

Annual Report 2020-21





We acknowledge the Wadandi and Pibelmen have been custodians since the land was soft (creation times) and continue to perform age old ceremonies of celebration, initiation and renewal. We acknowledge their living culture and their unique role in the life of this region.

The Shire is committed to Aboriginal Australians sharing fairly and equitably in the region's cultural, social, environmental and economic future.

Acknowledgement of Country

"Kaya, Nala Maat Kaya Noonduk (Hello, Our Family Welcomes You) to Wadandi Boodja (Saltwater People's Country) – we all come together on Boodja (Country). Whilst on Wadandi Boodja we ask that you respect the land by walking softly and take the time to listen to Boodja as she Wongi (Talks).

We respect the presence of the Demmala Goomala (Ancestors) whose Djanga (Spirits) reside on Boodja and whose Djenna (feet) walk the land and whose Djanga Korda (heart spirit) flows through all creation. Wooditjup (Margaret River) is the heart of Wadandi Boodja (country), a meeting place between land and sea, connecting us all with Wadandi Boodja.

The Wadandi Boodja (Motherland) reaches from Bunbury, along the coast of Geographe Bay, extending to Yallingup (Place of Holes) to Talinup, Augusta (Place of Reeds) inland to Nannup (The Stopping Place), taking in the region of Undalup (Busselton) The Wadan Boodja (Sea Country) is of great spiritual significance to the coastal Wadandi

people. Boodja – Land, Country, Mother Earth – is our most important resource. No matter what culture or religion – all of us rely on Nala Boodja, Our Country.

It is up to all of us to listen to the land, understand the connection to Country that we all have and realise how urgent it is to work together to make better decisions on how we can create that balance, ensuring sustainability for the generations to come, in order to protect and preserve the beauty of Boodja.

Whilst living, travelling, visiting and holidaying on Wadandi Boodja (Saltwater People's Country) we ask that you respect the area and walk softly on the country, taking the time to listen to Boodja (Country) as she Wongi (Talks) of the Season, and leave nothing but footprints".

Wadandi Traditional Cultural Custodian Wayne "Wonitji" Webb.

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Purpose of this document

The annual report presents the Shire's performance over the last financial year.

In accordance with the Local Government Act 1995 and Local Government (Administration) Regulations 1996, this document:

- Outlines progress towards the achievement of four-yearly Council priorities
- Notes any significant changes applied to the Strategic Community Plan or Corporate Business Plan
- Contains information on payments to employees, and
- Is endorsed by Council at the general electors meeting.





Executive message

The Shire's estimated population increase in 2020-21 was 3.2%, bringing our resident community to approximately 16,701 people (Australian Bureau of Statistics). This population growth includes an increase in our aging population as well as in the number of young families joining our community. The Shire's Strategic Community Plan 2040 and Corporate Business Plan 2021-25 are closely focused on supporting our diverse places and communities, working together to collaborate for greater community outcomes with a focus on building a place-based and customer experience approach.

COVID-19 and community funding

We are now in the second year of the COVID-19 global pandemic. As measures are put in place to manage the spread of the virus, it is anticipated that the negative social impacts resulting from the pandemic will continue to lessen. However, with the longer-term impacts of the pandemic still uncertain, the Shire must continue to adapt to meet new challenges as they arise. To aid in the economic recovery from lock downs in the area, the Shire offered the Community Care Package Economic Stimulus and Community Resilience Grant Funding Program in 2020-21. This provided two funding streams focused on recovery efforts which encouraged community collaboration and partnerships. These streams were:

- 1. Community resilience stream to build resilience and develop our community's ability to withstand ongoing disruption and major shocks.
- 2. Economic stimulus stream to sustainably build local employment and business success.

The Shire also achieved a zero-rate rise increase in 2020-21 in line with State Government directive to further support the whole community. Overall, this program delivered \$212,024 of funding for 14 projects, as well as a further commitment to build a childcare centre in Augusta (OM2021/97). This in addition to \$400,762 for another 64 community projects across Community Development and Icon Events Sponsorship, Environmental Management Fund and HEART Grants.

Altogether, the Shire has provided \$612,786 worth of grant funding in 2020-21 to support 78 projects, across COVID-19 recovery, event sponsorship and community grant programs.

Service Sustainability

The Shire has been developing a program to ensure a more consistent customer-centric approach for sustainable service planning and design. Local government has moved beyond the traditional service areas of 'roads, rates and rubbish' and is challenged by changing and increasing community expectations, as well as:

- Federal and State government devolution of services
- · Increased legislative requirements, and
- Increasing costs for services and infrastructure maintenance, which often increase faster than generated income.

The overall effect is that local governments must provide a greater range of services while endeavouring to meet higher standards, more efficiently. Service challenges over 2020-21 included limited access to service supplies and contractors, largely due to the State and Federal Government stimulus packages, as well as reduced access to suitably qualified staff for service delivery. Service planning sits at the heart of how local governments plan for the future and this remains a key area of focus for the Shire moving into 2021-22.

Margaret River Main Street Makeover

The Shire successfully delivered the Margaret River Main Street Makeover in 2020-21. This was a huge project focused on improving access, amenity, underground drainage and infrastructure, requiring a wide range of stakeholders and local businesses to come together and coordinate efforts to make this all possible. Construction work on the project commenced in February 2020 and was completed just in time for Christmas 2020. In the wake of the COVID-19 pandemic, this became an important economic stimulus project, with 96% of the project contractors based in the South West and approximately 50% of the project expenditure spent within the South West. The initial project schedule was anticipated to cause disruption over a number of defined periods in order to avoid wet weather conditions. COVID-19 presented the opportunity to condense works during lockdowns to reduce disruption and traffic congestion during a time where businesses could still access jobkeeper and jobseeker benefits, overall minimising impact on local businesses. Read more on page 48.

Our Place 2040

The 'Our Place 2040' project commenced in September 2020, delivering a place-based engagement process to develop a new Strategic Community Plan for our local government. As part of this work we spent time in each of our townsites, including our coastal and agricultural communities, to listen and learn. We captured feedback from 1,570 community members in order to develop this important strategic document. This process has delivered us the vision of "Augusta Margaret River: Sustainable, inclusive, connected to place and respecting Boodja," with four focus areas for action being: Environment, People, Place and Performance. This plan will now be implemented through a series of organisational and Councillor planning activities to bring this vision to life. Read more on page 56.

Climate action

Climate adaptation and mitigation has remained a priority for our Shire throughout 2020-21 with three of 21 key projects focused on climate action initiatives. Climate change poses a real threat to the Shire's future environmentally, socially, culturally and economically. We are proud to stand behind our Climate Action Plan which was finalised this year and endorsed by Council in April 2021 (OM2021/66) following community engagement. A series of climate action projects were also completed this year, including the sponsoring of an Edith Curtin University South West PhD student to help take this work forward over 2021-22. Read more on pages 19, 38 and 62.

Local economy

The Shire continues to monitor our local economic environment and focus our efforts to foster a sustainable economy. This year we finalised the Shire's Sustainable Economy Strategy, progressed an economic strategy for the Scott River Region in partnership with the Shire of Nannup and the State government, as well as hosted the Local-Is-More campaign and began pursuit of ECO Destination Certification. Read more from **page 50**.

Looking ahead

The Shire's Corporate Business Plan 2021-25 details our priorities for next financial year, which has directly informed the Shire's budget for 2020-21. This reflects the wide range of services and facilities benefitting the community and its many visitors, including:

- \$21.2 million allocated for capital works projects this financial year to care for roads, pathways, trails and community buildings
- \$42.8 million operating expenditure this financial year to deliver 100+ local services including waste, landcare, libraries, animal control, recreation services, streetscapes and playgrounds.

Our partnership and advocacy priorities for the year ahead include supporting a resilient and innovative local economy following the COVID-19 pandemic, supporting and funding community groups, building bushfire resilience and recovery, driving climate action to mitigate and adapt, protecting our environment and biodiversity and progressing increased affordability and liveability in the Shire.

Cr Ian EarlShire President

Stephanie Addison-Brown Chief Executive Officer

Strategic Community Plan

One community, diverse places, easy to engage with



Key result area 1:

Valuing, protecting and enhancing the natural environment

The unique natural environment and biodiversity of the region is protected and enhanced for current and future generations. The Shire takes responsibility for protection of the environment through planning, partnerships and proactive responses to key environmental issues.



Key result area 2:

Welcoming, inclusive and healthy communities

Strong communities are welcoming and safe and enjoy quality lifestyles that celebrate their local identities, diversities, cultures and histories. The Shire fosters community resilience, connection and wellbeing through its social planning, recreation, safety, education, preventative health and social justice strategies.



Key result area 3:

Ensuring sustainable development

The community's environmental, cultural and social values are maintained to ensure vibrant, sustainable townships which maintain their distinctive country character within a healthy, managed environment.



Key result area 4:

Vibrant and diverse economy

The Shire community is resilient and independent, based on self-sufficiency in food, energy and services. The economic development framework is built upon natural environment, tourism, viticulture, agriculture and rural and retail sectors that provide a sustainable range of business and job opportunities.



Key result area 5:

Effective leadership and governance

Council leadership is visionary, effective, transparent and trustworthy. The local government actively engages and consults the community to understand their aspirations for the future, drives positive change and diversity, and adds measurable.

To read the full Community Strategic Plan please visit amrshire.wa.gov.au

How the documents link







Informing Strategy 10 years

The Informing Strategy is used to test and inform the long-term aspirations of the Community Strategic Plan and to guide the deliverables which can be achieved in the Corporate Plan and Operational Plan.









Part 3: Workforce Plan



Our community

Population 2020 ERP

16,500



Male **50%** Female **50%**



Families **3,678**

Median Age (Australian 38) 39

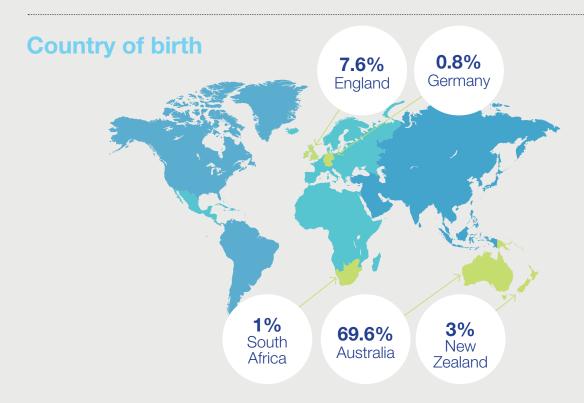
Aboriginal people

Shire **1.4%**

Australia **2.8%**



Average annual growth rate 2001-2020



The Council

Our Shire Council is represented by seven people, elected by the community for a four year term, with elections held every two years.

The Council is currently elected under a "No Wards" system which means one electoral ward covers the whole shire rather than a number of smaller wards, and all seven Councillors are elected by voters in a one-shire wide ward. A review of the ward system is required by law every eight years, with the shire's last ward review completed in 2017.

Councillors represent the community's interests, provide leadership, facilitate communication between the Council and community, establish policy, and participate in the decision making process.

These decisions are made at Council Meetings or Committee of Council Meetings. Ordinary meetings of the Council are generally held every second and fourth Wednesday of the month usually commencing at 5.30pm. Meetings are held at the Civic Administration Centre in Margaret River and Augusta. Council Agendas and Minutes are published and are available on the Shire website for public viewing at amrshire.wa.gov.au



Shire President Cr Ian Earl 0418 932 847 iearl@amrshire.wa.gov.au



Deputy President Cr Pauline McLeod 0456 797 907 pcmleod@amrshire.wa.gov.au



Cr Julia Meldrum 0439 988 846 jmeldrum@amrshire.wa.gov.au



Cr Naomi Godden 0407 776 815 ngodden@amrshire.wa.gov.au



Cr Kylie Kennaugh 0419 906 158 kkennaugh@amrshire.wa.gov.au



Cr Paula Cristoffanini 0423 028 295 pcristoffanini@amrshire.wa.gov.au



Cr Brian Daniel 0427 384 421 bdaniel@amrshire.wa.gov.au



Meeting attendance

A total of 19 Ordinary Meetings of Council (OCM) were held over 2019-20 on the second and fourth Wednesdays of each month (with the exception of school holidays) and all were open to the public. 16 of these meetings were held in Margaret River and three meetings in Augusta. One meeting was held at 2pm this year to enable the attendance of young people.

Special Meetings of Council are held as needed and are open to the public, unless confidential matters are being discussed. One special meeting was held in 2019-20. Members of the public attending all public meetings are allocated time at the start to ask questions of Council or to make a deputation on an agenda item for that meeting. 29 deputations were made over all meetings. Agendas were published 11 days prior to the meetings and made available for public viewing on the Shire website amrshire.wa.gov.au.

19	29	•	1	•	3	•	10	•	3
OCMs	Deputations				Committees of Council				

Meeting	Elected member	Cr Earl	Cr McLeod	Cr Meldrum	Cr Godden	Cr Kennaugh	Cr Cristoffanini	Cr Danie
Ordinary Council Meeting	All	18/19	19/19	17/19	19/19	19/19	19/19	17/19
Special Council Meeting/s	All Topic: Short Term Support for Displaced Tenants within the Shire	1/1	1/1	1/1	1/1	1/1	1/1	1/1
General Electors Meeting	All Topic: Annual Report and Financial Report 2019-20	1/1	1/1	1/1	1/1	1/1	1/1	1/1
Audit and Risk Management Committee	Cr Ian Earl Cr Brian Daniel Cr Paula Cristoffanini Cr Kylie Kennaugh Cr Pauline McLeod (Deputy)	4/4	1/4	N/A	N/A	4/4	4/4	3/4
Bush Fire Advisory Committee	Cr Brian Daniel Cr Julia Meldrum Cr Ian Earl (Deputy)	4/4	N/A	0/4	N/A	N/A	N/A	2/4
CapeROC (voluntary governance structure between the Shire of Augusta Margaret River and City of Busselton)	Cr Ian Earl Cr Paula Cristoffanini Cr Kylie Kennaugh Cr Brian Daniel (Deputy)	3/3	N/A	N/A	N/A	2/3	3/3	N/A
Local Emergency Management Committee	Cr Ian Earl Cr Paula Cristoffanini (Deputy)	2/3	N/A	N/A	N/A	N/A	1/3	N/A
Augusta Margaret River Sport and Recreation Reference Group	Cr Kylie Kennaugh Cr Brian Daniel (Deputy)	N/A	N/A	N/A	N/A	4/5	N/A	3/5
Sustainability Reference Group	Cr Paula Cristoffanini Cr Naomi Godden Cr Pauline McLeod (Deputy)	N/A	0/3	N/A	3/3	N/A	3/3	N/A
Sustainable Economy Reference Group	Cr Brian Daniel Cr Pauline McLeod Cr Kylie Kennaugh (Deputy)	N/A	1/2	N/A	N/A	N/A	N/A	2/2



External Committees and Groups

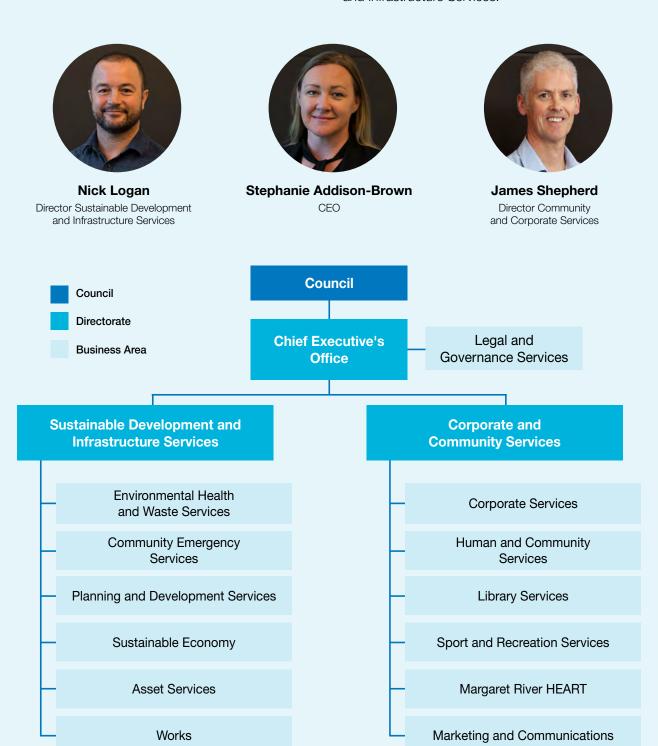
Committee	Cr Representative
Augusta Margaret River Industry Leaders Group	Cr lan Earl
	Cr Pauline McLeod (Deputy)
Giant Light Steps Working Group	Cr Julia Meldrum
	Cr Pauline McLeod (Deputy)
Housing Advocacy Project Steering Committee	Cr Pauline McLeod
	Cr Paula Cristoffanini (Deputy)
Lower Blackwood Land Conservation District Committee	Cr Julia Meldrum
	Cr Pauline McLeod (Deputy)
Margaret River Walk and Off-Road Cycling Trails Strategy &	Cr Naomi Godden
Margaret River Precinct Plan Community Reference Group	Cr Kylie Kennaugh
	Cr Brian Daniel (Deputy)
Response Recovery Resilience Augusta Margaret River	Cr Naomi Godden
Working Group	Cr Julia Meldrum (Deputy)
Sustainable Economic Study Scott River Project Control Group	Cr Pauline McLeod
	Cr Paula Cristoffanini (Deputy)
South West Regional Road Group	Cr Brian Daniel
	Cr Paula Cristoffanini (Deputy)
South West Joint Development Assessment Panel	Cr lan Earl
	Cr Kylie Kennaugh
	Cr Paula Cristoffanini (alternate nominee)
	Cr Naomi Godden (alternate nominee)
WALGA Zone Committee	Cr lan Earl
	Cr Pauline McLeod (Deputy)

Shire administration

Each local government employs a Chief Executive Officer (CEO) to employ and manage staff, to provide advice to the Council and administer the day to day operations of the local government. The CEO is appointed by the Council and is the conduit between the elected members of Council

and the local government staff. All staff receive their direction from and are responsible to the CEO.

The CEO has two directorates which oversee the functions of the local government: Corporate and Community Services, and Sustainable Development and Infrastructure Services.



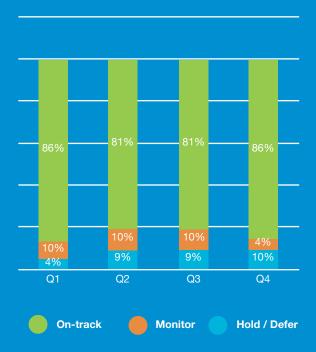


Year overview

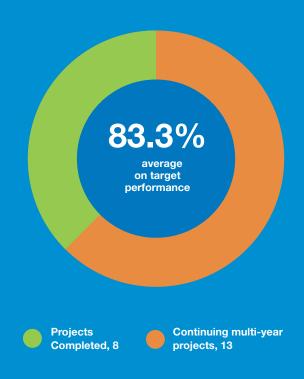
The organisation achieved an average of 83.3% on-track performance against the 21 key projects set in the Corporate Plan 2020-24, with a total 146 actions progressed across five key result areas. Key projects are defined as critical capital and operational projects where delivery supports the Shire's strategic objectives.

		Key projects	Total Corporate Business Plan projects	Service Highlights
	Key result area 1: Valuing, protecting and enhancing the natural environment	3	7	598ha of Shire reserved with weed control or revegetation efforts by Shire and partners
(iii)	Key result area 2: Welcoming, inclusive and healthy communities	6	45	281,447 combined visitors to Libraries, Recreation Centres and HEART
	Key result area 3: Ensuring sustainable development	4	24	\$150.7m worth of construction approved, previous annual average \$92 million
0	Key result area 4: Vibrant and diverse economy	2	26	73 new food businesses - 16% increase from last financial year
(j*)	Key result area 5: Effective leadership and governance	6	44	1,570 submissions received to shape the Strategic Community Plan 2040





Key project status as of 30 June 2021



Hold/defer relates to projects where action was taken to hold or defer project delivery. For 2020-21 this relates to the Climate Action Summit (KP1) and Gnarabup foreshore path realignment project (KP14) – read more from **pages 19-21**. **Monitor** relates to projects at risk of being deferred or held, generally due to risk factors outside of the Shire's direct control like the availability of suppliers and contractors, as well as weather conditions inhibiting project delivery.

Your rates at work over the last 12 months

10,071 rat

rateable properties

Our team take care of

189 community buildings

3 tourist parks

2 libraries

2 recreation centres

1 cultural centre (HEART)

29 playgrounds









Reserves, parks and playgrounds 3,750ha

Sealed roads 530km

Unsealed roads 394km

Pathways and trails 172km

Stormwater pipes 144km

Road bridges 22

Jetties and boat ramps 22



Environmental achievements

59% of waste diverted from landfill

10,370 native plants planted

100kW of solar panels installed

over invested in landcare and sustainability

Buying local

70% of procurement within the South West

(24% locally within the shire)

96% of the Main Street Makeover contractors are based in the South West

(46% locally within the shire)

Our workforce administers

71 services

1,087 building licenses and dwelling permits issued

\$150.7 worth of construction approved through building permits

development applications approved

1,135 : ranger requests : actioned



132

event and activity permits issued

31,293

attendances to 301 events at Margaret River HEART

HEARI

113,413

visitors to the Recreation Centre

136,741

visitors toShire libraries

Budget spend

The audited Annual Financial Report for 2020-21 shows a net result of a surplus of \$6,779,389 which is lower than the previous year's net result of a surplus of \$10,801,210.

While on face value this appears to be a significant decrease, the reduction can be attributed the recognition of the value of donated assets in non-operating grants in 2019-20. From a cash flow perspective, the Shire increased the amount of cash and cash equivalents at the end of the year by \$1,309,479 to \$12,646,535.

The Shire's Statement of Financial Position at 30 June 2021 shows net assets of \$471,114,041 – slightly higher than last year's figure of \$464,334,652. A change to the Local Government (Financial Management) Regulations 1996 in November 2020 required an accounting adjustment to remove the value of land vested in and under the control of Council. This reduced the value of the

Shire's property, plant and equipment by over \$5 million. Of the Shire's net assets of \$471 million, over \$460 million represents the value of fixed or capital assets.

The Shire's closing financial position for the year of \$3,466,972 was an improvement on the budgeted breakeven position. However, this improvement is largely attributable to the number and value of projects being carried forward to the 2020-21 budget as well as the advance payment by the Federal Government of the 2020-21 Financial Assistance Grant.

Financial ratios are calculated to help guide the financial sustainability of local government over the long term.

Key Financial Indicator	2020-21	2019-20	2018-19	2017-18
Financial Health Indicator Score A measurement of a local government's overall financial health, calculated from the below seven financial ratios. An FHI result of 70 and above indicates sound financial health. The maximum result achievable is 100	TBA	68	71	73
Operating Surplus Ratio A measure of a local government's ability to cover its operational costs and have money left for capital projects and other purposes. Industry benchmark is between 0% and 15%	-14%	-16%	-8%	-12%
Own Source Revenue Coverage Ratio A measure of a local government's ability to cover its operating costs through revenue it generates itself. Industry benchmark is greater than 60%	82%	81%	86%	88%
Current Ratio A measure of the ability of a local government to meet its short-term financial obligations with funds it can access quickly (also known as 'liquidity'). Industry benchmark is greater than 100%	121%	122%	122%	137%
Debt Service Cover Ratio A measure of a local government's ability to repay its debt based on how much cash it can access compared to the total of its debt obligations. Industry benchmark is greater than 5	4.95%	3.43	5.44	5.64
Asset Sustainability Ratio A measure of the extent to which assets managed by a local government are being replaced as they reach the end of their useful lives. Industry benchmark is between 90% and 110%	130%	91%	87%	88%
Asset Consumption Ratio A measure of the condition of a local government's physical assets, by comparing their age with their replacement cost. The ratio highlights the aged condition of a local government's stock of physical assets. Industry benchmark is between 50% and 75%	93%	95%	78%	99%
Asset Renewal Funding Ratio A measure of a local government's ability to fund asset renewal and replacements in the future. Industry benchmark is between 75% and 105%	107%	111%	117%	121%

Read the full Annual Financial Report at the end of this document.





Objective: The unique natural environment and biodiversity of the region is protected and enhanced for current and future generations. The Shire takes responsibility for protection of the environment through planning, partnerships and proactive responses to key environmental issues.

Services:

Asset and Land	Aboriginal heritage	Community group and volunteerism support	Community
Management Planning	approvals		Engagement
Policy development and advocacy	Community Emergency Preparedness	Environmental sustainability	Landcare services
Planning development services	Environmental	Major infrastructure	Strategy
	approvals	upgrades	Development

2020-21 highlights:

10,370	100%	0.65ha	598ha	1,320+
Native plants planted	Shire compliance with aboriginal heritage legislation	vegetated foreshore buffers implemented by the Shire to support good river health	hectares of Shire reserve with weed control or revegetation efforts by Shire and partners	Shire support hours to loca fire brigades

Priority projects

Key project: Climate action engagement and education (KP1)

Status: Continuing multi-year project

The Shire had originally flagged a second Climate Action Summit to be hosted during 2020-21, as a mechanism to engage the community in preparing a plan for climate change adaptation. However, efforts for a follow up summit were put on hold mid-way through the financial year partially due to COVID-19 restrictions but also in response to the views of project stakeholders, that a summit may not be a suitable engagement tool at this time.

The initial Climate Summit held in May 2019 was regarded as a major success to help develop a plan for climate mitigation. This approach was recognised by the International Association for Public Participation (IAP2) Australasia as an exemplary engagement project, winning the environment category of the 2020 Core Values Awards.

In lieu of a second summit, Shire officers worked with project stakeholders to conduct further research to best inform the next phase of community engagement. This included two key background studies to assist in growing the level of understanding about elements of climate change likely to be experienced in the South West of Western Australia: one a literature review looking at climate impacts on local sectors and the second a compilation of best practice resources for local government climate adaptation. Through this process it was confirmed that a greater inward focus is required for the Shire organisation to look at climate responsive planning and service delivery, otherwise referred to as 'mainstreaming'.

The Shire is sponsoring an Edith Curtin University South West PhD student to help take this work forward over 2021-22.

This work will involve a three-stage approach to climate adaptation planning. Firstly, identifying climate risks for the organisation and developing actions to address these risks. Secondly, working with the community to identify community risks and actions to address these risks. The work from these first two stages will be used to develop the Shire's Climate Adaptation Plan. Lastly, stage three will involve supporting and encouraging local sectors to develop their own Climate Adaptation Plan. Read more about climate action initiatives on pages 38 (KP8) and 62 (KP21).

Right: A Shire officer overlooks the Cape Leeuwin

Key project: The Leeuwin Trail and Healthy Country Plan (KP12)

Status: Continuing multi-year project

The Shire and the community have now been working on the Leeuwin Trail over the last 10 years. In 2019-20, the Shire completed an extension of the pathway from Flinders Bay to Dead Finish. As part of this, analysis was completed for future extensions through detailed flora and fauna impact assessments, as well as initial Indigenous heritage assessments. This work identified the need for more comprehensive studies, especially regarding the management of Indigenous heritage values of the broader landscape, which has been identified as having significant cultural value, with evidence of artefacts and usage sites.

In collaboration with the Augusta Interpretation Community Reference Group, Councillors agreed to engage Wadandi representatives Undalup Association to develop a Healthy Country Plan over 2020-21. This plan was focused on the area between Dead Finish and Cape Leeuwin, with the aim of assisting in the future planning and management of the Taalinup Boya area including consideration of possible walk and cycle connections to Cape Leeuwin lighthouse. In collaboration with the Shire, Undalup hosted a series of field surveys and extensive archaeological investigations over the year.

These investigations have revealed evidence of Indigenous use of the site as far back as almost 10,000 years ago.

A draft Healthy Country Plan is expected to be submitted to the Shire in early 2021-22. Council will then consider the document along with environmental assessments, engineering analysis and community consultation outcomes to decide the next steps for future track extensions, as well as the long-term management of this landscape.



Key project: Gnarabup Foreshore path realignment and coastal erosion project (KP14)

Status: Continuing multi-year project

The Gnarabup foreshore is subject to coastal erosion, with predicted future impacts associated with sea level rise.

In 2019-20 a Coastal Adaptation and Management Report and detailed drawings provided options for the Shire to realign the limestone walking track along Gnarabup beach, as well as improved beach access points and protection works for the boat ramp and adjacent carpark.

In December 2020 significant works were undertaken to improve the short to medium term resilience and longevity of the boat ramp, car park and nearby infrastructure including stairs and paths.

Works included the installation of 22 large 1.5 tonne sandbags, rock revetment, and the importation and stabilisation of over 200m³ of sand.

The works also included repair and maintenance to the boat ramp surface and substructure including partial deck replacement and corrosion treatment. Additional on-ground works, planning and community engagement will occur in 2021-22 for management of this coastal infrastructure. They will include car parks, pathways and toilets from Gas Bay through to the Margaret River Rivermouth.

Service results

Landcare and Environmental Services

Over \$1.2 million has been invested in landcare and sustainability initiatives over the year, including \$148,400 provided directly to community groups to undertake 10 environment and sustainability projects – this in addition to \$90,000 of operational funds allocated to local landcare community groups through the Shire's grant funding programs.

Community projects funded through the Environmental Management Fund included:

- Nature Conservation Margaret River Region -Community engagement in conservation action in the Augusta Margaret River Shire \$32,313
- Margaret River Coastal Residents Association -Gnarabup dune rehabilitation \$7,065
- Lower Blackwood LCDC Regenerative Agriculture - \$49,298
- Lower Blackwood LCDC Feral pig control \$11,569

- Margaret River Independent School Weed control and cultural burning \$4,725
- St Thomas More Catholic Primary School Dune restoration at Gnarabup and Redgate Beaches \$1,000
- Margaret River Senior High School -Environmental monitoring and improvement of Margaret River Senior High School wetlands \$3.958
- Nature Conservation Margaret River Region Our Patch environmental education \$14,072
- Nature Conservation Margaret River Region -Western Ringtail Possum protection \$24,400

Service Highlights

- The Shire is responsible for 300+ reserves totalling over 3,000+ ha with active management undertaken over 598 hectares in 2020-21
- Operational support provided for 11 volunteer Friends of Groups to conduct over 600 hours of labour undertaking revegetation, weed control and other management work across more than 223 hectares of public land
- Shire officers issued 84 warnings and 11 infringements under the Shire's Erosion and Sediment Local Law
- Funding and support for the delivery of Wooditjup Bilya Protection Strategy including monthly water quality testing of 14 parameters at seven sites along the Margaret River, and overall, 0.65 hectares of vegetated foreshore buffers implemented by the Shire and partners to support good river health
- Progression of the first Healthy Country Plan in the Shire at Taalinup Boya near Cape Leeuwin in conjunction with Wadandi Cultural Custodians
- Finalisation of the Alexandra Bridge Foreshore Plan in December 2020 to enhance the environment and provide long term and sustainable recreational access (OM2020/242)
- 10,370 local native plants planted by the Shire to improve waterway health and biodiversity with the Shire supporting additional planting by project partners
- Improved managed of public safety related to limestone cliff risk with safety fencing installed at Riflebutts and stabilisation of an overhang at Gnarabup, and
- 100% Shire compliance with Aboriginal heritage legislation.

Progress on the Erosion and Sediment Local Law

Shire was successful in having the Erosion and Sediment Local Law gazetted in 2018; the first of its kind in the State. It allows the Shire to issue improvement notices and infringements to landowners who fail to take reasonable measures to prevent erosion on their land and sediment leaving their site. This law greatly assists the community to protect local creeks and rivers, and drainage infrastructure, reducing environmental and economic costs.

The State Sediment Taskforce have since identified the Shire as a State leader in managing erosion and sedimentation on private land, with several other local governments using the Shire's approach as a template. Following an initial year of informal inspections, education and engagement, the Shire issued 84 formal improvements and warnings over 2020-21. This formally requires landowners to clean and remove sediment from Shire roads, footpaths, and drainage systems including artificial wetlands. From these warnings, 11 infringements were issued in 2020-21 where insufficient controls were installed by landowners to stabilise sites and reduce erosion. The Shire used the infringement monies to undertake stormwater control projects such as erosion control and revegetation.

The Shire is now starting see practice changes from builders and developers in respect to sediment and erosion management, with effective solutions being employed like re-usable sediment fencing, formalised and stabilised central access point and stockpile location management. Even with a significant upturn in development and building, and intense rain events, the general quality of local waterways including the Margaret River is better than seen in previous winters.



Above: Sediment control issues evident in Riverslea in 2020-21

Prevelly Gnarabup's Foreshore Management Plan

This year was the start of a new Foreshore Management Plan being developed for Prevelly and Gnarabup. The plan will cover 5.5 kilometres of coastline and include more than 130 hectares of coastal reserve, with the purpose to develop strategies and action to protect and restore the diverse cultural and environmental values of this coastal strip. This work will help to prioritise management actions on a range of issues and seek funding to implement them.

Consultation occurred in May and June 2021 through a series of information sessions which bought the community together to explore local observations and insights. The plan will continue to be developed in 2021-22.

Landcare activity also occurred in this area during the year through a collaborative project in April 2021 with the Shire, Surfing WA in conjunction with the World Surf League, Undalup Association's Wadandi Rangers, Greening Australia, Nature Conservation Margaret River Region and Margaret River Coastal Residents Association. The project drew on the group's collective knowledge and involved rationalising tracks and dune blowouts by installing native brushing and native cuttings.

Sustainability Services

The Climate Action Plan Part 1: Towards Zero Emissions 2020-30 was adopted with unanimous support from Shire Councillors on 28 April 2021 (OM2021/66). This Plan includes an updated target of net zero emissions by 2030 for the Shire as an organisation and the broader community. The plan includes a series of actions to reduce Shire emissions and support community to reduce emissions across four key themes: Policy and Education, Energy and Emissions, Transport and Waste.

Actions implemented during 2020-21 include:

- Solar installations on Shire facilities doubling to more than 225kW - read more on page 38
- Moving to 25% GreenPower with 100% GreenPower options being investigated from 2022
- New efficient hybrid pool vehicles
- Electric bikes
- Sustainability education for the broader community
- Support for the Augusta Margaret River Clean Community Energy Revolving Fund, and
- Tree planting initiatives through Landcare Services.



The Shire also received recognition on the community engagement aspects of the project by winning the International Association for Public Participation (IAP2) Australasia Environment Category and coming runner up (to the City of Sydney) in the 'Project of the Year' category.

Shire officers hosted the Sustainability Reference Group with meetings on 27 October 2020, 23 March 2021 and 25 May 2021, to provide expert advice and feedback to the Shire on sustainability and climate action matters. Read more about climate action on pages 38 (KP8) and 62 (KP21).



Community Fire and Emergency Services

Service highlights

- The team received \$497,500 through the Bushfire Mitigation Activities Fund - the largest amount received since the endorsement of the Shire's Bushfire Risk Management Plan in 2017. These funds will be used for mitigation activities in 2021-22, and
- Successful appointment of a new Bushfire
 Mitigation Advisor, along with approval and
 appointment of a shared City of Busselton and
 Shire of Augusta Margaret River Bushfire Risk
 Mitigation Coordinator (BRMC) for a 12-month
 trial. Looking ahead, the team will focus on
 addressing all funding criteria to ensure that the
 BRMC role is extended beyond the trial period.

Emergency risk management

The Shire continued implementation of emergency risk mitigation strategies for local town sites over the year, in partnership with the Department of Fire and Emergency Services (DFES). The Local Emergency Management Committee (LEMC) is a required group under the Emergency Management Act 2005 to help facilitate this. The group met three times over 2020-21. A review of the LEMC membership and Terms of Reference was completed in quarter three.

Shire Officers also participated in the State Risk Project throughout the year, hosted by the State Office of Bushfire Management. The focus of this work is to build a comprehensive and consistent understanding of the risks faced at State, district and local levels focused on the 28 hazards prescribed within emergency management legislation.

Bushfire fuel mitigation

Numerous mechanical treatments were implemented in 2020-21 to address extreme at-risk assets as identified through the Shire's Bushfire Risk Management Plan. Unfortunately, the Shire's scheduled hazard reduction burn program was impacted by COVID-19 activity, weather, and other operational requirements. This meant that the number of burns completed was limited during this time. An emergency team member was also deployed to Kalbarri during the year, in the wake of Cylone Seroja with Shire support committed in February 2021 (OM2021/23/24) and April 2021 (OM2021/58/59).

