSTA MARGARET RIVER
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2022

24. FUNCTION AND ACTIVITY (Continued)

(b) Income and expenses

Income excluding grants, subsidies and contributions

	2022 Actual	2022 Budget	2021 Actual
	\$	\$	\$
Governance	255,045	211,650	254,144
General purpose funding	24,042,563	24,009,856	22,974,020
Law, order, public safety	240,164	140,300	184,671
Health	153,895	135,650	96,759
Education and welfare	318,001	406,800	379,875
Community amenities	5,984,649	5,361,597	5,766,065
Recreation and culture	1,298,137	1,282,459	1,277,623
Transport	241,390	92,355	141,924
Economic services	3,140,354	2,792,000	2,821,904
Other property and services	130,179	0	0

Grants, subsidies and contributions

Governance	260,854	253,000	93,417
General purpose funding	2,446,067	789,020	1,583,197
Law, order, public safety	982,067	971,655	1,076,902
Education and welfare	44,143	6,000	33,535
Community amenities	701,494	308,493	589,085
Recreation and culture	731,525	769,679	283,820
Transport	10,833,676	10,583,734	10,440,809
Economic services	43,176	0	450
Other property and services	63,239	20,000	8,471

Total Income

Expenses

Governance	(7,917,418)	(8,492,758)	(7,795,149)
General purpose funding	(1,081,974)	(1,066,915)	(475,762)
Law, order, public safety	(2,381,070)	(2,494,742)	(2,169,867)
Health	(571,003)	(649,673)	(574,154)
Education and welfare	(440,716)	(404,897)	(485,404)
Community amenities	(5,555,433)	(6,131,043)	(5,512,722)
Recreation and culture	(10,849,039)	(10,467,246)	(10,083,664)
Transport	(12,122,583)	(11,263,998)	(12,244,153)
Economic services	(1,539,986)	(1,799,186)	(1,803,455)
Other property and services	(540,622)	(19,895)	(82,952)

Total expenses

Net result for the period

	8,910,774	5,343,895	6,779,389
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SHIRE OF AUGUSTA MARGARET RIVER
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2022

24. FUNCTION AND ACTIVITY (Continued)

(c) Fees and Charges

	2022 Actual	2022 Budget	2021 Actual
	\$	\$	\$
Governance	246,751	204,550	235,107
General purpose funding	289,207	270,292	255,331
Law, order, public safety	240,164	140,300	184,671
Health	153,895	135,650	96,759
Education and welfare	318,001	406,800	379,875
Community amenities	5,984,649	5,361,597	5,627,791
Recreation and culture	1,298,050	1,282,159	1,276,227
Transport	185,669	68,500	59,735
Economic services	3,058,245	2,761,000	2,701,486
	11,774,631	10,630,848	10,816,982

(d) Total Assets

	2022	2021
	\$	\$
Governance	31,807,701	20,513,868
General purpose funding	5,647,017	4,824,497
Law, order, public safety	2,858,031	3,442,382
Health	47,536	51,314
Education and welfare	1,433,961	1,434,903
Community amenities	27,127,526	26,888,284
Recreation and culture	72,482,407	74,586,831
Transport	360,271,104	352,595,394
Economic services	10,534,029	10,660,042
	512,209,312	494,997,515

SHIRE OF AUGUSTA MARGARET RIVER
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2022

