

## 11.3 Corporate and Community Services

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## **11.3 Corporate and Community Services**

### **11.3.1 LIST OF PAYMENTS FOR DECEMBER 2020**

Attachment 1 – List of Payments for December 2020

**List of Payments for the Month of December 2020**

Chq/EFT	Date	Name	Description	Amount
42473	16/12/2020	Petty Cash - Margaret River	Petty Cash Library	\$ 344.00
			<b>Total Cheques for Dec 20</b>	<b>\$ 344.00</b>

  

EFT	Date	Name	Description	Amount
EFT79303	02/12/2020	AVP Constructions Trading as All in Pools	Pool Maintenance	\$ 1,100.00
EFT79304	02/12/2020	Acton Real Estate - Busselton	Refund	\$ 611.45
EFT79305	02/12/2020	Alinta Sales Pty Ltd (Alinta Energy) - Works Depot	Usage and Service Charges	\$ 651.23
EFT79306	02/12/2020	Allan Stephen Walley	Refund	\$ 122.62
EFT79307	02/12/2020	Alpine Laundry Pty Ltd	Cleaning	\$ 124.05
EFT79308	02/12/2020	Ana Brawls	Reimbursement	\$ 55.80
EFT79309	02/12/2020	Arbor Guy Certified Tree Specialist	Tree Maintenance	\$ 16,859.77
EFT79310	02/12/2020	Arrow Bronze	Plaques	\$ 502.04
EFT79311	02/12/2020	Augusta Chamber Of Commerce Inc.	Community Development Grant	\$ 2,000.00
EFT79312	02/12/2020	BCP Contractors Pty Ltd	Main Street Development	\$ 5,414.77
EFT79313	02/12/2020	Bartco Traffic Equipment Pty Ltd	Electronic Signage	\$ 3,270.30
EFT79314	02/12/2020	Benara Nurseries	Horticultural Supplies	\$ 586.70
EFT79315	02/12/2020	Black Cat Theatre Company	HEART Event	\$ 1,298.84
EFT79316	02/12/2020	Brownes Foods Operations Pty Ltd	Milk Supply	\$ 31.06
EFT79317	02/12/2020	Bunnings	Hardware Supplies	\$ 1,337.95
EFT79318	02/12/2020	Busselton Locksmith - Frank Clare	Locksmith	\$ 154.00
EFT79319	02/12/2020	Calkarri Maintenance Services (Dean Jupp T/as)	Building Maintenance	\$ 1,100.00
EFT79320	02/12/2020	Cape To Cape Driveways	Road Maintenance	\$ 1,063.75
EFT79321	02/12/2020	City Discount Tyres Auto Service Centre Margaret River	Vehicle Maintenance	\$ 50.00
EFT79322	02/12/2020	Cleanaway	Waste Management	\$ 813.84
EFT79323	02/12/2020	Corsign WA Pty Ltd	Signage	\$ 5,420.80
EFT79324	02/12/2020	DA Christie Pty Ltd	Electrical Equipment	\$ 1,458.53
EFT79325	02/12/2020	Dianne Wolfer	Library Presentation	\$ 1,640.00
EFT79326	02/12/2020	Diesel & Hydraulic Services South West	Vehicle Maintenance	\$ 4,404.69
EFT79327	02/12/2020	Down South Wholesalers	Wholesale Supplies	\$ 1,908.84
EFT79328	02/12/2020	Dunsborough & Margaret River Hearing	Recruitment	\$ 71.50
EFT79329	02/12/2020	Enviroflow Plumbing & Gas	Plumbing Contractor	\$ 3,514.51
EFT79330	02/12/2020	Geographe Petroleum	Fuel	\$ 21,381.94
EFT79331	02/12/2020	Gozzi's Gas & Plumbing Service	Plumbing Contractor	\$ 1,606.08
EFT79332	02/12/2020	Greenacres Turf Group (GTF Pty Ltd)	Turf Supply	\$ 6,427.00
EFT79333	02/12/2020	Growise (GM & LM Pronk)	Environmental Supplies	\$ 2,035.00