Shire emergency service infrastructure

The team facilitated the purchase of a new fire truck for the Karridale Bushfire Brigade. The 3.4U was delivered in November 2020. This appliance replaces an ageing 2.4 appliance and features the latest state of the art crew protection features and an enhanced water capacity. Funded through the Emergency Services Levy it allows the brigade to provide a higher level of protection to Karridale and the surrounds.

A new light tanker fire appliance was also delivered for the Witchcliffe brigade in 2020-21, through the State Government's Emergency Services Levy Fund. Supply of the appliance was initially delayed due to DFES finalisation of the new specification.



Above: Karridale Bushfire Brigade members received a new fire appliance in 2020-21, improving their level of response to the community.





Objective: Strong communities are welcoming, safe and enjoy quality lifestyles that celebrate their local identities, diversities, cultures and histories. The Shire fosters community resilience, connection and wellbeing through its social planning, recreation, safety, education, preventative health and social justice strategies.

Services:

Asset and Land Management Planning	Community building maintenance
Community Emergency Preparedness	Corporate planning, reporting and community engagement
Disability Access and Inclusion Plan and reporting	Environmental Health risk assessments and compliance
Library Services	Policy Development and advocacy
Roads, drainage, paths, parks and gardens construction	

Community group and volunteerism support	Community Engagement
Age friendly initiatives	Community Safety initiatives
Cultural awareness	Outside of School Care Services
Place making	Event sponsorship and approvals
Recreation and Aquatic Centres	Support for local Art and Culture
Youth initiatives	

2020-21 highlights:

281,447	132	267
Combined	Events and	Health
visitors to	activity	applications,
Libraries,	permits	34% increase
Recreation		from last
Centres and		financial year
HEART		

462	1,135
Responses to public health concerns	Completed requests for Shire Ranger services

Priority projects

Key project: Aboriginal engagement (KP2)

Status: Continuing multi-year project

The Shire continues to focus on developing strong mutually beneficial links with our local Wadandi traditional owners. An Aboriginal Engagement Strategy was finalised during this year through ongoing consultation with local elders.

The Shire is committed to building the capacity of our staff to develop strong relationships with our local Aboriginal community and understand their connection to Boodja.

Progress includes:

- A uniformed written Welcome to Country by Wadandi Elders developed for Shire corporate documents
- Establishment of a strategic project review process with Wadandi Elders – streamlining and coordinating consistent engagement practices across a wide range of Shire projects and services, and
- Support of projects such as Bunuru Festival, Aboriginal Ranger Program, the Rivermouth Ephemeral Art project and Yeah The Boys, and preparation for Naidoc Week 2021 at the Margaret River HEART.

This work will continue to remain a priority for our local government in the coming years, with a particular focus on working with Wadandi representatives to care for country and engaging and developing young Aboriginal people to become future leaders in the community. Related projects include the Taalinup Boya Healthy Country Plan - read more on page 20.



Key project: Margaret River Recreation Centre renewal (KP3)

Status: Continuing multi-year project

Preparation for a major refurbishment of the Margaret River Aquatic Centre has been underway this year; the building constructed in 1998 and forming an integral part of the Margaret River Recreation Centre.

Multiple reports show the building is suffering deterioration from corrosion both internally and externally.

A separate investigation was undertaken by Wood and Grieve Engineers (now 'Stantec') in 2020 on the condition of the Aquatic Centre roof. This report found that while the roof needed replacement within the next couple of years, there are isolated areas of concern with the roof structure which required urgent action by the Shire to ensure the safety of the asset and patrons in the shorter term. These items were actioned in August 2020.

Because closure of the Aquatic Centre is required to replace the roof, this presents the Shire with the opportunity to upgrade certain other portions of the facility, including the change rooms and foyer, and potentially to improve the gym facility. The Shire engaged an experienced architectural consultant in July 2021, to develop a detailed design and specification documentation for the renewal of the existing aquatic centre. This has included the requirement for the project to incorporate general principals of sustainability, including current and best practice architectural principals relating to solar passivity, water sensitivity, accessibility, equity, safety, energy and operational cost efficiency. The design process will also include staged design options to allow the Shire to deliver the project in stages based on budget availability.

The design will be further developed in 2021-22 and will include engagement of Recreation Centre users and other stakeholders, to ensure works are achievable with the allocated budget. Works are likely to start June 2022 for a period of up to 12 months.

Left: Remedial works on the Recreation Centre Roof in winter 2021.



Key project: Hockey Turf (KP4)

Status: Continuing multi-year project

The Shire worked closely with the Margaret River Hockey Club throughout 2020-21, to prepare for the construction of a grant funded multi-purpose hockey turf at Gloucester Park. As part of this work, it has been important to develop a space that does not compete with any other areas within the Shire and allowing for multiple sports to use the space for all season training. The project has had extensive involvement from the Sport and Recreation Advisory Group to achieve the best outcome for the whole community.

The new sporting facility will include a half-size synthetic pitch, a viewing area with tiered seating for players and spectators, safety perimeter fencing, training level lighting and small storage areas.

The location of the pitch required reassessment in 2021 due to geotechnical issues identified at the original location adjacent the Margaret River Bowling Club. A second site was chosen through engagement with the Sport and Recreation Advisory Group and Margaret River and Districts

Agricultural Society. The new location allowed for the removal of old park sheds that are underutilised and in poor condition, enabling safer movement though this sporting hub (OM2021/87/88).

The relocation of underground infrastructure, including water and power, is to commence in July 2021 with construction works to occur October to December 2021 (OM2021/99/100). Once commissioned, this facility is expected to be utilised up to five days per week also assisting in alleviating bookings on the main sporting ovals while also ensuring the long term growth of hockey in the region

Project funding:

- Total project cost \$1,002,869
- Community Sporting and Recreation Facilities Fund Grant \$334,289
- Sport Australia Grant \$200,000
- Margaret River Hockey Club fundraising \$175,000
- Shire of Augusta Margaret River contribution \$293.580

Key project: Scope of Outside School Hours Care Services (KP5)

Status: Continuing multi-year project

Over recent years, there has been a consistent demand throughout the community for childcare services, this alongside a steady rate of families continuing to move into the Augusta Margaret River area. Childcare can be split into long day care and outside school hours care (before and after school care). Long day care is primarily provided by the private sector while outside school hours care (OSHC) is delivered by both public and private sectors.

The Shire has taken a dual approach over the years to respond to this community need. Firstly, advocating the service need to State government and routinely inviting private sector providers to consider our area for service delivery, and secondly, the Shire has directly provided a OSHC service through the Margaret River Recreation Centre. Notably Bluebird Childcare opened a new long daycare and OSHC facility in Margaret River during 2020-21, reflecting the increasing demand for these services.

The Shire is aware of the importance of childcare services to support the local economy, alongside the need to ensure space in the local market for qualified childcare providers to set up long term sustainable service offerings that support the community. While the Shire has been able to provide a OSHC service over the last 13 years, it is acknowledged this is a complex service for local government to run over the longer-term requiring significant financial investment for adequate building infrastructure that is compliant with Department of Education licensing requirements.

A major review of OSHC services was scheduled for 2021-22. During 2020-21, the Augusta and Districts Community Childcare Incorporated was established by local community members to provide a local service. The Shire has been working closely with this group to scope and cost a facility for the group to lease and provide services from. Councillors considered and endorsed the Shire's response in March 2021 (OM2021/36/37) and June 2021 (OM2021/97). This work will continue into 2021-22 as a priority area of focus. Read more about the Shire's OSHC service results on page 76.

Key project: COVID-19 recovery efforts (KP6)

Status: Continuing multi-year project

COVID-19 has thrown some enormous challenges at all communities. The Shire's unique local circumstances meant quick action was important to ensure our community was supported to stay resilient and strong in the face of this adversity. The Augusta Margaret River area relies heavily on tourism as an economic driver, with high levels of employment and business ownership in this sector and a reliance on overseas workers to undertake many of the short-term employment opportunities. As such, it was clear local business would be affected by prolonged travel restrictions.

Socially, many in our community rely on casual and short-term work arrangements which were jeopardised due to the COVID-19 shutdowns and worldwide travel bans.

The \$1.5m Community Care Package was instigated in 2019-20 as one of the earliest responses to economic and social issues being faced due to COVID-19. From this package a range of community partnerships were developed to support the most vulnerable in our community via local business support, welfare and housing support and mental health and wellbeing programs.

In August 2020, the Shire launched the next phase of this recovery program as the Community Care Package Economic Stimulus and Community Resilience Grant Funding Program (OM2020/148 and OM2020/163). This provided three funding streams focused on recovery efforts which encouraged community collaboration and partnerships. These streams were:

- 1. Community resilience stream to build resilience and develop our community's ability to withstand ongoing disruption and major shocks.
- 2. Economic stimulus stream to sustainably build local employment and business success.
- Hardship stream to support community members, who can demonstrate financial hardship attributable to COVID-19, in relation to Shire rates and fees.

Altogether, this program has delivered \$212,024 of funding across 14 community projects, which are due for acquittal over the next financial year:

Economic Stimulus Projects

- Margaret River Wine Association Sustainability Project
- Margaret River Chamber of Commerce and Industry - Business Resource Hub
- 3. Gathered Organics Grower Promotion
- 4. Bushtucker Tours Wild Food Farm
- 5. Precious Plastics Business Growth program, and
- National Institute for Sustainable Agriculture (NISA) – Business Sustainability Program

Community Resilience Projects

- Augusta Pharmacy Mental Health First Aid Training
- 2. Margaret River Community Pantry development support
- 3. Just Home Life Skills Program
- 4. Refocus Psychology Healthy Lifestyle project
- 5. Woven Cowaramup workshop series
- 6. Augusta Margaret River Community Clean Energy revolving solar fund
- 7. Nature Conservation Margaret River garden workshops, and
- 8. Undalup Association traditional fire management program

Key project: Establishing the HEART Grant Program (KP10)

Status: Completed

The HEART established a funding program known as the HEART Grant Program in 2020-21. The funding program is designed to support and activate arts, culture and business activities at the Margaret River HEART, by assisting event organisers with the costs of hosting an event at the facility, such as venue hire, HEART staffing, cleaning, ticketing and marketing costs.

The priorities of the HEART Grants program are to:

- Enhance the diversity of arts, culture and business activities offered at the HEART
- Connect the local community to meaningful arts, culture and business experiences
- Strengthen the development of local creative industries
- Build capacity in local businesses
- Support the development of new audiences at the Margaret River HEART
- Increase visitation and tourism expenditure in the Shire of Augusta Margaret River

- Attract publicity that will raise the profile of the Shire of Augusta Margaret River as an arts, culture and business events destination
- Promote the Margaret River HEART as an arts, culture and business events venue, and
- Foster strong community partnerships.

Altogether, this program has delivered \$63,170.77 of funding across 21 community events over 2020-21:

- July 2020 The Hugh Mann Project Digital Exhibition (Michael Wise) \$1,665.68
- August 2020 South West Shorts \$2,443.66,
 Chris Young EIGHT \$1,039.11, and CinefestOZ \$6,285.00
- September 2020 Nugget Phase I Process Development \$3,000.00
- October 2020 Magic Beach (Arts Margaret River) \$3,802.50 and the Margaret River Wine Association Langton's Wine Show (Conference) \$7,000.00
- November 2020 Black Cat Youth Theatre \$2,000.00, and Night Market - Live Local Month \$1,182.50
- March 2021 Margaret River Theatre Group

 Alice in Panto Land \$3,732.50, Lynnie Fenty
 Exhibition \$727.50, Joshua Kirschbaum-Mau
 Exhibition \$727.50, The Hive Collective Exhibition \$727.50
- April 2021 Grace Under Pressure (Arts Margaret River) \$4,339.00
- May 2021 2021 Artzability \$2,000.00, Readers and Writers Festival (Arts Margaret River) \$10,000.00, Pete the Sheep (Arts Margaret River) \$3,810.00, Melbourne Comedy Festival (Arts Margaret River) \$3000.00, Carol Seeley Exhibition \$727.50, Fire and Biodiversity Forum \$3452.95, and the PIA Regional Forum \$2000.00.

The HEART Sounding Board was also formed during 2020-21 as a mechanism for community representatives to give feedback on ideas that support service delivery and activation of the venue. The Sounding Board is comprised of 10 skilled and experienced community members from diverse backgrounds, formed for a period of two years in line with Local Government elections. Members meet at least twice a year to workshop and 'test drive' ideas within a creative thinking space to assist the HEART team, particularly to test the validity or likely success of ideas before they are made public. This ultimately helps to ensure the most efficient use of public funds and resources. Read more about HEART service results on page 80.



Above: The soundshell and grassed space at the HEART during the Night Markets in March 2021.

Service results

Community Planning and Development Services

Service highlights

- Over \$334,000 in funding provided to the community via community development and COVID-19 funding programs supporting 47 community group projects – the funding facilitated by the team over 2020-21 - read more on page 53
- Development of a new unified Shire-wide Community Funding Program with the final Community, Economic, Environmental and Events Funding Policy and Environmental Management Fund Guidelines being endorsed by Council on 27 January 2021 (OM2021/13).
- Successful grants from Lotterywest for major projects with Mindful Margaret River (\$176,000) and the RISE youth program (\$50,000)
- More than 150 people attended the annual Volunteer of the Year Awards and Thank a Volunteer evening in December 2020
- Over 50 community members participated in the Margaret River Surf Pro access program for young people and the backstage tour for those with Accessibility needs in May 2021

- More than 1,000 young people engaged in Shire youth events program over the year with the Shires Youth Advisory Council volunteering to support community events in Margaret River, Augusta and Cowaramup during the year, and
- The Creative Culture Plan 2020-25 being adopted by Council on 12 August 2020 (OM2020/157) and the final Strengthening Community Capacity Policy and Plan 2020-25 endorsed by Council on 14 October 2020 (2020/192)

Community partnerships

COVID-19 recovery administering a series of grants and support programs to help the community recover and grow through the year. This included special workshops for National Volunteer Week with ConnectGroups in May 2021. A partnership was also undertaken with Mindful Margaret River and supported by Lotterywest to help develop links and connection within the community to support mental health and wellbeing. The project took out an Innovation Award at the Community Development Conference for the partnership in 2021.

The Shire's exceptional work in access and inclusion across the community resulted in award of the Most Accessible Regional Community Award for the third year running. This is in large credit to the Shire's Community Access and Inclusion Working Group, who volunteer their time to regularly provide the Shire with feedback, ensuring we provide the best project outcomes in this area.

Youth Programs

The Shire's youth program had another massive year with highlights being MRSAMM in December 2020 and the annual Healthy Habitz event as part of the Margaret River Pro in May 2021 - all organised by our Youth Community Development Trainee (now in its 18th year).

The team also successfully received major funding from Lotterywest for the RISE (Resilient Innovative Skilled Employed) youth employment and training program that will run over the next 18 months providing free workshops and programs to skill up young people in a variety of areas. The program featured the RISE to Your Career Expo in partnership with Margaret River Senior High School for students in years 10, 11 and 12 on 1 June 2021. Over 30 local businesses got involved spanning tourism, government, creative industries, brewing, agriculture and sports, to showcase an enormous range of exciting local careers that students may not otherwise have thought about or know how to pursue.

Review of the Youth Plan

A scheduled review of the Shire's youth program occurred this year. The Shire engaged with the community on youth related topics from March to June 2021 receiving over 400 responses from community member, with 74% of overall responses directly from young people up to 25 years old.

Engagement included two Your Say surveys, multiple engagement pop ups at community events, a youth summit, LEGO workshop, verbal survey, multiple stakeholder meetings and a video competition. Relevant feedback received as part of the youth engagement for Our Place 2040 and 2020 Councillor for a Day was also included.

Targeted engagement focused on home schooling families, families living with disability, Aboriginal and Torres Strait Islander individuals, small business,

community organisations, educational institutions, porting groups, people identifying as LGBTQIA+, arts and culture organisations and people from linguistically diverse backgrounds.

The community engagement highlighted a shift in priorities to mental health challenges, education, training and employment opportunities, transport challenges and environmental and social actions.

The Empowering Youth Plan 2022 to 2027 has been developed in close partnership with the Youth Advisory Council and will guide the Shire to provide meaningful support and services for young people in the Shire over the next 5 years. The four focus areas established are: Celebration, Acceptance and Support; Education, Training and Employment; Movement, Transport and Facilities; and Community Contribution and Leadership.

It will be finalised with Council in early 2021-22 for immediate implementation.



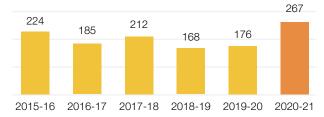
Above: Students at the RISE to Your Career Expo in June 2021, to learn about the exciting range of careers in the region.

Environmental Health Services

Service highlights

- 443 inspections of health premises, including food businesses, public buildings, and caravan parks
- 597 registered health premises, up from 560 in 2019-20
- 295 water samples
- 191 applications for septic systems, up from 176 in 2019-20
- 73 new food businesses, up from 61 in 2019-20
- 462 responses to complaints and enquiries related to public health, and
- 132 events and activity permits issued.

Total Annual Health Applications



The COVID-19 pandemic has had a significant impact on the Environmental Health and Events team, particularly over 2020-21. The team were kept busy with changing priorities and emergency directions for businesses and event organisers. Environmental Health Officers became authorised officers under the emergency directions to approve COVID-19 safety plans for events and for the purpose of checking contact registers.

Other team activity throughout the year included:

- The first quarter of 2020-21 was busy with enquiries from people exploring new business opportunities and alternatives to traditional 'brick and mortar' shopfronts. We saw this trend continue through the year. There was a significant increase in septic applications as a result of economic stimulus packages driving a building boom
- During the initial COVID-19 lockdowns, Environmental Health Officers dealt with an increase in noise complaints as people spent more time at home during the day and adjusted to neighbours doing the same!

- Despite the pandemic and with sporadic closures of businesses, Environmental Health Officers managed to get through over 400 inspections
- The events scene was busy with many major events being cancelled at short notice, testing the adaptability of Shire Officers. We saw an increase in smaller, community events which were well received and well attended, and
- In August 2020, the team enjoyed some time out to look at the recent upgrade of the Water Corporation's Margaret River Wastewater Treatment Plant. Looking at a sewerage treatment facility is not everyone's idea of a good time, but our health officers were captivated.



Above: The Environmental Health Team visiting the Margaret River Wastewater Treatment Plant in August 2020.

Ranger Services

Shire Rangers responded to 1,135 requests this year within the 48-hour response time. This included 151 reports of dogs wandering at large, 220 nuisance barking complaints, 208 requests relating to fire compliance, 82 parking related complaints, 57 reported dog attacks and 417 other requests.

Service highlights

Community engagement has been a focus point for the Shire's Fire Inspection Program this year. Rangers attended local community group meetings to offer further education regarding requirements of the fire requirements and encouraged early submission for variations.

Rangers and Environmental Officers have also worked in conjunction to ensure flora and fauna concerns are dealt with appropriately and uniformly. As part of this, an analysis has commenced via place-based community engagement for the requirement of additional dog exercise areas in Parkwater, Gnarabup, Brookfield/Rapids Landing and Gloucester Park. This work will continue into 2021-22.







Objective: The community's environmental, economic, cultural and social values are maintained to ensure vibrant, sustainable townships which maintain their distinctive country character within a healthy, managed environment.

Services:

Asset and Land Management Planning	Governance and permits	Com volu
Policy Development and advocacy	Waste Management	Strat
SAT appeals and mediation	Planning development services	La

Community group and volunteerism support	Community Engagement
Strategy Development	Affordable housing
Landcare services	Major infrastructure upgrades
Sustainable Economy	

2020-21 highlights:

551	711	100%	<u> </u>	59%
Development applications approved	Total building permits	New residential buildings compliant for energy efficiency in the Shire	Minimum of 5 years residential land supply, zoned, structure planned and available for release in the Shire	Waste diverted from Shire landfill, compared with 51% previous year

Priority projects

Key project: Major review of the Local Planning Strategy and Scheme (KP7)

Status: Completed

A Local Planning Strategy (LPS2036) sets a vision for the size, look and feel of the Shire's neighbourhoods, towns and natural areas over a 15-year period. The strategy sets a direction to manage population change and establishes policy positions that flow through to planning rules in the Local Planning Scheme, which guides day-to-day decision making.

A major review of these documents commenced in 2018, guided by an extensive pre-consultation program which ran until 2019, taking in feedback from the community, youth, environmental and development practitioners in the Shire.

Formal consultation commenced in September 2020, combined with the review of the Shire's Community Strategic Plan. The 'Our Place' consultation program involved an independent facilitator and place-based workshops at various locations across the Shire, as well as more informal 'pop ups' on weekends, concluding in December 2020.

It is estimated that a total of 477 people engaged in the preparation of the Shire's Local Planning Strategy 2036.

Alongside these 'Our Place' community workshops, the draft Strategy and survey were posted on the Shire's Your Say website. Submissions were also invited via the project email address and the draft Strategy was referred to government agencies for feedback.

Left: Co. Plannin. Cowara

A significant number of the issues and actions that this strategy identifies originated from these consultation sessions, which were immensely important to the formulation of LPS2036. The new strategy was finally adopted by Council on 12 May 2021 (OM2021/72/73/74) and is now awaiting final approval from the Western Australian Planning Commission. Read the journey online at yoursay.amrshire.wa.gov.au

Key project: Renewable energy on the Margaret River Shire office building (KP8)

Status: Completed

The Shire is dedicated to mitigating climate change and this installation is yet another step towards carbon neutrality, linked to the Shire's recently adopted Climate Action Plan, which sets out to achieve carbon neutrality by 2030.

Installation of a 100kW rooftop photovoltaic system on the Shire's Civic Administration Centre was completed in June 2021. This project forms part of an ongoing action plan to achieve reduction of Shire electricity costs at its civic administration building by 45%, and to achieve carbon neutrality by 2030.

This yearly carbon offset is the equivalent of planting and growing 1400 trees for the next 10 years or powering 10 homes with 100% renewable energy.

The Civic Administration Centre's new 100kW solar PV system complements existing systems with 21kW on the Margaret River Recreation Centre, 60kW on the Margaret River HEART, 14kW on the Augusta Civic Administration Centre, 20kW on the Margaret River Depot and 10kW on the Margaret River Library. This takes the total to 225kW installed across the Shire's facilities. The Request for Quote process was commenced in February 2021 with the contract awarded in March and work commenced in May 2021.

In addition, a distributed energy battery built by Tesla was launched in October 2020. Located behind the Margaret River Recreation Centre and in a partnership between the Shire and Western Power, this forms part of a five-year State wide community battery trial to improve the quality and security of energy distribution across local areas. Read more about climate action on **pages 20** (KP1) and **62** (KP21).

Left: Consultation for the Local Planning Scheme outside the Cowaramup Hall in November 2020. Below: New solar panels of the roof of the Margaret River Shire office, completed in June 2021.



Key project: Davis Road upgrades (KP9)Status: Completed

In early 2020, construction commenced on Cell 3 of the Shire's Davis Road Putrescible Landfill at the Davis Road Recycling and Waste Management Facility in Witchcliffe. This project has enabled the Shire's only landfill site to continue to deal with waste generated within the Shire which cannot be readily recycled or reprocessed into new material.

The tender was awarded to local civil construction company Cowara Contractors and commenced with the construction of a new leachate containment pond which in April 2020. The team were then able to decommission the old leachate ponds and deliver the construction of the new lined landfill 'Cell 3' located to the south of the existing landfill cells which approached the end of their available capacity in early 2021. By February 2021, the Shire was granted final approval from the Department of Water and Environmental Regulation to start operation.

These efforts, in addition to waste minimisation efforts in our community, have extended the practical life our landfill.

The Shire successfully improved landfill diversion rates moving from 22% in 2018-19 to 59% throughout 2020-21, a direct result of the successes of the initial implementation of resource recovery initiatives such as the introduction of the 3-bin FOGO (Food Organics and Garden Organics) system in 2019.

Key project: Winter Diversion Trail (KP11)

Status: Continuing multi-year project

Significant progress was made this year to construct a single file walking trail from Caves Road to St Alouarn Place, along the southern bank of the Margaret River. This project has a long history of community and Aboriginal engagement.

Actions achieved by the Shire in 2020-21 included:

- Gaining of approval for the work under the Aboriginal Heritage Act 1972
- Development and finalisation of the revised trail alignment in collaboration with the Friends of the Cape to Cape Track, the South West Boojarah Working Party, the Margaret River Regional Environment Centre, and Nature Conservation Margaret River - this work including remedial works and trail specifications, and
- Assessment of the Le Souef boatshed and Isaacs Fence as part of the Shire's Heritage Inventory Review.

Procurement of contractors to undertake the trail construction, remediation, and installation of signage, along with significant revegetation and weed control, will commence from July 2021.



Above: The trail will lead to the Margaret River mouth.

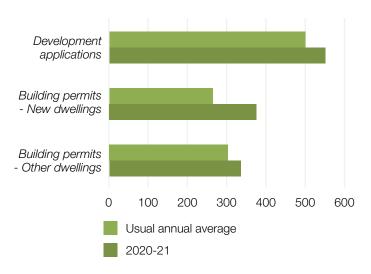
Service results

Planning and Development Services

Augusta Margaret River is one of the fastest growing local government areas in the State. Town Planners who seek to work in local government have a strong desire to contribute positively to the community by influencing development in a way which achieves positive outcomes. While most town planning 'rules' are put in place by the State government, wherever possible the Shire endeavours to harness the collective knowledge of the community to design land use and development controls aimed at managing growth in a way which is locally appropriate. An ongoing and successful partnership between the Shire's town planners and the community is essential to retain local input into decision making on development projects which is increasingly being centralised.

Service highlights

- The value of projects granted approval during the financial year totalled \$150 million, well above the previous three-year average of \$92 million.
- A total of 711 building permits were issued compared to an average over the last three years of 565. Of these, 376 were for new dwellings, well above the three-year average of 262, and 335 were for other dwellings. The Shire's building services business unit is funded solely from application fees and requires no other ratepayer funds in order to operate.
- 551 development applications were also determined during this period, above the threeyear average of 500.



Above: Planning and Development approvals

Online consultation

The Planning and Development team continued to make strong progress on a pathway to increasing community awareness of, and participation in, the land use planning and development process. The consultation undertaken as part of the review of the Shire's Local Planning Strategy 2036 far exceeded that required by the Planning and Development Regulations and enabled interested community members to be involved in developing the strategy from the ground up.

The business unit's online presence grew with the introduction of a community consultation hub enabling consultation on major development proposals to be conducted online. Through this forum the Shire collected 88 submissions over 10 consultations in 2020-21. The Shire continued to update its 'Stay Informed' page, which is specially designed to keep planning, architecture and building design professionals up to date on Shire processes. Overall engagement has continued to grow highlighting the value of this tool in advising relevant changes to the planning framework.

Short stay accomodation policy

Changes to Local Planning Policy 7 Short Stay Accommodation were progressed in 2020-21, with an aim to better balance residents and workers' needs for long-term dwellings with the tourism sector's need for short-stay accommodation. This followed a Parliamentary inquiry in 2019, which signalled support for local governments to continue regulating holiday homes in locally appropriate ways. The updated policy was presented to Council on 9 June 2021 (OM2021-103) following community consultation.

Street Activation Policy

The Shire progressed a Street Activation Policy in 2020-21. A draft was endorsed in December 2020 (OM2020/243) and an updated draft policy provided endorsed by Council on 23 June 2021 (OM2021/115). The purpose of the new policy is to provide greater opportunities for businesses to utilise verge areas for such things as alfresco dining, without requiring Shire approval. The team will focus on implementing and promoting the policy in 2021-22.

Review of Development Assessment (DA) Reporting Process

A huge amount of work was undertaken over 2020-21 to conduct an internal audit of Planning and Development processes seeking opportunities for improved customer experience and efficiency. This resulted in several changes to the DA Reporting process being endorsed by Council on 23 June 2021 (OM2021/124/125/126) for implementation.

Affordable Housing

Shire officers continued to implement the recommendations of the Affordable Housing Strategy (2015) over 2020-21. However, the impacts of the COVID-19 pandemic heightened housing affordability and availability issues locally requiring greater intervention. As supported by a Special Council Meeting on 17 March 2021 (SM2021/2), Shire planning staff worked with tourism accommodation providers to enable longer stays in otherwise short stay accommodation in order to provide accommodation for key workers. Rangers took a compassionate approach to those residing temporarily in caravans. Advocacy was undertaken both with landlords and the State government seeking support for people at risk of homelessness.

Potential tourism development at Gnarabup

Strong concerns were raised by a number of community members throughout 2020-21 regarding a potential commercial development west of Wallcliffe Road in Gnarabup. An application from the developer to construct the proposed tourism development has to date not been lodged with the State government. Shire Councillors considered a proposal to change the zoning of some of the subject land on 9 December 2020 to ensure that land uses other than tourism were excluded (OM2020238). Further consideration of the amendment by Council will occur in the 2021-22 financial year based on the outcome of the decision of the Western Australia Environmental Protection Agency as to whether to undertake an environmental review of the development.

Waste Services

Service highlights

Since the introduction of the Shire's 3-bin FOGO (Food Organics Garden Organics) system in 2019:

- Waste sent to landfill has been reduced by 9,050 tonnes
- 5,320 tonnes of FOGO material has been processed into compost by the Bunbury Harvey Regional Council's Organics Processing Facility.



Above: Waste Education Officer Penny Dowd (left) and Sustainability Ambassador Nirala Hunt (right) encouraging locals to attend free workshops for Plastic Free July.

In August 2020, the Bunbury Harvey Regional Council undertook an audit of FOGO material received and process from the Shire of Augusta Margaret River. This audit showed a contamination rate of 1.4% in a sample size load of FOGO material, down from 3.0% in September 2019.

Waste education

The Shire's waste education program continued throughout 2021-22 with free workshops and information to learn tips and tricks to reduce waste. The Shire continues to promote Plastic Free July, a global movement that helps millions of people be part of the solution to plastic pollution by setting the challenge to refuse single use plastics for one month.

Local events include Stitching with Scraps, Sewing with Sheets workshop showing how to use old fabric, which typically makes up a large portion of landfill waste, as a craft resource, through to the Food Rescue Workshop showing how to cut down on waste and packaging to create tasty and economical meals and snacks using seasonal produce. A new event for July 2021 is a Face Food Workshop to showcase how to use natural ingredients to make your own skincare products to reduce the number of single-use bottles, tubs and tubes.

'Be a GREAT Sort' campaign

The Shire was successful in receiving a grant from the Western Australia Waste Authority for complementary measures to support the successes of the 3-bin FOGO kerbside collection system. This grant allowed residents to redeem a coupon in their annual waste services guide for a roll of compostable bags.

Alongside this, the Shire held a Household Hazardous Waste and E-Waste collection day on Saturday 10 April 2021, in conjunction with the Western Australian Local Government Association (WALGA). The event saw 320 locals attend on foot, bicycle, and car to drop off their waste, with over four tonnes of Household Hazardous Waste and over three tonnes of E-Waste dropped off, to be recycled, recovered, or re-used in Australia. The event was a huge success made possible with funding from the Waste Authority and the Department of Jobs, Tourism, Science and Innovation's New Industries Fund.



Take special waste to drop-off points.

FOGO FEATS

Instead of ending up in landfill 5,320 tonnes of Food Organics and Garden Organics has been made into certified organic compost and sold locally.

By keeping Food Organics and Garden Organics out of landfill we have reduced our emissions of CO2-e (CO2 equivalent) by 10,108,000 kg.

That's the equivalent of



OR



OR



A RECYCLING RECORD

We have put 3,730 tonnes of recycling into our kerbside recycling bins, to be created into new materials.



LANDFILL AS A LAST RESORT

Before the 3-bin service 78% of our waste went to landfill with a diversion to recycling of only 22%. Our diversion rate now is 59%!



For tips and tricks to reduce your landfill follow **@thebestweveeverbin** on Facebook and check the A-Z guide of what goes in which bin at **amrshire.wa.gov.au/wasteservices**

Asset Services

Service highlights

- Community information about informal pedestrian crossings at Margaret River and Cowaramup, as well as advocacy with Main Roads WA to lower speed limits in Margaret River, Cowaramup and Witchcliffe town centres.
- Finalisation of the Margaret River Precinct Plan and Trails Strategy in August 2020(OM2020/153)
- Road naming for Witchcliffe Ecovillage in September 2020 (OM2020-179)
- Transfer of Ownership of Commercial Jetty at Ellis Street Augusta, endorsed in December 2020 (OM2020/241)
- Transfer of Freehold Land to Road Reserve and Public Reserve endorsed in February 2021 (OM2021/18)
- Local Roads and Community Infrastructure Grant Funding Project Proposals endorsed in March 2021 (OM2021/47), and
- Rationalisation of the Margaret River Saleyards Facility and Repurpose of the Reserve in May 2021 (OM2021/87/88).



Above: The completed pathway from Margaret River Senior High School to the Margaret River TAFE.

Pathways and trails

The Shire continued to plan and develop pathway networks throughout our townsites. This year a new pathway was constructed through partnership with the Department of Transport and Department of Education, between the Highschool and the Education Campus. This required a huge amount of planning, including the management of three grants to fund the project. The team are now working on the next collaboration path project will be the Station Road and Bussell Highway along Clarke Road and Boodjidup Road which is hoped to be implemented within the next two years.

Construction of illegal trails in local bushland reserves has been a rapidly growing issue for trails management. The team delivered community information during the year, urging urging mountain bikers to stick to sanctioned trails especially during peak visitor periods.

New locality: Yebble

The Shire was approached by Undalup Association to rename a portion of existing localities of Gracetown and Burnside to be called Yebble in honour of local Noongar man Samuel Issacs. After an extensive community consultation process, this was endorsed by Councillors in March 2021 (OM2021/45) with State government approval announced in April 2021.

Local Roads and Community Infrastructure Grants

The Federal Government introduced a Local road and community infrastructure program, designed to assist local governments in delivering priority projects, support local jobs and promote resilience of local economies and communities bounce back from the COVID-19 pandemic.

As a result of this program, the team has worked hard to scope and plan for many community infrastructure projects which meet the program requirements, and able to be implemented under the fixed construction timelines, including planning for the renewal of the historical timber railway bridge which extends over the Margaret River, south of Carters road along the Wadandi track.

Community Buildings

Service highlights

- Alexandra Bridge Hall refurbishment in consultation with the Alexandra Bridge Halls Committee, this work included replacement of the exterior cladding, full exterior painting, gutter and down pipe replacement. Works were completed in September 2020
- Margaret River HEART Studio Theatre seating

 replacement of this retractable seating was
 conducted due to safety and non-compliance
 issues with original seating. Works were
 completed in February 2021
- Scout Hall and Skate Park Toilets This project saw a complete roof renewal of this building.
 Works were completed in March 2021, and

 Rosa Brook Hall refurbishment – in consultation with the Rosa Brook Community Association, this work included full external painting of the hall, playgroup building and public amenities. Works were completed in April 2021.

Asbestos removal at the Augusta Museum was deferred from 2020-21 due to complexity of the works and more planning being required. Water and sewerage investigation works at Gloucester Park in Margaret River proceeded this year, with works to occur in 2021-22. Upgrade of the Fire Detection System at the Margaret River Recreation Centre has now been deferred to occur during a major upgrade of the centre in 2022 - read more on page 28.



Above left and right: Alexandra Bridge Hall before and after works.



Margaret River Bowling Club Reroof

This purpose of this project was to address safety issues in the roof structure, due to wear and tear on the original roof. Several roof extensions, sheds, verandas and shade structures were added since 1986, most by club volunteers.

A structural report showed corrosion of external roof trusses, weathered timber, inadequate purlins and recommended replacement for compliance and safety reasons. In addition to a complete reroof, gaps in the exterior brickwork were rectified, insulation added, and new floodlights installed. The works were planned and undertaken in consultation with the Margaret River Bowling Club over May 2021. The part roof replacement and renewal of storage rooms at the Football Club were completed in June 2021.



Above: The Margaret River Bowling Club after works were completed in June 2021.

Works

Every year the Shire's Works crews are charged with the responsibility of keeping the Shire's road and drainage infrastructure maintained, alongside the major reconstruction of strategic link roads to ensure the road network continues to provide a high level of service to its ratepayers.

The 2020-21 financial year was particularly challenging for the Works team due to several significant reconstruction projects running concurrently, including the Margaret River Main Street Makeover. This required several staff stepping up into new project roles to ensure the work was delivered on time. Alongside this, access to contractors and works supplies were stretched due to the construction boom. Through this time the team held a high regard for safety in the workplace and delivered the annual works with minimal safety incidents or near-misses reported.