25. RATING INFORMATION

(a) General Rates

RATE TYPE	Rate Description	Basis of valuation	Rate in \$	Number of Properties	2021/22		2021/22		2021/22		2021/22		2021/22		2021/22		2021/22	
					Actual	Rateable Value *	Actual	Rate	Actual	Interim Rates	Actual	Back Rates	Actual	Interim Rates	Actual	Back Rates	Actual	Total Revenue
	Residential GRV	Gross rental valuation	0.109733	5,153	86,591,823	\$	9,501,980	\$	31,337	9,343		9,542,660	\$					
	Residential GRV Vacant	Gross rental valuation	0.210211	220	2,984,400		627,354		85,655	2,012		715,021						
	Rural Residential GRV	Gross rental valuation	0.105116	693	14,314,092		1,504,640		5,657	(2,503)		1,507,794						
	Rural Residential GRV Vacant	Gross rental valuation	0.204612	132	1,589,470		325,225		5,903	1,061		332,189						
	Commercial, Industrial & Tourism	Gross rental valuation	0.129976	1,282	42,964,044		5,584,294		(6,633)	(575)		5,577,086						
	Rural Strata Titled Vineyard	Unimproved valuation	0.004799	0	0		0		0	0		0						
	UV Rural	Unimproved valuation	0.004799	753	508,548,860		2,440,526		5,726	(990)		2,445,262						
	UV 1 (one non rural use)	Unimproved valuation	0.005998	109	74,235,000		445,262		365	0		445,627						
	UV 2 (two non rural uses)	Unimproved valuation	0.007198	20	12,395,000		89,219		3,311	0		92,530						
	UV 3 (over two non rural uses)	Unimproved valuation	0.008398	14	13,062,000		109,695		0	0		109,695						
	UV Conservation	Unimproved valuation	0.00469	76	60,280,000		282,713		10,712	773		294,198						
	Sub-Total			8,452	816,964,689		20,910,908		142,033	9,121		21,062,062						
	Minimum payment																	
	Residential GRV	Gross rental valuation	1.362	387	4,077,029		527,094		0	0		527,094						
	Residential GRV Vacant	Gross rental valuation	1.498	620	2,910,880		928,760		0	0		928,760						
	Rural Residential GRV	Gross rental valuation	1.658	145	2,040,458		240,410		0	0		240,410						
	Rural Residential GRV Vacant	Gross rental valuation	1.824	34	244,860		62,016		0	0		62,016						
	Commercial, Industrial & Tourism	Gross rental valuation	1.463	188	1,499,633		275,044		0	0		275,044						
	Rural Strata Titled Vineyard	Unimproved valuation	897	37	1,767,599		33,189		0	0		33,189						
	UV Rural	Unimproved valuation	1,528	173	40,867,299		264,344		0	0		264,344						
	UV 1 (one non rural use)	Unimproved valuation	1,910	21	5,506,000		40,110		0	0		40,110						
	UV 2 (two non rural uses)	Unimproved valuation	2,292	4	1,152,000		9,168		0	0		9,168						
	UV 3 (over two non rural uses)	Unimproved valuation	2,674	1	177,000		2,674		0	0		2,674						
	UV Conservation	Unimproved valuation	1,470	14	3,312,000		20,580		0	0		20,580						
	Sub-Total			1,624	63,554,758		2,403,389		0	0		2,403,389						
				10,076	880,519,447		23,314,297		142,033	9,121		23,465,451						
	Concessions on general rates (Refer note 25(c))																	
	Rates written off																	
	Total amount raised from general rates																	
	Prepaid Rates																	
	Totals																	

The entire balance of rates revenue has been recognised at a point in time in accordance with AASB 1058 Income for not-for-profit entities.

SHIRE OF AUGUSTA MARGARET RIVER
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2022

25. RATING INFORMATION (Continued)

(b) Service Charges

Service Charges	Amount of Charge \$	2021/22				2021/22				2021/22				2020/21 Total Actual Revenue
		2021/22 Actual Revenue Raised \$	2021/22 Actual Charges Applied to Costs \$	2021/22 Actual Charges Set Aside to Reserve \$	2021/22 Actual Reserve Applied to Costs \$	2021/22 Budget Revenue \$	2021/22 Budget Charges Applied to Costs \$	2021/22 Budget Charges Set Aside to Reserve \$	2021/22 Budget Reserve Applied to Costs \$	2021/22 Budget Revenue \$	2021/22 Budget Charges Set Aside to Reserve \$	2021/22 Budget Reserve Applied to Costs \$	2021/22 Budget Reserve Applied to Costs \$	
Cowaramup Underground Power	333	4,000	4,000	0	0	0	0	0	0	0	0	0	0	4,000
		4,000	4,000	0	0	0	0	0	0	0	0	0	0	4,000
Nature of the Service Charge														
Cowaramup Underground Power		Objects of the Charge				Reasons for the Charge				Area/Properties Charge Imposed				
		Properties in the defined area are charged an equal annual amount for 10 years from 2011-12.				To recover the costs of the service from the rateable properties benefiting from the improved service.				12 rateable properties located on Bussell Hwy between Peake Street and 30 metres south of Bottrill Street.				

SHIRE OF AUGUSTA MARGARET RIVER
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2022

25. RATING INFORMATION (Continued)

(c) Waivers or Concessions

Rate or Fee and Charge to which the Waiver or Concession is Granted	Type	Waiver/Concession	Discount %	Discount \$	2022 Actual \$	2022 Budget \$	2021 Actual \$
Residential rate	Rate	Concession	100.00%		2,724	2,724	2,670
Commercial rate	Rate	Concession	50.00%		2,177	2,177	2,135
Residential rate	Rate	Concession	100.00%		1,541	1,541	1,521
Rural rate	Rate	Concession	100.00%		0	0	2,500
Commercial rate	Rate	Concession	100.00%		8,838	8,838	0
					15,280	15,280	8,826
Total discounts/concessions (Note 25)							
					15,280	15,280	8,826
Rate or Fee and Charge to which the Waiver or Concession is Granted	Circumstances in which the Waiver or Concession is Granted and to whom it was available			Objects of the Waiver or Concession	Reasons for the Waiver or Concession		
Residential rate	A full concession of the minimum payment for residential properties is provided for 2 properties owned by the Riverslea Community Group and Brookfield Estate Pty Ltd and used as the location of satellite facilities for providing television broadcasting services.			To acknowledge the role these properties play in providing services to the community.	To ensure the community is not disadvantaged by not being able to receive television services.		
Commercial rate	A 50% concession of the property rates for the Augusta Golf Club.			To provide some financial assistance for this not for profit organisation.	To assist the financial operation and sustainability of this not for profit organisation.		
Residential rate	A property on the railway reserve that may have some heritage value is leased by the State to a private landowner who is responsible for the property rates.			To provide financial assistance to the landowner.	Council are considering the merits of acquiring the property and do not want the landowner to dispose of the property or to be out of pocket while this process occurs.		
Commercial rate	Carpark at 3 Charles West Avenue is privately owned and made available for community use.			To provide financial assistance to the owner and ensure continued community use of the privately owned carpark.	To ensure the continued availability of the carpark for the use of the community.		