EFT79334	02/12/2020	Hadley Earthworks	Earthworks	\$ 5,335.00
EFT79335	02/12/2020	Heritage Way Pty Ltd (T/As Domus Nursery)	Horticultural Supplies	\$ 705.10
EFT79336	02/12/2020	Hugh Warren	Refund	\$ 797.94
EFT79337	02/12/2020	Jaime Basile	Refund	\$ 87.00
EFT79338	02/12/2020	James Bennett Pty Ltd	Library Stock	\$ 37.08
EFT79339	02/12/2020	James Taylor	Reimbursement	\$ 86.40
EFT79340	02/12/2020	Jetline Kerbing Contractors	Kerbing	\$ 25,560.70
EFT79341	02/12/2020	John Mcnaughtan Ferguson	Refund	\$ 237.87
EFT79342	02/12/2020	Kings Park Motel	Training Accommodation	\$ 450.00
EFT79343	02/12/2020	Kleenheat Gas	Gas Supply	\$ 263.59
EFT79344	02/12/2020	Lawn Control	Grounds Maintenance	\$ 550.00
EFT79345	02/12/2020	Lazy Daze Cushion Co	Furniture	\$ 875.00
EFT79346	02/12/2020	Leeuwinn Tyres	Vehicle Maintenance	\$ 760.00
EFT79347	02/12/2020	Lightning Ridge Electrical Contracting	Electrical Contractor	\$ 3,793.61
EFT79348	02/12/2020	Linda (Linney) Michelle Truong Thomson	Reimbursement	\$ 205.74
EFT79349	02/12/2020	Litoria Ecoservices	Landcare Services	\$ 6,121.50
EFT79350	02/12/2020	Lounge Innovation Wa Pty Ltd	Chalet Furniture	\$ 2,118.00
EFT79351	02/12/2020	Malatesta Road Paving And Hot Mix	Road Maintenance	\$ 13,186.80
EFT79352	02/12/2020	Margaret River And Cowaramup Surgeries	Medical	\$ 320.00
EFT79353	02/12/2020	Margaret River Baptist Church Craft Group	Community Development Grant	\$ 604.98
EFT79354	02/12/2020	Margaret River Fencing	Fencing Contractor	\$ 2,926.00
EFT79355	02/12/2020	Margaret River Glass	Building Maintenance	\$ 795.00
EFT79356	02/12/2020	Margaret River Mowers & Chainsaws	Equipment Maintenance	\$ 557.05
EFT79357	02/12/2020	Margaret River Office Products Depot	Stationery	\$ 853.12
EFT79358	02/12/2020	Margaret River Regional Environment Centre	Commission	\$ 2,848.65
EFT79359	02/12/2020	Margaret River Senior High School	Community Development Grant	\$ 2,000.00
EFT79360	02/12/2020	Margaret River Sign Company	Signage	\$ 1,056.00
EFT79361	02/12/2020	Margaret River Surf Lifesaving Club	Refund	\$ 504.74
EFT79362	02/12/2020	Margaret River Timber and Hardware	Hardware Supplies	\$ 73.94
EFT79363	02/12/2020	Margaret River Tree Planting And Landcare Services	Landcare Services	\$ 23,534.04
EFT79364	02/12/2020	Margaret River Windscreens	Vehicle Maintenance	\$ 450.00
EFT79365	02/12/2020	Marie Carre	Refund	\$ 235.13
EFT79366	02/12/2020	Marina Bubic	Reimbursement	\$ 100.00
EFT79367	02/12/2020	Matrix Tilt Tray & Towing Service	Vehicle Recovery	\$ 528.00
EFT79368	02/12/2020	Matt John Slocomb	Reimbursement	\$ 61.81
EFT79369	02/12/2020	Matteo Simon Almera	Reimbursement	\$ 62.00
EFT79370	02/12/2020	Metal Artwork Creations	Staff Identification	\$ 408.10
EFT79371	02/12/2020	Mikmarns Landscapes	Landscaping Works	\$ 21,037.50