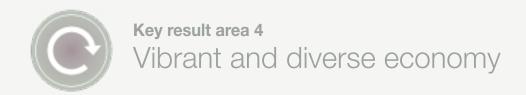
Service highlights

- Reconstruction and widening of 7.5 kilometres of strategic regional links including Kevill Road, Rosa Glen Road, Rosa Brook Road, Warner Glen Road and Wilson Road
- Opening of the Margaret River Main Street to the public after a complete overhaul of the road and drainage infrastructure
- Completed essential maintenance upgrades to the Gnarabup and Gracetown boat ramp facilities to prolong the service life of both.

- Extension of the shared path network on Georgette Drive, adjacent to the Margaret River Primary School
- Completion of the Wadandi Path extension south of Sebbes Road
- Completion of more than \$850,000 of road and path maintenance across our networks of more than 750 kilometres of roads
- Reconstruction of Higgins Street following damage from Margaret River Main Street construction related detours, successfully including in a path expansion project to save costs
- Continued to maintain the Shire's public open spaces to an exceptional standard
- Onboarded a landscaping traineeship and a new Apprentice Mechanic in the team, offering work opportunities for local young people, and
- Continued to deliver a high standard of rural road safety upgrades on strategic rural roads while balancing high contractor costs and operational limitations as a result of the COVID-19 pandemic.

The focus coming into the 2021-22 financial year is to continue to improve the Works design and construction delivery programs in order to deliver a larger portion of the Capital Works Program inhouse, which is important while construction rates remain high from the land development boom.





Objective: The local community is resilient and independent, based on self-sufficiency in food, energy and services. The Shire's economic development framework is built on natural environment, tourism, viticulture, agriculture, retail, knowledge and creative sectors, that provide a sustainable range of business and job opportunities.

Services:

Policy Development and advocacy

Community group and volunteerism support	Community Engagement
Place making	Caravan parks and camp grounds
Major infrastructure upgrades	Sustainable Economy
Event sponsorship and approvals	

2020-21 highlights:

53%

procurement within the South West \$1,560,594

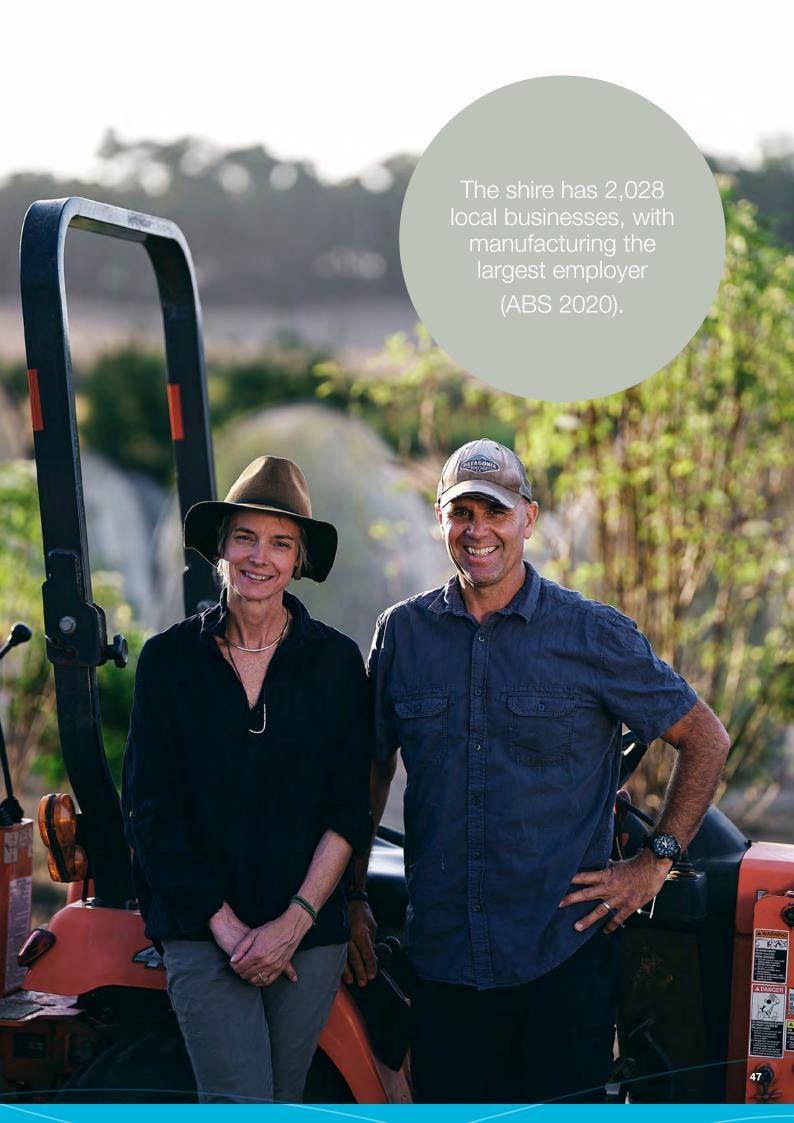
Capital expenditure spend on the renewal, upgrade and construction of new Shire buildings \$289,192

New residential buildings compliant for energy efficiency in the Shire

73

New food businesses – 16% increase from last financial year \$269,615

COVID-19 Economic Stimulus funding committed over 2020-21



Priority projects

Key project: Main Street Makeover (KP13)

Status: Completed

The Main Street Redevelopment Project was completed in December 2020, total project expenditure was \$14 million of which \$6.5 million was spent within the Shire through a combination of expenditure with local businesses and direct employment.

This project was initiated in 2012 when Margaret River was identified in the State Government's Regional Centres Development Plan (Super Towns). The redevelopment project was jointly funded by the Shire and State Government with the first phase of works being completed in 2013 to complete the construction of stormwater infrastructure for raingarden structures and stormwater filtration at the northern end of the Main Street, improving the quality of stormwater entering the Margaret River. In 2016 the State Government confirmed \$5.49 million funding through the Royalties for Regions project to support the redevelopment project. However, commencement of the project could not occur until the completion of the Margaret River Perimeter Road to enable heavy vehicles to either bypass or find alternative access to the Margaret River townsite.



Above: Construction related expenditure was approximately \$14 million and was spent within the Shire through a combination of expenditure with local businesses and direct employment.

The overall focus of this project has been to support Margaret River's continuous evolution and ability to remain a vibrant, self-sustaining regional town. Project features have included:

- New stormwater drainage this has helped to prevent the flooding previously experienced by shop owners and customers during heavy rainfall events
- Safer intersections new roundabouts at Wallcliffe Road/Bussell Highway and Tunbridge Street/ Bussell Highway improving traffic flows and safety
- Safer for pedestrians additional formalised crossing points for pedestrians, including a landscaped traffic island, resulting in a safer street for pedestrians. The design of the new street discourages heavy vehicles, further reducing their numbers up and down the street, improving amenity and safety
- New paving paving previously was buckled by tree roots, new paving is safer, reducing trip hazards and creating a more pedestrian friendly street
- More trees the existing London Plane trees are an iconic part of Margaret River's Main Street, so root protection zones have been improved to preserve the root systems of existing trees and prevent future damage to paving. Although some trees had to be removed, the project resulted in several new trees - more than what we had previously
- New festival precinct Fearn Avenue has transformed into a shared community space, featuring more trees and street furniture providing greater opportunity to come together and celebrate right on the main street
- New cycle lane and bike racks the Eastern side of Bussell Highway now features a cycle lane to encourage locals and visitors to safely use pedal power and e-bikes, with additional bike racks making riding more convenient
- New outdoor seating there are now additional places to rest and relax providing greater amenity for pedestrians, helping keep them lingering on the street for longer
- Better bins to separate recyclables and improve our environmental performance
- New banner flag poles newly designed flagpoles to make it easier for organisers to promote their events along the Main Street, and
- New lighting new LED street lighting helping reduce our electricity consumption and improving the carbon intensity of our townsite.

The project also included a Main Street Makeover communications campaign to promote and clarify key project activities and promote business being open, conducted in full consultation with Main Street Traders and the Margaret River Chamber of Commerce and Industry.

Construction commenced in February 2020 and was almost immediately affected by unforeseen issues relating to both construction works and in March 2020 the COVID19 pandemic.

Stage 2 of the works were fast-tracked to take advantage of the Federal and State government stimulus packages including JobKeeper for business and to complete the project before the effects of the COVID-19 pandemic began to ease to minimise the impact on local businesses, the wider local economy and visitors to the region. An additional \$3.08 million funding was provided by the State government through the WA Recovery Plan to support the completion of all 3 stages of construction works during 2020. This funding increased the State Government's financial contribution to 61% of the total project cost.

The redevelopment has delivered significant direct and flow-on economic impacts on the regional economy during both the construction and post construction phases, with the construction project also realising significant economic and employment benefits.

Check out the Main Street Makeover video: https://www.youtube.com/watch?v=oN2-2owqHic

Traffic flow and parking changes

The Shire conducted community consultation to understand options for traffic flow on Fearn Avenue in April 2021. A separate consultation occurred in May 2021 to explore options to manage parking on the Margaret River Main Street.

The traffic flow on Fearn Avenue and closure to vehicles in the eastern section of the avenue was endorsed by Council in June 2021 (OM2021/108). The parking consultation eventuated in the introduction of timed, unpaid parking in areas of the main street. The purpose of this has been allowing individual businesses to cater to their customers' requirements, for example, 15-minute parking at the front of chemists and newsagents, or three-hour parking in other areas of frequent demand, which will continue to be monitored into 2021-22.

Below: Shire President, Shire CEO and project stakeholders with Minister for Regional Development Alana MacTiernan at the official opening of the main street in November 2020.



Key project: Sustainable Economy Strategy (KP15)

Status: Continuingt multi-year project

The Sustainable Economy Strategy is a high-level strategic document which identifies the key themes and areas for Shire focus, as well as an in-depth plan for the associated activities and actions that will be instrumental in pursuing sustainable economic development through to 2025. A vision provided by Council for the strategy in 2019 was: "The local community is supported by livelihoods and enterprises that are sustainable, climate-resilient, diverse, and locally-owned in a circular economy, a regenerative and improving environment, and a just community that upholds the rights of everyone."

The development of the strategy was approach based on this vision. Extensive community, business and expert consultation, including circulation of a local business survey in 2019, input from the Sustainable Economy Reference Group over 2020, consultation with businesses and peak organisations, input from the Community Health Network and the Shire's Sustainability Reference Group, and guidance from economist and practitioner Michael Shuman.

On 28 April 2021 Council supported distributing the draft for wider circulation to the community for final feedback.

Public feedback was sought throughout the month of May 2021, and promoted in local newspapers, Facebook posts, and direct emails to business peak bodies. An online survey was available on the Your Say page, and hard copies were available at Margaret River and Augusta Shire offices.

Community feedback was considered, and some additions and amendments were made to the strategy before the final draft was put before Council, to be endorsed by Council in July 2021.

Read the full strategy online at

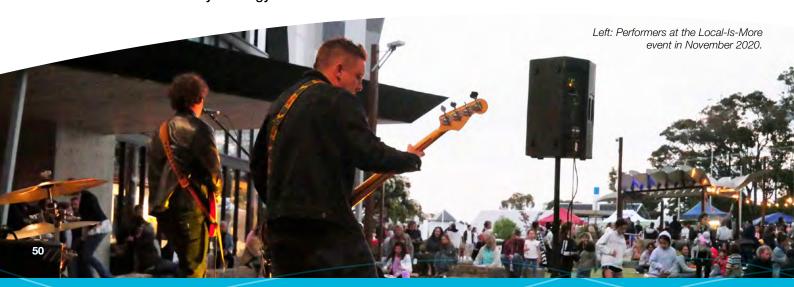
amrshire.wa.gov.au/sustainability/economy/sustainable-economy-strategy

Service Results

Sustainable Economy Services

Service highlights

- Support for local recovery following the COVID-19 lockdowns through the Economic Stimulus
 Grants. A total of \$104,870 was awarded to six different business organisations and businesses.
 There were 17 applications, and among the successful applications were Margaret River Wine Association's Sustainability Project, Margaret River Chamber of Commerce and Industry's Business Hub, and support for Precious Plastic Margaret River's circular economy manufacturing
- Engagements with businesses and business organisations, including Sustainable Economy Reference Group, business chambers, Industry Leaders Group, main street traders in Margaret River throughout the Main Street Makeover, and one-on-one meetings with individual businesses
- The Shire has instigated several business workshops, including an Accessible Tourism and Events Sundowner on 4 August 2020, a grant writing workshop in partnership with Business Advisory South West on 15 September 2020 and ECO Destination Certification workshops on 13 October 2020 and 4 May 2021
- A Scott River Economic Strategy was developed to explore opportunities for improving farming in the Scott River region, an area that crosses into the Shire of Nannup. This strategy was noted by our Council on 28 April 2020 (OM2021/65). Several recommendations from the strategy are now being explored, and a working group is to be established in the 2021-22 financial year
- The Shire continues to be a signatory of the Small Business Friendly Local Government Charter, seeking to ensure regular contact with our local businesses, and committing to paying invoices quickly and on time, and
- Support for the establishment of a Designated Area Migration Agreement with South West Local Governments in June 2021 (OM2021/123).



Local-Is-More campaign

This has been the second year of the Local-Is-More campaign, designed to promote thinking, supporting, and buying local first in partnership with local business chambers, Transition Margaret River, and the Margaret River Regional Producers Association. Using printed posters, website stories, newspaper ads, and social media platforms the campaign has featured local businesses, telling the story of the people behind the business and how they contribute to their community. Residents are encouraged to keep dollars circulating locally, where possible, building local prosperity and creating more employment opportunities. This work has been important amid a growing trend in online and outside shopping.

The campaign geared up to a Live Local Month in November 2020, successfully reaching a large sector of the community and bringing business peak organisations together to work towards a common cause. The month featured well attended local events showcasing local talent and produce. The month also featured a weekly sticker competition on Instagram, with prizes offered to those who showed off their Local-Is-More sticker.

Since Live Local Month the visibility of the campaign has grown, with a lot more stickers showing up on cars and business fronts. The number of Instagram posts with #localismore grew from a couple of hundred to more than 1,400 throughout the month, and Google analytics show a spike in website visits to www.localismore.com.au over November 2020. Planning for the event included two pre-event sessions with Margaret River main street traders plus an online survey. There was live music at multiple locations on the street, street performances, art activation, late night trading, al fresco dining and extended bar areas, and a great vibe. Multiple food and beverage businesses reported their best night of trade ever. Watch the event film clip here:

youtube.com/watch?v=qnBdAUzi9vE

ECO Destination Certification

There has been a growing international trend in consumer demand for responsible travel, and experts predict this to continue rising post the COVID-19 pandemic. The Shire is now working towards ECO Destination Certification, which is a globally recognised and audited process that shows we are making solid steps in looking after our environment and community.

Certification requires the Shire to provide evidence of meeting 90 points of criteria, each of which entails demonstration of significant work in achieving environmental, social, and local economic outcomes. The Shire has been working with the Margaret River Busselton Tourism Association (MRBTA) and other industry peak bodies to progress this, as it is widely understood to be not only beneficial for our environment and community, but a means of preserving the assets that underpin the region's economic success.

Margs Main Street Party

With the Margaret River Makeover complete, the Shire organised a special community street party to celebrate. Over 400 people came along to the event on 29 January 2021 from 3pm to 9pm. The event had five main areas of activity across the Reuther Park picnic area, Town Square Art Market, Cockatoo Mural Carpark with the Undalup Association, Fearn Avenue Festival precinct/Youth Chillout Zone including tarp surfing on Bussell Highway out the front of the festival precinct, and Bottom of Town with a series of live performances.



Above: The Margs Main Street Party in January 2021.



A LEAKY BUCKET.
THAT'S HOW AN ECONOMY
ACTS WHEN MONEY RUSHES
OUT ON PURCHASES FROM
BUSINESSES LOCATED
ELSEWHERE, OWNED BY
DISTANT SHAREHOLDERS,
SELLING OFFSHORE
PRODUCTS...

But if not elsewhere then where else? Right here! Local purchases mean that money circulates around and around, plugging those leaks in the bucket and creating more jobs for you, me, your teenage son and your niece on her gap year before Uni. There will always be some leaks — who doesn't love Japanese soy sauce — but this region produces quality products and services, in caring small businesses, who with our support can provide meaningful employment for us, our friends and family.

That's why we choose local, because local is more.



WWW.LOCALISMORE.COM.AU #LOCALISMORE







Marketing and Events Services

Event sponsorship

The Shire sponsors a series of events and community connections each year to vitalise the community through participation and through visitation to the area. A total of \$289,192 was spent in 2020-21 on event grant funding supporting 33 projects. This is comprised of \$167,500 for icon events and \$121,692 for community events.

Icon events	Sponsorship 2020-21
Margaret River Surf Pro	\$20,000
Cinefest Oz	\$25,000
Cabin Fever	\$4,000
Ultra Marathon	\$9,000
Eco Tourism Conference	\$10,000
Cinefest Oz	\$25,000
Emergence Creative Festival & Experiential Travel Summit	\$10,000
Margaret River Readers and Writers Festival	\$14,500
Margs Street Party	\$50,000
TOTAL	\$167,500

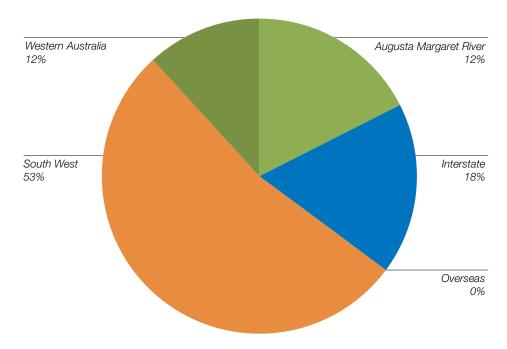
Community Development and Events Grants (\$2,000-\$12,000)	Amount
Dismantle Inc.'s Margaret River Bike Rescue Program	\$12,397.80
Undalup Association's, Bunuru Festival	\$13,200
Nature Conservation Margaret River Region's Wooditjup Bilya Community Connections project	\$5,800
The SunSmart Augusta River Festival 2021	\$15,000
Australian Breastfeeding Association Capes Group's additional education classes for Shire families	\$2,170
The Hive Margaret River Art Collective-Art Exhibition and Community Workshops -	\$5,823.80
Augusta Community Resource Centre's Augusta Outdoor Concert and Whalesong Festival	\$10,000
Intercultural Action Group Inc.'s Building Bridges – Intercultural Experience Community Event 2021	\$7,500
Radio Margaret River Inc's Volunteer Training Workshops -	\$6,550
Transition Margaret River, in partnership with Undalup Association and The Tribute Tree, Celebrating Country activities	\$3,960
The Concrete Club's Roller-Dance Program	\$7,920
Artzability Inc's photography and illustration workshops for adults living with disabilities	\$5,690
Surfing WA's, Surfing and Cultural Leadership Program for Aboriginal young people	\$7,500
Swimming Mermaids annual Margaret River Ocean Swim	\$2,000
Surfside Church	\$5,000
Total	\$110,512

Community Development and Events Grants (under \$2,000)	Amount
Margaret River Organic Garden signage and dishwasher	\$2,000
Intercultural Action Group cooking workshops	\$2,000
Lions Club Cowaramup community garden mural	\$1,420
Margaret River Underwater Hockey Club new goals	\$1,000
Brookfield Spring Market	\$554
Headspace Youth with HeART project	\$470
Witchcliffe Vintage Fair	\$1,991
AMR 2 Oceans Poultry Club	\$1,000
St Vincent De Paul/Community Pantry Project	\$745
Total	\$11,180

Cancelled or postponed events:

- The 2021 Open Studios event was postponed to the 2021-22 Financial Year
- The Cape to Cape Mountain Bike race did not go ahead in 2020

Shire spending local 2020-21:



Top 3 spends within Western Australia:

- Traffic management
- Cleaning
- Consultancy services

Top 3 spends within the South West region:

- Main St Redevelopment
- Road Maintenance
- Tree Maintenance

Tourism visitation

Tourism Research Australia data has not been made available for the 2020 calendar year.

Annual visitors to the Shire in 2019 indicates was 1,105,000, compared with 1,118,000 in 2018. The data details:

- The Shire experienced 487,000 intrastate visitors and 104,000 interstate visitors in 2019 with an overall average of a three-night stay and average \$452spend per trip
- Singapore, United Kingdom and Malaysia have been the top international markets for Augusta Margaret River
- The Shire has a total of 312 tourism businesses as of 2019, with 125 being 'non-employing' and 109 employing 1 to 4 people, which is consistent with the previous reporting period
- Majority of visits are an overnight domestic trip.

Source: Tourism Research Australia, www.tra.gov.au

Census data shows there are 852 direct tourism jobs in tourism in the Shire, and a further 387 indirectly reliant on tourism (e.g. in retail). The Margaret River region is identified as being the 25th local government area most dependent on tourism out of 547 local governments (Source: economy.id.com. au/augusta-margaret-river). This is also evidenced in the Shire ranking 5th in Australia for the percentage of businesses enrolling for the Federal Government's JobKeeper program (Source: https://taylorfry.com. au/articles/where-are-the-businesses-most-reliant-on-jobkeeper).



Objective: Council leadership is visionary, effective, transparent and trustworthy. The local government actively engages and consults the community to understand their aspirations for the future, drives positive change and diversity, and adds measurable value.

Services:

Policy development and advocacy	Infrastructure and assets management	Council administration and Risk Management	Information Technology and Communications
Governance, legislative and compliance	Integrated planning and reporting	Legal services	Purchasing and procurement
Human services and health and safety	Records management		
Media and communications			

2020-21 highlights:

1,570	14,234	1,304	182	105	19	1
submissions to shape the Strategic Community	Your Say	euhmieeione	Councillor resolutions	Council briefings	Ordinary Council Meetings	Special Council Meetings
Plan 2040						



Priority projects

Key project: Our Place 2040 (KP16)

Status: Continuingt multi-year project

Under the Local Government (Administration)
Regulations 1996, all local governments in Western
Australia are required to have two endorsed
documents: a Strategic Community Plan (SCP)
and a Corporate Business Plan (CBP). These
are supported by a suite of long-term informing
strategies, being the Long Term Financial Plan, Asset
Management Plan and Workforce Plan. Collectively
these documents drive the strategic direction of the
organisation and budget setting each year.

The 'Our Place 2040' project occurred from September 2020 to August 2021, delivering a place-based engagement process with a total of 1,570 community submissions. Engagement to draft the plan resulted in:

- 343 workshop participants across seven places including Augusta, Cowaramup, Witchcliffe, Margaret River, Gnarabup, Alexandra Bridge and Karridale
- 131 written submissions including public place boards
- 91 Your Say online submissions
- 79 people participated in three pop-ups across Augusta, Cowaramup and Margaret River
- 300 submissions via Facebook
- 15 Family Dinner Project submissions
- 113 Local Planning Strategy submissions
- 397 Youth Plan submissions
- 11 Sustainable Economy submissions.

Council endorsed the draft SCP 2040 on 23 June 2021 (OM2021/130) to be advertised for community feedback. The final draft SCP was advertised for a formal comment period over five and a half weeks, from 30 June to 8 August 2021 receiving 51 submissions.

'People', 'place' and 'environment' are the big three themes to come out of the Our Place 2040 feedback, with an interconnected relationship between all three. The Shire's previous SCP (2036) was endorsed by Council in September 2017 (OM2017/238), following a major review over a 12-month period engaging a dedicated Community Reference Group over 2016-17. The SCP 2036 provided six guiding principles and five key result areas. A minor review was endorsed by Council in 2019-20 with no changes applied (OM2020/166). Our Place 2040 was designed in a manner to ratify and refine the focus of the 2036 document.

A more detailed analysis of the feedback is provided in the Community Engagement Summary provided as attachment 2, including the key sentiments by place. View the 2040 workshop records are available on yoursay.amrshire.wa.gov.au/our-place-2040



Above: The Shire CEO and Executive at the launch of Our Place 2040 in October 2020.

Key project: Review of the Shire's Long Term Financial Plan (KP17)

Status: Completed

A review and update of the Shire's Long Term Financial Plan (LTFP) was completed during the second and third quarters of the 2020-21 financial year and culminated with Council adopting the plan at their meeting on 24 March 2021 (OM2021/49).

The plan forecasts revenues and expenditures for the 10 years from 2021-22 to 2030-31 based on assumptions relating to factors such as property growth, economic expectations, estimated cost escalation rates, legislation enforced cost increases such as those to the Superannuation Guarantee Charge, future capital works and some rudimentary consideration of the impact of possible future service levels upon the Shire's workforce.

The plan provides a baseline position for the 10 year's forecast and was used as the basis for preparing the 2021-22 budget.

It is recognised the accuracy of forecasts over this timeframe are reliant upon the underlying assumptions and source data used. As this data is reviewed and refined, it is expected future iterations of the plan will become more robust and provide a more reliable planning tool.

Below: The Shire's 10 year Long Term Financial Plan was updated over 2020-21, with a major review anticipated in 2022-23.

Key project: Forward Capital Works Program (KP18)

Status: Continuing multi-year project

The forward capital works program (FCWP) is a four year prioritisation program, used to inform annual asset renewal and upgrade projects across building and infrastructure asset classes.

Prioritisation of projects is a multi-faceted process influenced by a range of contextual factors including risk mitigation, financial implications and available grant funds, community needs, business alignment, age of asset, performance, availability of contractors and environmental impacts.

Overall, the FCWP aims to sustainably balance these influences to maximise asset service delivery.

Over 2020-21 the assets team commenced a major review of this process, focusing on improving the processes and quality of data which inform the program. This review identified four major areas which require redefining to better improve the quality of the FCWP. These are:

- Development of a capital evaluation and prioritisation process, allowing consistency and transparency in how projects are prioritised.
- Development of a project management framework, to ensure project are managed in a uniform manner,
- Undertaking a leisure planning review, which includes updating three key strategic documents which inform capital infrastructure investment,
- Undertaking land, building and infrastructure asset valuation and condition assessments.

The review and improvement process will continue over the 21-22 and 22-23 financial years as a priority area for the Shire, to develop accurate project forecasting for its long term financial plan.



Key project: Service Review Program (KP19)

Status: Continuing multi-year project

The Shire has been developing a program to ensure a more consistent customer-centric approach for sustainable service planning and design. Local governments are renowned for wide-ranging grassroots services; a distinct mix of mandatory (legislative) and regulatory services, as well as discretionary (community) services. From waste management to libraries, aquatic facilities to building maintenance, road construction through to environmental management – local governments are increasingly found to be hubs of diverse skillsets and service demands.

Service planning sits at the heart of how local governments plan for the future. Local government has moved beyond the traditional 'roads, rates and rubbish' and in particular is challenged by changing and increasing community expectations in addition to:

- Federal and State government devolution of services
- Increased legislative requirements
- Increasing costs for services and infrastructure maintenance, which often increase faster than generated income.

The overall effect is that local governments must provide a greater range of services while endeavouring to meet higher standards, more efficiently.

The Service Review Program was established in January 2021 and is centred on using data, customer experience evidence to carefully review services. This purpose of this program is to enable accurate integration across Shire plans, specifically by regularly reviewing and refining the definition of Shire services, ensuring alignment to actual community needs through the setting of realistic service levels and detailed workforce forecasting by service area.

Program progress over 2020-21 has included:

- Finalisation of a Service Review Framework in collaboration with local governments across the South West through the Local Government Professionals Association Peer Support Program
- The Shire formalised a uniform Team Planning process launched through a series of organisational-wide workshops hosted in November 2020, delivering a consistent approach to how we define services across 29

service teams

- CEO endorsement of a Service Review Procedure for our Shire in January 2021
- Completion of a self-assessment against the Australian Business Excellence Framework in May 2021 informing priority areas for review
- The Shire's first Service Catalogue being published in the Shire's Corporate Business Plan 2021-25 itemising all service areas, and
- Completion of three service reviews over April and May 2021 as a pilot for the program and to inform the next phase of this work moving in to 2021-22.

This program highlights the Shire's commitment to becoming a resilient and sustainable service-based organisation, delivering a consistent and reliable high quality customer experience.

Key project: Shire website review (KP20)

Status: Continuing multi-year project

The purpose of this project is to deliver a userfriendly website that allows customers to easily access the information and services they are looking for, that is fully accessible and enables the future roll out of additional online services.

In May 2021, a project team was established to manage and facilitate a total review and rebuild of the Shire's website. A driving philosophy and approach for this project has been to involve the people that will be using the website, our community, right from the start.

The project represents an exciting opportunity to vastly improve the experience for community members and other stakeholders in their online interactions with the Shire.

The Discovery and Research Phase kicked off in June 2021 with input from 124 community members completing a survey and online testing activities (First Click and Treejack) to test current website, providing valuable baseline data. One-on-one useability testing and interviews with six community members provided valuable

insights and opportunities for improvement for the new site. The project is expected to take 12 to 18 months to complete and will continue into 2021-22.



Above: Over 40 community members put their hands up to be part of a website usability testing group. These six community members were part of our first one-on-one usability testing session to test the existing website.

Key project: Climate change mainstreaming (KP21)

Status: Continuing multi-year project

The Shire is committed to mainstreaming climate action throughout its operations and services to ensure alignment and preparedness for the future. Over 2020-21, this has focused on participating in new Western Australian Local Government Association (WALGA) governance assessment of climate change adaptation across all 139 local governments in Western Australia as part of the National Disaster Resilience Program (NDRP).

This audit included identification of the extent to which climate change and disaster management are embedded in the decision making and governance documents of each local government.

The following corporate documents were assessed for each local government against ten core indicators for climate change adaptation governance:

- Strategic Planning
- Financial Management
- Public Risk Disclosure
- Asset Management
- Land Use Planning
- Emergency Management
- Greenhouse Gas Emissions Reduction
- Climate Risk Management
- Adaptation Planning
- Climate Change Policy

The Shire scored highly in a number of these indicators and this has been used to shape future focus areas the mainstreaming of climate change, so that it continues to be prioritised and progressed across the organisation. A greater inward focus is required to look at climate responsive planning and service delivery across the Shire as an organisation. Read more about climate action on **pages 20** (KP1) and **38** (KP8).

Service results

Governance and Legal Services

Councillors form the governing body of the Shire and work closely with Shire Executive to provide leadership, facilitate communication between the Shire and community, establish policy, and participate a decision-making process outlined in the *Local Government Act 1995*.

Service highlights

- A total of 182 councillor resolutions were made over 19 ordinary council meetings and one special meeting, compared to 205 resolutions in 2019-20
- 169 of these resolutions have been completed by staff or require no further action. 13 items are in progress
- Three strategic planning sessions were held with Councillors over 2020-21 as part of Our Place 2040. These sessions were held in October 2020, March, and May 2021, where Councillors provided insights to support the engagement process, to refine the vision, focus areas and priorities for the major review of the Shire's Strategic Community Plan
- Six of seven Councillors attended a total of 15 professional development courses over 2020-21 across 8 different topics, including three Councillors completing the mandatory training "Council Members Essentials"
- 139 compliance actions completed over the year by Shire officers with an average 91% complacent rate achieved
- The Governance team developed a new Business Continuity Plan, Strategic Risk Register; Councillor Code of Conduct in April 2021 (OM2021/28 and 53) and Model Standards for CEO Recruitment, Performance and Termination in April 2021 (OM2021/57), and
- 100% success rate in Shire prosecutions and tribunal reviews.

Briefings for Councillors are held before every Ordinary Meeting of Council. They provide an opportunity for Councillors and staff to discuss specific topics. A total of 105 briefings were held with Council over 2020-21, compared with 92 in the previous reporting period.

Lease management

The Shire has 189 community buildings and a number of Shire reserves which require community and commercial leases. Leases are an important mechanism to enables safe and sustainable utilisation and caretaking of these important spaces.

Lease management throughout 2020-21 has included:

- White Elephant Café variation and extensions to sublease in August 2020 (OM2020-151) along with additions and alternations (OM2020/152)
- Margaret River Community Pantry part of Reserve 27301 in December 2020 (OM2020/233)
- Augusta Mini Golf Lease Reserve 11533
 Augusta in December 2020 (OM2020/234)
- Proposed lease of Witchcliffe Hall in April 2021 (OM2021/55), and
- Railway Barracks option to purchase agreement (2021/110/112/113).

Risk management

The Risk Management Register is reported regularly to the Executive at the Shire, with a Dashboard Report presented to Shire's Audit and Risk Committee in July, March and January 2021. The Audit and Risk Management Committee considered several topics through their meetings this year including:

- Auditor's Report for 2019-20
- Annual Financial Report for 2019-20
- Internal Audit Review to comply with the requirements of Audit Regulation 17
- Report on Legislative Compliance
- Report on Office of the Auditor Focus Area Audits
- Risk Dashboard Reports, and
- Compliance Audit Return for 1 January 2019 to 31 December 2020.

Corporate Planning

The Integrated Planning and Reporting (IPR) program is set by the Department of Local Government, Sports and Cultural Industries, as a set of best practice guidelines for strategic planning and reporting to Council and community. The Shire continued implementation of the IPR program over 2020-21, including quarterly reporting to Council against the Corporate Business Plan 2020-24.

Service highlights

- The Shire continued participated in collaboration with local governments across the South West through the Local Government Professionals Association Peer Support Program with focus on strengthening regular service reviews and documenting service levels
- Annual Report 2019-20 presented to Council 9 December 2020 (OM2020/247/248) with quarterly reporting occurring against the Corporate Business Plan throughout the financial year, and
- Minor reviews of the Long Term Financial Plan and Workforce Plans completed by Shire management over the year.

Community engagement

The Shire's community engagement policy and framework is based on Asset Based Community Development and the International Association for Public Participation model (IAP2). In October 2020 the Shire's community engagement was reviewed and endorsed by Council to include a place-based approach to consultation specifically to inform Council decision making (OM2020/200).

More broadly, there were 21 Shire projects hosted on the Your Say online engagement platform, with a total of 1,304 community submissions received across a wide range of issues.

1,308 Engaged Participants	Participants	Top Projects	Participants%
Contributed on Forums	0	Fearn Avenue	768 (60.5%
Participated in Surveys	1,267	Our Place 2040	92 (10.9%)
Contributed to Newsfeeds	0	Planning consultation hub	88 (10.2%)
Participated in Quick Polls	0	Time limited, unpaid parking on the Main Street	87 (36.0%)
Posted in Guestbooks	0	Proposed new locality - Yebble	72 (7.1%)
Contributed to Stories	0	Margaret River HEART	54 (22.5%)
Asked questions	15	Scheme Amendment No. 67-752	38 (14.1%)
Contributed to Ideas	37	Draft Leeuwin Naturaliste Regional Trails Strategy	168 (38.4%)

^{*} A single informed participant can perform multiple actions

^{*} Calculated as a percentage of total visits to the Project

Finance Services

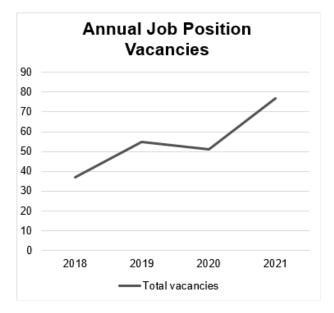
Work to prepare the Shire's Annual Budget occurs from February to June each year. This is an important process to balance affordability across various priorities. The final Annual Budget 2020-21 was endorsed 22 July 2020 (OM2020/142) and Corporate Plan 2020-24 on 26 August 2020 (OM2020/165/166).

The Annual Financial Report (AFR) is prepared annually for the Shire's contracted external auditors in the month of August. Following audit adjustments and an unqualified Audit Opinion, a copy of the AFR including the Auditor's Report is provided to the Shire's internal Audit and Risk Management Committee for review and discussion, before being presented in the Shire's Annual Report and to the Department of Local Government, Sport and Cultural Industries.

Service highlights

- Implementation of a new COVID-19 Financial Hardship Policy, the final policy endorsed by Council on 12 August 2020 (OM2020/160/161)
- Successful completion of Annual Financial Report for 2019-20 with a significant number of legislative and accounting standard changes included and resulting in a clean end of financial year audit report, and
- Successful implementation of paperless authorisation of creditors invoices and use of digital signatures has reduced paper and waste and improved payment processing efficiency.

- 227 staff performance reviews were completed for the 2020-21 review period, with 28 outstanding to be completed in the 2021-22 financial year
- Training and development expenditure accounted for 1.02% of the Shire's total workforce cost over 2020-21
- 49 peer recognition awards and 23 service recognition awards were given throughout the year, and
- 21 work experience placements for local young people across five service areas, in addition to recurring 12-month traineeships in Community Development, Parks and Gardens, HEART and a new four year mechanic apprenticeship in Works.