SHIRE OF AUGUSTA MARGARET RIVER
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2022

25. RATING INFORMATION (Continued)

(d) Interest Charges & Instalments

Instalment Options	Date Due	Instalment Plan Admin Charge	Instalment Plan Interest Rate	Unpaid Rates Interest Rate
		\$	%	%
Option One				
Single full payment	16/09/2021			7.00%
Option Two				
First instalment	16/09/2021	0.0	3.00%	7.00%
Second instalment	18/11/2021	8.0	3.00%	7.00%
Third instalment	20/01/2022	8.0	3.00%	7.00%
Fourth instalment	24/03/2022	8.0	3.00%	7.00%

	2022 Actual	2022 Budget	2021 Actual
	\$	\$	\$
Interest on unpaid rates	76,652	80,000	82,304
Interest on instalment plan	77,872	75,000	76,229
Charges on instalment plan	79,480	75,000	78,768
Pensioner Deferred Interest	611	500	379
ESL Penalty Interest	2,405	0	3,542
	237,020	230,500	241,222

SHIRE OF AUGUSTA MARGARET RIVER
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2022

26. RATE SETTING STATEMENT INFORMATION

		2021/22 Budget (30 June 2022)	2020/21 (30 June 2021)
	Note	2021/22 (30 June 2022) Carried Forward)	2020/21 (30 June 2021) Carried Forward)
		\$	\$
(a) Non-cash amounts excluded from operating activities			
The following non-cash revenue or expenditure has been excluded from amounts attributable to operating activities within the Rate Setting Statement in accordance with <i>Financial Management Regulation 32</i> .			
Adjustments to operating activities			
Less: Profit on asset disposals	10(c)	(185,900)	(77,501)
Less: Movement in liabilities associated with restricted cash		0	(3,336,987)
Add: Loss on disposal of assets	10(c)	1,167,319	1,682,770
Add: Depreciation	10(a)	10,654,387	10,276,744
Non-cash movements in non-current assets and liabilities:			
Movement in pensioner deferred rates (non-current)		(9,839)	(15,803)
Movement in employee benefit provisions (non-current)		(66,854)	41,120
Movement in other provisions (non-current)		281,016	(237,100)
Movement in other financial assets (non-current)		0	(14,955)
Non-cash amounts excluded from operating activities		11,840,129	8,318,288
(b) Surplus/(deficit) after imposition of general rates			
The following current assets and liabilities have been excluded from the net current assets used in the Rate Setting Statement in accordance with <i>Financial Management Regulation 32</i> to agree to the surplus/(deficit) after imposition of general rates.			
Adjustments to net current assets			
Less: Reserve accounts	28	(25,378,153)	(14,466,079)
Less: Financial assets at amortised cost - self supporting loans	4(a)	(29,628)	(19,628)
Add: Current liabilities not expected to be cleared at end of year			
- Current portion of borrowings	14	1,138,727	833,411
- Current portion of contract liability held in reserve		1,172,873	1,232,205
- Current portion of lease liabilities	11(b)	63,591	63,591
- Current portion of other provisions		500,000	500,000
- Leave component backed by cash reserve		374,023	372,092
- Leave component not required to be funded		815,686	753,289
Total adjustments to net current assets		(21,342,881)	(10,731,119)
Net current assets used in the Rate Setting Statement			
Total current assets		37,990,300	24,899,943
Less: Total current liabilities		(12,145,465)	(10,701,852)
Less: Total adjustments to net current assets		(21,342,881)	(10,731,119)
Net current assets used in the Rate Setting Statement		4,501,954	3,466,972

SHIRE OF AUGUSTA MARGARET RIVER
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2022