**List of Payments for the Month of December 2020**

EFT79372	02/12/2020	Naturaliste Garage Doors	Garage Door Maintenance	\$ 3,509.00
EFT79373	02/12/2020	Nature Conservation Margaret River Region Inc	Environmental Management	\$ 2,100.00
EFT79374	02/12/2020	O'Brien Harrop Access Pty Ltd	Access Consultancy Services	\$ 7,854.00
EFT79375	02/12/2020	Octagon Lifts Pty Ltd	Lift Maintenance	\$ 673.20
EFT79376	02/12/2020	Officeworks	Office Products	\$ 37.90
EFT79377	02/12/2020	Pagoda Resort and Spa	Training Accommodation	\$ 468.50
EFT79378	02/12/2020	Procure Locksmiths & Commercial Maintenance	Locksmith	\$ 3,140.00
EFT79379	02/12/2020	QTM Pty Ltd	Traffic Management	\$ 52,447.47
EFT79380	02/12/2020	Rachel Sweeney	Reimbursement	\$ 180.80
EFT79381	02/12/2020	Radio Margaret River Inc	Sponsorship	\$ 450.00
EFT79382	02/12/2020	Richard Parnell Over	Refund	\$ 123.30
EFT79383	02/12/2020	River Fresh IGA	Grocery Supplies	\$ 511.83
EFT79384	02/12/2020	Robbie David Jones	Entertainment	\$ 400.00
EFT79385	02/12/2020	SAI Global Australia Pty Ltd	Subscription	\$ 2,835.80
EFT79386	02/12/2020	SB Deli (SBD Enterprises Pty Ltd)	Catering	\$ 576.29
EFT79387	02/12/2020	Scope Business Imaging	Copy Charges	\$ 170.28
EFT79388	02/12/2020	Seek LTD	Recruitment	\$ 313.50
EFT79389	02/12/2020	Smartsalary (Smartsalary Pty Limited)	Salary Packaging	\$ 10,525.99
EFT79390	02/12/2020	South West Computable	Computer Equipment	\$ 49.00
EFT79391	02/12/2020	South West Gutter Cleaning Service	Gutter Cleaning	\$ 2,750.00
EFT79392	02/12/2020	Southern Workwear & Uniforms	Protective Workwear	\$ 710.92
EFT79393	02/12/2020	Spotlight Pty Ltd	Chalet Furnishings	\$ 2,039.68
EFT79394	02/12/2020	St John Ambulance Western Australia	First Aid Supplies	\$ 1,995.00
EFT79395	02/12/2020	Department Of Premier & Cabinet	Advertising	\$ 185.40
EFT79396	02/12/2020	Stephen Peter Hart	Refund	\$ 200.00
EFT79397	02/12/2020	Stewart & Heaton Clothing Co	Protective Workwear	\$ 255.30
EFT79398	02/12/2020	Store Dj (soundbay Pty Ltd T/as)	HEART Audio Equipment	\$ 684.00
EFT79399	02/12/2020	Stream Environment And Water Pty Ltd	Environmental Consultancy	\$ 1,966.80
EFT79400	02/12/2020	Synergy	Usage and Service Charges	\$ 598.08
EFT79401	02/12/2020	Telstra	Usage and Service Charges	\$ 279.99
EFT79402	02/12/2020	The Foodroom	Catering	\$ 110.00
EFT79403	02/12/2020	The Tube Nursery	Horticultural Supplies	\$ 260.00
EFT79404	02/12/2020	Trade Hire	Equipment Hire	\$ 93.90
EFT79405	02/12/2020	Undalup Association Inc	Grant	\$ 28,167.25
EFT79406	02/12/2020	Urbanise WA PTY LTD	Engineering Consultancy	\$ 9,223.50
EFT79407	02/12/2020	WA Local Government Assoc (WALGA)	Training	\$ 100.00
EFT79408	02/12/2020	Welcome Site (Zanphire Pty Ltd)	Equipment Hire	\$ 517.00
EFT79409	02/12/2020	Winc Australia Pty Ltd (former Staples)	Stationery	\$ 527.44