Human Resources Services

Service highlights

- The Shire achieved an actual workforce cost ratio of 69.84% in 2020-21, compared with 73.03% in 2019-20 – this is calculated by the Shire's total workforce cost divided by the total levied rates for the financial year
- The average length of service at the Shire for 2020-21 was 7.05 years
- The Shire had a total of 76 job vacancies in 2020-21, of which 34 were advertised externally, 12 advertised internally and 30 direct appointments
- Recruitment expenditure for 2020-21 was \$56,719, compared with \$24,296 in 2019-20, as a result of the 55% increase in vacancies (as shown in the graph below) due to an increase in staff changing roles internally and an increase in flexible working arrangements over 2020-21
- The Shire's voluntary staff turnover for 2020-21 was 13.97%, lower than the industry average of 15.50%

Organisational Structure

The Shire's budget for 2020-21 indicated an increase of 3.8 full-time equivalents (FTE's), moving from 175.1 in 2019-20 to 178.9 in 2020-21. Key changes to the organisational structure over 2020-21 resulted in the following labour budget changes for 2021-22:

Service Area	Services	Resources	FTE
Corporate and Community Services Directorate	Corporate planning	Corporate planning position moved from Community Planning and Development business unit – increased direction and support from Director CCS	1.0
Community Planning and Development	Corporate planning	Corporate planning position moved from Community Planning and Development business unit – increased direction and support from Director CCS	-1.0
Finance	Creditor's support	Additional finance resources added to workforce plan	0.5
Finance	Accounting support	Management Accountant resource added to workforce plan	1.0
Communications and Events	Website development	Marketing Officer – funded through project budget	0.6
Information & Communication Technology	GIS support	GIS Officer moved from Planning to ICT for greater synergies. - 0.73 FTE from Planning - 0.07 FTE additional	0.8
Planning	GIS Support	GIS Officer moved from Planning to ICT for greater synergies. - 0.73 FTE from Planning - 0.07 FTE additional	-0.73
Community Planning and Development	Community health and grants support	Community Development Officer	0.4
Community Planning and Development	Youth engagement support	Youth Officer position added to Workforce Plan – grant funded	0.53
Main St Project	Main St Redevelopment	Project Manager removed from Workforce Plan	-1.0
Rec Centre	Café service	Service reduction - 0.2 FTE allocated to Finance - 0.2 FTE allocated to Aquatics	-0.4
Works	Parks and Gardens	1.0 FTE position added to support increased workload – Rapids Landing etc.	1.0
Works	Construction	1.0 FTE position added to support increased Parks and Gardens workload – Rapids Landing etc.	-1.0
Works	Administration and Engineering	Engineering trainee added to workforce plan – succession planning and local youth opportunities	1.0
Holiday Parks and Camping Ground	Chalet and facilities cleaning	Change to management structure and new chalets built	0.53

Equal Opportunities

The Western Australia Local Government Equal Opportunity Survey 2021 identified the Shire's workforce breakdown as follows:

Workforce Group	Representation %		
	Indoor	Outdoor	
Women	67.6%	9.8%	
People from culturally diverse backgrounds	9.1%	2.0%	
Aboriginal Australians	1.1%	3.9%	
People with disability	4.5%	3.9%	
Youth (under 25)	7.5%	7.5%	
Mature employees (over 45)	50.29	6	
Women in tier 1 management	100%		
Women in tier 2 management	0%		
Women in tier 3 management	20%		

Human Resources Statutory Information

Regulation 19B of the Local Government (Administration) Regulations 1996 requires the Shire to include the number of Shire employees entitled to an annual salary of \$100,000 or more; and the number of those employees with an annual salary entitlement that falls within each band of \$10,000 over \$100,000, in its Annual Report.

Salary Package Range (\$)	Number of employees 2019-20
100,000 - 109,999	1
110,000 – 119,999	1
120,000 – 129,999	2
130,000 – 139,999	8
140,000 – 149,999	0
150,000 – 159,999	0
160,000 – 169,999	0
170,000 – 179,999	0
180,000 – 189,999	2
190,000 – 199,999	0
200,000 – 209,999	0
210,000 – 219,999	0
220,000 – 229,999	1
230,000 – 239,999	0
240,000 – 249,999	0
250,000 – 259,999	0
260,000 – 269,999	0
Total	15

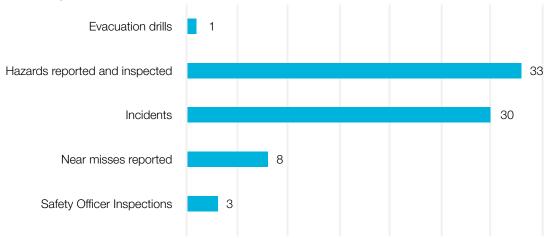
Workplace Health and Safety (WHS)

A big focus for the Shire's WHS Officer over the last year has been on preparation work to implement the State government's legislative changes for workplace health and safety. This is a compliance orientated service area dedicated to facilitating a series of safety mechanisms across all Shire services. This includes WHS procedures, inspections, health and wellbeing programs, and emergency and evacuation drills and training.

Service highlights

- 69% of the Occupational Safety and Health Management Plan completed during 2020-21 with 29% in progress and continuing into 2021-22. Remaining 2% deferred.
- A total of 30 incidents (compared with 31 the previous financial year), eight near misses (compared with eight the previous financial year) and 33 hazards and inspections (compared with 22 the previous financial year).
- A series of new COVID-19 procedures were completed this year to ensure Shire service areas could continue to operate and maintain a safe working environment.
- Two Workers Compensation claims were received over 2020-21 – this in comparison to an average of seven claims over the last three financial years
- 100% of all new employees received a safety induction within five days of starting, and
- Flu Shot and Skin Screening programs implemented.

WHS Activity 2020-21



Customer Services

The Shire received 4,792 customer service requests, in comparison with 2,929 from the previous reporting period, a 38% increase. In addition to this the Shire received 1,551 works service requests during the same period, compared with 1,498 in the previous reporting period. These requests relate to actions required in the community like tree pruning and removal and road grading and repairs.

Customer services	Margaret River		Augusta	
Year	2019-20	2020-21	2019-20	2020-21
Number of Shire transactions	6,515	5,595	1,676	1,365
Value of Shire and Department of Transport transactions	\$8,627,484	7,714,812	\$1,303,945	1,119,747
Number of Department of Transport transactions	9,280	12,356	2,111	2,149
Value of Department of Transport commissions	\$137,910	164,321	\$24,868	23,409

In January 2021, Customer services contact hours for Augusta changed to Tuesday to Thursday due to lower service demand. An audit conducted by the Department of Transport also identified an extremely low level of errors with transactions processed by customer services staff with the Shire recognised as being one of the Department's best performing partners.

Records management

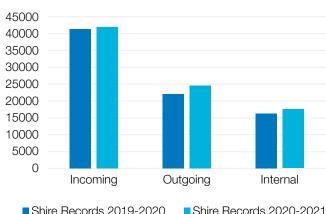
The State Records Act 2000 governs the recordkeeping for all local government organisations in Western Australia. Under the Act, a State record is defined as any record of information (in any form) created, received, or maintained by the Shire of Augusta Margaret River while conducting its business activities. The Freedom of Information Act 1992 gives the public a right to apply for access to documents held by the Shire of Augusta Margaret River.

Service highlights

- A total of 83,875 incoming, outgoing, and internal documents over 2020-21, in comparison to 79,705 in 2019-20
- 14 valid freedom of information requests received and processed over 2020-21, an increase from 10 valid applications received in 2019-20
- Review of the Shire's Information Statement completed in June 2021 and published on the Shire's website; required to be reviewed every 12 months
- Staff inductions and training delivered for 24 new Shire employees, with a new employee recordkeeping guide is currently under construction and is due for release by December 2021. A review of the training program is planned for 2021-22 including an online training program, and
- An organisational Naming Standard and was introduced through a pilot phase to selected Shire teams, to continue in next financial year.

The State Records Act 2000 requires the Shire to have a record keeping plan that has been approved by the State Records Commission and that no more than five years elapse between approval of the plan and a review of it. The Shire's Record Keeping Plan was reviewed in March 2020 and a request for extension was approved by the State Records Office to submit an amended Plan in 2021 using the new State Records Commission template. The Shire's amended Recordkeeping Plan is due for submission to the State Records Commission by 31 December 2021. This plan includes the review of the recordkeeping system to be undertaken in 2021-22.

All Records



■ Shire Records 2019-2020 ■ Shire Records 2020-2021

ICT Services

The Information Communication Technology (ICT) team manages the Shire's servers, desktops and laptops, cloud services, routers, telephone systems, mobiles, communication links and software applications spread across nine separate sites within the Shire. The four sites in Margaret River are interconnected with fibre, providing high speed connections to the main administration site. The team is comprised of two staff with an additional organisational Geospatial Officer recruited to the team during 2020-21, this service area previously located in Planning and Development Services.

Service highlights

- In July 2020, the team finalised a series of action which increased remote access capability, performance and security to allow more staff to work remotely and allow ICT business continuity. This included a series of security awareness training for staff throughout the year. Certificate based Virtual Private Network (VPN) and mobile management solution was also completed this year, enabling a more secure and seamless user experience across all Shire services.
- The team also designed and procured a new Wide Area Network infrastructure for the Shire to provide a faster, more reliable internet connection and to leverage Cloud based services and applications. Features of this new design include firewalls and routers as well as the Shire's internet service provider. This work will be implemented in 2021-22.

- The Hardware Maintenance Program was a major effort this year from December 2020 through to June 2021, where over 200 staff computers and laptops were deployed across the organisation to ensure service continuity.
- The Shire is transitioning to a new geospatial mapping system (GIS) which provides customers with online information for rateable properties. The team continue to research and prepare for this change including intensive work to restructure GIS data.

Digital roadmap

The ICT team have spent considerable time over 2020-21 to progress the Shire's Strategic Digital Roadmap, with the objective to improve Shire service delivery through the iterative transformation of technology platforms throughout the organisation. A key focus of this work is to replace Shire software and applications in a way that increases service agility, enabling process improvement and improved workflows.

This year the team focused on researching and scoping the range of options available to local government in this space. Detailed research is critical to ensure adaptable technology the wide range of services the Shire is required to deliver. This work will continue into the next financial year, detailing the roadmap through robust engagement with Executive and Shire teams.

Complaints

One complaint of a minor breach was recorded in the register of complaints pursuant to s5.121 LGA during the 20-21 financial year. This was a complaint was made against Shire President Ian Earl, by Councillor Julia Meldrum on 17 March 2020.

The Local Government Standards Panel (Panel), on 16 June 2020, found that Shire President, Councillor lan Earl committed two breaches under the LGA and regulation 11 LG (Rules of Conduct) Regulations 2007 when he failed to declare an impartiality interest in the matter of the transition of bushfire brigades to the Department of Fire and Emergency Services at Council meetings held on 27 November 2019 and 12 February 2020. The findings and reasons for finding were delivered on 21 July 2020.

The Panel ordered, on 18 September 2020, that in relation to the breach of regulation 11 of the Local Government (Rules of Conduct) Regulations 2007 (WA) on two occasions, pursuant to section 5.110(6)(b)(i) as follows: That Councillor Earl publicly apologises to the Council and the Shire at the ordinary council meeting first occurring after the expiration of 28 days from the date of service of this order (18 September 2020), as specified in paragraphs 2 of the order.

At the Ordinary Meeting of Council held 28 October 2020, where Cr Earl made the following public apology:

9.1 Cr Earl – Public Apology – Breach of Regulation 11 of the Local Government (Rules of Conduct) Regulations 2007

"I advise this meeting that:

- i. A complaint was made to the Local Government Standards Panel, in which it was alleged that I contravened the Local Government (Rules of Conduct) Regulations 2007 (WA) on two occasions when I failed to declare an impartiality interest in the matter of the transition of bushfire brigades to the Department of Fire and Emergency Services at Council meetings held on 27 November 2019 and 12 February 2020.
- ii. The Panel found that by behaving in this manner I committed two breaches of Regulation 11 of the Local Government (Rules of Conduct) Regulations 2007.
- iii. I accept that I should not have acted in such a manner and I apologise to the Council and the Shire for having done so."

Competitive Neutrality

Local Governments are required to report annually on the implementation, application and effects of the National Competition Policy (NCP) with regard to three significant areas being: competitive neutrality; legislation review; and structural reform. The Shire did not acquire any new entities or privatise any activities during 2019-20, and therefore there was no additional requirement for competitive neutrality testing. Local laws and policies do not contain anticompetitive provisions and no complaints were received during the period.

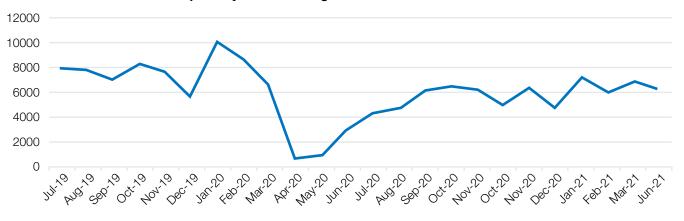


Libraries

Library Services in Augusta and Margaret River offer a vast range of services to entertain, educate, connect and inform the community. We have all faced a challenging year and our programs gradually started to return in September 2020.

Service highlights

Visits to libraries over past 2 years including Covid shutdowns



Above: Visitor numbers are recovering despite the continuing impact of COVID-19 restrictions.

128
Events for young children and youth with

3,194
participants
participants

1,145
new library members
internet sessions (wifi and public PCs), a 20% increase on last year

Our community was very eager to get back and visit our libraries ... here is some of the wonderful feedback we received over the last year.

'A marvellous community cultural asset – thank you Shire and staff!'

'A very sincere thank you to Ana and the whole truly marvellous team for such great kindness and assistance. You have truly made the world a better place...'

'Take a bow! Cambridge's University Library used to be my favourite in the world. Note to University of Cambridge – you still have unparalleled history, buildings and enviable collections, BUT the Margaret River Library team are obliging, professional and so helpful that the race is neck and neck! Hold your heads high Margaret River Library Team and thank you sincerely'

'Cheers guys!! Top job in here, absolute legends!!!

'Myself and friends think the staff in this library are the most helpful friendly and caring in the whole of the country. Thanks, one and all'

'You're wonderful! I love coming here. It's an oasis in the middle of a busy world'

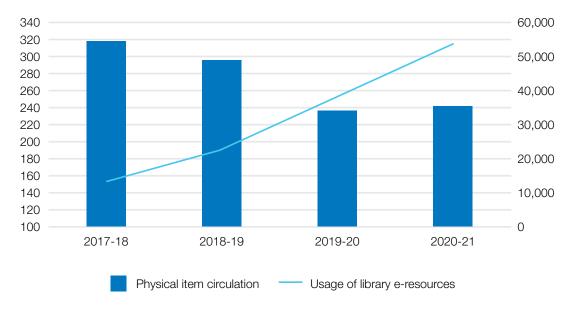
'Love our library, staff always friendly and helpful, great atmosphere and beautifully kept. Thank you'

'Love the library! Staff very helpful and friendly. Books, Books and more Books to choose from!'



Above: Jazz performance for seniors -Serge Le Goueff. 23 June 2021 at the Margaret River Library.

Physical item circulation and e-resource use trends



Above: This year has seen a continuation of the growing trend in usage of online resources including e-books, e-audiobooks, film streaming, educational courses and research databases. Circulation of physical items slightly up on last year.

Achievements throughout the year include:

- The Cocoon Gallery for Emerging Artists space inspires and entertains visitors to the library and offers economic opportunity to artists launching their careers. The Library hosts 6 artists per year and promotes exhibitions with a launch event. This year, emerging artist and high school student Rudy Selmes had a sell-out show with his skateboard art
- Library programs for children and youth:
 Our libraries provided 128 events with 3,194
 participants supporting family literacy and
 fostering learning across early years and young
 people throughout the community
- Library programs for adults: This year's 36
 events had 869 participants and created learning
 and literacy opportunities for a wide range of
 community members while providing a place for
 people to connect, discover new things and find
 inspiration
- There was lots of enthusiasm from families when regular children's activities returned. The biggest storytime in five years was conducted during phase five restrictions in June 2021, and
- Activities included our first partnership with the Undalup Association for a 'Songlines of Boodja' storytelling session, the ever-popular Snake Safety and Reptile Awareness workshops and illustration workshops with children's book author/illustrator Gabriel Evans.

Holiday Parks

The Shire is committed to providing alternative accommodation for visitors in the Shire with Alexandra Bridge Campground, Turner Caravan Park and Flinders Bay Caravan Park all retaining their visitation rates throughout the year. The team are proud to have delivered exceptional results, working hard to cope with the demand of intense intrastate visitation and COVID-19 service requirements.

Service highlights

35%

Year average occupancy rate of Turners and Flinders Bay Holiday Parks 91.5%

Total occupancy rate of the riverfont chalets at Turner Holiday Park 11,857

Total bookings at Caravan Parks over 2019-20

\$2.3m

Record breaking income for the 2020-21 financial year, compared with \$1.95m in 2019-20

Holiday Parks Total Bookings



Leadership change

Holiday Parks have undergone a changing of the guard over 2020-21, with long-time manager Hettie Enderes phasing into retirement and Megan Ferris returning to the region to take up her post.

Ms Enderes has a long history with the parks, having started managing Turner Holiday Park in 2003 with her husband Gary before later going on to take over Flinders Bay Holiday Park and the Alexandra Bridge Campground. Though more than just a job, Ms Enderes' experiences have helped forge lifelong memories. Even though Ms Enderes said she could "write a book about all that happened over these past 18 years on the parks", her focus will be shifting to other passions, like artwork, gardening and travel. Filling Ms Enderes' big shoes will be Megan Ferris, who has decades of experience managing parks and said this new role felt like coming "home".

"The very first holiday park I managed was in Augusta some 20 years ago so to come home and work for the Shire of Augusta Margaret River is just a wonderful turn of events. Everyone has made both myself and my daughter Rori feel extremely welcome and we look forward to being a part of the community."

New Chalets

In December 2020 the team completed the building of two new chalets, with one being an all-access chalet, at Turner Holiday Park. The first summer season has been incredibly successful for the units with an occupancy of 89% for Chalet A 89% and 86% for Chalet B since opening.

An upgrade to the central Turner Circle Block amenity took place at the same time which has received many compliments from customers since it reopened. The block has had a total overhaul and it has been made more user-friendly in the process. Both the new chalets and the upgrade to the Circle Block are part of the development plan for Turner Holiday Park.

In addition to these improvements, an infrastructure upgrade took place in the Karri Terrace area, with renewal of water, electricity, sewage and fire hoses lines and connections that have created a much needed improved and safer set-up that will last far into the future.



Above: New Holiday Parks Manager Megan Ferris.

Flinders Bay Development Plan

The team also worked hard to progress a development plan for Flinders Bay Holiday Park. This has included a detailed flora and fauna study in 2020-21, as well as investigations in an improved grey water system. This work will continue into 2021-22.



Above: A birds eye view of the riverfront chalets at Turner Holiday Park in Augusta.

Recreation Services

It has been another huge year for the Recreation Services team. Margaret River and Augusta Recreation Centres offer a wide range of programs across aquatic, fitness and active lifestyle programs including DanceAbilty, GymAbilty and MoveAbility. Recreation services works closely with 27 sporting clubs in the Shire to provide sporting precincts across the Shire and facilitate funding to support KidSport in the community.

Service highlights

113,413

Total admissions to Recreation Centres - 27% increase from last financial year 71,795

Total aquatic admissions – 40% increase from last financial year \$836,032

Margaret River Recreation Centre revenue, increase from \$554,768 last financial year \$29,963

Augusta Recreation Centre revenue

Margaret River Recreation Centre

In addition to major infrastructure projects (read more on **pages 28** and **29**), the team worked on developing a new online booking system for the Margaret River Recreation Centre. This enables customers to view both court bookings and pool bookings online, so patrons can plan to avoid peak times. The program is anticipated to be finalised and implemented in early 2021-22.

Much work has also been done this year to ensure service continuity through succession planning, with several Recreation staff members becoming qualified pool operators to enable increased back up.

Building maintenance and renewal continued to be an area of focus, with two new heat electric pumps installed in the plant room in June 2021. The new pumps have delivered energy savings and more sustainable heating system for the swimming pool due to enhanced technologies.

The Shire and community sporting groups using the Recreation Centre continue to work together to optimise usage of the facility for all users of the facility. With growing demand for many sports as the Shire population increases demand for access to facilities will continue to grow; working in partnership with the sporting community will support the Shire's facilities continuing to provide fair and equitable access to these strong community groups.

Augusta Recreation Centre

The Augusta Hydro Pool has continued to have steady use throughout 2020-21. The team delivered a cloud-based building management system for the Augusta facility in May 2021. This has allowed integrated control of the pool for the team, using a phone application to better monitor and manage the swimming pool disinfection and heating system.

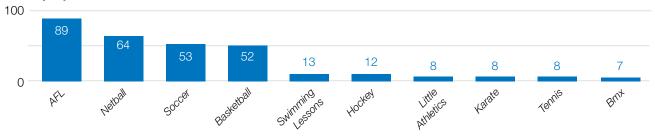


Kidsport

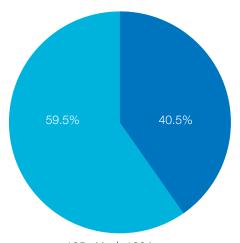
KidSport enables eligible children aged 5 to 18 to participate in community sport and recreation by offering them financial assistance towards club registration fees. This funding program is facilitated by local governments on behalf of the Department of Local Government Sport and Cultural Industries.

Over the 2020-21 financial year, the Shire administered 333 Kidsport vouchers for 259 children, amounting to a total of \$41,207.87.

Top Sports



Gender



135 girls | 198 boys

Outside School Hours Care (OSHC) services

Margaret River Recreation Centre OSHC offers a vast range of services for the community to access including crèche, vacation care, before and after school care (Kids Club), run in line with Department of Local Government, Sport and Cultural Industries, Australian Children's Education and Care Quality Authority and Childcare Australia regulations.

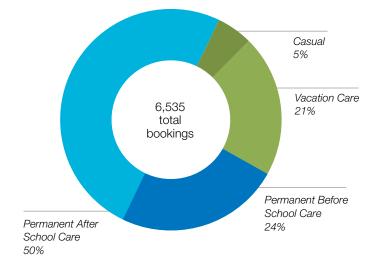
Usage statistics shows steady use of OSHC services throughout from October 2020 to June 2021, although availability of certified staff has greatly affected the ability for the service to run at full capacity. The service is currently licensed to host 72 children at one time.

Note: Usage statistics are provided for part year only due to a change booking software.

Surf Life Saving

Surf Life Saving WA (SLSWA) completed the first full year on the beach users at River mouth. The daily beach average attendance during the season was greater (due to increased intrastate travel) greater than the 2019-20 season. Lifeguards closed the beach 18 times due to dangerous surf and once due to a shark sighted by the Westpac helicopter. SLSWA would like to work to investigate options of improving beach access to increase the presence of lifeguards on the beach. This will improve response times in the event of incident as well as further public engagement.

OSHC Results - Oct 2020 to Jun 2021



Average number of children attending OSHC services from October 2020 to June 2021:

136

per week

38 per day 43%

Average occupancy rate between October 2020 and June 2021

\$413,410

OSHC revenue 2020-21

Margaret River HEART

Service highlights

31,293

in-person visits

301

Events including rehearsals, small meetings, exhibitions, cinema and live performances 6

Conferences

31

Live performances

78

Cinema screenings

620

Volunteer hours across

50

Registered volunteers



Despite the COVID-19 pandemic, the facility recorded strong results in its first transitional year, with even stronger results for 2020-21, including:

- Regular local artist exhibitions on display in the foyer
- 31 live performances including Ben Elton, Ross Noble, 1927, WAYJO, and Jimeoin
- HEART Grant program assisting more than 20 community events in the facility
- Over 1,700 room nights contributing at least \$425,000 to the local economy.

Border closures with COVID-19 continue to threaten event organiser confidence, however the response from the business events market has been strong. The HEART has confirmed its second national conference for 2022 with an anticipated 300 delegates to stay in region mid-week. Other conference leads are being followed up and the team works closely with Business Events Perth which assists with promoting conferencing in regional Western Australia.

Revenue projections were exceeded by 100%. This is an atypical result for a venue in the first year of operation, particularly where operations were impacted by COVID-19. The result is a clear indication of positive demand and potential proving the worth of the facility as a tourism asset, and a strong indication of the ability for the HEART to earn revenue that will offset costs and reduce impost on the rate payer.

The Margaret River HEART put a focus on making the centre as accessible as possible for people of all walks of life and has actively supported accessible events.

In total, the facility has hosted 40 activations centred around making the facility more accessible. Activities included:

- AUSLAN collaboration working with Senses Australia to encourage hirers to employ an AUSLAN interpreter at events
- Editing our website facts to make it easy for people with mobility issues to assess their access ability to access the centre
- Establishing an augmented hearing loop
- Introduction of special chairs that are easy to get in and out of
- Introduction of a quiet zone and sensory kit
- Active support of the Artzability organisation and their creative projects
- Hosted 16 workshops for youth
- Provided audio and lighting classes for the high school students

Every Monday morning HEART hosts the Young@ HEART program providing free performances for those who can't get out at night, in particular older people. The project is run by HEART volunteers and attracts between 30 and 50 people weekly including patients and carers from Mirambeena. There were 44 Monday morning activations across a 12 month period.





The Shire is committed to providing services and working within a diverse community, including people with disability, their families and carers, people from culturally and linguistically diverse backgrounds, refugees, Aboriginal Australians, the elderly, women, LGBTQIA+ people, and people experiencing financial hardships. The Shire strives to continually improve access and inclusion for all.

Augusta Margaret River Access & Inclusion Policy 2018

Future focus

Key project	Lead	2021-22	2022-23	2023-24	2024-25	Budget 2021-22	Community Strategic Plan Link
KP1. Finalise and implement the Shire's Aboriginal Engagement Strategy in partnership with Traditional Owners and the Aboriginal community	Community Planning and Development Team	•	•	•	•	\$20k COM180	
KP2. Renew Margaret River Recreation Centre roof and facilities	Corporate and Community Services Directorate (Design) Sustainable Development and Infrastructure Directorate (Construction)	•	•			\$100k CBS182 (\$1170k Cap-ex 2022-23)	
KP3. Review the provision of Outside School Hours Care in the Shire	Recreation Services Team	•				\$0	
KP4. Develop and activate the Augusta Civic Precinct	Corporate and Community Services Directorate	•	•			TBC	
KP5. Support the establishment of a childcare facility at the Augusta Recreation Centre	Sustainable Development and Infrastructure Directorate	•	•			TBC	
KP6. Complete the major review of the Local Planning Strategy and Scheme	Planning and Development Services Team	•	•			\$24k TPN31	

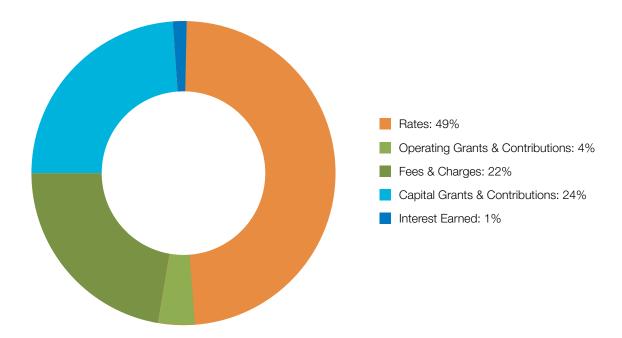
Key project	Lead	2021-22	2022-23	2023-24	2024-25	Budget 2021-22	Community Strategic Plan Link
KP7. Maintain the Shire as a leader in climate change mitigation and adaptation improving our scores across the 10 WALGA climate excellence categories through employment of an academic research student for the next three financial years	Planning and Development Services Team	•	•	•	•	\$20k TNP42 \$53k TNP38	
KP8. Develop and implement the landfill closure management plan and progressive rehabilitation of landfill cells	Waste Services Team	•	•	•	•	\$40k WASP05, \$888k WAS26- 54 (Cap-ex)	
KP9. Develop strategic collaborative partnerships to develop trails in the Shire	CEO	•	•	•	•	\$0	
KP10. Continue progression of the Wadandi Track including bridge refurbishment/ replacement, trail extension wayfinding and interpretive signage	Asset Services Team	•	•	•	•	\$16k FMTRAI \$50k PXN002 \$10.1k CAR2 \$882k PED02	

Key project	Lead	2021-22	2022-23	2023-24	2024-25	Budget 2021-22	Community Strategic Plan Link
KP11. Develop strategic partnerships for HEART and the Art and Culture Grant Program, including the development of a Sponsorship Program and the HEART Sounding Board	HEART Team	•	•	•	•	\$150k CC44	
KP12. Facilitate and maintain ECO Destination Certification by collating evidence for sustainability criteria and working with key agencies and the community to identify opportunities for improved visitor impacts	Sustainable Economy	•	•	•	•	\$8.3k SEP09	
KP13. Develop a Healthy Country Plan in collaboration with Aboriginal elders for the Dead Finish to Cape Leeuwin Precinct	Landcare and Environmental Services Team	•				Site rehabilitation and management will be completed as part of the implementation of the Flinders Bay to Cape Leeuwin Lighthouse Path – total project budget 2021-22: \$162k PXN013.	
KP14. Plan coastal infrastructure and environmental management at Gnarabup Prevelly to deal with the impacts of use	Asset Services Team	•	•			\$239k PAP12	

Key project	Lead	2021-22	2022-23	2023-24	2024-25	Budget 2021-22	Community Strategic Plan Link
KP15. Implement the Sustainable Economy Strategy, focusing on the Buy Local campaign, development of a town centre mural trail and exploring ethical investment	Sustainable Economy	•	•	•	•	\$23.3k SEP04- 08	
KP16. Review the Shire's Community Engagement Framework and toolkit to support a place based engagement model	Corporate Planning	•	•			\$1k CPF04	
KP17. Establish and implement a capital project planning process for the first four years of the Forward Capital Works Program to inform the long term financial plan	Asset Services Team	•	•	•	•	\$0	
KP18. Facilitate the organisational Service Improvement Review program	Corporate Planning	•	•	•	•	\$20k CPF01	
KP19. Complete a major review and rebuild of the Shire's website	Communications Team	•	•			\$100k CMP04	
KP20. Conduct a major review of Occupational Safety and Health procedures in accordance with State legislation reform	Human Resources Team	•				\$12k HR26	

Budget Summary 2021-22

The Shire works hard to leverage as much revenue from sources other than rates to minimise rate payments. The revenues that make up this year's \$48 million budget are listed below.



The 2021-22 balanced budget continues to provide support to the community from the impact of the COVID-19 pandemic but also seeks to ensure a sound financial basis for the continued operational sustainability of the Shire. As a service organisation that receives limited external funding for operational purposes it is imperative the Shire's revenue sources are maintained. After absorbing the financial impact of COVID-19 recovery measures for 2020-21 including not increasing the rates in the dollar and minimum payments and waiving some business specific fees and charges, an increase to property rates and fees and charges was inevitable. However, every effort has been made to minimise the extent of this increase.

Increases to employee costs and external costs including utilities, insurances, materials and contract services have placed pressure upon formulating a balanced budget and some significant amendments were required to prioritise, stage and defer projects. It was also evident that factors such as the availability of specialist expertise and contractors negatively impacted upon the Shire's ability to complete some works budgeted for 2020-21 and a large amount of capital and operational works have been carried forward and form part of the budget's opening position.

The Shire's annual budget reflects the wide range of services and facilities benefitting the Shire's community and its many visitors. Highlights of the 2021-22 Budget include:

 community development and events' grants of \$0.180 million

- community halls and museum grants of \$0.070 million
- inclusion of the grant funding position supporting Mindful Margaret River;
- major events' grants of \$0.150 million;
- funds for a new website will improve access to and availability of information for the community;
- community development expenditure of \$0.138 million for youth, capacity building, community resilience, access & inclusion, arts & culture and age friendly programs
- continued financial support for the Shire's volunteer bushfire brigades and the SES unit
- community and recreation services including libraries, outside school hours care, recreation and fitness centres, the aquatic centre, sporting fields, playgrounds, etc

- continuation of the 3 bins waste collection system with minimal increase to total waste collection and disposal charges
- continued investment in sustainability initiatives and commitment to implementing the climate action plan including a 3 years financial commitment to supporting an Edith Cowan University PhD student researching and reporting on opportunities for mainstreaming response to climate change across the Shire
- specific environmental related project expenditure of \$1 million included \$0.150 million for external Environmental Management Fund grants, \$0.170 million for Community Organisation Operating grants and \$0.240 million for various limestone cliff projects such as removing the climbing bolts from the Wallcliffe Cliffs
- over \$1.437 million to renew and upgrade community buildings including the Witchcliffe public toilets, various asbestos removal and reinstatement projects and design development for the renovation of the Margaret River Aquatic Centre building
- \$1.023 million to construct a synthetic turf hockey training facility is largely grant funded
- playground and public open space projects of \$0.358 million
- roads, paths, drainage and infrastructure upgrade work of \$2.825 million includes \$1.372 million of yet to be determined projects to be funded from phase 3 of the Local Roads and Community Infrastructure Program grant as well as a \$0.300 million Regional Airports Program grant for the Augusta Tallinup Aerodrome
- \$11.240 million for road and infrastructure renewal projects is largely grant funded and includes shoulder sealing and audible edge lines for Rosa Brook, Mowen, Rosa Glen, Carters and Wallcliffe Roads, reconstruction of Leeuwin, Warner Glen, Jindong Treeton and Cowaramup Bay Roads as well as various path, bridge, trail bridges and marine facilities projects; ans
- \$1.245 million to replace heavy plant and light vehicles.

It is expected the Shire will commence the budget year with a surplus of \$3.467 million from 2020-21. This is an increase on the budgeted result expected for the year and is the result of the following:

- Carrying forward various operating expenditure projects and items totalling \$0.889 million
- Carrying forward various capital projects totalling \$1.363 million

- Carrying forward the advance payment for 2021-22 of Financial Assistance Grants of \$0.788 million received in June 2021; and
- Expected budget variations of \$0.427 million for 2020-21.

Budget expectations are that 2021-22 will end up with a balanced result.

Rates

Updated property values for rating purposes were received from Landgate for all rural properties in the Shire and are effective from 1 July 2021. Rural or Unimproved Value (UV) properties are revalued on an annual cycle and town site or Gross Rental Value (GRV) properties are revalued on a 3 years cycle. The next revaluation for GRV properties was to be effective from 1 July 2021 but has been deferred by Landgate for one year to 1 July 2022 due to the volatility in the rental market.

The annual revaluation for rural properties resulted in an overall increase in valuation of 0.10% compared to the valuation effective at 1 July 2020. As this increase is insignificant no compensating adjustment was made to the proposed rates in the dollar. Although valuations for individual properties may vary by a percentage higher or lower than 0.10% it is not possible to adjust the rate in the dollar at an individual property level to offset the change in the property's valuation.

Fees and charges

Total fees and charges are budgeted to be \$10.631 million compared to the 2020-21 budget of \$9.764 million and forecast actual for 2020-21 of \$10.820 million. Total fees and charges are higher on a budget to budget basis as some fee concessions were in place for some services to assist recovery from the pandemic. Actual revenue for fees and charges exceeded budget as application and customer activity for areas including building services, planning, health, waste, holiday parks and HEART were higher than expected.

After fees and charges for 2020-21 were only changed for the HEART and holiday parks, more widespread changes have occurred for 2021-22 with most increases being up to 2%. Fees and charges for the HEART have not been increased as the facility has not been able to operate at full capacity and has been subject to interruptions and occupancy restrictions. Fees for 2022-23 have been included for holiday parks to cater for customers booking in advance.

The major contributors to fees and charges are waste collection and disposal charges, caravan park fees and recreation fees. The total amount of waste charges (rubbish collection and waste facilities maintenance rate) billed for individual properties will increase by \$5.00 to \$503 and includes the collection charges for the 3 bins system of \$323 and the waste facilities maintenance rate of \$180 (fee unchanged).

Fees and charges constitute 22% of total budgeted revenue and income from property rates constitutes 49%. As these are the Shire's main sources of revenue it is important to ensure the proportion raised does not decrease in order to ensure the Shire is controlling its own sources of revenue. The following chart shows the proportion of revenue for all sources of revenue and clearly shows how important fees and charges and property rates are to the Shire's financial position and ongoing financial sustainability.