27. BORROWING AND LEASE LIABILITIES

(a) Borrowings

Purpose	Note	Actual				Budget			
		Principal		Principal at 30 June 2021		Principal		Principal at 30 June 2022	
		Principal at 1 July 2020	New Loans During 2020-21			Repayments During 2021-22	New Loans During 2021-22		
		\$	\$	\$		\$	\$	\$	\$
Civic and Administration Building	191	5,144,374	0	(337,101)	4,807,273	0	4,807,273	4,452,473	4,452,473
Aquatic Centre	164	24,611	0	(24,611)	0	0	0	0	0
Cowaramup Recreation Centre	174	146,959	0	(35,854)	111,105	0	111,105	(38,190)	72,915
MR Recreation Centre Stage 1	187	176,111	0	(39,754)	136,357	0	136,357	(42,477)	93,880
Cultural Centre Redevelopment	192	984,194	0	(60,983)	923,211	0	923,211	(63,133)	860,078
Margaret River Youth Precinct	193	271,957	0	(32,870)	239,087	0	239,087	(33,857)	205,230
Asbestos Removal & Reinstatement	194	824,653	0	(91,955)	732,698	0	732,698	(94,933)	637,765
Cultural Centre Redevelopment	195	480,491	0	(27,459)	453,032	0	453,032	(28,391)	404,641
Building Projects	196	0	810,000	0	810,000	0	810,000	(75,821)	734,179
173 & 173A, Augusta Rural Transaction Centre	173	226,662	0	(53,422)	173,240	0	173,240	(56,908)	116,332
179, Gnarabup Café	179	124,680	0	(28,272)	96,408	0	96,408	(30,122)	66,286
181, Gnarabup Café	181	87,304	0	(12,401)	74,903	0	74,903	(13,190)	61,713
Aquatic Centre Renewal	197	0	0	0	0	8,000,000	8,000,000	0	8,000,000
Total Borrowings		8,471,996	810,000	(744,682)	8,537,314	(831,822)	8,537,314	15,705,492	8,353,903

All loan repayments were financed by general purpose revenue.

Borrowing Interest Repayments

Purpose	Note	Function and activity	Loan Number	Institution	Interest Rate	Actual for year ending 30 June 2022	Budget for year ending 30 June 2022	Actual for year ending 30 June 2021
						\$	\$	\$
Civic and Administration Building	191	Governance	191	WATC*	5.15%	(240,746)	(240,795)	(292,927)
Aquatic Centre	164	Recreation and culture	164	WATC*	7.05%	0	0	(73)
Cowaramup Recreation Centre	174	Recreation and culture	174	WATC*	6.36%	(5,850)	(6,167)	(9,076)
MR Recreation Centre Stage 1	187	Recreation and culture	187	WATC*	6.68%	(7,936)	(8,059)	(11,906)
Cultural Centre Redevelopment	192	Recreation and culture	192	WATC*	3.48%	(31,035)	(31,310)	(39,874)
Margaret River Youth Precinct	193	Recreation and culture	193	WATC*	2.97%	(6,617)	(6,726)	(9,401)
Asbestos Removal & Reinstatement	194	Recreation and culture	194	WATC*	3.20%	(21,697)	(22,315)	(30,100)
Cultural Centre Redevelopment	195	Recreation and culture	195	WATC*	3.58%	(14,083)	(14,152)	(18,154)
Building Projects	196	Recreation and culture	196	WATC*	1.45%	(11,154)	(7,810)	(3,061)
173 & 173A, Augusta Rural Transaction Centre	173	Economic services	173	WATC*	6.36%	(9,336)	(9,701)	(14,209)
179, Gnarabup Café	179	Economic services	179	WATC*	6.39%	(5,322)	(5,448)	(7,941)
181, Gnarabup Café	181	Economic services	181	WATC*	6.22%	(4,282)	(4,355)	(5,687)
Aquatic Centre Renewal	197	Recreation and culture	197	WATC*	3.97%	(30,171)	0	0
Total Interest Repayments	2(b)					(388,229)	(356,838)	(442,409)

SHIRE OF AUGUSTA MARGARET RIVER
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2022

27. BORROWING AND LEASE LIABILITIES (Continued)

(b) New Borrowings - 2021/22

Particulars/Purpose	Institution	Loan Type	Term Years	Interest Rate %	Amount Borrowed		Amount (Used)		Total Interest & Charges \$	Actual Balance Unspent \$
					2022 Actual \$	2022 Budget \$	2022 Actual \$	2022 Budget \$		
Aquatic Centre Renewal	WATC*	Debenture	20	3.97%	8,000,000	650,000	0	0	317,600	8,000,000
					8,000,000	650,000	0	0	317,600	8,000,000

* WA Treasury Corporation

(c) Unspent Borrowings

Particulars	Institution	Date Borrowed	Unspent Balance 1 July 2021 \$	Borrowed During Year \$	Expended During Year \$	Unspent Balance 30 June 2022 \$
Asbestos removal and reinstatement	WATC*	18/04/2018	60,672	0	(60,672)	0
Aquatic Centre Renewal	WATC*	26/05/2022	0	8,000,000	0	8,000,000
			60,672	8,000,000	(60,672)	8,000,000

* WA Treasury Corporation

SHIRE OF AUGUSTA MARGARET RIVER
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2022