EFT79410	02/12/2020	Witchcliffe Progress Association Inc	Community Development Grant	\$ 250.00
EFT79411	02/12/2020	Wren Oil	Waste Management	\$ 104.50
EFT79412	03/12/2020	Woolworths Group Limited	Grocery Supplies	\$ 1,084.63
EFT79413	04/12/2020	Laura Ellis	Payroll	\$ 145.04
EFT79414	04/12/2020	Willcox And Associates Pty Ltd	Consultant	\$ 11,550.00
EFT79415	08/12/2020	BP Australia Pty Ltd	Fuel	\$ 2,888.25
EFT79417	09/12/2020	Alpine Laundry Pty Ltd	Cleaning	\$ 214.69
EFT79418	09/12/2020	Arbor Guy Certified Tree Specialist	Tree Maintenance	\$ 18,338.41
EFT79419	09/12/2020	Aubade Investments	Building Contractor	\$ 269.89
EFT79420	09/12/2020	Augusta Community Resource Centre Inc	Advertising	\$ 1,584.00
EFT79421	09/12/2020	Australia Post	Postage	\$ 514.48
EFT79422	09/12/2020	Australian Services Union	Union Membership	\$ 1,785.00
EFT79423	09/12/2020	Australian Taxation Office - PAYG	PAYG Tax	\$ 118,765.00
EFT79424	09/12/2020	B & B Street Sweeping Pty Ltd	Street Sweeping	\$ 5,871.80
EFT79425	09/12/2020	BSA   Maintain (Burke Air Pty Ltd)	Building Maintenance	\$ 1,235.98
EFT79426	09/12/2020	Bace Kadet (Harrison Thomas Lee Edmonds)	Events and Functions	\$ 4,000.00
EFT79427	09/12/2020	Balwyn Margaret River Pty Ltd	Refund	\$ 1,609.46
EFT79428	09/12/2020	Best Western Hotel Lord Forrest	Training Accommodation	\$ 432.00
EFT79429	09/12/2020	Blackwoods Aitkens	Parts and Supplies	\$ 390.54
EFT79430	09/12/2020	Boc LTD	Cylinder Rental	\$ 35.95
EFT79431	09/12/2020	Brian Daniel	Councillor Allowances	\$ 1,855.67
EFT79432	09/12/2020	BrightMark Group Pty Ltd	Cleaning	\$ 39,760.90
EFT79433	09/12/2020	Brownes Foods Operations Pty Ltd	Milk Supply	\$ 111.56
EFT79434	09/12/2020	Bunbury Bearings	Vehicle Maintenance	\$ 121.94
EFT79435	09/12/2020	Bunnings	Hardware Supplies	\$ 95.24
EFT79436	09/12/2020	Burch Family Wines - Howard Park & Madfish Wines	Refreshments	\$ 360.00
EFT79437	09/12/2020	Cape Automation	Waste Site Gate Repairs	\$ 170.00
EFT79438	09/12/2020	Caroline Nancy Bannister (t/as Caro Bannister Art)	HEART Equipment	\$ 132.00
EFT79439	09/12/2020	Chubb Australia Ltd	Fire and Security Services	\$ 1,752.08
EFT79440	09/12/2020	Cleanaway - Shire - 53789018	Waste Management	\$ 217.64
EFT79441	09/12/2020	Coca-cola Amatil	Kiosk Stock	\$ 100.06
EFT79442	09/12/2020	Corsign WA Pty Ltd	Signage	\$ 407.00
EFT79443	09/12/2020	Council On The Ageing WA (COTA) Inc	Membership	\$ 1,046.73
EFT79444	09/12/2020	Cowara Contractors Pty Ltd	Road Maintenance	\$ 2,904.00
EFT79445	09/12/2020	Cr Naomi Godden	Councillor Allowance	\$ 1,855.67
EFT79446	09/12/2020	Cr Pauline Mcleod	Councillor Allowance	\$ 2,683.84
EFT79447	09/12/2020	Craven Foods	Kiosk Supplies	\$ 1,782.03
EFT79448	09/12/2020	Cross Resource Management (Peel Reource Recovery)	Waste Management	\$ 1,540.00
EFT79449	09/12/2020	Data#3 Limited	Software License	\$ 77,756.18