Grants

A total of \$13.702 million of operating and capital grants and contributions are included in the budget. This amount is lower than originally anticipated as the Federal Government provided an advance payment of part of the 2021-22 allocation of the Financial Assistance Grants (FAGs) distributed by the WA Local Government Grants Commission (WALGGC). This advance payment of \$0.788 million was received in June 2021 and is included in the brought forward amount from 2020-21. The advance payment distorts comparison of financial results and ratios between years as it inflates operating grants for 2020-21 and understates operating grants for 2021-22.

Operating Expenditure

Total operating expenditure of \$42.724 million is budgeted for 2021-22 and compares to the budget and forecast actual for 2020-21 of \$40.091 million and \$39.356 million respectively with the increases being 6.6% and 8.6% year on year. The carryover of operating expenditure of \$0.888 million from 2020-21 contributes to the larger percentage change being recorded when the budget to forecast actual are compared.

The Shire has budgeted for a workforce of 185.3 full time equivalent (FTE) staff in 2021-22 compared to 179 FTE budgeted last year. The main reasons for the increase of 6.3 FTEs are:

- inclusion of a Technician for the HEART
- a trainee Administration Officer for the Works area

- the grant funded position for Mindful Margaret River which is being hosted by the Shire;
- a cleaner for the holiday parks which is funded by the revenue generated by the chalets;
- budgets which had been previously allocated to projects such as the new website and youth support have been converted to an employee on a temporary or permanent basis
- increasing financial, procurement and contract compliance requirements have required an increase in Finance staff; and
- flexible work arrangements for staff returning from parental or extended leave have resulted in an increase in hours for some positions across the organisation.

Compared to the 2020-21 adopted budget, total base salaries and wages including leave, superannuation and workers compensation have increased by 6% due to the increase to the number of FTEs, an Enterprise Agreement wage increase, a performance increase for eligible employees, the superannuation guarantee charge increasing from 9.5% to 10%, the correction of allowances for Library employees and the inclusion of a budget for casual employees for the HEART.

The Shire has also budgeted for a full workforce complement and has not included a vacancy rate as it is not possible to forecast expected vacancies and their duration. Furthermore, to minimise the financial impact of the new positions the budget has assumed part of their labour cost for the year on the basis that recruitment is required. Total employee expenses including labour, leave, superannuation, workers compensation, training, uniforms and fringe benefits tax are budgeted to be \$17,819,382 and after \$677,363 is allocated to capital projects, \$17,142,019 is budgeted to be expensed for the year as employee costs. The amount expensed represents an increase of 6% compared to the 2020-21 Budget for employee expenses of \$16,165,915. The following table compares employee expenses for 2021-22 against the budget and forecast actual for 2020-21.

Capital works program

\$21.285 million has been allocated towards capital works and the following table provides a breakdown of the type of expenditure and the source of funding.

Capital Expenditure and Funding Source	\$	%
Asset renewal expenditure	9,743,605	45.8%
New assets	1,745,220	8.2%
Asset upgrades	9,795,906	46.0%
Total Capital Expenditure	21,284,731	
Funded by:		
General revenue	4,825,728	22.7%
Reserves	2,760,627	13.0%
Grants and contributions	11,291,923	53.0%
Loan borrowings	650,000	3.1%
Asset sale proceeds	305,500	1.4%
Previous period funding (carry overs)	1,450,953	6.8%

The table shows most expenditure is required to renew existing capital assets as opposed to upgrading assets or acquiring new assets. Focussing on asset renewal is the preferred asset management strategy and ideally should at least match the annual depreciation allocation which would demonstrate that assets are being renewed at a greater rate than they are deteriorating. This result is measured by the Asset Sustainability ratio and for 2021-22 this is not guite the case with the ratio's result being 96.1% as depreciation of \$10.143 million is not matched by asset renewal expenditure of \$9.744 million. The classification of capital expenditure projects is a developing asset management process that has an impact upon ratio results.

New asset expenditure proposed for the year includes:

- a hockey training facility, half size ground with a synthetic pitch, is budgeted to cost \$1.023 million and is largely funded by grants, contributions and reserves
- furniture, signage and other items for the HEART
- funds have been carried over for the Cape to Cape winter diversion trail along the Margaret River and for the Flinders Bay to Cape Leeuwin path, and
- a new path along Bussell Highway from the petrol station north to the motel.

Asset upgrade/expansion projects include:

- \$0.500 million has been allocated for the progressive capping, closure and rehabilitation of Davis Road landfill site waste cells and \$0.150 million for the development of the Davis Road recycling and waste transfer station
- LED lighting upgrade for Gloucester Park is expected to be largely funded by grants and contributions
- \$0.730 million has been allocated to various road, path, track and carpark upgrades
- a \$0.300 million grant will be used to upgrade Augusta aerodrome
- road shoulder sealing and audible edge lining for some major roads throughout the Shire are funded by a \$4.974 million Regional Road Safety Program grant
- The rebuilding of the amenity block number 1 at Flinders Bay holiday park is budgeted to cost \$0.700 million, and
- \$0.630 million has been allocated to various upgrades at holiday parks.

The majority of road and related infrastructure projects have been categorised as asset renewal expenditure as the scheduled works have the objective of restoring service levels. \$6.251 million is allocated to road and infrastructure preservation works with majority of road works funded by the State Government's Regional Road Group grants administered through Main Roads WA. Major road rehabilitation projects include the continuation of Leeuwin Road (\$0.750 million), Warner Glen Road

(\$0.450 million), Jindong Treeton Road (\$0.750 million) and Cowaramup Bay Road (\$0.300 million).

2021-22 is the third year of the latest five years Roads to Recovery grant allocation from the Federal Government and \$0.649 million has been allocated towards funding various preservation works including asphalt overlays and rural reseals. Bridge projects for Tom Cullity Drive and Jindong Treeton Road are funded by a special purpose grant through the WA Local Government Grants Commission. \$0.422 million of works for marine structures includes foreshore walls at the Ellis Street carpark in Augusta and refurbishment of the old town jetty at the same location.

\$1.576 million has been allocated for various building projects and includes the preparation of designs and associated preliminary works for the renewal of the Margaret River Aquatic Centre facility, the renewal of the public toilets in Witchcliffe, Gloucester Park water supply works, asbestos removal and replacement works and replacement of the water tank at Gracetown Swimmers beach. The replacement of mobile plant and equipment is budgeted to cost \$1.245 million and is partly funded by \$0.305 million in proceeds from the sale of the items being replaced and a \$0.410 million transfer from the Plant Replacement Reserve. Details of each capital project and their proposed funding source are included in the Capital Works Expenditure and Funding Schedule included within the supplementary information to the budget.

Loan borrowings

Principal and interest repayments have increased in recent years as a result of new borrowings in 2017-18 and 2018-19 for the HEART project. asbestos removal and reinstatement projects and the Margaret River Youth Precinct. A loan of \$0.810 million for various building projects was drawn down in 2020-21. A new loan of \$0.650 million for the Margaret River Aquatic Centre facility is budgeted for 2021-22. Loan principal outstanding is expected to remain stable at \$8.354 million. Although this amount is below the peak of \$11.058 million at 30 June 2011, expected loan borrowings required for the Aquatic Centre project will result in this peak being exceeded. Principal repayments for 2021-22 are expected to total \$0.833 million and interest repayments, including the Government Guarantee Fee, to total \$0.417 million.

Reserves

The forecast balance of reserves at 30 June 2021 of \$14.607 million was higher than budget expectations despite additional funds being transferred for the Margaret River main street upgrade project. Reserve balances are budgeted to decrease to \$12.546 million at 30 June 2022. However, these balances will change as end of financial year processing for 2020-21 progresses. Transfers to reserves are expected to total \$2.007 million and includes interest earned of \$0.050 million.

Visit the Shire website to download and view the full budget for 2020-21.

Focus for the next financial year

How your rates benefit the community

Waste and resource recovery	\$3.998M
Sport and recreation facilities	\$2.673M
Events, community, library & cultural services	\$6.992M
Parks, skateparks, playgrounds & reserves	\$2.863M
Environmental protection & sustainability	\$1.308M
Roads, paths, trails, bridges, airstrips, drainage, foreshores, street lighting, etc	\$10.847M
Community safety, health and emergency management	\$3.183M
Economic development, planning and tourist parks	\$2.449M

Figures shown are estimates only which represent operational works funding from the 2021-22 budget

Get involved in your Shire

Attend a Council meeting

Ordinary Meetings of Council (OCM) are open to the public and you are encouraged to attend. All meetings are open to the public, except confidential items which are considered in a closed session excluding press and public. OCM's are held on the second and fourth Wednesdays of each month (with the exception of school holidays). Most meetings are held in Margaret River. Agendas are published two weeks prior to the meeting and are made available for public viewing on the Shire website amrshire.wa.gov.au.

Minutes are uploaded as soon as possible following the meetings.

All Ordinary Council Meetings and Committee Meetings are conducted in accordance with Shire's Code of Conduct. Members of the public attending meetings are allocated time at the commencement of public meetings to ask questions of the Council or to make a deputation on an agenda item for that meeting. The Shire's Standing Orders Local Law 2011 details the procedures for this which you can view at amrshire.wa.gov.au.

Make an appointment

To meet with the Shire President or Councillors, visit amrshire.wa.gov.au/council/your-council/your-council/your-councillors. To meet with the Shire CEO or Directors, email amrshire@amrshire.wa.gov.au or phone 9780 5255.

Join an advisory group

Community advisory groups are administered by Shire officers through agreed Terms of Reference for a specific timeframe, project or topic. Contact amrshire@amrshire.wa.gov.au to enquire about membership for any the following advisory groups:

- Augusta Interpretation Plan Advisory Group
- AMR Local Drug Action Group
- AMR Liquor Forum (local liquor licensees and Police)
- AMR Sport and Recreation Advisory Group
- AMR Sustainability Advisory Committee
- Art and Culture Advisory Group
- Community Health Network Group
- Community Access & Inclusion Group
- Homelessness and Affordable Housing Working Group
- Youth Advisory Council (YAC young people aged 12-25 years)
- Youth Stakeholder Group (agencies working with local young people).
- HEART Sounding Board

Attend a public meeting

Public meetings, forums or workshops on specific issues are routinely held by the Shire throughout the year. To stay in the loop of these opportunities to engage register on the Shire's Your Say website www.yoursay.amrshire.wa.gov.au to receive email updates, or keep an eye on the Shire's Community Consultation section of the local newspaper.

Talk or write to the Shire

You can also write or phone the Shire about issues important to you. Phone **9780 5255**, or write to **amrshire@amrshire.wa.gov.au** by email and to PO Box 61, Margaret River WA 6285 by post.



SHIRE OF AUGUSTA MARGARET RIVER

FINANCIAL REPORT

FOR THE YEAR ENDED 30 JUNE 2021

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COMMUNITY VISION

In 2036, the Augusta Margaret River community will continue to adapt to changing climate, environment and social dynamics and celebrate a sense of place for our local indigenous culture and our multicultural and creative community. The Shire will be resilient and independent through self sufficiency of food, energy, services and strong governance. The local economy will be vibrant and diverse. Though it has increased its resident population, the Shire has adjusted to an ageing demographic, become a premier ecologically and culturally sustainable accredited tourism destination on a world basis. In 2036, the region will be truly sustainable and prosperous.

Principal place of business: 41 Wallcliffe Road Margaret River WA 6285

SHIRE OF AUGUSTA MARGARET RIVER FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2021

Local Government Act 1995 Local Government (Financial Management) Regulations 1996

STATEMENT BY CHIEF EXECUTIVE OFFICER

The attached financial report of the Shire of Augusta Margaret River for the financial year ended 30 June 2021 is based on proper accounts and records to present fairly the financial position of the Shire of Augusta Margaret River at 30 June 2021 and the results of the operations for the financial year then ended in accordance with the Local Government Act 1995 and, to the extent that they are not inconsistent with the Act, the Australian Accounting Standards.

Signed on the 25th day of Nevenber 2021

A/Chief Executive Officer

Ian McLeod

Name of A/Chief Executive Officer

SHIRE OF AUGUSTA MARGARET RIVER STATEMENT OF COMPREHENSIVE INCOME BY NATURE OR TYPE FOR THE YEAR ENDED 30 JUNE 2021

		2021	2021	2020
	NOTE	Actual	Budget	Actual
		\$	\$	\$
Revenue				
Rates	26(a)	22,374,666	22,453,626	22,236,881
Operating grants, subsidies and contributions	2(a)	2,489,338	1,855,486	2,498,827
Fees and charges	2(a)	10,816,982	9,764,303	9,567,943
Service charges	26(b)	4,000	4,000	4,000
Interest earnings	2(a)	323,181	380,500	758,406
Other revenue	2(a)	300,655	35,400	309,218
		36,308,822	34,493,315	35,375,275
Expenses				
Employee costs		(16,297,435)	(16,165,915)	(16,244,095)
Materials and contracts		(9,172,432)	(11,141,159)	(9,728,973)
Utility charges		(1,014,081)	(948,110)	(957,113)
Depreciation on non-current assets	11(d)	(10,276,744)	(9,516,948)	(9,643,934)
Interest expenses	2(b)	(446,046)	(454,681)	(489,615)
Insurance expenses		(790,957)	(687,831)	(781,968)
Other expenditure		(1,546,817)	(1,176,250)	(1,155,128)
		(39,544,512)	(40,090,894)	(39,000,826)
		(3,235,690)	(5,597,579)	(3,625,551)
Non-operating grants, subsidies and contributions	2(a)	11,620,348	6,751,627	16,111,087
Profit on asset disposals	11(a)	77,501	50,470	91,577
(Loss) on asset disposals	11(a)	(1,682,770)	(34,465)	(1,766,812)
(Loss) on sale of land held for resale		0	0	(9,091)
		10,015,079	6,767,632	14,426,761
Not recult for the period		6,779,389	1,170,053	10,801,210
Net result for the period		6,779,369	1,170,053	10,801,210
Other comprehensive income				
Other comprehensive income				
Items that will not be reclassified subsequently to profit or los	2.5			
Changes in asset revaluation surplus	13	0	0	214,537
S. a.		· ·	Ü	211,007
Total other comprehensive income for the period		0	0	214,537
The second secon			-	,
Total comprehensive income for the period		6,779,389	1,170,053	11,015,747

SHIRE OF AUGUSTA MARGARET RIVER STATEMENT OF COMPREHENSIVE INCOME BY PROGRAM FOR THE YEAR ENDED 30 JUNE 2021

		2021	2021	2020
	NOTE	Actual	Budget	Actual
		\$	\$	\$
Revenue	2(a)			
Governance		347,561	230,840	440,598
General purpose funding		24,557,217	23,834,487	24,828,711
Law, order, public safety		759,979	987,609	708,750
Health		96,759	39,420	133,543
Education and welfare		413,410	452,450	443,762
Community amenities Recreation and culture		5,821,125 1,362,523	5,300,145 1,190,664	5,323,386 808,312
Transport		119,423	50,700	207,220
Economic services		2,822,354	2,387,000	2,408,909
Other property and services		8,471	20,000	72,084
Other property and services		36,308,822	34,493,315	35,375,275
		00,000,022	01,100,010	00,070,270
Expenses	2(b)			
Governance	()	(7,500,389)	(7,141,048)	(7,419,536)
General purpose funding		(475,762)	(1,069,430)	(955,452)
Law, order, public safety		(2,168,763)	(2,361,206)	(2,073,154)
Health		(574,154)	(606,474)	(576,291)
Education and welfare		(485,404)	(416,517)	(480,213)
Community amenities		(5,497,849)	(5,714,650)	(5,266,225)
Recreation and culture		(9,943,526)	(9,957,640)	(9,233,183)
Transport		(10,665,740)	(10,448,242)	(10,511,698)
Economic services		(1,703,927)	(1,898,403)	(1,608,639)
Other property and services		(82,952)	(22,603)	(386,820)
		(39,098,466)	(39,636,213)	(38,511,211)
Electrical Octob	0(1)			
Finance Costs Governance	2(b)	(204.760)	(200 100)	(212,000)
		(294,760)	(299,108) (1,105)	(313,990)
Law, order, public safety Community amenities		(1,104)	(125,522)	(1,776) (307)
Recreation and culture		(121,645)	(123,322)	(139,023)
Transport		(700)	0	(358)
Economic services		(27,837)	(28,946)	(34,161)
200.10.1110 001.11000		(446,046)	(454,681)	(489,615)
		(3,235,690)	(5,597,579)	(3,625,551)
		, , ,	, , , ,	,
Non-operating grants, subsidies and contributions	2(a)	11,620,348	6,751,627	16,111,087
Profit on disposal of assets	11(a)	77,501	50,470	91,577
(Loss) on disposal of assets	11(a)	(1,682,770)	(34,465)	(1,766,812)
(Loss) on sale of land held for resale		0	0	(9,091)
		10,015,079	6,767,632	14,426,761
Mark as a self-free discount of		0.770.000	4 470 050	10 001 010
Net result for the period		6,779,389	1,170,053	10,801,210
Other comprehensive income				
Hanne that will not be made with the transfer of				
Items that will not be reclassified subsequently to profit or loss	12	0	0	24.4.527
Changes in asset revaluation surplus	13	0	U	214,537
Total other comprehensive income for the period		0	0	214,537
Total comprehensive income for the period		6,779,389	1,170,053	11,015,747
The state of the police		5,. 10,000	.,,	,5.10,1.11

SHIRE OF AUGUSTA MARGARET RIVER STATEMENT OF FINANCIAL POSITION AS AT 30 JUNE 2021

	NOTE	2021	2020
		\$	\$
CURRENT ASSETS			
Cash and cash equivalents	3	7,064,702	12,646,535
Trade and other receivables	6	1,175,715	2,156,541
Other financial assets	5(a)	16,519,628	13,019,628
Inventories	7	83,364	98,191
Other assets	8	56,534	302,544
TOTAL CURRENT ASSETS		24,899,943	28,223,439
NON-CURRENT ASSETS			
Trade and other receivables	6	51,790	35,987
Other financial assets	5(b)	140,197	155,152
Property, plant and equipment	9	89,916,537	89,804,270
Infrastructure	10	379,882,503	370,745,849
Right-of-use assets	12(a)	106,545	158,244
TOTAL NON-CURRENT ASSETS	12(0)	470,097,572	460,899,502
			, ,
TOTAL ASSETS		494,997,515	489,122,941
CURRENT LIABILITIES			
Trade and other payables	14	3,584,171	2,813,851
Other liabilities	15	3,343,180	5,224,753
Lease liabilities	16(a)	63,591	68,991
Borrowings	17(a)	833,411	763,772
Employee related provisions	18	2,377,499	2,389,200
Other provisions	19	500,000	100,000
TOTAL CURRENT LIABILITIES		10,701,852	11,360,567
NON CURRENT LIABILITIES			
NON-CURRENT LIABILITIES Other liabilities	15	26.450	26.450
Lease liabilities	16(a)	26,450 44,951	26,450 90,750
Borrowings	17(a)	7,703,903	7,708,224
Employee related provisions	17 (a) 18	313,418	272,298
Other provisions	19	5,092,900	5,330,000
TOTAL NON-CURRENT LIABILITIES	19	13,181,622	13,427,722
TOTAL NON-CORRENT LIABILITIES		13,101,022	13,421,122
TOTAL LIABILITIES		23,883,474	24,788,289
NET ASSETS		471,114,041	464,334,652
EQUITY			
Retained surplus		223,165,220	209,376,393
Reserves - cash/financial asset backed	4	14,466,079	21,475,517
Revaluation surplus	13	233,482,742	233,482,742
TOTAL EQUITY	10	471,114,041	464,334,652
TOTAL EQUIT		47 1,114,041	404,334,032

SHIRE OF AUGUSTA MARGARET RIVER STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 30 JUNE 2021

			RESERVES		
	NOTE	RETAINED SURPLUS	ASSET BACKED	REVALUATION SURPLUS	TOTAL EQUITY
	NOTE	\$	\$	\$	\$
Balance as at 1 July 2019		194,081,399	25,969,301	233,268,205	453,318,905
Comprehensive income Net result for the period		10,801,210	0	0	10,801,210
Other comprehensive income	13	0	0	214,537	214,537
Total comprehensive income	_	10,801,210	0	214,537	11,015,747
Transfers from reserves	4	8,949,451	(8,949,451)	0	0
Transfers to reserves	4	(4,455,667)	4,455,667	0	0
Balance as at 30 June 2020	-	209,376,393	21,475,517	233,482,742	464,334,652
Comprehensive income					
Net result for the period		6,779,389	0	0	6,779,389
Other comprehensive income	13	0	0	0	0
Total comprehensive income		6,779,389	0	0	6,779,389
Transfers from reserves	4	8,981,228	(8,981,228)	0	0
Transfers to reserves	4	(1,971,790)	1,971,790	0	0
Balance as at 30 June 2021	_	223,165,220	14,466,079	233,482,742	471,114,041

SHIRE OF AUGUSTA MARGARET RIVER STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 30 JUNE 2021

	NOTE	2021 Actual	2021 Budget	2020 Actual
		\$	\$	\$
CASH FLOWS FROM OPERATING ACTIVITIES				
Receipts				
Rates		22,859,603	22,353,626	22,092,186
Operating grants, subsidies and contributions		1,127,624	1,418,824	610,406
Fees and charges		10,816,982	9,764,303	9,567,943
Service charges		4,000	4,000	4,000
Interest received		323,181	380,500	758,406
Goods and services tax received		411,670	0	683,851
Other revenue		295,982	35,400	309,218
		35,839,042	33,956,653	34,026,010
Payments		//\	//- /·-\	//- //\
Employee costs		(15,718,157)	(16,165,915)	(16,445,257)
Materials and contracts		(8,777,131)	(10,691,159)	(10,104,691)
Utility charges		(1,014,081)	(948,110)	(957,113)
Interest expenses		(446,046)	(451,824)	(597,084)
Insurance paid		(790,957)	(687,831)	(781,968)
Goods and services tax paid		(202,412)	0	(823,727)
Other expenditure		(1,546,817)	(1,179,107) (30,123,946)	(1,155,128)
Net cash provided by (used in)		(28,495,601)	(30,123,946)	(30,864,968)
operating activities	20	7,343,441	3,832,707	3,161,042
operating activities	20	7,545,441	3,032,707	3,101,042
CASH FLOWS FROM INVESTING ACTIVITIES				
Payments for purchase of property, plant & equipment	9(a)	(3,737,692)	(5,686,105)	(4,812,715)
		,		, ,
Payments for construction of infrastructure	10(a)	(17,588,998)	(15,915,708)	(20,356,417)
Non-operating grants, subsidies and contributions	2(a)	11,620,348	6,751,627	16,111,087
Net proceeds from financial assets at amortised cost - term				
deposits		(3,500,000)	3,735,765	7,500,000
Advances to community groups		0	0	(19,525)
Proceeds from interest free loans		19,628	19,628	18,277
Proceeds from sale of property, plant & equipment	11(a)	266,863	286,500	554,661
Proceeds from sale of land held for resale		0	0	122,727
Net cash provided by (used in)				
investment activities		(12,919,851)	(10,808,293)	(881,905)
CASH FLOWS FROM FINANCING ACTIVITIES				
Repayment of borrowings	17(b)	(744,682)	(763,772)	(924,549)
Payments for principal portion of lease liabilities	16(b)	(70,741)	(35,012)	(45,109)
Proceeds from new borrowings	17(b)	810,000	810,000	0
Net cash provided by (used In)		(= 100)		(222.22)
financing activities		(5,423)	11,216	(969,658)
Matternation (Income a Vincom) Late		(F F04 000)	(0.004.070)	4 000 470
Net increase (decrease) in cash held		(5,581,833)	(6,964,370)	1,309,479
Cash at beginning of year		12,646,535	7,491,772	11,337,056
Cash and cash equivalents at the end of the year	20	7,064,702	527,402	12,646,535
outh and satinfequivalents at the end of the year	20	7,004,702	521,402	12,040,030

SHIRE OF AUGUSTA MARGARET RIVER RATE SETTING STATEMENT FOR THE YEAR ENDED 30 JUNE 2021

		2021	2021	2020
	NOTE	Actual	Budget	Actual
		\$	\$	\$
OPERATING ACTIVITIES				
Net current assets at start of financial year - surplus/(deficit)	27 (b)	2,405,479	2,247,875	3,570,109
		2,405,479	2,247,875	3,570,109
Revenue from operating activities (excluding rates)				
Governance		347,561	230,840	440,598
General purpose funding		1,986,974	1,380,861	2,628,624
Law, order, public safety		759,979	987,609	708,750
Health		96,759	39,420	133,543
Education and welfare		413,410	452,450	443,762
Community amenities		5,821,125	5,300,145	5,336,276
Recreation and culture		1,362,523	1,190,664	814,492
Transport		196,924	101,170	279,727
Economic services Other property and services		2,822,354 8,471	2,387,000 20,000	2,408,909 72,084
Other property and services		13,816,080	12,090,159	13,266,765
Expenditure from operating activities		.0,010,000	,555,155	. 0,200,7 00
Governance		(7,795,149)	(7,405,144)	(7,734,047)
General purpose funding		(475,762)	(1,069,430)	(955,452)
Law, order, public safety		(2,169,867)	(2,362,311)	(2,074,930)
Health		(574,154)	(606,474)	(576,291)
Education and welfare		(485,404)	(416,517)	(480,213)
Community amenities		(5,569,540)	(5,714,650)	(5,440,191)
Recreation and culture		(10,065,171)	(10,083,162)	(9,516,428)
Transport Economic services		(12,277,519) (1,731,764)	(10,482,707) (1,927,349)	(11,933,193) (1,642,800)
Other property and services		(82,952)	(22,603)	(423,184)
Carlot proporty and convicce		(41,227,282)	(40,090,347)	(40,776,729)
		, , , ,	, , ,	
Non-cash amounts excluded from operating activities	27(a)	8,318,288	9,500,943	9,003,026
Amount attributable to operating activities		(16,687,435)	(16,251,370)	(14,936,829)
INVESTING ACTIVITIES	2(=)	44 000 040	0.754.007	40 444 007
Non-operating grants, subsidies and contributions	2(a)	11,620,348	6,751,627	16,111,087
Proceeds from disposal of assets Proceeds from sale of land held for resale	11(a)	266,863 0	286,500 0	554,661 122,727
Proceeds from interest free loans		19,628	19,628	18,277
Purchase of property, plant and equipment	9(a)	(3,737,692)	(5,686,105)	(4,812,715)
Purchase and construction of infrastructure	10(a)	(17,588,998)	(15,915,708)	(20,356,417)
Advances to community groups		0	0	(19,525)
Amount attributable to investing activities		(9,419,851)	(14,544,058)	(8,381,905)
FINANCING ACTIVITIES	47/6)	(744.000)	(702 772)	(004.540)
Repayment of borrowings Proceeds from borrowings	17(b) 17(c)	(744,682)	(763,772) 810,000	(924,549) 0
Unspent Loans	17(0)	810,000	223,705	0
Payments for principal portion of lease liabilities	16(b)	(70,741)	(35,012)	(45,109)
Transfers to reserves (restricted assets)	4	(1,971,790)	(423,019)	(4,455,667)
Transfers from reserves (restricted assets)	4	8,981,228	8,529,899	8,949,451
Amount attributable to financing activities		7,004,015	8,341,801	3,524,126
Surplus/(deficit) before imposition of general rates	06()	(19,103,271)	(22,453,626)	(19,794,608)
Total amount raised from general rates	26(a)	22,570,243	22,453,626	22,200,087
Surplus/(deficit) after imposition of general rates	27(b)	3,466,972	0	2,405,479

SHIRE OF AUGUSTA MARGARET RIVER INDEX OF NOTES TO THE FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2021

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1. BASIS OF PREPARATION

The financial report comprises general purpose financial statements which have been prepared in accordance with Australian Accounting Standards (as they apply to local governments and not-for-profit entities) and Interpretations of the Australian Accounting Standards Board, and the Local Government Act 1995 and accompanying regulations.

The Local Government Act 1995 and accompanying Regulations take precedence over Australian Accounting Standards where they are inconsistent

The Local Government (Financial Management) Regulations 1996 specify that vested land is a right-of-use asset to be measured at cost. All right-of-use assets (other than vested improvements) under zero cost concessionary leases are measured at zero cost rather than at fair value. The exception is vested improvements on concessionary land leases such as roads, buildings or other infrastructure which continue to be reported at fair value, as opposed to the vested land which is measured at zero cost. The measurement of vested improvements at fair value is a departure from AASB 16 which would have required the Shire to measure any vested improvements at zero cost.

Accounting policies which have been adopted in the preparation of this financial report have been consistently applied unless stated otherwise. Except for cash flow and rate setting information, the financial report has been prepared on the accrual basis and is based on historical costs, modified, where applicable, by the at fair value of selected non-current assets, financial assets and liabilities

THE LOCAL GOVERNMENT REPORTING ENTITY

All funds through which the Shire controls resources to carry on its functions have been included in the financial statements forming part of this financial report.

In the process of reporting on the local government as a single unit, all transactions and balances between those funds (for example, loans and transfers between funds) have been eliminated.

All monies held in the Trust Fund are excluded from the financial statements. A separate statement of those monies appears at Note 29 to these financial statements.

INITIAL APPLICATION OF ACCOUNTING STANDARDS

During the current year, the Shire adopted all of the new and revised Australian Accounting Standards and Interpretations which were compiled, became mandatory and which were applicable to its operations.

These were:

- AASB 1059 Service Concession Arrangements: Grantors
- AASB 2018-7 Amendments to Australian Accounting Standards - Definition of Materiality

The adoption of these standards had no material impact on the financial report.

NEW ACCOUNTING STANDARDS FOR APPLICATION IN FUTURE YEARS

The following new accounting standards will have application to local government in future years:

- AASB 2020-1 Amendments to Australian Accounting Standards - Classification of Liabilities as Current or Non-current
- AASB 2020-3 Amendments to Australian Accounting Standards - Annual Improvements 2018-2020 and Other Amendments
- AASB 2021-2 Amendments to Australian Accounting Standards - Disclosure of Accounting Policies or Definition of Accounting Estimates

It is not expected these standards will have an impact on the financial report.

CRITICAL ACCOUNTING ESTIMATES

The preparation of a financial report in conformity with Australian Accounting Standards requires management to make judgements, estimates and assumptions that effect the application of policies and reported amounts of assets and liabilities, income and expenses.

The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances; the results of which form the basis of making the judgements about carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

2. REVENUE AND EXPENSES

	REVENUE AND EXPENSES REVENUE RECOGNITION POLICY								
	Recognition of revenue is dependant on the source of revenue and the associated terms and conditions associated with each source of revenue and recognised as follows:								
OI	revenue and recogn	lised as follows:	When						
		Nature of goods and	obligations typically		Returns/Refunds/	Determination of		Measuring obligations for	Timing of revenue
R	Rates	services General Rates	Satisfied Over time	Payment terms Payment dates	Warranties None	Adopted by	When taxable	returns Not	recognition When rates notice is
				adopted by Council during the year		council annually	event occurs	applicable	issued
	Service charges	Charge for specific service	Over time	Payment dates adopted by Council during the year	Refund in event monies are unspent	Adopted by council annually	When taxable event occurs	Not applicable	When rates notice is issued
	Grant contracts with customers	Community events, minor facilities, research, design, planning evaluation and services	Over time	Fixed terms transfer of funds based on agreed milestones and reporting	Contract obligation if project not complete	Set by mutual agreement with the customer	Based on the progress of works to match performance obligations	Returns limited to repayment of transaction price of terms breached	Output method based on project milestones and/or completion date matched to performance obligations as inputs are shared
	Grants, subsidies or contributions for the construction of non-financial assets	Construction or acquisition of recognisable non- financial assets to be controlled by the local government	Over time	Fixed terms transfer of funds based on agreed milestones and reporting	Contract obligation if project not complete	Set by mutual agreement with the funding body	Based on the progress of works to match performance obligations	Returns limited to repayment of transaction price of terms breached	Output method based on project milestones and/or completion date matched to performance obligations as inputs are shared
	Grants with no contractual commitments	General appropriations and contributions with no reciprocal commitment	No obligation s	Not applicable	Not applicable	Cash received	On receipt of funds	Not applicable	When assets are controlled
	Fees and charges - licences/ registrations/ approvals	Building, planning, development and animal management, having the same nature as a licence regardless of naming.	Single point in time	Full payment prior to issue	None	Set by State legislation or limited by legislation to the cost of provision	Based on timing of issue of the associated rights	No refunds	On payment of the licence, registration or approval
	Fees and charges - pool inspections	Compliance safety check	Single point in time	Equal proportion based on an equal annually fee	None	Set by State legislation	Apportioned equally across the inspection cycle	No refunds	After inspection complete based on a 4 year cycle
	Fees and charges - other inspections	Regulatory Food, Health and Safety	Single point in time	Full payment prior to inspection	None	Set by State legislation or limited by legislation to the cost of provision	Applied fully on timing of inspection	Not applicable	Revenue recognised after inspection event occurs
	Fees and charges - waste management collections	Kerbside collection service	Over time	Payment on an annual basis in advance	None	Adopted by council annually	Apportioned equally across the collection period	Not applicable	Output method based on regular weekly and fortnightly period as proportionate to collection service
	Fees and charges - waste management entry fees	Waste treatment, recycling and disposal service at disposal sites	Single point in time	Payment in advance at gate or on normal trading terms if credit provided	None	Adopted by council annually	Based on timing of entry to facility	Not applicable	On entry to facility
	Fees and charges - property hire and entry	Use of halls and facilities including the Hub for Entertainment Art and Regional Tourism (HEART)	Single point in time	In full in advance	Refund to be considered if event cancelled	Adopted by council annually	Based on timing of entry to facility	Returns limited to repayment of transaction price	On entry or at conclusion of hire
	Fees and charges - memberships	Gym and pool membership	Over time	Payment in full in advance	Refund for unused portion on application	Adopted by council annually	Apportioned equally across the access period	Returns limited to repayment of transaction price	Output method Over 12 months matched to access right
	Fees and charges for other goods and services	Cemetery services, library fees, reinstatements, private works, Cinema and events at the HEART	Single point in time	Payment in full in advance	None	Adopted by council annually or set by mutual agreement	Applied fully based on timing of provision	Not applicable	Output method based on provision of service or completion of works
	Fees and charges - sale of stock	Kiosk and HEART stock	Single point in time	Payment in full on sale	Refund for faulty goods	Adopted by council annually or set by mutual agreement with the customer	Applied fully based on timing of provision	Returns limited to repayment of transaction price	Output method based on goods
	Fees and charges - fines	Fines issued for breaches of local laws	Single point in time	Payment in full within defined time	None	Adopted by council through local law	When taxable event occurs	Not applicable	When fine notice is issued
	Other revenue - commissions	Commissions on licencing and ticket sales	Over time	Payment in full on sale	None	Set by mutual agreement with the customer	On receipt of funds	Not applicable	When assets are controlled
	Other revenue - reimbursements	Insurance claims	Single point in time	Payment in arrears for claimable event	None	Set by mutual agreement with the customer	When claim is agreed	Not applicable	When claim is agreed

2. REVENUE AND EXPENSES

(a) Grant revenue

Grants, subsidies and contributions are included as both operating and non-operating revenues in the Statement of Comprehensive Income:

Operating grants, subsidies and contributions Governance General purpose funding Law, order, public safety Education and welfare Community amenities Recreation and culture Transport Economic services
Other property and services
Non-operating grants, subsidies and contributions Law, order, public safety Community amenities Recreation and culture Transport
Total grants, subsidies and contributions
Fees and charges

Fees and charges	
Governance	
Conoral purpose funding	

General purpose funding Law, order, public safety Health Education and welfare Community amenities Recreation and culture Transport Economic services

There were no changes to the amounts of fees or charges detailed in the original budget.

SIGNIFICANT ACCOUNTING POLICIES

Grants, subsidies and contributions Operating grants, subsidies and contributions are grants, subsidies or contributions that are not non-operating in nature.

Non-operating grants, subsidies and contributions are amounts received for the acquisition or construction of recognisable non-financial assets to be controlled by the local government.