27. BORROWING AND LEASE LIABILITIES (Continued)

(c) Lease Liabilities

Purpose	Note	Actual				Budget			
		Principal Repayments		Actual Lease Termination		Principal Repayments		New Leases	
		Principal at 1 July 2020	New Leases During 2020-21	Repayments During 2020-21	Principal at 30 June 2021	New Leases During 2021-22	Repayments During 2021-22	Principal at 1 July 2021	New Leases During 2021-22
		\$	\$	\$	\$	\$	\$	\$	\$
Postage Meter		14,979	0	(1,411)	0	0	0	15,378	0
A0 Printer/Plotter		44,208	0	(9,118)	35,090	0	(9,423)	34,992	0
Postage Meter		0	33,110	(4,629)	28,481	0	(5,729)	22,752	0
Konica Minolta Printer		0	0	0	0	0	0	(2,382)	0
Konica Minolta Printers		0	0	0	0	0	0	(2,382)	0
CESM Ute		22,331	0	(16,952)	5,379	0	(5,379)	5,362	0
CESM Ute (replacement)		0	0	0	0	0	(10,478)	16,570	0
CESM Ute POD		21,271	0	(4,652)	16,619	45,948	(10,602)	0	0
CAT Wheel Loader 924K		56,952	0	(33,979)	22,973	0	(22,973)	(34,015)	0
Total Lease Liabilities	11(b)	159,741	33,110	(70,741)	108,542	45,948	(64,584)	33,523	0

Lease Interest Repayments

Purpose	Note	Function and activity	Lease Number	Institution	Interest Rate	Actual for year ending 30 June 2022		Budget for year ending 30 June 2022		Actual for year ending 30 June 2021		Lease Term	
						\$		\$		\$			
						30 June 2022	30 June 2022	30 June 2022	30 June 2022	2021			
Postage Meter		Governance	ID-04644	Pitney Bowes	3.30%	0	(138)	0	(123)			60 months	
A0 Printer/Plotter		Governance	00014414	CSG Finance	3.30%	(1,016)	(1,016)	(1,322)	(1,322)			72 months	
Postage Meter		Governance	ID-05565003	Pitney Bowes	1.50%	(290)	0	(388)	(388)			66 months	
Konica Minolta Printer		Governance	120-0208	De Lange	1.70%	0	(81)	0	0			60 months	
Konica Minolta Printers		Governance	052-0035	3E Advantage	1.70%	0	(81)	0	0			36 months	
CESM Ute		Law, order, public safety	312334	SG Fleet	3.10%	(33)	(33)	(453)	(453)			36 months	
CESM Ute (replacement)		Law, order, public safety	923351	SG Fleet	3.10%	(408)	0	0	0			36 months	
CESM Ute POD		Law, order, public safety	923350	SG Fleet	3.40%	(494)	(491)	(651)	(651)			72 months	
CAT Wheel Loader 924K		Transport	312334	SG Fleet	1.70%	(3,024)	(147)	(700)	(700)			24 months	
Total Interest Repayments	2(b)					(5,265)	(1,987)	(3,637)	(3,637)				

SHIRE OF AUGUSTA MARGARET RIVER
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2022

28. RESERVE ACCOUNTS

	2022				2022				2022				2021			
	Actual	Transfer to	Actual	Transfer (from)	Actual	Transfer to	Budget	Budget	Actual	Transfer to	Budget	Closing	Actual	Transfer (from)	Actual	Closing
	Opening	Balance	Balance	Balance	Opening	Balance	Balance	Balance	Opening	Balance	Balance	Balance	Opening	Balance	Balance	Balance
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Restricted by legislation/agreement																
(a) Infrastructure Contributions Reserve	715,904	74,416	(3,656)		786,664		694,580	3,500			(9,800)	688,280	623,390	103,014	(10,500)	715,904
(b) Developer Contributions Reserve	1,118,665	534,763	(444,576)		1,208,852		1,114,165	205,500			(291,025)	1,028,640	1,456,064	440,126	(777,525)	1,118,665
(c) Public Open Space	0	0	0		0		0	0			0	0	92,978	545	(93,523)	0
(d) Cash in Lieu POS Blackwood Ave Reserve	68,500	354	0		68,854		69,774	500			0	70,274	0	68,500	0	68,500
(e) Cash in Lieu POS Cowaramup Reserve	69,774	363	0		70,137		68,500	500			0	69,000	0	69,774	0	69,774
	1,972,843	609,896	(448,232)		2,134,507		1,947,019	210,000			(300,825)	1,856,194	2,172,432	681,959	(881,548)	1,972,843
Restricted by council																
(f) Staff Leave reserve	372,092	1,931	0		374,023		372,092	2,000			0	374,092	369,811	2,281	0	372,092
(g) Margaret River CBS Redevelopment Reserve	0	0	0		0		0	0			0	0	4,422,565	19,742	(4,442,307)	0
(h) Caravan Park Upgrade Reserve	667,055	703,486	0		1,370,541		718,055	3,500			(600,000)	121,555	1,256,964	107,091	(697,000)	667,055
(i) Limesand Pits Reserve	66,401	345	0		66,746		66,401	500			0	66,901	65,992	409	0	66,401
(j) Cemeteries Reserve	11,241	24,800	0		36,041		11,241	0			0	11,241	11,170	71	0	11,241
(k) Community Loan Reserve	234,611	20,844	(50,000)		205,455		234,611	20,628			(50,000)	205,239	213,664	20,947	0	234,611
(l) Cedarvale Reserve	239,945	0	(10,597)		229,348		239,945	0			(239,797)	148	238,474	1,471	0	239,945
(m) Waste Management Reserve	5,869,055	880,508	0		6,749,563		5,878,438	408,000			(650,000)	5,636,438	6,939,590	275,144	(1,345,679)	5,869,055
(n) Parking Reserve	89,945	465	0		90,410		89,945	500			0	90,445	89,395	550	0	89,945
(o) Biodiversity Reserve	147,907	765	0		148,672		147,907	500			0	148,407	195,105	1,202	(48,400)	147,907
(p) Community Facilities Reserve	444,729	2,307	(50,000)		397,036		394,728	2,000			(100,000)	296,728	116,475	344,254	(16,000)	444,729
(q) Plant Reserve	746,457	66,499	0		812,956		951,778	146,324			(410,000)	688,102	960,534	155,923	(370,000)	746,457
(r) Cowaramup Reserve (was Affordable Housing)	64,121	438,032	(5,007)		497,146		64,121	200,500			(62,000)	202,621	63,731	390	0	64,121
(s) Gravel Pits Reserve	653,844	3,390	(310,359)		346,875		653,845	3,500			(304,000)	353,345	689,590	4,254	(40,000)	653,844
(t) Self Insurance Reserve	111,555	12,581	(90,506)		33,630		111,555	500			(17,004)	95,051	181,183	1,051	(70,679)	111,555
(u) Recreation Centres Reserve	23,360	746	0		24,106		24,060	1,500			0	25,560	22,124	1,236	0	23,360
(v) Old Settlement Reserve	128,179	36,519	0		164,698		128,179	35,500			0	163,679	92,808	35,371	0	128,179
(w) Community Grants Reserve	23,540	0	0		23,540		23,540	0			0	23,540	23,392	148	0	23,540
(x) Emergency Services Reserve	160,156	829	0		160,985		160,156	1,000			0	161,156	159,176	980	0	160,156
(y) Augusta Revitalisation Reserve	224,471	1,164	0		225,635		224,471	1,000			(100,000)	125,471	223,094	1,377	0	224,471
(z) Youth Facilities Reserve	35,371	16,484	(6,445)		45,410		35,371	15,600			0	50,971	20,371	15,000	0	35,371
(l) Gloucester Park Reserve	153,423	244,794	(394,000)		4,217		153,423	245,000			(394,000)	4,423	152,484	939	0	153,423
(l) Roads Reserve	500,000	502,737	0		1,002,737		450,000	1,500			0	451,500	1,000,000	300,000	(800,000)	500,000
(l) Emergency Disaster Relief Reserve	1,425,778	6,647	(715,179)		717,246		1,425,778	7,000			(700,000)	732,778	1,695,393	0	(269,615)	1,425,778
(~) Legal/Risk Reserve	100,000	517	(28,107)		72,410		100,000	500			(25,000)	75,500	100,000	0	0	100,000
(.) ICT Reserve	0	950,000	(5,780)		944,220		0	700,000			(115,030)	584,970	0	0	0	0
(€) Asset Renewal Reserve	0	8,500,000	0		8,500,000		0	0			0	0	0	0	0	0
	12,493,236	12,416,390	(1,665,980)		23,243,646		12,659,640	1,797,052			(3,766,831)	10,689,861	19,303,085	1,289,831	(8,099,680)	12,493,236
	14,466,079	13,026,286	(2,114,212)		25,378,153		14,606,659	2,007,052			(4,067,656)	12,546,055	21,475,517	1,971,790	(8,981,228)	14,466,079

All reserves are supported by cash and cash equivalents and financial assets at amortised cost and are restricted within equity as Reserves - cash/financial assets backed.

28. RESERVE ACCOUNTS (Continued)

In accordance with Council resolutions or adopted budget in relation to each reserve account, the purpose for which the reserves are set aside and their anticipated date of use are as follows:

	Name of Reserve	Anticipated date of use	Purpose of the reserve
(a)	Infrastructure Contributions Reserve	Ongoing	To be used to fund future road and drainage maintenance and construction requirements.
(b)	Developer Contributions Reserve	Ongoing	Funds received and used in accordance with the Developer Contributions Plan.
(d)	Cash in Lieu POS Blackwood Ave Reserve	Ongoing	To be used as per the conditions of the subdivision.
(e)	Cash in Lieu POS Cowaramup Reserve	Ongoing	To be used as per the conditions of the subdivision.
(f)	Staff Leave reserve	Ongoing	To be used to fund annual and long service leave requirements.
(h)	Caravan Park Upgrade Reserve	Ongoing	To be used for the upgrading of Caravan Parks and Camping Grounds.
(i)	Limesand Pits Reserve	Ongoing	Rehabilitation and development of the Boranup, Redgate and any other Shire limesand pits.
(j)	Cemeteries Reserve	Ongoing	To be used for the upgrade of Cemeteries.
(k)	Community Loan Reserve	Ongoing	Interest free funding for eligible groups associated with sporting and cultural activities.
(l)	Cedarvale Reserve	Ongoing	To meet obligations in respect of the Cedarvale agreement for the Gnarabup site and future foreshore rehabilitation at Prevelly and Gnarabup.
(m)	Waste Management Reserve	Ongoing	To fund future waste facility and plant requirements.
(n)	Parking Reserve	Ongoing	To be used to fund future car parking requirements.
(o)	Biodiversity Reserve	Ongoing	To be used for the funding of biodiversity initiatives.
(p)	Community Facilities Reserve	Ongoing	To be used for the construction and major maintenance of community buildings and facilities.
(q)	Plant Reserve	Ongoing	To be used for the purchase of plant, vehicles and equipment.
(r)	Cowaramup Reserve (was Affordable Housing)	Ongoing	Infrastructure and capital improvements within the Cowaramup townsite and area covered by the West Cowaramup townsite strategy.
(s)	Gravel Pits Reserve	Ongoing	Rehabilitation and development of the Shire's gravel and other related resource reserves.
(t)	Self Insurance Reserve	Ongoing	To fund self insurance, workers compensation performance risk, risk management and other related employee and organisational activities.
(u)	Recreation Centres Reserve	Ongoing	Income from advertising signs is reserved for future improvements to facilities.
(v)	Old Settlement Reserve	Ongoing	Income from the lease of the Old Settlement site is reserved for future improvements to facilities.
(w)	Community Grants Reserve	Ongoing	Funds received from sale of special services vehicle registration plates and other initiatives are provided as community grants.
(x)	Emergency Services Reserve	Ongoing	To be used to support the provision of emergency services in the Shire.
(y)	Augusta Revitalisation Reserve	Ongoing	To be used for funding capital projects in Augusta.
(z)	Youth Facilities Reserve	Ongoing	To be used to renew and develop youth facilities in the Shire.
(f)	Gloucester Park Reserve	Ongoing	To be used for development of Gloucester Park.
(l)	Roads Reserve	Ongoing	To be used to renew and upgrade roads in the Shire.
(l)	Emergency Disaster Relief Reserve	Ongoing	To provide funds for the Shire and community to respond to emergency events.
(~)	Legal/Risk Reserve	Ongoing	To assist with legal and risk matters.
()	ICT Reserve	Ongoing	To provide funds for the replacement and upgrade of ICT software and hardware systems.
(€)	Asset Renewal Reserve	Ongoing	To provide funds for the renewal of the Shire's building and infrastructure assets.

SHIRE OF AUGUSTA MARGARET RIVER
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2022

29. TRUST FUNDS

Funds held at balance date which are required to be held in trust and which are not included in the financial statements are as follows:

	1 July 2021	Amounts Received	Amounts Paid	30 June 2022
	\$	\$	\$	\$
Public Open Space	153,000	0	0	153,000
	153,000	0	0	153,000



Auditor General

INDEPENDENT AUDITOR'S REPORT 2022 Shire of Augusta-Margaret River

To the Councillors of the Shire of Augusta-Margaret River

Opinion

I have audited the financial report of the Shire of Augusta-Margaret River (Shire) which comprises:

- the Statement of Financial Position at 30 June 2022, the Statement of Comprehensive Income by Nature or Type, Statement of Changes in Equity, Statement of Cash Flows and Rate Setting Statement for the year then ended
- Notes comprising a summary of significant accounting policies and other explanatory information.

In my opinion, the financial report is:

- based on proper accounts and records
- presents fairly, in all material respects, the results of the operations of the Shire for the year ended 30 June 2022 and its financial position at the end of that period
- in accordance with the *Local Government Act 1995* (the Act) and, to the extent that they are not inconsistent with the Act, Australian Accounting Standards.

Basis for opinion

I conducted my audit in accordance with Australian Auditing Standards. My responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial report section below.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

Other information

The Chief Executive Officer (CEO) is responsible for the preparation and the Council for overseeing the other information. The other information is the information in the entity's annual report for the year ended 30 June 2022, but not the financial report and my auditor's report.

My opinion on the financial report does not cover the other information and, accordingly, I do not express any form of assurance conclusion thereon.

In connection with my audit of the financial report, my responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or my knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work I have performed, I conclude that there is a material misstatement of this other information, I am required to report that fact. I did not receive the other information prior to the date of this auditor's report. When I do receive it, I will read it and if I conclude that there is a material misstatement in this information, I am required to communicate the matter to the CEO and Council and request them to correct the misstated information. If the misstated information is not corrected, I may need to retract this auditor's report and re-issue an amended report.

Responsibilities of the Chief Executive Officer and Council for the financial report

The Chief Executive Officer of the Shire is responsible for:

- preparation and fair presentation of the financial report in accordance with the requirements of the Act, the Regulations and Australian Accounting Standards
- managing internal control as required by the CEO to ensure the financial report is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the CEO is responsible for:

- assessing the Shire's ability to continue as a going concern
- disclosing, as applicable, matters related to going concern
- using the going concern basis of accounting unless the State Government has made decisions affecting the continued existence of the Shire.