2021	2021	2020
Actual	Budget	Actual
\$	\$	\$
00.447		= 4 000
93,417	20,440	54,609
1,583,197	813,151	1,585,904
575,308	844,045	569,742
33,535	47,500	55,293
55,060	87,500	5,273
84,900	22,850	79,669
55,000	0	80,778
450	0	0
8,471	20,000	67,559
2,489,338	1,855,486	2,498,827
501,594	1,101,000	703,787
534,025	200,000	266,871
198,920	879,289	1,220,928
10,385,809	4,571,338	13,919,501
11,620,348	6,751,627	16,111,087
14,109,686	8,607,113	18,609,914
235,107	202,300	380,796
255,331	183,210	214,205
184,671	143,564	139,008
96,759	39,420	133,543
379,875	404,950	388,469
5,627,791	5,212,645	5,330,797
1,276,227	1,167,514	734,823
59,735	50,700	107,374
2,701,486	2,360,000	2,138,928
10,816,982	9,764,303	9,567,943

Revenue (other than service charges) from the use of facilities and charges made for local government services, sewerage rates, rentals, hire charges, fee for service, photocopying charges, licences, sale of goods or information, fines, penalties and administration fees.

2. REVENUE AND EXPENSES (Continued)

(a)	Revenue (Continued)	2021 Actual	2021 Budget	2020 Actual
	Contracts with customers and transfers for recognisable non-financial assets Revenue from contracts with customers and transfers to enable the acquisition or construction of recognisable non-financial assets to be controlled by the Shire was recognised during the year for the following nature or types of goods or services:	\$	\$	\$
	Fees and charges Non-operating grants, subsidies and contributions	10,371,911 11,620,348 21,992,259	9,715,383 6,751,627 16,467,010	8,984,830 16,111,087 25,095,917
	Revenue from contracts with customers and transfers to enable the acquisition or construction of recognisable non-financial assets to be controlled by the Shire is comprised of:			
	Contracts with customers included as a contract liability at the start of the period Revenue recognised in the current period from performance obligations satisfied in previous periods Revenue from contracts with customers recognised during the year Revenue from performance obligations satisfied during the year	5,251,203 2,021,134 7,958,196 6,761,726 21,992,259	5,251,203 2,021,134 9,194,673 0 16,467,010	6,974,668 0 8,984,830 9,136,419 25,095,917
	Information about receivables, contract assets and contract liabilities from contracts with customers along with financial assets and associated liabilities arising from transfers to enable the acquisition or construction of recognisable non financial assets is:			
	Trade and other receivables from contracts with customers Contract liabilities from contracts with customers	159,735 (3,369,630)	0 0	679,594 (5,251,203)

Contract liabilities for contracts with customers primarily relate to grants with performance obligations received in advance, for which revenue is recognised over time as the performance obligations are met.

Information is not provided about remaining performance obligations for contracts with customers that had an original expected duration of one year or less.

expected utration or one year or less.

Consideration from contracts with customers is included in the transaction price.

Performance obligations in relation to contract liabilities from transfers for recognisable non financial assets are satisfied as project milestones are met or completion of construction or acquisition of the asset. All associated performance obligations are expected to be met over the next 12 months.

2. REVENUE AND EXPENSES (Continued)

	NEVEROL FILE EXTENSES (Continuou)
(a)	Revenue (Continued)
	Revenue from statutory requirements
	Revenue from statutory requirements was recognised during the year for the following nature or types of goods or services:
	General rates
	Service charges
	Statutory permits and licences
	Fines
	Developer contributions
	Assets and services acquired below fair value
	Contributed assets
	The Shire utilises volunteer services at the libraries, the HEART and
	for the Bushfire Brigades. All volunteer services canot be recognised

as revenue as the fair value of the sevices cannot be reliably estimated.

Reimbursements and recoveries Other

Interest earnings

Interest on reserve funds
Rates instalment and penalty interest (refer Note 26(d))

Other interest earnings

SIGNIFICANT ACCOUNTING POLICIES

SIGNIFICANT ACCOUNTING POLICIES
Interest earnings
Interest income is calculated by applying the effective interest
rate to the gross carrying amount of a financial asset except
for financial assets that subsequently become credit-impaired.
For credit-impaired financial assets the effective interest rate
is applied to the net carrying amount of the financial asset
(after deduction of the loss allowance).

2021	2021	2020
Actual	Budget	Actual
\$	\$	\$
22,570,243 4,000 372,895 72,176 242,038 23,261,352	22,453,626 4,000 29,220 19,700 200,000 22,706,546	22,200,087 4,000 555,347 27,766 233,525 23,020,725
1,125,248	0	7,992,979
1,125,248	0	7,992,979
215,026 85,629	35,400 0	309,218 0
300,655	35,400	309,218
105,315	150,000	372,640
162,454	142,000	247,371
55,412	88,000	138,395
323,181	380,000	758,406

Interest earnings (continued)

Interest income is presented as finance income where it is earned from financial assets that are held for cash management purposes.

2. REVENUE AND EXPENSES (Continued)

(b)	Expenses	Note	2021 Actual	2021 Budget	2020 Actual
			\$	\$	\$
	Auditors remuneration				
	- Audit of the Annual Financial Report		54,100	60,000	53,000
	- Other services (audit of grant reports and aquittals)		4,800	10,000	8,450
			58,900	70,000	61,450
	Interest expenses (finance costs)				
	Borrowings	17(b)	442,409	451,825	485,295
	Lease liabilities	16(b)	3,637	2,856	4,320
			446,046	454,681	489,615

3. CASH AND CASH EQUIVALENTS	NOTE	2021	2020
		\$	\$
Cash at bank and on hand		7,064,702	9,332,364
Term deposits		0	3,314,171
Total cash and cash equivalents		7,064,702	12,646,535
Restrictions			
The following classes of assets have restrictions imposed by regulations or other externally imposed			
requirements which limit or direct the purpose for which	h		
the resources may be used:	''		
- Cash and cash equivalents		1,011,372	10,179,009
- Financial assets at amortised cost		16,500,000	13,000,000
		17,511,372	23,179,009
The restricted assets are a result of the following spec purposes to which the assets may be used:	ific		
Reserves - cash/financial asset backed	4	14,466,079	21,475,517
Contract liabilities from contracts with customers	15	3,369,630	5,251,203
- Less portion of contract liability held in reserves		(1,232,205)	(4,569,192)
Bonds and Deposits Held	14	847,196	797,775
Unspent loans	17(d)	60,672	223,706
Total restricted assets		17,511,372	23,179,009

SIGNIFICANT ACCOUNTING POLICIES

Cash and cash equivalents

Cash and cash equivalents include cash on hand, cash at bank, deposits available on demand with banks and other short term highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value and bank overdrafts. Bank overdrafts are reported as short term borrowings in current liabilities in the statement of financial position.

Restricted assets

Restricted asset balances are not available for general use by the local government due to externally imposed restrictions.

Externally imposed restrictions are specified in an agreement, contract or legislation. This applies to reserves, unspent grants, subsidies and contributions and unspent loans that have not been fully expended in the manner specified by the contributor, legislation or loan agreement.

SHIRE OF AUGUSTA MARGARET RIVER NOTES TO AND FORMING PART OF THE FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2021

	2021 Actual	2021 Actual	2021 Actual	2021 Actual	2021 Budget	2021 Budget	2021 Budget	2021 Budget	2020	2020 Actual	2020	2020 Actual
4. BACKED	Opening Balance	Transfer to	Transfer (from)	Closing	Opening Balance	Transfer to	Transfer (from)	Closing Balance	Opening Balance	Transfer to	Transfer (from)	Closing
	(4)	ક્ક	ss	69	₩	₩	49	()	₩	₩	so	₩
(a) Leave Reserve	369,811	2,281	0	372,092	419,811	0	0	419,811	413,052	6,759	(50,000)	369,811
(b) Margaret River CBD Redevelopment Reserve	4,422,565	19,742	(4,442,307)	0	4,722,565	16,470	(4,739,000)	35	7,643,734	78,831	(3,300,000)	4,422,565
(c) Public Open Space Reserve	92,978	545	(93,523)	0	92,978	0	0	92,978	91,462	1,516	0	92,978
(d) Caravan Park Upgrade Reserve	1,256,964	107,091	(697,000)	667,055	1,256,964	0	(910,000)	346,964	1,236,480	20,484	0	1,256,964
(e) Limesand Pits Reserve	65,992	409	0	66,401	65,992	0	0	65,992	64,918	1,074	0	65,992
(f) Cemeteries Reserve	11,170	71	0	11,241	11,170	0	0	11,170	10,990	180	0	11,170
(g) Community Loan Reserve	213,664	20,947	0	234,611	213,664	19,628	0	233,292	142,988	70,676	0	213,664
(h) Cedarvale Reserve	238,474	1,471	0	239,945	238,474	0	(238,474)	0	234,584	3,890	0	238,474
(i) Waste Management Reserve	06938,580	275,144	(1,345,679)	5,869,055	7,141,013	0	(1,150,000)	5,991,013	10,301,368	169,148	(3,530,926)	6,939,590
(j) Parking Reserve	89,395	920	0	89,945	89,395	0	0	89,395	181,390	3,005	(92,000)	89,395
(k) Infrastructure Contributions Reserve	623,390	103,014	(10,500)	715,904	623,390	0	(30,000)	593,390	1,460,952	101,438	(939,000)	623,390
(I) Biodiversity Reserve	195,105	1,202	(48,400)	147,907	195,105	0	(48,400)	146,705	166,355	28,750	0	195,105
(m) Community Facilities Reserve	116,475	344,254	(16,000)	444,729	116,474	0	(76,000)	40,474	319,527	124,948	(328,000)	116,475
(n) Plant Reserve	960,534	155,923	(370,000)	746,457	960,534	135,321	(370,000)	725,855	999,481	266,053	(305,000)	960,534
(o) Affordable Housing Fund Reserve	63,731	390	0	64,121	63,731	0	0	63,731	62,694	1,037	0	63,731
(p) Gravel Pits Reserve	069,590	4,254	(40,000)	653,844	786,540	0	0	786,540	565,303	124,287	0	689,590
(q) Self Insurance Reserve	181,183	1,051	(20,679)	111,555	181,183	0	(13,000)	168,183	304,352	4,831	(128,000)	181,183
(r) Recreation Centres Reserve	22,124	1,236	0	23,360	22,124	1,800	0	23,924	20,292	1,832	0	22,124
(s) Old Settlement Reserve	92,808	35,371	0	128,179	92,808	34,800	0	127,608	65,607	27,201	0	92,808
(t) Developer Contributions Reserve	1,456,064	440,126	(777,525)	1,118,665	1,619,064	200,000	(705,025)	1,114,039	1,306,016	383,573	(233,525)	1,456,064
(u) Community Grants Reserve	23,392	148	0	23,540	23,392	0	0	23,392	23,011	381	0	23,392
(v) Emergency Services Reserve	159,176	086	0	160,156	159,176	0	0	159,176	195,995	3,181	(40,000)	159,176
(w) Augusta Revitalisation Reserve	223,094	1,377	0	224,471	223,094	0	(100,000)	123,094	0	223,094	0	223,094
(x) Youth Facilities Reserve	20,371	15,000	0	35,371	20,371	15,000	0	35,371	8,750	11,621	0	20,371
(y) Gloucester Park Reserve	152,484	939	0	153,423	152,484	0	(150,000)	2,484	150,000	2,484	0	152,484
(z) Roads Reserve	1,000,000	300,000	(800,000)	500,000	1,000,000	0	0	1,000,000	0	1,000,000	0	1,000,000
({) Emergency Disaster Relief Reserve	1,695,393	0	(269,615)	1,425,778	1,696,703	0	0	1,696,703	0	1,695,393	0	1,695,393
(l) Legal/Risk Reserve	100,000	0	0	100,000	100,000	0	0	100,000	0	100,000	0	100,000
	0	68,500	0	68,500	0	0	0	0	0	0	0	0
(~) Cash in Lieu POS Cowaramup Reserve	0	69,774	0	69,774	0	0	0	0	0	0	0	0
	21,475,517	1,971,790	(8,981,228)	14,466,079	22,288,199	423,019	423,019 (8,529,899)	14,181,319	25,969,301	4,455,667	(8,949,451)	21,475,517

All reserves are supported by cash and cash equivalents and financial assets at amortised cost and are restricted within equity as Reserves - cash/financial assets backed.

In accordance with Council resolutions or adopted budget in relation to each reserve account, the purpose for which the reserves are set aside and their anticipated date of use are as follows:

4. BACKED (continued)

Purpose of the reserve To be service leave requirements. To be used to fund annual and long service leave requirements. To be used for funding capital projects in the Margaret River townsite.	To be used for the upgrading of Caravan Parks and Camping Grounds. Rehabilitation and development of the Boranup, Redgate and any other Shire limesand pits. To be used for the upgrade of Cemeteries. Interest free funding for eligible groups associated with sporting and cultural activities. To meet rohlorations in respect of the Cedarvala acreement for the Gradatula acreation site and future forestone rehabilitation at Prevelly and Gradatula.	To fund future waste facility and plant requirements. To be used to fund future car parking requirements. To be used to fund future road and drainage maintenance and construction requirements. To be used for the funding of biodytersity initiatives. To be used for the construction and major maintenance of community buildings and facilities.	The description in performance or plant, within the Cowaramup townsite and area covered by the West Cowaramup townsite strategy. Rehabilitation and development of the Shire's gravel and other related resource reserves. To fund self insurance, workers compensation performance risk, risk management and other related employee and organisational activities. Income from advertising signs is reserved for future improvements to facilities. Income from the lease of the Old Settlement site is reserved for future improvements to facilities. Funds received and used in accordance with the Developer Contributions Plan.	Thus received from sale of special services vehicle registration plates and other initiatives are provided as community grants. To be used to support the provision of emergency services in the Shire. To be used for thriding capital projects in Augusta. To be used for tenew and develop youth facilities in the Shire. To be used for tenew and develop ment of Gloucester Park. To be used for tenew and upgrade roads in the Shire. To be used to renew and upgrade roads in the Shire. To provide funds for the Shire and community to respond to emergency events. To assist with legal and risk matters. To be used as per the conditions of the subdivision.
L				
Anticipated date of use Ongoing 2020-21 Ongoing	Ongoing Ongoing Ongoing Ongoing	Ongoing Ongoing Ongoing Ongoing Ongoing	gingen OniognO OniognO OniognO OniognO OniognO OniognO OniognO	Ongoing Ongoing Ongoing 2020-21 Ongoing Ongoing Ongoing Ongoing Ongoing Ongoing
Name of Reserve (a) Leave Reserve (b) Margaret River CBD Redevelopment Reserve (c) Public Open Space Reserve	(d) Caravan Park Upgrade Reserve (e) Limesand Pits Reserve (f) Cemreteries Reserve (g) Community Loan Reserve (h) Cerdarvale Reserve	(i) Waste Management Reserve (i) Parking Reserve (k) Infrastructure Contributions Reserve (ii) Blodiversity Reserve (iii) Community Pacifities Reserve (c) Dona Boogary		(u) Community Grains Reserve (v) Augusta Revitalisation Reserve (w) Augusta Revitalisation Reserve (x) Youth Fadilities Reserve (y) Gloucester Park Reserve (z) Roads Reserve (z) Remegency Disaster Relief Reserve (l) Legal/Risk Reserve (l) Cash in Lieu POS Blackwood Ave Reserve (-) Cash in Lieu POS Cowaramup Reserve (-) Cash in Lieu POS Cowaramup

5. OTHER FINANCIAL ASSETS

(a) Current assets

Financial assets at amortised cost

Other financial assets at amortised cost

Term deposits

Loans receivable - clubs/institutions

(b) Non-current assets

Financial assets at amortised cost Financial assets at fair value through profit and loss

Financial assets at amortised cost

Loans receivable - clubs/institutions

Financial assets at fair value through profit and loss

Units in Local Government House Trust

2021	2020
\$	\$
16,519,628	13,019,628
16,519,628	13,019,628
16,500,000	13,000,000
19,628	19,628
16,519,628	13,019,628
47,938	67,566
92,259	87,586
140,197	155,152
47,938	67,566
47,938	67,566
92,259	87,586
92,259	87,586

Loans receivable from clubs/institutions are provided on an interest free basis.

SIGNIFICANT ACCOUNTING POLICIES

Other financial assets at amortised cost

The Shire classifies financial assets at amortised cost if both of the following criteria are met:

- the asset is held within a business model whose objective is to collect the contractual cashflows, and
- the contractual terms give rise to cash flows that are solely payments of principal and interest.

Financial assets at fair value through profit and loss

The Shire classifies the following financial assets at fair value through profit and loss:

- debt investments which do not qualify for measurement at either amortised cost or fair value through other comprehensive income.
- equity investments which the Shire has not elected to recognise fair value gains and losses through other comprehensive income.

Impairment and risk

Information regarding impairment and exposure to risk can be found at Note 28

6. TRADE AND OTHER RECEIVABLES

Current

Rates receivable Trade and other receivables GST receivable

Non-current

Pensioner's rates and ESL deferred

SIGNIFICANT ACCOUNTING POLICIES

Trade and other receivables

Trade and other receivables include amounts due from ratepayers for unpaid rates and service charges and other amounts due from third parties for goods sold and services performed in the ordinary course of business.

Trade receivables are recognised at original invoice amount less any allowances for uncollectible amounts (i.e. impairment). The carrying amount of net trade receivables is equivalent to fair value as it is due for settlement within 30 days.

Impairment and risk exposure

Information about the impairment of trade receivables and their exposure to credit risk and interest rate risk can be found in Note 28.

2021	2020
\$	\$
766,098	1,017,807
159,735	679,594
249,882	459,140
1,175,715	2,156,541
51,790	35,987
51,790	35,987

SIGNIFICANT ACCOUNTING POLICIES (Continued)

Classification and subsequent measurement
Receivables expected to be collected within 12 months
of the end of the reporting period are classified as
current assets. All other receivables are classified as
non-current assets.

Trade receivables are held with the objective to collect the contractual cashflows and therefore measures them subsequently at amortised cost using the effective interest rate method.

Due to the short term nature of current receivables, their carrying amount is considered to be the same as their fair value. Non-current receivables are indexed to inflation, any difference between the face value and fair value is considered immaterial.

7. INVENTORIES

Current

Fuel and materials

The following movements in inventories occurred during the year:

Carrying amount at beginning of period

Inventories expensed during the year Sale of land held for resale Additions to inventory

Carrying amount at end of period

SIGNIFICANT ACCOUNTING POLICIES

General

Inventories are measured at the lower of cost and net realisable value.

Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

Land held for resale

Land held for development and resale is valued at the lower of cost and net realisable value. Cost includes the cost of acquisition, development, borrowing costs and holding costs until completion of development.

2021	2020
\$	\$
83,364	98,191
83,364	98,191
98,191	185,380
(70,095)	(248,585)
0	(131,818)
55,268	293,214
83,364	98,191

Land held for resale (Continued)

Borrowing costs and holding charges incurred after development is completed are expensed.

Gains and losses are recognised in profit or loss at the time of signing an unconditional contract of sale if significant risks and rewards, and effective control over the land, are passed onto the buyer at this point.

Land held for resale is classified as current except where it is held as non-current based on the Council's intentions to release for sale.

8. OTHER ASSETS

Other assets - current

Prepayments

Accrued income

Accrued interest receivable

2021	2020
\$	\$
42,122	126,452
0	109,278
14,412	66,814
56,534	302,544

SIGNIFICANT ACCOUNTING POLICIES

Other current assets

Other non-financial assets include prepayments which represent payments in advance of receipt of goods or services or that part of expenditure made in one accounting period covering a term extending beyond that period.

SHIRE OF AUGUSTA MARGARET RIVER
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2021

9. PROPERTY, PLANT AND EQUIPMENT

(a) Movements in Balances

Movement in the balances of each class of property, plant and equipment between the beginning and the end of the current financial year.

			Total land	Furniture		Total property.
	-	Buildings -	and	and	Plant and	plant and
	Land	specialised	salialinas	eduibment	eduipment	eduipment
Balance at 1 July 2019	\$ 10,340,164	\$ 67,460,304	\$ 77,800,468	\$ 2,083,868	\$ 8,383,497	\$ 88,267,833
Additions	0	2,585,939	2,585,939	61,810	2,164,966	4,812,715
(Disposals)	(250,000)	(123,481)	(373,481)	0	(251,353)	(624,834)
Revaluation increments / (decrements) transferred to revaluation surplus	0	0	0	(208,807)	423,344	214,537
Depreciation (expense) Transfers	0	(1,446,792) 268,585	(1,446,792) 268,585	(226,018) (278,176)	(1,183,580) 0	(2,856,390) (9,591)
Balance at 30 June 2020	10,090,164	68,744,555	78,834,719	1,432,677	9,536,874	89,804,270
Comprises: Gross balance amount at 30 June 2020 Accumulated depreciation at 30 June 2020	10,090,164	72,986,655	83,076,819	2,169,106	13,627,631	98,873,556
Balance at 30 June 2020	10,090,164	68,744,555	78,834,719	1,432,677	9,536,874	89,804,270
Additions	0	1,560,594	1,560,594	165,419	2,011,679	3,737,692
(Disposals)	0	(71,691)	(71,691)	(2,000)	(209,191)	(285,882)
Depreciation (expense) Balance at 30 June 2021	10,090,164	(1,570,794) 68,662,664	(1,570,794) 78,752,828	(228,845) 1,364,251	(1,539,904) 9,799,458	(3,339,543)
Comprises: Gross balance amount at 30 June 2021 Accumulated depreciation at 30 June 2021	10,090,164		74,456,886 84,547,050 (5,794,222) (5,794,222)	2,325,775 (961,524)	2,325,775 15,321,857 (961,524) (5,522,399)	102,194,682 (12,278,145)
Balance at 30 June 2021	10,090,164	68,662,664	68,662,664 78,752,828	1,364,251	9,799,458	89,916,537

9. PROPERTY, PLANT AND EQUIPMENT (Continued)

(b) Carrying Value Measurements

Inputs Used		Price per hectare, with reference to current zoning of land. Market values were used unless there were some restrictions or other factors associated with the land.	Construction costs based on recent contract prices and current condition, residual values and remaining useful life assessments
Date of Last Valuation		June 2017	June 2017
Basis of Valuation		Independent Registered Valuers and Management Valuation	Independent Registered Valuers
Valuation Technique		Market approach using recent observable market data for similar properties.	Cost approach using depreciated replacement cost.
Fair Value Hierarchy		Level 2	Level 3
Asset Class	(i) Fair Value Land and buildings	Land	Buildings - specialised

Level 3 inputs are based on assumptions with regards to future values and patterns of consumption utilising current information. If the basis of these assumptions were varied, they have the potential to result in a significantly higher or lower fair value measurement.

During the period there were no changes in the valuation techniques used by the local government to determine the fair value of property, plant and equipment using either level 2 or level 3 inputs. Freehold land that is the location of the the Augusta Museum has been valued on a highest and best use basis, which differs from its current use, as the possible relocation of the museum will allow the land to be sold for commercial purposes.

(ii) Cost

Purchase cost	Purchase cost
Cost	Cost
Cost	Cost
Furniture and equipment	Plant and equipment

Following a change to Local Government (Financial Management) Regulation 17A, plant and equipment type assets (being plant and equipment and furniture and equipment) are to be measured under the cost model, rather than at fair value. This change was effective from 1 July 2019 and represented a change in accounting policy. Revaluations carried out previously were not reversed as it was deemed fair value approximated cost at the date of change.

SHIRE OF AUGUSTA MARGARET RIVER NOTES TO AND FORMING PART OF THE FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2021

10. INFRASTRUCTURE

(a) Movements in Balances

Movement in the balances of each class of infrastructure between the beginning and the end of the current financial year.

						Other	Other		Other	Other infrastructure -		
		Other	Other	Other	Other	infrastructure -	infrastructure -	Other	infrastructure -	waste	Other	
	Infrastructure - roads	infrastructure -	infrastructure - car	infrastructure -	infrastructure - drainage	caravan and	parks and	infrastructure -	boat ramps and jetties	management facilities	infrastructure - public utilities	Total Infrastructure
Balance at 1 July 2019	\$ 265,611,177	\$ 7,769,209	\$ 4,173,677	\$ 13,548,985	\$ 27,962,951	\$ 1,729,968	\$ 30,105,256	\$ 2,608,703	\$ 2,083,186	\$ 1,550,543	\$ 1,582,186	\$ 358,725,841
Additions	12,843,288	0	281,233	1,384,281	2,088,520	384,904	2,346,280	0	62,510	965,401	0	20,356,417
(Disposals)	(1,399,829)	0	(9,641)	0	(1,192)	0	(20,741)	0	0	(173,659)	0	(1,605,062)
Depreciation (expense) Transfers	(3,772,292)	(220,464)	(93,257)	(497,852) 0	(616,010)	(64,859)	(960,968)	(119,243) 0	(159,690) 0	(131,103)	(105,200)	(6,740,938) 9,591
Balance at 30 June 2020	273,282,344	7,548,745	4,352,012	14,435,414	29,434,269	2,050,013	31,479,418	2,489,460	1,986,006	2,211,182	1,476,986	370,745,849
Comprises: Gross balance at 30 June 2020 Accumulated depreciation at 30 June 2020	280,767,984 (7,485,640)	7,988,128 (439,383)	4,522,774 (170,762)	15,409,892 (974,478)	30,689,192 (1,254,923)	2,149,081 (99,068)	33,392,175 (1,912,757)	2,727,620 (238,160)	2,279,313 (293,307)	4,736,709 (2,525,527)	1,684,616 (207,630)	386,347,484 (15,601,635)
Balance at 30 June 2020	273,282,344	7,548,745	4,352,012	14,435,414	29,434,269	2,050,013	31,479,418	2,489,460	1,986,006	2,211,182	1,476,986	370,745,849
Additions	8,751,462	575,495	91,490	3,177,422	3,237,394	127,645	571,875	4,956	287,763	745,558	17,938	17,588,998
(Disposals)	0	0	0	(1,537,570)	(15,314)	0	(18,493)	0	0	(14,873)	0	(1,586,250)
Depreciation (expense) Balance at 30 June 2021	(3,944,180) 278,089,626	(221,080) 7,903,160	(87,261)	(480,640) 15,594,626	(614,398)	(46,251) 2,131,407	(973,850)	(118,917)	(140,710) 2,133,059	(134,804) 2,807,063	(104,003)	(6,866,094) 379,882,503
Comprises: Gross balance at 30 June 2021 Accumulated depreciation at 30 June 2021	289,519,446 (11,429,820)	8,563,623 (660,463)	4,614,264 (258,023)	16,682,464		2,276,726 (145,319)	33,895,350	2,732,576	2,567,076 (434,017)	5,464,767	1,702,554 (311,633)	401,924,203
Balance at 30 June 2021	278,089,626	7,903,160	4,356,241	15,594,626	32,041,951	2,131,407	31,058,950	2,375,499	2,133,059	2,807,063	1,390,921	379,882,503

SHIRE OF AUGUSTA MARGARET RIVER NOTES TO AND FORMING PART OF THE FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2021

10. INFRASTRUCTURE (Continued)

(b) Carrying Value Measurements

Asset Class	Fair Value Hierarchy	Valuation Technique	Basis of Valuation	Date of Last Valuation	Inputs Used
(i) Fair Value Infrastructure - roads	Level 3	Cost approach using depreciated replacement cost.	Management Valuation	June 2018	Construction costs and current condition, residual values and remaining useful life assessments.
Other infrastructure - road bridges	Level 3	Cost approach using depreciated replacement cost.	Management Valuation	June 2018	Construction costs and current condition, residual values and remaining useful life assessments.
Other infrastructure - car parks	Level 3	Cost approach using depreciated replacement cost.	Management Valuation	June 2018	Construction costs and current condition, residual values and remaining useful life assessments.
Other infrastructure - paths	Level 3	Cost approach using depreciated replacement cost.	Management Valuation	June 2018	Construction costs and current condition, residual values and remaining useful life assessments.
Other infrastructure - drainage	Level 3	Cost approach using depreciated replacement cost.	Management Valuation	June 2018	Construction costs and current condition, residual values and remaining useful life assessments.
Other infrastructure - caravan and camping	Level 3	Cost approach using depreciated replacement cost.	Management Valuation	June 2018	Construction costs and current condition, residual values and remaining useful life assessments.
Other infrastructure - parks and reserves	Level 3	Cost approach using depreciated replacement cost.	Management Valuation	June 2018	Construction costs and current condition, residual values and remaining useful life assessments.
Other infrastructure - aerodromes	Level 3	Cost approach using depreciated replacement cost.	Management Valuation	June 2018	Construction costs and current condition, residual values and remaining useful life assessments.
Other infrastructure - boat ramps and jetties	Level 3	Cost approach using depreciated replacement cost.	Management Valuation	June 2018	Construction costs and current condition, residual values and remaining useful life assessments.
Other infrastructure - waste management facilities	Level 3	Cost approach using depreciated replacement cost.	Management Valuation	June 2018	Construction costs and current condition, residual values and remaining useful life assessments.
Other infrastructure - public utilities	Level 3	Cost approach using depreciated replacement cost.	Management Valuation	June 2018	Construction costs and current condition, residual values and remaining useful life assessments.

Level 3 inputs are based on assumptions with regards to future values and patterns of consumption utilising current information. If the basis of these assumptions were varied, they have the potential to result in a significantly higher or lower fair value measurement.

During the period there were no changes in the valuation techniques used to determine the fair value of infrastructure using level 3 inputs.

11. FIXED ASSETS

SIGNIFICANT ACCOUNTING POLICIES

Fixed assets

Each class of fixed assets within either plant and equipment or infrastructure, is carried at cost or fair value as indicated less, where applicable, any accumulated depreciation and impairment losses

Initial recognition and measurement between mandatory revaluation dates

Assets for which the fair value as at the date of acquisition is under \$5,000 are not recognised as an asset in accordance with Financial Management Regulation 17A (5). These assets are expensed immediately

Where multiple individual low value assets are purchased together as part of a larger asset or collectively forming a larger asset exceeding the threshold, the individual assets are recognised as one asset and capitalised.

In relation to this initial measurement, cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition. For assets acquired at zero cost or otherwise significantly less than fair value, cost is determined as fair value at the date of acquisition. The cost of non-current assets constructed by the Shire includes the cost of all materials used in construction, direct labour on the project and an appropriate proportion of variable

Individual assets that are land, buildings, infrastructure and investment properties acquired between initial recognition and the next revaluation of the asset class in accordance with the mandatory measurement framework, are recognised at cost and disclosed as being at fair value as management believes cost approximates fair value. They are subject to subsequent revaluation at the next anniversary date in accordance with the mandatory measurement framework.

Revaluation

The fair value of land, buildings, infrastructure and investment properties is determined at least every five years in accordance with the regulatory framework. This includes buildings and infrastructure items which were pre-existing improvements (i.e. vested improvements) on vested land acquired by the Shire.

AUSTRALIAN ACCOUNTING STANDARDS - INCONSISTENCY Revaluation (Continued)

At the end of each period the valuation is reviewed and where appropriate the fair value is updated to reflect current market conditions. This process is considered to be in accordance with Local Government (Financial Management) Regulation 17A (2) which requires land, buildings, infrastructure, investment properties and vested improvements to be shown at fair value.

Increases in the carrying amount arising on revaluation of assets are credited to a revaluation surplus in equity. Decreases that offset previous increases of the same class of asset are recognised against revaluation surplus directly in equity. All other decreases are recognised in profit or loss.

Land under roads from 1 July 2019

As a result of amendments to the Local Government (Financial Management) Regulations 1996, effective from 1 July 2019, vested land, including land under roads, is treated as right-of-use assets measured at zero cost. Therefore, the previous inconsistency with AASB 1051 in respect of non-recognition of land under roads acquired on or after 1 July 2008 has been removed, even though measurement at zero cost means that land under roads is still not included in the statement of financial position.

Vested improvements from 1 July 2019

The measurement of vested improvements at fair value in accordance with Local Government (Financial Management) Regulation 17A(2)(iv) is a departure from AASB 16 which would have required the Shire to measure the vested improvements as part of the related right-of-use assets at zero cost.

Refer to Note 12 that details the significant accounting policies applying to leases (including right-of-use assets).

11. FIXED ASSETS

(a) Disposals of Assets

Land - freehold land
Buildings - specialised
Furniture and equipment
Plant and equipment
Infrastructure - roads
Other infrastructure - carparks
Other infrastructure - paths
Other infrastructure - paths
Other infrastructure - paths
Other infrastructure - yarks and reserves
Other infrastructure - waste management facilities

2021 Actual Net Book Value	2021 Actual Sale Proceeds	2021 Actual Profit	2021 Actual Loss
71,691 5,000 209,191	5,000 261,863	0 0 77,501	(71,691) 0 (24,829)
1,537,570 15,314 18,493 14,873 1,872,132	0 0 0 0 266,863	0 0 0 0 77,501	(1,537,570) (15,314) (18,493) (14,873) (1,682,770)

2021 2021 Actual Actual 2021 2021

2021 Budget Net Book Value	2021 Budget Sale Proceeds	2021 Budget Profit	2021 Budget Loss	2020 Actual Net Book Value	2020 Actual Sale Proceeds	2020 Actual Profit	2020 Actual Loss
\$	\$	\$	\$	\$	\$	\$	\$
0	0	0	0	250,000	222,727	0	(27,273)
0	0	0	0	123,481	0	0	(123,481)
				0	0	0	0
270,495	286,500	50,470	(34,465)	251,353	331,934	91,577	(10,996)
0	0	0	0	1,399,829	0	0	(1,399,829)
0	0	0	0	9,641	0	0	(9,641)
				0	0	0	0
0	0	0	0	1,192	0	0	(1,192)
0	0	0	0	20,741	0	0	(20,741)
0	0	0	0	173,659	0	0	(173,659)
000 100	000 500		(0.1.10=)	0.000.000	== 1 001	01.555	(1 =00 0 10)

The following assets were disposed of during the year.

Furniture and Equipment Recreation and culture HEART furniture & equipment

Plant and Equipment
Transport
John Deere X324 Ride-on Mower
Armann ASC110DT3
Isuzu 6 Wheel Tip Truck
JCB Telehandler 527-58
Ford Ranger 4 x 4 Tray Top
Holden Colorado 2014
Nissan Pulsar Hatchback 2015
Mitsubishi Lancer ES
Mitsubishi Lancer ES
Mitsubishi Lancer ES

Buildings Community amenities Caravan park upgrades

Transport
Various paths
Various drainage Various parks Waste management

Actual	Actual	2021	2021
Net Book	Sale	Actual	Actual
Value	Proceeds	Profit	Loss
\$	\$	\$	\$
5,000	5,000	0	0
5,000	5,000	0	0
3,000	1,888	0	(1,112)
56,674	35,074	0	(21,600)
45.000	95.903	50.903	(21,000)
40,000	45,653	5,653	0
16,194	23,260	7,066	0
8.323	19,909	11,586	0
10,000	8,487	0	(1,513)
10,000	9.396	0	(604)
10,000	11,078	1,078	(604)
10,000	11,076	1,076	0
214,191	266,863	77,501	(24,829)
214,191	200,003	77,501	(24,029)
71,691	0	0	(71,691)
71,691	0	0	(71,691)
			, , ,
1,537,570	0	0	(1,537,570)
15,314	0	0	(15,314)
18,493	0	0	(18,493)
14,873	0	0	(14,873)
1,586,250	0	0	(1,586,250)
1,872,132	266,863	77,501	(1,682,770)
	-,	.,	, . ,

(b) Fully Depreciated Assets in Use

The gross carrying value of assets held by the Shire which are currently in use yet fully depreciated are shown in the table below.

Furniture and equipment Plant and equipment

2021	2020
\$	\$
20,599	(
49,951	(
70,550	(

(c) Temporarily Idle Assets

The Shire did not have any idle assets as at 30 June 2021 (2020)

11. FIXED ASSETS

(d) Depreciation	2021	2021	2020
	Actual	Budget	Actual
	\$	\$	\$
Buildings - specialised	1,570,794	1,338,482	1,446,792
Furniture and equipment	228,845	112,622	226,018
Plant and equipment	1,539,904	1,427,130	1,183,580
Infrastructure - roads	3,944,180	5,837,124	3,772,292
Other infrastructure - road bridges	221,080	0	220,464
Other infrastructure - car parks	87,261	0	93,257
Other infrastructure - paths	480,640	0	497,852
Other infrastructure - drainage	614,398	0	616,010
Other infrastructure - caravan and camping	46,251	0	64,859
Other infrastructure - parks and reserves	973,850	127,355	960,968
Other infrastructure - aerodromes	118,917	0	119,243
Other infrastructure - boat ramps and jetties	140,710	0	159,690
Other infrastructure - waste management facilities	134,804	674,235	131,103
Other infrastructure - public utilities	104,003	0	105,200
Right-of-use assets - plant and equipment	55,516	0	32,763
Right-of-use assets - Furniture and Equipment	15,591	0	13,843
	10,276,744	9,516,948	9,643,934

Revision of useful lives of plant and equipment

No changes made

SIGNIFICANT ACCOUNTING POLICIES

Depreciation

The depreciable amount of all fixed assets including buildings but excluding land, are depreciated on a straight-line basis over the individual asset's useful life from the time the asset is held ready for use. Leasehold improvements are depreciated over the shorter of either the unexpired period of the lease or the estimated useful life of the improvements.