The Council is responsible for overseeing the Shire's financial reporting process.

Auditor's responsibilities for the audit of the financial report

As required by the *Auditor General Act 2006*, my responsibility is to express an opinion on the financial report. The objectives of my audit are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with Australian Auditing Standards will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial report. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations or the override of internal control.

A further description of my responsibilities for the audit of the financial report is located on the Auditing and Assurance Standards Board website. This description forms part of my auditor's report and can be found at https://www.auasb.gov.au/auditors_responsibilities/ar4.pdf.

My independence and quality control relating to the report on the financial report

I have complied with the independence requirements of the *Auditor General Act 2006* and the relevant ethical requirements relating to assurance engagements. In accordance with ASQC 1 *Quality Control for Firms that Perform Audits and Reviews of Financial Reports and Other Financial Information, and Other Assurance Engagements*, the Office of the Auditor General maintains a comprehensive system of quality control including documented policies and procedures regarding compliance with ethical requirements, professional standards and applicable legal and regulatory requirements.

Matters relating to the electronic publication of the audited financial report

This auditor's report relates to the financial report of the Shire of Augusta-Margaret River for the year ended 30 June 2022 included in the annual report on the Shire's website. The Shire's management is responsible for the integrity of the Shire's website. This audit does not provide assurance on the integrity of the Shire's website. The auditor's report refers only to the financial report. It does not provide an opinion on any other information which may have been hyperlinked to/from the annual report. If users of the financial report are concerned with the inherent risks arising from publication on a website, they are advised to contact the Shire to confirm the information contained in the website version.



Grant Robinson
Assistant Auditor General Financial Audit
Delegate of the Auditor General for Western Australia
Perth, Western Australia
7 December 2022

Get Involved in Your Shire

Attend a Council meeting

Ordinary Meetings of Council (OCM) are open to the public and you are encouraged to attend. All meetings are open to the public, except confidential items which are considered in a closed session excluding press and public. OCM's are held on the second and fourth Wednesdays of each month (with the exception of school holidays). Most meetings are held in Margaret River. Agendas are published eight days prior to the meeting and are made available for public viewing on the Shire website **amrshire.wa.gov.au**. Minutes are uploaded six days following the meeting.

All Ordinary Council Meetings and Committee Meetings are conducted in accordance with Shire's Code of Conduct. Members of the public attending meetings are allocated time at the commencement of public meetings to ask questions of the Council or to make a deputation on an agenda item for that meeting. The Shire's Standing Orders Local Law 2011 details the procedures for this which you can view at **amrshire.wa.gov.au**.

Make an appointment

To meet with the Shire President or Councillors, visit **amrshire.wa.gov.au/council/your-council/your-councillors**

To meet with the Shire CEO or Directors, email **amrshire@amrshire.wa.gov.au** or phone **9780 5255**.

Join an advisory group

Community advisory groups are administered by Shire officers through agreed Terms of Reference for a specific timeframe, project or topic. Contact **amrshire@amrshire.wa.gov.au** to enquire about membership for any the following advisory groups:

- Augusta Interpretation Plan Advisory Group
- AMR Local Drug Action Group
- AMR Liquor Forum (local liquor licensees and Police)
- AMR Sport and Recreation Advisory Group
- AMR Sustainability Advisory Committee
- Art and Culture Advisory Group
- Community Health Network Group
- Community Access and Inclusion Group
- Homelessness and Affordable Housing Working Group
- Youth Advisory Council (YAC – young people aged 12-25 years)
- Youth Stakeholder Group (agencies working with local young people)
- HEART Sounding Board

Attend a public meeting

Public meetings, forums and workshops are routinely held by the Shire throughout the year and are great opportunities to engage. To stay in the loop, register on the Shire's Your Say website **yoursay.amrshire.wa.gov.au**, subscribe to eNews **www.amrshire.wa.gov.au/shire-and-council/news/subscribe-to-eneews** or check out the Shire's Notices and Tenders section in the local newspaper.

Talk or write to the Shire

You can also write to or phone the Shire about issues important to you at **9780 5255**, **amrshire@amrshire.wa.gov.au** or PO Box 61, Margaret River WA 6285.





amrshire@amrshire.wa.gov.au

amrshire.wa.gov.au

Margaret River

41 Wallcliffe Rd (PO Box 61)
Margaret River WA 6285

T 08 9780 5255

F 08 9757 2512

Office Hours

Mon to Fri, 9am – 4pm

Phone Enquiries

8.30am – 4.30pm

Augusta

66 Allnut Tce, Augusta WA 6290

T 08 9780 5255

F 08 9757 2512

Office Hours

Tues to Thurs, 9am – 12pm,
1pm – 4pm

Phone Enquiries

8.30am – 4.30pm

If you are deaf or have a hearing or speech impairment, contact us through the National Relay Service:

- TTY users phone 133 677 then ask for 08 9780 5255
- Speak and Listen users phone 1300 555 727 then ask for 08 9780 5255
- Internet relay users connect to the NRS www.relayservice.com.au then ask for 08 9780 5255