The assets residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period.

An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount.

Gains and losses on disposals are determined by comparing proceeds with the carrying amount. These gains and losses are included in the statement of comprehensive income in the period in which they arise.

Depreciation rates

Typical estimated useful lives for the different asset classes for the current and prior years are included in the table below:

Asset Class	Useful life
Land	Not Depreciated
Buildings	up to 70 years
Furniture & Equipment	up to 20 years
Plant & Equipment	up to 20 years
Bridges	up to 50 years
Carparks	up to 40 years
Drainage	up to 80 years
Paths	up to 40 years
Roads	up to 70 years
Jetties & Boatramps	up to 30 years
Waste Management	up to 40 years
Public Utilities	up to 40 years
Parks	up to 50 years

Depreciation on revaluation

When an item of property, plant and equipment is revalued, any accumulated depreciation at the date of the revaluation is eliminated against the gross carrying amount of the asset and the net amount restated to the revalued amount of the asset.

12. LEASES

(a) Right-of-Use Assets

	R	light-of-use assets -	
Movement in the balance of each class of right-of-use asset	Right-of-use assets -	Furniture and	Right-of-use assets
between the beginning and the end of the current financial year.	plant and equipment	Equipment	Total
	\$	\$	
Balance at 1 July 2019	132,689	72,161	204,850
Depreciation (expense)	(32,763)	(13,843)	(46,606)
Balance at 30 June 2020	99,926	58,318	158,244
Disposals	0	(13,702)	(13,702)
Additions	0	33,110	33,110
Depreciation (expense)	(55,516)	(15,591)	(71,107)
Balance at 30 June 2021	44,410	62,135	106,545
The following amounts were recognised in the statement	2021		2020
of comprehensive income during the period in respect	Actual		Actual
of leases where the entity is the lessee:	\$		\$
Depreciation expense on lease liabilities	(71,107)		(46,606)
Interest expense on lease liabilities	(3,637)		(4,320)
Low-value asset lease payments recognised as expense	(5,454)		(4,520)
Total amount recognised in the statement of comprehensive income	(80,198)	•	(50,926)
Total amount roots in the statement of comprehensive mount	(00,130)		(30,320)
Total cash outflow from leases	(74,378)		(49,429)

The Shire has 2 leases related to furniture and equipment and 3 leases relating to plant and equipment. The lease term for a printer is 6 years and for the postage meter is 5 years. The lease term for the utility is 3 years, the equipment pod for the ute is 6 years and the term for the loader is 2 years.

All lease payments are fixed for the term. The Shire has not committed to any leases that have not yet commenced.

SIGNIFICANT ACCOUNTING POLICIES

Leases

At inception of a contract, the Shire assesses if the contract contains or is a lease. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

At the commencement date, a right-of-use asset is recognised at cost and lease liability at the present value of the lease payments that are not paid at that date. The lease payments are discounted using the interest rate implicit in the lease, if that rate can be readily determined. If that rate cannot be readily determined, the Shire uses its incremental borrowing rate.

All contracts that are classified as short-term leases (i.e. a lease with a remaining term of 12 months or less) and leases of low value assets are recognised as an operating expense on a straight-line basis over the term of the lease.

Leases for right-of-use assets are secured over the asset being leased.

Right-of-use assets - valuation

Right-of-use assets are measured at cost. This means that all right-of-use assets (other than vested improvements) under zero cost concessionary leases are measured at zero cost (i.e. not included in the statement of financial position). The exception is vested improvements on concessionary land leases such as roads, buildings or other infrastructure which are reported at fair value.

Refer to Note 11 for details on the significant accounting policies applying to vested improvements.

Right-of-use assets - depreciation
Right-of-use assets are depreciated over the lease term or useful life of the underlying asset, whichever is the shortest. Where a lease transfers ownership of the underlying asset, or the cost of the right-of-use asset reflects that the Shire anticipates to exercise a purchase option, the specific asset is amortised over the useful life of the underlying asset.

SHIRE OF AUGUSTA MARGARET RIVER
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2021

13. REVALUATION SURPLUS

	Dalalice	Dalaince increment (Decrement)	(Declement)	Levaluatio
	S	ss	ss	s
Revaluation surplus - Freehold land and specialised buildings	45,188,630	0	0	
Revaluation surplus - Land vested in and under the control of Council	uncil 0	0	0	
Revaluation surplus - Furniture, plant and equipment	2,561,216	0	0	
Revaluation surplus - Infrastructure - roads	135,586,900	0	0	
Revaluation surplus - Other infrastructure - road bridges	6,848,977	0	0	
Revaluation surplus - Other infrastructure - car parks	2,634,044	0	0	
Revaluation surplus - Other infrastructure - paths	7,053,064	0	0	
Revaluation surplus - Other infrastructure - drainage	20,725,741	0	0	
Revaluation surplus - Other infrastructure - caravan and camping	566,865	0	0	
Revaluation surplus - Other infrastructure - parks and reserves	8,224,262	0	0	
Revaluation surplus - Other infrastructure - aerodromes	2,594,433	0	0	
Revaluation surplus - Other infrastructure - boat ramps and jetties	s 1,498,610	0	0	
	233 482 742	0	U	

2,561,216 135,586,900 6,848,977 2,634,044 7,053,064 20,725,741 566,865 8,224,762 2,594,433 1,498,610

45,18,630 2,346,679 135,586,600 6,848,977 2,643,044 7,053,064 2,725,741 5,66,845 8,224,262 2,594,433 1,598,610 238,560,505

566,865 8,224,262 2,594,433 1,498,610

2,561,216 135,586,900 6,848,977 2,634,044 7,053,064 20,725,741

45,188,630

214,537

(208,807)

423,344

(5,092,300)

45,188,630

2020 2020 Total
Revaluation Revaluation Increment (Decrement) Revaluation

2020 Change in

2021 2021 Total
Revaluation Revaluation Movement on

Movements on revaluation of property, plant and equipment (including infrastructure) are not able to be reliably attributed to a program as the assets were revalued by class as provided for by AASB 116 Aus 40.1.

14. TRADE AND OTHER PAYABLES

Current

Sundry creditors
Accrued expenses
Prepaid rates
Accrued salaries and wages
ATO liabilities
Bonds and deposits held
Accrued interest on long term borrowings

SIGNIFICANT ACCOUNTING POLICIES

Trade and other payables

Trade and other payables represent liabilities for goods and services provided to the Shire prior to the end of the financial year that are unpaid and arise when the Shire becomes obliged to make future payments in respect of the purchase of these goods and services. The amounts are unsecured, are recognised as a current liability and are normally paid within 30 days of recognition

2021	2020
\$	\$
1,574,995	1,943,952
290,975	0
291,376	42,345
550,814	0
13,238	14,193
847,196	797,775
15,577	15,586
3,584,171	2,813,851

Prepaid rates

Prepaid rates are, until the taxable event has occurred (start of the next financial year), refundable at the request of the ratepayer. Rates received in advance are initially recognised as a financial liability. When the taxable event occurs, the financial liability is extinguished and the Shire recognises revenue for the prepaid rates that have not been refunded.

15. OTHER LIABILITIES

Current

Contract liabilities

Non-current

Contract liabilities

2021	2020
\$	\$
3,343,180	5,224,753
3,343,180	5,224,753
26,450	26,450
26,450	26,450
3,369,630	5,251,203

Performance obligations for each type of liability are expected to be recognised as revenue in accordance with the following time bands:

Less than 1 year

1 to 2 years

2 to 3 years

3 to 4 years

4 to 5 years

> 5 years

Contract
liabilities
\$
3,343,180
0
0
0
0
26,450
3.369.630

SIGNIFICANT ACCOUNTING POLICIES

Contract liabilities

Contract liabilities represent the the Shire's obligation to transfer goods or services to a customer for which the Shire has received consideration from the customer.

With respect to transfers for recognisable non-financial assets, contract liabilities represent performance obligations which are not yet satisfied.

Contract liabilities are recognised as revenue when the performance obligations in the contract are satisfied.

SHIRE OF AUGUSTA MARGARET RIVER NOTES TO AND FORMING PART OF THE FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2021

\$ 63,591 44,951 108,542

16. LEASE LIABILITIES
(a) Lease Liabilities
Current
Non-current

(b) Movements in Carrying Amounts	the state of the s																		
					30 7	June 2021 3	0 June 2021	30 June 2021	30 June 2021	30 June 2021		30 June 2021	30 June 2021	30 June 2021	30	20	30 June 2020	30 June 2020	8
			Lease		Actual	Actual	Actual	Actual	Actual	Actual	Budget	Budget	Budget	Budget	Actual	Actual	Actual	Actual	
	Lease		Interest	Lease	ease Principal	New Le	sase Principal	Lease	Lease Principal L	Lease Interest	Lease Principal	Lease Principal L	ease Principal	Lease Interest	Lease Principal	New	ease Principal	ease Principal	٩
Purpose	Number	Institution	Rate	Term	1 July 2020	eases	Repayments	Termination	Outstanding	Repayments	1 July 2020	Repayments	Outstanding	Repayments	1 July 2019	Leases	Repayments	Outstanding	œ
					\$	8	\$	\$	s	ss.	ss	s	ss	s	s	s	ss	s	
Governance																			
Postage Meter	ID-04644	Pitney Bowes		60 months	14,979	0	(1,411)	(13,568)	0	(123)	14,979	(4,290)	10,689	(430)	19,130	0	(4,151)	14,979	
A0 Printer/Plotter	00014414	CSG Finance		72 months	44,208	0	(9,118)	0	35,090	(1,322)	44,209	(9,118)	35,091	(1,322)	53,031	0	(8,823)	44,208	
Postage Meter	ID-05565003	Pitney Bowes	1.50%	66 months	0	33,110	(4,629)	0	28,481	(388)	0	0	0	0	0	0	0	0	
Law, order, public safety																			
CESM Ute	923351	SG Fleet		36 months	22,331	0	(16,952)	0	5,379	(453)	22,331	(16,952)	5,379	(453)	38,766	0	(16,435)	22,331	
CESM Use POD	923350	SG Fleet	3.40%	72 months	21,271	0	(4,652)	0	16,619	(651)	21,271	(4,652)	16,619	(651)	25,768	0	(4,497)	21,271	
Transport																			
CAT Wheel Loader 924K	312334	SG Fleet	1.70%	24 months	56,952	0	(33,979)	0	22,973	(002)	0	0	0	0	0	68,155	(11,203)	56,952	
					159,741	33,110	(70,741)	(13,568)	108,542	(3,637)	102,790	(35,012)	67,778	(2,856)	136,695	68,155	(45,109)	159,741	

(1,617) 0 (970) (806) (4,320)

SHIRE OF AUGUSTA MARGARET RIVER NOTES TO AND FORMING PART OF THE FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2021

17. INFORMATION ON BORROWINGS

2021 2020	S	833,411 763,772	7,703,903 7,708,224	0 527 244 0 474 006
a) Borrowings		Current	Non-current	

(b) Repayments - Borrowings																	
				9	0 June 2021 30	June 2021 30	June 2021 30	June 2021	3	0 June 2021	30 June 2021 3	30 June 2021 3	30 June 2021	30	0 June 2020 30	30 June 2020 30	June 2020
				Actual	Actual	Actual	Actual	Actual	Budget	Budget	Budget	Budget	Budget	Actual	Actual	Actual	Actual
	Loan		Interest	Principal	New	Principal	Interest	Principal	Principal	New	Principal	Interest	Principal	Principal	Principal	Interest	Principal
	Number	Number Institution	Rate	1 July 2020	Loans	epayments re	payments o	utstanding	July 2020	Loans	repayments	epayments	utstanding	July 2019 re	epayments re	epayments or	utstanding
Particulars				ω	ιs	69	69	69	₩	ss	69	υs	69	₩	€9	₩	ss.
Governance																	
Civic and Administration Building	191	WATC *	5.15%	5,144,374	0	(337,101)	(292,927)	4,807,273	5,144,374	0	(337,101)	(297, 355)	4,807,273	5,542,202	(397,828)	(311,804)	5,144,374
Community amenities																	
Augusta Water Wheel Toilets	188	WATC *	6.12%	0	0	0	0	0	0	0	0	0	0	8,803	(8,803)	(307)	0
Recreation and culture																	
Aquatic Centre	164	WATC *	7.05%	24,611	0	(24,611)	(73)	0	24,611	0	(24,611)	(620)	0	118,864	(94,253)	(4,906)	24,611
Cowaramup Recreation Centre	174	WATC *	6.36%	146,959	0	(35,854)	(9,076)	111,105	146,959	0	(35,854)	(9,613)	111,105	180,621	(33,662)	(11,491)	146,959
MR Recreation Centre Stage 1	187	WATC *	6.68%	176,111	0	(39,754)	(11,906)	136,357	176,111	0	(39,754)	(12,113)	136,357	213,317	(37,206)	(14,695)	176,111
MR Recreation Centre Stage 2	189	WATC *	6.12%	0	0	0	0	0	0	0	0	0	0	58,008	(28,008)	(2,028)	0
Cultural Centre Redevelopment	192	WATC *	3.48%	984,194	0	(60,983)	(39,874)	923,211	984, 194	0	(60,983)	(40,895)	923,211	1,043,100	(28,906)	(42,398)	984, 194
Margaret River Youth Precinct	193	WATC *	2.97%	271,957	0	(32,870)	(9,401)	239,087	271,957	0	(32,870)	(9,767)	239,087	303,869	(31,912)	(10,595)	271,957
Asbestos Removal & Reinstatement	194	WATC *	3.20%	824,653	0	(91,955)	(30,100)	732,698	824,653	0	(91,955)	(31,523)	732,698	913,724	(89,071)	(33,654)	824,653
Cultural Centre Redevelopment	195	WATC *	3.58%	460,491	0	(27,459)	(18,154)	433,032	460,491	0	(27,459)	(18,563)	433,032	487,049	(26,558)	(19,256)	460,491
Building Projects	196	WATC *	1.45%	0	810,000	0	(3,061)	810,000		810,000	(19,090)	(2,430)	790,910				0
Economic services																	
173 & 173A, Augusta Rural Transaction																	
Centre	173	WATC *	6.36%	226,662	0	(53,422)	(14,209)	173,240	226,662	0	(53,422)	(14,900)	173,240	276,810	(50,148)	(17,808)	226,662
179, Gnarabup Café	179	WATC *	6.39%	124,680	0	(28,272)	(7,941)	96,408	124,680	0	(28,272)	(8,241)	96,408	151,215	(26,535)	(9,846)	124,680
181, Gnarabup Café	181	WATC *	6.22%	87,304	0	(12,401)	(5,687)	74,903	87,304	0	(12,401)	(5,805)	74,903	98,963	(11,659)	(6,507)	87,304
				8,471,996	810,000	(744,682)	(442,409)	8,537,314	8,471,996	810,000	(763,772)	(451,825)	8,518,224	9,396,545	(924,549)	(485,295)	8,471,996

All loan repayments were financed by general purpose revenue.

* WA Treasury Corporation

17. INFORMATION ON BORROWINGS (Continued)

(c) New Borrowings - 2020/21

					Amount E	Borrowed	Amount	(Used)	Total	Actual
		Loan	Term	Interest	2021	2021	2021	2021	Interest &	Balance
	Institution	Type	Years	Rate	Actual	Budget	Actual	Budget	Charges	Unspent
Particulars/Purpose				%	\$	\$	\$	\$	\$	\$
Building Projects (L196)	WATC*	Debenture	10	1.45%	810,000	810,000	(810,000)	(810,000)	(3,061)	0
* WA Treasury Corporation					810,000	810,000	(810,000)	(810,000)	(3,061)	0

(d) Unspent Borrowings

onspent borrowings		Date Borrowed	Unspent Balance 1 July 2020	Borrowed During Year	Expended During Year	Unspent Balance 30 June 2021
Particulars Asbestos removal and reinstatement (L194)	WATC*	18/04/2018	\$ 223,706	\$	\$ (163,034)	\$ 60,672
* WA Treasury Corporation			223,706	0	(163,034)	60,672

	2021	2020
(e) Undrawn Borrowing Facilities	\$	\$
Credit Standby Arrangements		
Credit card limit	40,000	40,000
Credit card balance at balance date	(21,853)	(11,293)
Total amount of credit unused	18,147	28,707
Loan facilities		
Loan facilities - current	833,411	763,772
Loan facilities - non-current	7,703,903	7,708,224
Lease liabilities - current	63,591	68,991
Lease liabilities - non-current	44,951	90,750
Total facilities in use at balance date	8,645,856	8,631,737
Unused loan facilities at balance date	60.672	223,706

SIGNIFICANT ACCOUNTING POLICIES

Financial liabilities
Financial liabilities are recognised at fair value when the Shire becomes a party to the contractual provisions to the instrument.

Non-derivative financial liabilities (excluding financial guarantees) are subsequently measured at amortised cost. Gains or losses are recognised in profit or loss.

Financial liabilities are derecognised where the related obligations are discharged, cancelled or expired. The difference between the carrying amount of the financial liability extinguished or transferred to another party and the fair value of the consideration paid, including the transfer of non-cash assets or liabilities assumed, is recognised in profit or loss.

Borrowing costs
Borrowing costs are recognised as an expense when incurred except
where they are directly attributable to the acquisition, construction or
production of a qualifying asset. Where this is the case, they are
capitalised as part of the cost of the particular asset until such time
as the asset is substantially ready for its intended use or sale.

Information regarding exposure to risk can be found at Note 28.

18. EMPLOYEE RELATED PROVISIONS

(a) Employee Related Provisions	Provision for Annual Leave	Provision for Long Service Leave	Provision for Personal Leave Reward Scheme	Total
	\$	\$		\$
Opening balance at 1 July 2020				
Current provisions	1,456,600	772,635	159,965	2,389,200
Non-current provisions	0	272,298	0	272,298
	1,456,600	1,044,933	159,965	2,661,498
Additional provision	1,252,372	320,484	0	1,572,856
Amounts used	(1,238,268)	(283,536)	(24,137)	(1,545,941)
Increase in the discounted amount arising				
because of time and the effect of any	0.504			0.504
change in the discounted rate	2,504	0	0	2,504
Balance at 30 June 2021	1,473,208	1,081,881	135,828	2,690,917
Comprises				
Current	1,473,208	768,463	135,828	2,377,499
Non-current	0	313,418	0	313,418
	1,473,208	1,081,881	135,828	2,690,917
	2021	2020		
Amounts are expected to be settled on the following basis:	\$	S		
Less than 12 months after the reporting date	1,468,155	1,450,589		
More than 12 months from reporting date	1,267,865	1,239,506		
Expected reimbursements from other WA local governments	(45,103)	(28,597)		
Exposited formation and formation with the government.	2,690,917	2,661,498		

Timing of the payment of current leave liabilities is difficult to determine as it is dependent on future decisions of employees. Expected settlement timings are based on information obtained from employees and historical leave trends and assumes no events will occur to impact on these historical trends.

SIGNIFICANT ACCOUNTING POLICIES

Employee benefits

The Shire's obligations for employees' annual leave and long service leave entitlements are recognised as provisions in the statement of financial position.

Short-term employee benefits

Provision is made for the Shire's obligations for short-term employee benefits. Short-term employee benefits are benefits (other than termination benefits) that are expected to be settled wholly before 12 months after the end of the annual reporting period in which the employees render the related service, including wages, salaries and sick leave. Short-term employee benefits are measured at the (undiscounted) amounts expected to be paid when the obligation is settled.

such as wages, salaries and sick leave are recognised as a part of current trade and other payables in the statement of financial position

Other long-term employee benefits

Long-term employee benefits are measured at the present value of the expected future payments to be made to employees. Expected future payments incorporate anticipated future wage and salary levels, durations of service and employee departures and are discounted at

Other long-term employee benefits (Continued) rates determined by reference to market yields at the end

of the reporting period on government bonds that have maturity dates that approximate the terms of the obligations. Any remeasurements for changes in assumptions of obligations for other long-term employee benefits are recognised in profit or loss in the periods in which the

The Shire's obligations for long-term employee benefits are presented as non-current provisions in its statement of financial position, except where the Shire does not have an unconditional right to defer settlement for at least 12 months after the end of the reporting period, in which case the obligations are presented as current provisions.

Provisions

Provisions are recognised when the Shire has a present legal or constructive obligation, as a result of past events for which it is probable that an outflow of economic benefits will result and that outflow can be reliably measured.

Provisions are measured using the best estimate of the amounts required to settle the obligation at the end of the reporting period.

19. OTHER PROVISIONS

	Provision for remediation	
	costs	Total
	\$	\$
Opening balance at 1 July 2020		
Current provisions	100,000	100,000
Non-current provisions	5,330,000	5,330,000
	5,430,000	5,430,000
Additional provision	17,500	17,500
Amounts used	(17,500)	(17,500)
Increase in the discounted amount arising		
because of time and the effect of any		
change in the discounted rate	162,900	162,900
Balance at 30 June 2021	5,592,900	5,592,900
Comprises		
Current	500,000	500,000
Non-current	5,092,900	5,092,900
	5,592,900	5,592,900

Provision for remediation costs

In accordance with the licence conditions for the use of the Davis Road putrescible landfill site funds have been set aside for the rehabilitation of waste cells after disposal in the waste cells has been completed. The estimated amount to remediate the site was included in a Waste Management Strategy approved by Council on 14 November 2018. This amount will be reviewed as the assumptions relating to remediation requirements are refined.

A provision for remedition is recognised when:

- there is a present obligation as a result of waste activities undertaken;
- it is probable that an outflow of economic benefits will be required to settle the obligation; and
- the amount of the provision can be measured realiably.

The estimated future obligations inclide the costs of restoring the affected areas and continued monitoring of the site.

The provision for future remedition costs is the best estimate of the present value of the expenditure required to settle the remedition obligation at the reporting date. Future remediation costs are reviewed annually and any changes in the estimate are reflected in the present value of the remedition provision at each reporting date.

Amounts which are reliably expected to be paid out within 12 months of the reporting date are classified as current. Exact timing of payment of non-current obligations is unable to be reliably estimated as it is dependent on the remaining life of the waste facility.

20. NOTES TO THE STATEMENT OF CASH FLOWS

Reconciliation of Cash

For the purposes of the Statement of Cash Flows, cash includes cash and cash equivalents, net of outstanding bank overdrafts. Cash at the end of the reporting period is reconciled to the related items in the Statement of Financial Position as follows:

	2021 Actual	2021 Budget	2020 Actual
	\$	\$	\$
Cash and cash equivalents	7,064,702	527,402	12,646,535
Reconciliation of Net Cash Provided By Operating Activities to Net Result			
Net result	6,779,389	1,170,053	10,801,210
Non-cash flows in Net result: Depreciation on non-current assets (Profit)/loss on sale of asset Loss on sale of land held for resale Changes in assets and liabilities: (Increase)/decrease in receivables (Increase)/decrease in other financial assets (Increase)/decrease in other assets (Increase)/decrease in inventories (Increase)/decrease in right-of-use assets/lease	10,276,744 1,605,269 0 965,023 (4,673) 246,010 14,827	9,516,948 (16,005) 0 (100,000) 0 (50,000)	9,643,934 1,675,235 9,091 (455,078) 0 156,314 (44,629)
liabilities Increase/(decrease) in payables Increase/(decrease) in provisions Increase/(decrease) in contract liabilities	134 770,320 192,319 (1,881,573)	0 500,000 0 (436,662)	0 (993,506) 203,023 (1,723,465)
Non-operating grants, subsidies and contributions Net cash from operating activities	(11,620,348) 7,343,441	(6,751,627) 3,832,707	(16,111,087) 3,161,042

21. TOTAL ASSETS CLASSIFIED BY FUNCTION AND ACTIVITY

2021	2020
\$	\$
20 512 969	24.009.311
, ,	, , -
4,824,497	5,805,323
3,442,382	3,546,691
51,314	55,092
1,434,903	1,433,984
26,888,284	25,941,863
74,586,831	75,679,239
352,595,394	342,742,442
10,660,042	9,894,798
0	14,198
494,997,515	489,122,941
	\$ 20,513,868 4,824,497 3,442,382 51,314 1,434,903 26,888,284 74,586,831 352,595,394 10,660,042 0

22. CONTINGENT LIABILITIES

The Shire does not have any contingent liabilities as at 30 June 2021 (2020: nil).

23. CAPITAL COMMITMENTS 2021 2020 (a) Capital Expenditure Commitments Contracted for: - capital expenditure projects - plant & equipment purchases

Payable:

- not later than one year

\$	\$
140,223 0	3,592,050 0
140,223	3,592,050
140,223	3,592,050

The capital expenditure projects outstanding at the end of the current reporting period are building and utilities upgrades.

The prior year commitment was the Margaret River Main Street upgrade project.

24. ELECTED MEMBERS REMUNERATION

4. ELECTED MEMBERS REMUNERATION			
	2021	2021	2020
	Actual \$	Budget \$	Actual \$
Pam Townshend	•	Ψ	Ψ
President's annual allowance	0	0	11,969
Meeting attendance fees	0	0	7,312
Annual allowance for ICT expenses	0	0	1,054
	0	0	20,335
lan Earl			
President's annual allowance	39,754	39,754	27,357
Meeting attendance fees	24,287	24,287	22,566
Annual allowance for ICT expenses	3,500	3,500	3,500
Travel and accommodation expenses	4,182	3,429	6,414
	71,723	70,970	59,837
Pauline McLeod			
Deputy President's annual allowance	9,938	9,938	6,839
Meeting attendance fees	18,768	18,768	18,768
Annual allowance for ICT expenses	3,500	3,500	3,500
Travel and accommodation expenses	1,226	3,429	451
India 86 alabana	33,432	35,635	29,558
Julia Meldrum	0	0	3,099
Deputy President's annual allowance Meeting attendance fees	18,768	18,768	18,768
Annual allowance for ICT expenses	3,500	3,500	3,500
Travel and accommodation expenses	1,955	3,429	2,542
Traver and accommodation expenses	24,223	25,697	27,909
Naomi Godden			
Meeting attendance fees	18,768	18,768	18,768
Annual allowance for ICT expenses	3,500	3,500	3,500
Travel and accommodation expenses	0	3,429	5,867
	22,268	25,697	28,135
Michael Smart			
Meeting attendance fees	0	0	5,651
Annual allowance for ICT expenses	0	0	1,053
Travel and accommodation expenses	0	0	2,312
Patent and	0	0	9,016
Peter Lane	0	0	E 0E4
Meeting attendance fees		-	5,651
Annual allowance for ICT expenses	0	0	1,053
Travel and accommodation expenses	0	0	7,176
Brian Daniel			
Meeting attendance fees	18,768	18,768	12,916
Annual allowance for ICT expenses	3,500	3,500	2,409
Travel and accommodation expenses	0	3,428	839
- 1	22,268	25,696	16,164
		•	•

24. ELECTED MEMBERS REMUNERATION

Kylie Kennaugh \$ \$ Meeting attendance fees 18,768 18,768 12,915 Annual allowance for ICT expenses 3,500 3,500 2,409 Travel and accommodation expenses 0 3,428 267 22,268 25,696 15,591
Kylie Kennaugh Meeting attendance fees 18,768 18,768 12,915 Annual allowance for ICT expenses 3,500 3,500 2,409 Travel and accommodation expenses 0 3,428 267
Meeting attendance fees 18,768 18,768 12,915 Annual allowance for ICT expenses 3,500 3,500 2,409 Travel and accommodation expenses 0 3,428 267
Annual allowance for ICT expenses 3,500 3,500 2,409 Travel and accommodation expenses 0 3,428 267
Travel and accommodation expenses 0 3,428 267
22,268 25,696 15,591
Paula Cristoffanini
Meeting attendance fees 18,768 12,915
Annual allowance for ICT expenses 3,500 2,409
Travel and accommodation expenses 269 3,428 1,268
22,537 25,696 16,592
218,719 235,087 230,313
Fees, expenses and allowances to be paid or
reimbursed to elected council members.
President's allowance 39,754 39,754 39,326
Deputy President's allowance 9,938 9,938 9,938
Meeting attendance fees 136,895 136,895 136,230
Annual allowance for ICT expenses 24,500 24,500 24,387
Travel and accommodation expenses 7,632 24,000 20,432
218,719 235,087 230,313

25. RELATED PARTY TRANSACTIONS

Key Management Personnel (KMP) Compensation Disclosure

	2021	2020
The total of remuneration paid to KMP of the	Actual	Actual
Shire during the year are as follows:	\$	\$
Short-term employee benefits	659,108	716,704
Post-employment benefits	57,919	91,343
Other long-term benefits	70,219	71,660
Termination benefits	0	242,993
	787,246	1,122,700

Short-term employee benefits

These amounts include all salary, fringe benefits and cash bonuses awarded to KMP except for details in respect to fees and benefits paid to elected members which may be found above.

Post-employment benefits

These amounts are the current-year's estimated cost of providing for the Shire's superannuation contributions made during the year.

Other long-term benefits

These amounts represent long service benefits accruing during the year.

Termination benefits

These amounts represent termination benefits paid to KMP (Note: may or may not be applicable in any given year).

Transactions with related parties

Transactions between related parties and the Shire are on normal commercial terms and conditions, no more favourable than those available to other parties, unless otherwise stated.

No outstanding balances or provisions for doubtful debts or guaranties exist in relation to related parties at year end.

	2021	2020
The following transactions occurred with related parties:	Actual	Actual
	\$	\$
Purchase of goods and services (electrical services and		
bookshop purchases)	13,916	64,103

Related Parties

The Shire's main related parties are as follows:

i. Key management personnel

Any person(s) having authority and responsibility for planning, directing and controlling the activities of the entity, directly or indirectly, including any elected member, are considered key management personnel.

ii. Other Related Parties

An associate person of KMP was employed by the Shire under normal employement terms and conditions.

Any entity that is controlled by or over which KMP, or close family members of KMP, have authority and responsibility for planning, directing and controlling the activity of the entity, directly or indirectly, are considered related parties in relation to the Shire.

iii. Entities subject to significant influence by the Shire

An entity that has the power to participate in the financial and operating policy decisions of an entity, but does not have control over those policies, is an entity which holds significant influence. Significant influence may be gained by share ownership, statute or agreement.

NOTES TO AND FORMING PART OF THE FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2021 SHIRE OF AUGUSTA MARGARET RIVER

5 5 6 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	25. KATING INFORMATION (a) Rates				
\$ 0.107581 5,052 84,707,560 0.206089 240 3,011,930 0.103055 665 13,717,912 0.200600 166 1,930,620 0.127427 1,249 42,303,356 0.004705 773 513,788,000 0.005830 120 75,830,000 0.007057 23 12,977,000 0.006233 15 12,886,000 0.004598 73 57,329,000 1,335 556 2,474,010 1,625 145 2,033,608 1,625 145 2,033,608 1,434 194 1,533,803 1,498 175 42,202,930 1,498 0 1,007,000 1,498 0 0 1,532,470	RATE TYPE Differential general rate	Rate in	Number of Properties	2020/21 Actual Rateable Value	8 A B
0.107581 5,052 84,707,560 0.206089 240 3,011,930 0.103055 665 13,717,912 0.200600 166 1,930,620 0.127427 1,249 42,303,356 0.004705 773 513,786,000 0.007057 23 12,977,000 0.0070580 120 75,830,000 0.007057 23 12,977,000 0.004705 773 513,286,000 0.004705 773 513,286,000 0.004705 773 513,286,000 0.004705 773 513,286,000 0.004705 773 513,286,000 0.004705 773 513,286,000 0.004705 15,836,000 0.004705 173 556 2,474,010 1,625 146 2,033,608 1,625 146 2,033,608 1,625 146 109,860 1,498 175 42,202,930 1,498 0 0 1,533,803	Gross rental valuations			6	
0.103055 665 13,717,912 0.200600 166 1,930,620 0.127427 1,249 42,303,356 0.004705 773 513,788,000 0.006800 120 75,830,000 0.004598 73 57,328,000 0.004598 73 57,328,000 0.004598 73 57,328,000 1,335 556 2,474,010 1,625 145 2,033,608 1,625 146 1,938,608 1,625 145 2,033,608 1,434 145 2,033,608 1,498 175 42,202,930 1,498 0 1,007,000 1,498 0 0 0 1,498 0 0 0 1,498 0 0 0 1,498 0 0 1,498 0 0 1,498 0 0 1,498 0 0 1,498 0 0 0 1,498 0 0 0 1,498 0 0 0 1,498 0 0 0 1,498 0 0 0 1,498 0 0 0 1,498 0 0 0 1,498 0 0 0 1,498 0 0 0 1,498 0 0 0 1,498 0 0 0 1,498 0 0 0 1,531 60,152,470	Residential GRV Residential GRV Vacant	0.107581	5,052	3.011.930	တ
0.200600 166 1,930,620 0.127427 1,249 42,303,356 0.004705 773 513,788,000 0.006880 120 75,830,000 0.006803 12 977,000 0.004598 73 57,322,000 1,335 556 2,474,010 1,625 145 2,033,608 1,625 145 2,033,608 1,625 146 1,638 1,434 149 1,533,803 1,498 175 42,202,930 879 37 2,400,000 1,498 0 0 0 1,498 0 0 0 1,498 0 0 0 1,498 0 0 0 1,498 0 0 0 1,498 0 0 0 1,498 0 0 0 1,498 0 0 0 1,498 0 0 1,532,400,000 1,498 0 0 0 1,498 0 0 0 1,498 0 0 0 1,498 0 0 0 1,498 0 0 0 1,498 0 0 0 1,498 0 0 0 1,498 0 0 0 1,531 60,152,470	Rural Residential GRV	0.103055	999	13,717,912	_
0.004705 773 513,788,000 0.004705 773 513,788,000 0.004598 120 75,830,000 0.004598 73 57,322,000 0.004598 73 57,322,000 1,335 556 2,474,010 1,625 145 2,033,608 1,625 145 2,033,608 1,625 145 109,860 1,438 175 42,202,930 1,498 175 42,202,930 1,498 0 0 0 1,498 0 0 0 1,498 0 0 0 1,498 0 0 1,498 0 0 1,498 0 0 1,498 0 0 1,498 0 0 0 1,498 0 0 0 1,498 0 0 0 1,498 0 0 0 1,498 0 0 0 1,498 0 0 0 1,498 0 0 0 1,498 0 0 0 1,498 0 0 0 1,498 0 0 0 1,498 0 0 0 1,498 0 0 0 1,498 0 0 0 1,498 0 0 0 1,498 0 0 0 1,498 0 0 0 1,531 60,152,470	Rural Residential GRV Vacant	0.200600	166	1,930,620	
0.004705 773 513,788,000 0.005880 120 75,830,000 0.005833 15 12,977,000 0.006233 15 12,886,000 0.004598 73 57,329,000 1,335 386 4,067,259 1,335 556 2,474,010 1,625 146 1,033,608 1,625 146 1,033,608 1,434 194 1,533,803 1,498 77 2,400,000 1,498 5 1,007,000 1,498 0 0 0 1,498 0 0 0 0,152,470	Commercial, Industrial & Tourism	0.127427	1,249	42,303,356	2
0.004705 0 0 0.005880 120 75,830,000 0.000533 15 12,886,000 0.004598 73 57,329,000 1,335 386 4,067,259 1,335 556 2,474,010 1,625 146 1,033,608 1,625 146 1,033,608 1,434 194 1,533,803 1,498 77 2,400,000 1,498 5 1,007,000 1,498 0 0 0 1,498 0 1,533,803 1,498 0 0 0 1,498 0 0 0 1,531,803,804	UV Rural	0.004705	773	513,788,000	7
0.005880 120 75,830,000 0.0008233 12,977,000 0.0008233 73 57,329,000 0.004598 73 57,329,000 1,335 386 4,067,259 1,335 586 2,474,010 1,625 145 2,033,608 1,625 145 109,860 1,434 149 1,533,803 1,498 77 2,400,000 1,498 0 0 0 1,498 0 0 0 1,498 0 0 0 1,498 0 1,533,803 1,498 0 0 0 1,498 0 0 0 1,498 0 0 0 1,498 0 0 0 1,498 0 0 0 1,498 0 0 0 1,498 0 0 0 1,498 0 0 0 1,498 0 0 0 1,498 0 0 0 1,498 0 0 0 1,498 0 0 0 1,498 0 0 0 1,498 0 0 0 1,498 0 0 0 1,498 0 0 0 1,498 0 0 0 1,498 0 0 0 1,531 60,152,470	Rural Strata Titled Vineyard	0.004705	0	0	
0.007057 23 12,977,000 0.004598 73 57,329,000 0.004598 73 57,329,000 Minimum 8,376 818,481,378 1,335 556 2,474,010 1,625 145 2,033,608 1,625 146 109,860 1,434 194 1,533,803 1,498 175 42,202,930 879 37 2,400,000 1,498 0 0 0 1,498 0 0 0 1,498 0 0 1,498 0 0 1,498 0 0 0 0 1,498 0 0 0 0 1,498 0 0 0 0 1,498 0 0 0 0 1,498 0 0 0 0 1,498 0 0 0 0 1,498 0 0 0 0 0 1,498 0 0 0 0 0 1,498 0 0 0 0 0 1,498 0 0 0 0 0 1,498 0 0 0 0 0 1,498 0 0 0 0 0 1,498 0 0 0 0 0 1,498 0 0 0 0 0 1,498 0 0 0 0 0 1,498 0 0 0 0 0 0 1,498 0	UV 1 (one non rural use)	0.005880	120	75,830,000	
0.004598 15 12.886,000 0.004598 73 57,329,000 Minimum 8,376 818,481,378 1,335 556 2,474,010 1,625 145 2,033,608 1,625 16 109,860 1,434 194 1,533,803 1,498 175 42,202,930 879 37 2,400,000 1,498 0 0 0 0 1,498 0 0 0 0 1,498 0 0 0 0 1,498 0 0 0 0 1,498 0 0 0 0 1,498 0 0 0 0 1,498 0 0 0 0 0 1,498 0 0 0 0 0 1,498 0 0 0 0 0 1,498 0 0 0 0 0 1,498 0 0 0 0 0 1,498 0 0 0 0 0 1,498 0 0 0 0 0 1,498 0 0 0 0 0 0 1,498 0 0 0 0 0 0 1,498 0 0 0 0 0 0 1,498 0 0 0 0 0 0 1,498 0 0 0 0 0 0 0 1,498 0 0 0 0 0 0 0 1,	UV 2 (two non rural uses)	0.007057	23	12,977,000	
Minimum 8,376 818,481,378 \$ 1,335 386 4,067,259 1,335 556 2,474,010 1,625 145 2,033,608 1,634 194 1,533,803 1,498 175 42,202,930 879 37 2,400,000 1,498 0 0 0 1,498 0 0 0 1,498 0 0 1,498 0 0 1,498 0 0 0 0 1,498 0 0 0 0 1,498 0 0 0 0 1,498 0 0 0 0 1,498 0 0 0 0 1,498 0 0 0 0 1,498 0 0 0 0 0 1,498 0 0 0 0 0 1,498 0 0 0 0 0 1,498 0 0 0 0 0 1,498 0 0 0 0 0 1,498 0 0 0 0 0 1,498 0 0 0 0 0 1,498 0 0 0 0 0 0 1,498 0 0 0 0 0 0 1,498 0 0 0 0 0 0 1,498 0 0 0 0 0 0 1,498 0 0 0 0 0 0 1,498 0 0 0 0 0 0 0 1,498 0 0 0 0	UV 3 (over two non rural uses)	0.008233	15	12,886,000	
### \$\frac{\$}{5}\$ 1,335	Ov Conservation Sub-Total	0.004598	8.376	818,481,378	20
1,335 386 4,067,259 1,335 556 2,477,010 1,625 145 2,033,608 1,625 16 109,860 1,434 1,533,803 1,498 175 42,202,930 879 37 2,400,000 1,498 0 0 0 1,498 0 0 0		Minimum			
1,335 386 4,067,259 1,335 556 2,474,010 1,625 145 2,033,608 1,625 16 109,860 1,434 1,533,803 1,498 175 42,202,930 879 37 2,400,000 1,498 0 0 0 1,498 0 0 0	Minimum payment	69			
1,335 586 4,067,259 1,335 556 2,474,010 1,625 146 109,860 1,625 16 109,860 1,434 1,533,803 1,498 175 42,202,930 879 37 2,400,000 1,498 0 0 0 1,498 0 0 0 1,498 0 0 1,531,607,808,633,848	Gross rental valuations				
1,335 556 2,474,010 1,625 145 1,033,608 1,625 16 109,860 1,434 194 1,533,803 1,498 175 42,202,930 879 37 2,400,000 1,498 5 1,007,000 1,498 0 0 1,498 0 0 1,498 0 0 1,498 0 0 1,498 0 1,007,000 1,498 0 0 1,498 0 0 1,481 0 0 1,531 0 0 1,531 0 0 1,532	Residential GRV	1,335		4,067,259	
1,625 145 2,033,608 1,625 146 1,033,608 1,434 194 1,533,803 1,498 175 2,400,000 1,498 5 1,007,000 1,498 0 0 0 1,498	Residential GRV Vacant	1,335		2,474,010	
1,625 16 109,860 1,434 194 1,533,803 1,498 175 42,202,930 879 37 2,400,000 1,498 0 0 0 1,498 0 0 0 1,498 0 0 1,498 0 0 1,441 17 4,324,000 1,531 60,152,470 9,907 878,633,848	Rural Residential GRV	1,625		2,033,608	
1,434 194 1,535,803 1,498 175 42,202,930 879 37 2,400,000 1,498 0 1,007,000 1,498 0 0 1,498 0 0 1,498 0 0 1,498 10 1,531 60,152,470 9,907 878,633,848	Rural Residential GRV Vacant	1,625		109,860	
1,498 175 42,202,930 879 37 2,400,000 1,498 0 1,007,000 1,498 0 0 1,498 0 0 1,498 0 0 1,498 10 1,531 60,152,470 9,907 878,633,848	Commercial, Industrial & Tourism Unimproved valuations	1,434	194 1	1,533,803	
879 37 2,400,000 1,498 5 1,007,000 1,498 0 0 1,498 0 0 1,494 17 4,324,000 1,531 60,152,470 9,907 878,633,848	UV Rural	1,498		42,202,930	
1,498 5 1,007,000 1,498 0 0 0 1,498 0 0 0 1,441 17 4,324,000 1,531 60,152,470 9,907 878,633,848	Rural Strata Titled Vineyard	879		2,400,000	
1,498 0 0 1,498 0 0 1,441 17 4,324,000 1,441 17 4,324,000 1,531 60,152,470 9,907 878,633,848	UV 1 (one non rural use)	1,498	5	1,007,000	
1,498 0 0 0 1,441 17 4,324,000 1,531 60,152,470 9,907 878,633,848	UV 2 (two non rural uses)	1,498		0	
1,441 17 4,324,000 1,531 60,152,470 9,907 878,633,848	UV 3 (over two non rural uses)	1,498		0	
1,531 60,152,470 9,907 878,633,848	UV Conservation	1,441	17	4,324,000	
9,907 878,633,848	Sub-Total		1,531	60,152,470	2
Discounts/concessions (Note 26(c)) Total amount raised from general rate Prepair rates Totals			6,907	878,633,848	22
Totals	Discounts/concessions (Note 26(c)) Total amount raised from general rate Prepaid rates				
	Totals				

428,619 105,865 101,299 266,714 20,040,677

437,055 97,951 101,299 263,327 ,312,998

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437,055 97,951 101,299 263,327 20,182,998

439,787 91,579 106,090 261,787

120,000

20,455,018

34,555

(1,812)

445,880 91,579 106,090 263,599 3,249,742

520,650 770,295 237,250 45,500 296,838

515,310 742,260 234,000 26,000 276,762

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515,310 742,260 234,000 26,000 276,762

515,310 742,260 235,625 26,000 278,196

00000

00000

515,310 742,260 235,625 26,000 278,196

425,759 5,304,952

395,040 5,385,717

0 0

1,410,913

0 0 0

1,410,913 395,040 5,385,717

397,761

2,410,048

2,411,058

2,411,058

11,498 0

,417,373

(1,509)

665,668

8,941,003 1,390,750

9,204,683 605,955

10,000

120,000

9,074,683 605,955

9,130,490 790,324 1,412,632 5,398,995 2,425,573

(316) 46,642

,112,924 620,726 ,413,699

95 (3,984)(3,298)(4,584)

(1,162)

10,479 12,389

387,282

,390,590

2019/20 Actual Total Revenue

2020/21 Budget Total Revenue

2020/21 Budget Back Rate

2020/21 Budget Interim Rate

2020/21 Budget Rate Revenue

Totals	22,374,666	22,453,626
SIGNIFICANT ACCOUNTING POLICIES	Prepaid rates are, until the taxable event has occurred (start of	When the taxable event occurs, the financial liability is
Rates	the next financial year), refundable at the request of the ratepayer.	extinguished and the Shire recognises revenue for the
Control over assets acquired from rates is obtained at the	Rates received in advance are initially recognised as a financial	prepaid rates that have not been refunded.
commencement of the rating period.	liability.	

22,206,412 (6,325) 22,200,087 36,794 22,236,881

22,462,452 (8,826) 22,453,626

10,000

120,000

22,332,452

22,579,069

170,721

2,373,793

(8,826) 22,570,243 (195,577)

24,497

24,497

229,194 32,523 8,988

290,612 32,523 7,490

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290,612 32,523 7,490

262,150 32,523 7,490

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262,150 32,523 7,490

0 0 24,497 149,454

2,124,051

24,497

,124,051

SHIRE OF AUGUSTA MARGARET RIVER NOTES TO AND FORMING PART OF THE FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2021

26. RATING INFORMATION (Continued)

(b) Service Charges										
			2020/21	2020/21	2020/21		2020/21	2020/21	2020/21	
		2020/21	Actual	Actual	Actual		Budget	Budget	Budget	2019/20
	Amount	Actual	Charges	Charges	Reserve	2020/21	Charges	Charges	Reserve	Total
	of	Revenue	Applied	Set Aside	Applied to	Budget	Applied	Set Aside	Applied to	Actual
Service Charges	Charge	Raised	to Costs	to Reserve	Costs	Revenue	to Costs	to Reserve	Costs	Revenue
	49	69	69	υs	69	69	so	69	69	so
Cowaramup Underground Power	333	33 4,000	4,000	0	0	4,000	4,000	0	0	4,000
		4,000	4,000	0	0	4,000	4,000	0	0	4,000
Nature of the Service Charge	Objects of the Charge		Reasons for the Charge	Charge		Area/Properties Charge Imposed	Charge Impo	peso		
	Properties in the defined area are charged an To recover the costs of the service from the equal annual amount for 10 years from 2011 - rateable properties benefiting from the improved 12 service	e charged an s from 2011-	To recover the co rateable properties service	ists of the service ss benefiting from	from the the improved	12 rateable properties located on Bussell Hwy between Peake Street and 30 metres south of Bottrill Street	erties located sake Street an	on Bussell d 30 metres		
Cowaramup Underground Power	i									

The entire balance of rates revenue has been recognised at a point in time in accordance with AASB 1058 - Income for not-for-profit entities.

26. RATING INFORMATION (Continued)

Waivers or Concessions

2021	t Actual Budget Actual	ss	2,670	2,135 2,135 2,134	1,521 1,521 1,521	2,500 2,500 0	8,826 6,325			Objects of the Waiver Reasons for the Waiver	or Concession or Concession	To acknowledge the role these	y the properties play in providing able to receive television services.				asistance for this not for profit profit organisation. organisation.	To provide financial assistance	te randownier to the randowner. Out of pocket while this process occurs.	arease as a To ensure ratepayers do not Intention of applying the same rate in the dollar and minimum
	Type Discount Discount	%	Concession 100.00%	Concession 50.00%	Concession 100.00%	Concession 100.00%	Note 26(a))	Circumstances in which	the Waiver or Concession is	Granted and to whom it was	available	A full concession of the minimum payment for residential	properties is provided for 2 properties owned by the Riverslea Community Group and Brookfield Estate Dtv I td	and used as the location of satellite facilities for providing	television broadcasting services.	A 50% concession of the property rates for the Augusta Golf To provide some financial	Club.	A property on the railway reserve that may have some	who is responsible for the property rates.	33 rural properties that would receive a rate increase as a
Rate or Fee and Charge to which the Waiver or	Concession is Granted		Residential rate	Commercial rate	Residential rate	Rural rate	Total discounts/concessions (Note 26(a))	Rate or Fee and	Charge to which	the Waiver or	Concession is Granted		Residential rate				Commercial rate		Kesidential rate	

26. RATING INFORMATION (Continued)

(d) Interest Charges & Instalments

Instalment Options	Date Due	Instalment Plan Admin Charge	Instalment Plan Interest Rate	Unpaid Rates Interest Rate
		\$	%	%
Option One				
Single full payment	24/09/2020	0.00%	0.00%	8.00%
Option Two				
First instalment	24/09/2020	0.00	3.00%	8.00%
Second instalment	26/11/2020	8.00	3.00%	8.00%
Third instalment	28/01/2021	8.00	3.00%	8.00%
Fourth instalment	1/04/2021	8.00	3.00%	8.00%
		2021	2021	2020
		Actual	Budget	Actual
		\$	\$	\$
Interest on unpaid rates		82,304	64,500	89,533
Interest on instalment plan		76,229	75,000	153,018
Charges on instalment plan		78,768	50,000	87,760
Pensioner Deferred Interest		379	1,000	990
ESL Penalty Interest		3,542	1,500	3,830
-		241,222	192,000	335,131

27. RATE SETTING STATEMENT INFORMATION

			2020/21	
		2020/21	Budget	2019/20
		(30 June 2021	(30 June 2021	(30 June 2020
		Carried	Carried	Carried
	Mata			
	Note	Forward)	Forward)	Forward
		\$	\$	\$
(a) Non-cash amounts excluded from operating activities				
The following non-cash revenue or expenditure has been excluded				
from amounts attributable to operating activities within the Rate Setting				
Statement in accordance with Financial Management Regulation 32.				
Adjustments to operating activities				
Less: Profit on asset disposals	11(a)	(77,501)	(50,470)	(91,577)
Less: Movement in liabilities associated with restricted cash		(3,336,987)	0	(2,208,214)
Movement in pensioner deferred rates (non-current)		(15,803)	0	10,699
Movement in employee benefit provisions (non-current)		41,120	0	(28,954)
Movement in other provisions (non-current)		(237,100)	0	(100,000)
Movement in other financial assets (non-current)		(14,955)	0	1,235
Add: Loss on disposal of assets	11(a)	1,682,770	34,465	1,766,812
Add: Depreciation on non-current assets	11(d)	10,276,744	9,516,948	9,643,934
Add: Loss on sale of land held for resale		0	0	9,091
Non cash amounts excluded from operating activities		8,318,288	9,500,943	9,003,026
(b) Surplus/(deficit) after imposition of general rates				
The following current assets and liabilities have been excluded				
from the net current assets used in the Rate Setting Statement				
in accordance with Financial Management Regulation 32 to				
agree to the surplus/(deficit) after imposition of general rates.				
Adjustments to not consent assets				
Adjustments to net current assets Less: Reserves - cash/financial asset backed	4	(14,466,079)	(14,431,974)	(21,475,517)
Less: Financial assets at amortised cost - self supporting loans	5(a)	(19,628)	19,628	(19,628)
Add: Current liabilities not expected to be cleared at end of year	3(a)	(13,020)	13,020	(13,020)
- Current portion of borrowings	17(a)	833,411	810,000	763,772
Current portion of contract liability held in reserve	π (α)	1,232,205	0.10,000	4,569,192
- Current portion of lease liabilities		63,591	(35,012)	68,991
- Other provisions		500,000	0	100,000
- Leave component backed by cash reserve		372,092	197,885	369,811
- Leave component not required to be funded		753,289	1,165,986	1,165,986
Total adjustments to net current assets		(10,731,119)	(12,273,487)	(14,457,393)
Not consent accepts used in the Data Cattle - Otal				
Net current assets used in the Rate Setting Statement Total current assets		24 900 042	16 020 200	20 222 420
Less: Total current liabilities		24,899,943	16,829,280	28,223,439
		(10,701,852)	(4,555,793) (12,273,487)	(11,360,567)
Less: Total adjustments to net current assets Net current assets used in the Rate Setting Statement		(10,731,119) 3,466,972	(12,273,487)	(14,457,393) 2,405,479
Het Gurrent assets used in the Nate Setting Statement		3,400,972	U	2,400,479

28. FINANCIAL RISK MANAGEMENT

This note explains the Shire's exposure to financial risks and how these risks could affect the Shire's future financial performance

Risk	Exposure arising from	Measurement	Management
Market risk - interest rate	Long term borrowings at variable rates	Sensitivity analysis	Utilise fixed interest rate borrowings
Credit risk	Cash and cash equivalents, trade receivables, financial assets and		Diversification of bank deposits, credit limits. Investment policy
Liquidity risk	Borrowings and other liabilities	Rolling cash flow forecasts	Availability of committed credit lines and borrowing facilities

The Shire does not engage in transactions expressed in foreign currencies and is therefore not subject to foreign currency risk.

Financial risk management is carried out by the finance area under policies approved by the Council. The finance area identifies, evaluates and manages financial risks in close co-operation with the operating divisions. Council have approved the overall risk management policy and provide policies on specific areas such as investment policy.

(a) Interest rate risk

Cash and cash equivalents

The Shire's main interest rate risk arises from cash and cash equivalents with variable interest rates, which exposes the Shire to cash flow interest rate risk. Short term overdraft facilities also have variable interest rates however these are repaid within 12 months, reducing the risk level to minimal.

Excess cash and cash equivalents are invested in fixed interest rate term deposits which do not expose the Shire to cash flow interest rate risk. Cash and cash equivalents required for working capital are held in variable interest rate accounts and non-interest bearing accounts. Carrying amounts of cash and cash equivalents at the 30 June and the weighted average interest rate across all cash and cash equivalents and term deposits held disclosed as financial assets at amortised cost are reflected in the table below.

	Weighted Average Interest Rate %	Carrying Amounts	Fixed Interest Rate	Variable Interest Rate	Non Interest Bearing \$
2021 Cash and cash equivalents Financial assets at amortised cost - term deposits	0.10% 0.34%	7,064,702 16,500,000	0 16,500,000	7,044,302	20,400
2020 Cash and cash equivalents Financial assets at amortised cost	0.51% 0.73%	12,646,535 13,000,000	3,314,171 13,000,000	9,311,964 0	20,400

Sensitivity

Profit or loss is sensitive to higher/lower interest income from cash and cash equivalents as a result of changes in interest rates.

Impact of a 1% movement in interest rates on profit and loss and equity* 70,443 126,465
* Holding all other variables constant

Borrowings

Borrowings are subject to interest rate risk - the risk that movements in interest rates could adversely affect funding costs. The Shire manages this risk by borrowing long term and fixing the interest rate to the situation considered the most advantageous at the time of negotiation. The Shire does not consider there to be any interest rate risk in relation to borrowings. Details of interest rates applicable to each borrowing may be found at Note 17(b).

SHIRE OF AUGUSTA MARGARET RIVER NOTES TO AND FORMING PART OF THE FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2021 28. FINANCIAL RISK MANAGEMENT (Continued)

(b) Credit risk

Trade and Other Receivables

The Shire's major receivables comprise rates annual charges and user fees and charges. The major risk associated with these receivables is credit risk – the risk that the debts may not be repaid. The Shire manages this risk by monitoring outstanding debt and employing debt recovery policies. It also encourages ratepayers to pay rates by the due date through incentives.

Credit risk on rates and annual charges is minimised by the ability of the Shire to recover these debts as a secured charge over the land, that is, the land can be sold to recover the debt. The Shire was historically able to charge interest on overdue rates and annual charges at higher than market rates, which further encourage payment.

The level of outstanding receivables is reported to Council monthly and benchmarks are set and monitored for acceptable collection performance.

The Shire applies the AASB 9 simplified approach to measuring expected credit losses using a lifetime expected loss allowance for all trade receivables. To measure the expected credit losses, rates receivable are separated from other trade receivables due to the difference in payment terms and security for rates receivable.

The expected loss rates are based on the payment profiles of rates and fees and charges over a period of 36 months before 1 July 2020 or 1 July 2021 respectively and the corresponding historical losses experienced within this period. Historical credit loss rates are adjusted to reflect current and forward-looking information on macroeconomic factors such as the ability of ratepayers and residents to settle the receivables. Housing prices and unemployment rates have been identified as the most relevant factor in repayment rates, and accordingly adjustments are made to the expected credit loss rate based on these factors.

The loss allowance as at 30 June 2021 for rates receivable was determined as follows:

	Current	More than 1 year past due	More than 2 years past due	More than 3 years past due	Total
30 June 2021					
Rates receivable					
Expected credit loss	0.00%	0.00%	0.00%	0.00%	
Gross carrying amount	250,632	271,738	123,173	120,555	766,098
Loss allowance	0	0	0	0	0
30 June 2020					
Rates receivable					
Expected credit loss	0.00%	0.00%	0.00%	0.00%	
Gross carrying amount	188,860	603,675	97,355	127,917	1,017,807
Loss allowance	0	0	0	0	0

The loss allowance as at 30 June 2021 and 30 June 2020 was determined as follows for trade receivables.

	Current	More than 30 days past due	More than 60 days past due	More than 90 days past due	Total
30 June 2021	Current	uays past due	uays past due	uays past due	Total
Trade and other receivables					
Expected credit loss	0.00%	0.00%	0.00%	0.00%	
Gross carrying amount	72,885	26,933	17,423	42,494	159,735
Loss allowance	0	0	0	0	0
30 June 2020					
Trade and other receivables					
Expected credit loss	0.00%	0.00%	0.00%	0.00%	
Gross carrying amount	472,095	52,557	5,481	149,461	679,594
Loss allowance	0	0	0	0	0

28. FINANCIAL RISK MANAGEMENT (Continued)

(c) Liquidity risk

Payables and borrowings

Payables and borrowings are both subject to liquidity risk – that is the risk that insufficient funds may be on hand to meet payment obligations as and when they fall due. The Shire manages this risk by monitoring its cash flow requirements and liquidity levels and maintaining an adequate cash buffer. Payment terms can be extended and overdraft facilities drawn upon if required and disclosed in Note 17(e).

The contractual undiscounted cash flows of the Shire's payables and borrowings are set out in the liquidity table below. Balances due within 12 months equal their carrying balances, as the impact of discounting is not significant.

<u>2021</u>	Due within 1 year	Due between 1 & 5 years	Due after 5 years	Total contractual cash flows	Carrying values
Deviables	0.504.474	0	0	0.504.474	0.504.474
Payables	3,584,171	0	0	3,584,171	3,584,171
Borrowings	1,192,192	4,354,695	4,987,161	10,534,048	8,537,314
Contract liabilities	3,343,180	26,450	0	3,369,630	3,369,630
Lease liabilities	63,591	44,951	0	108,542	108,543
-	8,183,134	4,426,096	4,987,161	17,596,391	15,599,658
2020					
Payables	2,813,851	0	0	2,813,851	2,813,851
Borrowings	1,130,076	4,203,092	5,459,277	10,792,445	8,471,996
Contract liabilities	5,224,753	0	26,450	, ,	5,251,203
Lease liabilities	68,991	90,750	0	159,741	159,741
_	9,237,671	4,293,842	5,485,727	19,017,240	16,696,791

29. TRUST FUNDS

Funds held at balance date which are required to be held in trust and which are not included in the financial statements are as follows:

	1 July 2020	Amounts Received	Amounts Paid	Reclassification to Restricted Cash	30 June 2021
	\$	\$	\$		\$
BCITF Levy	4,972	77,377	(72,000)	(10,349)	0
Public Open Space	291,274	0	0	(138,274)	153,000
	296,246	77,377	(72,000)		153,000

30. OTHER SIGNIFICANT ACCOUNTING POLICIES

a) Goods and services tax (GST)

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Taxation Office (ATO).

Receivables and payables are stated inclusive of GST receivable or payable. The net amount of GST recoverable from, or payable to, the ATO is included with prepixables or payables in the statement of financial position.

Cash flows are presented on a gross basis. The GST components of cash flows arising from investing or financing activities which are recoverable from, or payable to, the ATO are presented as operating cash flows.

b) Current and non-current classification

The asset or liability is classified as current if it is expected to be settled within the next 12 months, being the Shire's operational cycle. In the case of liabilities where the Shire does not have the unconditional right to defer settlement beyond 12 months, such as vested long service leave, the liability is classified as current even if not expected to be settled within the next 12 months. Inventories held for trading are classified as current or non-current based on the Shire's intentions to release for sale.

c) Rounding off figures

All figures shown in this annual financial report, other than a rate in the dollar, are rounded to the nearest dollar. Amounts are presented in Australian Dollars.

d) Comparative figures

Where required, comparative figures have been adjusted to conform with changes in presentation for the current financial year.

When the Shire applies an accounting policy retrospectively, makes a retrospective restatement or reclassifies items in its financial statements that has a material effect on the statement of financial position, an additional (third) statement of financial position as at the beginning of the preceding period in addition to the minimum comparative financial statements is presented.

e) Budget comparative figures

Unless otherwise stated, the budget comparative figures shown in this annual financial report relate to the original budget estimate for the relevant item of disclosure.

f) Superannuation

The Shire contributes to a number of Superannuation Funds on behalf of employees. All funds to which the Shire contributes are defined contribution plans.

g) Fair value of assets and liabilities

Fair value is the price that the Shire would receive to sell the asset or would have to pay to transfer a liability, in an orderly (i.e. unforced) transaction between independent, knowledgeable and willing market participants at the

As fair value is a market-based measure, the closest equivalent observable market pricing information is used to determine fair value. Adjustments to market values may be made having regard to the characteristics of the specific asset or liability. The fair values of assets that are not traded in an active market are determined using one or more valuation techniques. These valuation techniques maximise, to the extent possible, the use of observable

To the extent possible, market information is extracted from either the principal market for the asset or liability (i.e. the market with the greatest volume and level of activity for the asset or liability) or, in the absence of such a market, the most advantageous market available to the entity at the end of the reporting period (i.e. the market that maximises the receipts from the sale of the asset after taking into account transaction costs and transport costs)

For non-financial assets, the fair value measurement also takes into account a market participant's ability to use the asset in its highest and best use or to sell it to another market participant that would use the asset in its highest and best use.

h) Fair value hierarchy

AASB 13 requires the disclosure of fair value information by level of the fair value hierarchy, which categorises fair value measurement into one of three possible levels based on the lowest level that an input that is significant to the measurement can be categorised into as follows:

Level 1

Measurements based on quoted prices (unadjusted) in active markets for identical assets or liabilities that the entity can access at the measurement date.

evel 2

Measurements based on inputs other than quoted prices included in Level

I aval

Measurements based on unobservable inputs for the asset or liability

The fair values of assets and liabilities that are not traded in an active market are determined using one or more valuation techniques. These valuation techniques maximise, to the extent possible, the use of observable market data. If all significant inputs required to measure fair value are observable, the asset or liability is included in Level 2. If one or more significant inputs are not based on observable market data, the asset or liability is included in Level 3.

Valuation techniques

The Shire selects a valuation technique that is appropriate in the circumstances and for which sufficient data is available to measure fair value. The availability of sufficient and relevant data primarily depends on the specific characteristics of the asset or liability being measured. The valuation techniques selected by the Shire are consistent with one or more of the following valuation approaches:

Market approach

Valuation techniques that use prices and other relevant information generated by market transactions for identical or similar assets or liabilities.

Income approach

Valuation techniques that convert estimated future cash flows or income and expenses into a single discounted present value.

Cost approac

Valuation techniques that reflect the current replacement cost of the service capacity of an asset.

Each valuation technique requires inputs that reflect the assumptions that buyers and sellers would use when pricing the asset or liability, including assumptions about risks. When selecting a valuation technique, the Shire gives priority to those techniques that maximise the use of observable inputs and minimise the use of unobservable inputs. Inputs that are developed using market data (such as publicly available information on actual transactions) and reflect the assumptions that buyers and sellers would generally use when pricing the asset or liability are considered observable, whereas inputs for which market data is not available and therefore are developed using the best information available about such assumptions are considered unobservable.

i) Impairment of assets

In accordance with Australian Accounting Standards the Shire's cash generating non-specialised assets, other than inventories, are assessed at each reporting date to determine whether there is any indication they may be impaired.

Where such an indication exists, an impairment test is carried out on the asset by comparing the recoverable amount of the asset, being the higher of the asset's fair value less costs to sell and value in use, to the asset's carrying amount.

Any excess of the asset's carrying amount over its recoverable amount is recognised immediately in profit or loss, unless the asset is carried at a revalued amount in accordance with another Standard (e.g. AASB 116) whereby any impairment loss of a revalued asset is treated as a revaluation decrease in accordance with that other Standard.

For non-cash generating specialised assets that are measured under the revaluation model ,such as roads, drains, public buildings and the like, no annual assessment of impairment is required. Rather AASB 116.31 applies and revaluations need only be made with sufficient regulatory to ensure the carrying value does not differ materially from that which would be determined using fair value at the end of the reporting period.

OTHER PROPERTY AND SERVICES
To monitor and control the Shire's overheads operating accounts.

31. ACTIVITIES/PROGRAMS

Shire operations as disclosed in these financial statements encompass the following service orientated activities/programs.

PROGRAM NAME AND OBJECTIVES GOVERNANCE	ACTIVITIES
To provide a decision making process for the efficient allocation of scarce resources.	Includes the activities of members of Council and the administrative support available to the Council for the provision of governance of the district. Other costs relate to the task of assistin elected members and ratepayers on matters which do not concern specific Council services.
GENERAL PURPOSE FUNDING To collect revenue to allow for the provision of services.	Rates, general purpose government grants and interest revenue.
LAW, ORDER, PUBLIC SAFETY To provide services to help ensure a safer and environmentally conscious community.	Supervision and enforcement of various local laws relating to fire prevention, animal control an other aspects of public safety including emergency services.
HEALTH To provide an operational framework for environmental and community health.	Inspection of food outlets and their control, provision of meat inspection services, noise control and waste disposal compliance.
EDUCATION AND WELFARE To provide services to disadvantaged persons, the elderly, children and youth.	Care of families and children, contributions to education and other welfare.
HOUSING To provide rental and staff housing.	Provision of staff and rental housing. However, the Shire has no housing of this nature.
COMMUNITY AMENITIES To provide services required by the community.	Rubbish collection and disposal services, recycling, septic tank inspection services, environmental protection initiatives, administration of town planning and regional development services and the operation of other community amenities.
RECREATION AND CULTURE To establish and effectively manage infrastructure and resources which will help the social wellbeing of the community.	Provision and maintenance of public halls, civic centres, aquatic centres, recreation centres and various sporting facilities. Provision and maintenance of parks, gardens, reserves and playgrounds. Operation and support of libraries, the HEART, museum and other cultural facilities.
TRANSPORT To promote safe, effective and efficient transport services to the community.	Construction and maintenance of roads, streets, footpaths, depots, cycle ways, parking facilities and traffic control. Cleaning of streets and maintenance of street trees, street lighting, etc.
ECONOMIC SERVICES To help promote the shire and its economic wellbeing.	Tourism and area promotion including the maintenance and operation of caravan parks and a camping ground. Provision of rural services including weed control, vermin control and standpipes.

Plant repair and operation costs and engineering operation costs.

32. FINANCIAL RATIOS		2021 Actual	2020 Actual	2019 Actual	
Current ratio Asset consumption ratio Asset renewal funding ratio Asset sustainability ratio Debt service cover ratio Operating surplus ratio Own source revenue coverage ratio		1.21 0.93 1.07 1.30 4.95 (0.14) 0.82	1.22 0.95 1.11 0.91 3.43 (0.16) 0.81	1.22 0.78 1.17 0.87 5.44 (0.08) 0.86	
The above ratios are calculated as follows:					
Current ratio	current assets minus restricted assets				
	current liabilities minus liabilities associated with restricted assets				
Asset consumption ratio	depreciated replacement costs of depreciable assets				ets
	current replacement cost of depreciable assets				
Asset renewal funding ratio	NPV of planned capital renewal over 10 years NPV of required capital expenditure over 10 years				•
Asset sustainability ratio	capital renewal and replacement expenditure				
	depreciation				
Debt service cover ratio	annual operating surplus before interest and depreciation				
		prin	cipal and inter	est	
Operating surplus ratio	оре			ating expenses	
		own sou	rce operating r	evenue	
Own source revenue coverage ratio			rce operating r		
	operating expense				



INDEPENDENT AUDITOR'S REPORT 2021 Shire of Augusta Margaret River

To the Councillors of the Shire of Augusta Margaret River

Report on the audit of the annual financial report

Opinion

I have audited the financial report of the Shire of Augusta Margaret River (Shire) which comprises:

- the Statement of Financial Position at 30 June 2021, the Statement of Comprehensive Income by Nature or Type, Statement of Comprehensive Income by Program, Statement of Changes in Equity, Statement of Cash Flows and Rate Setting Statement for the year then ended
- Notes comprising a summary of significant accounting policies and other explanatory information
- the Statement by the Chief Executive Officer.

In my opinion the financial report of the Shire of Augusta Margaret River:

- is based on proper accounts and records
- fairly represents, in all material respects, the results of the operations of the Shire for the
 year ended 30 June 2021 and its financial position at the end of that period in accordance
 with the Local Government Act 1995 (the Act) and, to the extent that they are not
 inconsistent with the Act, Australian Accounting Standards.

Basis for opinion

I conducted my audit in accordance with Australian Auditing Standards. My responsibilities under those standards are further described in the Auditor's responsibilities section below. I am independent of the Shire in accordance with the *Auditor General Act 2006* and the relevant ethical requirements of the Accounting Professional & Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants (including Independence Standards)* (the Code) that are relevant to my audit of the financial report. I have also fulfilled my other ethical responsibilities in accordance with the Code. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

Responsibilities of the Chief Executive Officer and Council for the financial report

The Chief Executive Officer (CEO) of the Shire is responsible for the preparation and fair presentation of the financial report in accordance with the requirements of the Act, the Regulations and Australian Accounting Standards. The CEO is also responsible for managing internal control (as required by the CEO) to ensure the financial report is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the CEO is responsible for assessing the Shire's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the State Government has made decisions affecting the continued existence of the Shire.

The Council is responsible for overseeing the Shire's financial reporting process.

Auditor's responsibility for the audit of the financial report

As required by the *Auditor General Act 2006*, my responsibility is to express an opinion on the financial report. The objectives of my audit are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with Australian Auditing Standards will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial report. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations or the override of internal control.

A further description of my responsibilities for the audit of the financial report is located on the Auditing and Assurance Standards Board website. This description forms part of my auditor's report and can be found at https://www.auasb.gov.au/auditors responsibilities/ar4.pdf.

Report on other legal and regulatory requirements

In accordance with the Local Government (Audit) Regulations 1996 I report that:

- (i) In my opinion, the following material matter indicates a significant adverse trend in the financial position of the Shire:
 - a) The Operating Surplus Ratio as reported in Note 32 of the annual financial report is below the Department of Local Government, Sport and Cultural Industries' standard of zero for the past 3 financial years.
- (ii) All required information and explanations were obtained by me.
- (iii) All audit procedures were satisfactorily completed.
- (iv) In my opinion, the Asset Consumption Ratio and the Asset Renewal Funding Ratio included in the financial report were supported by verifiable information and reasonable assumptions.

7th Floor Albert Facey House 469 Wellington Street Perth MAIL TO: Perth BC PO Box 8489 Perth WA 6849 TEL: 08 6557 7500

Other information

The other information is the information in the entity's annual report for the year ended 30 June 2021, but not the financial report and my auditor's report. The CEO is responsible for the preparation and the Council for overseeing the other information.

My opinion does not cover the other information and, accordingly, I do not express any form of assurance conclusion thereon.

Matters relating to the electronic publication of the audited financial report

This auditor's report relates to the financial report of the Shire of Augusta-Margaret River for the year ended 30 June 2021 included on the Shire's website. The Shire's management is responsible for the integrity of the Shire's website. This audit does not provide assurance on the integrity of the Shire's website. The auditor's report refers only to the financial report described above. It does not provide an opinion on any other information which may have been hyperlinked to/from this financial report. If users of the financial report are concerned with the inherent risks arising from publication on a website, they are advised to refer to the hard copy of the audited financial report to confirm the information contained in this website version of the financial report.

J'ac routen

Grant Robinson Assistant Auditor General Financial Audit Delegate of the Auditor General for Western Australia Perth, Western Australia 6 December 2021



Shire of Augusta Margaret River

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