**List of Payments for the Month of December 2020**

EFT79450	09/12/2020	Dept Local Government, Sport And Cultural Industries	Liquor License	\$ 612.00
EFT79451	09/12/2020	Dept of Biodiversity, Conservation and Attractions	Threatened Flora Licence	\$ 1,650.00
EFT79452	09/12/2020	Department of Transport	Search Fees	\$ 10.20
EFT79453	09/12/2020	Diesel & Hydraulic Services South West	Vehicle Maintenance	\$ 5,168.92
EFT79454	09/12/2020	Dirty Deeds Detailing	Vehicle Maintenance	\$ 300.00
EFT79455	09/12/2020	Down South Mini Earthmovers	Earthworks	\$ 4,455.00
EFT79456	09/12/2020	Down South Wholesalers	Wholesale Supplies	\$ 4,481.02
EFT79457	09/12/2020	Enviroflow Plumbing & Gas	Plumbing Contractor	\$ 728.24
EFT79458	09/12/2020	Fairtel Pty Ltd	Usage and Service Charges	\$ 164.33
EFT79459	09/12/2020	Floral Image Perth	Flower Rental	\$ 164.45
EFT79460	09/12/2020	Frontline Fire and Rescue	Fire and Safety Equipment	\$ 4,254.02
EFT79461	09/12/2020	Gabrielle Ogden	Reimbursement	\$ 100.00
EFT79462	09/12/2020	Geographe Petroleum	Fuel	\$ 2,372.00
EFT79463	09/12/2020	Gozzi's Gas & Plumbing Service	Plumbing Contractor	\$ 4,384.55
EFT79464	09/12/2020	Greenacres Turf Group (GTF Pty Ltd)	Turf Supply	\$ 220.00
EFT79465	09/12/2020	Guardian First Aid And Fire	First Aid Supplies	\$ 3,603.58
EFT79466	09/12/2020	GymCare	Gym Equipment Maintenance	\$ 497.75
EFT79467	09/12/2020	ITR Pacific Pty Ltd	Vehicle Maintenance	\$ 2,732.55
EFT79468	09/12/2020	Ian Earl	Councillor Allowance	\$ 5,628.42
EFT79469	09/12/2020	Ian Richard Englert	Refund	\$ 1,811.61
EFT79470	09/12/2020	International Mowers Pty Ltd	Equipment Maintenance	\$ 2,079.00
EFT79471	09/12/2020	Ixom Operations Pty Ltd (Orica )	Chlorine Supply	\$ 2,260.90
EFT79472	09/12/2020	Jessica Black	Reimbursement	\$ 98.19
EFT79473	09/12/2020	Julia Meldrum	Councillor Allowance	\$ 1,855.67
EFT79474	09/12/2020	Karl Chohan Heussenstamm	Art Workshop	\$ 250.00
EFT79475	09/12/2020	Keens Driver Training	Training	\$ 680.00
EFT79476	09/12/2020	Key2creative	Website Maintenance	\$ 462.00
EFT79477	09/12/2020	Kidsafe WA	Playground Inspections	\$ 6,600.00
EFT79478	09/12/2020	Kylie Kennaugh	Councillor Allowances	\$ 1,855.67
EFT79479	09/12/2020	Landgate	Land Schedules	\$ 717.81
EFT79480	09/12/2020	Lazy Susan's Meals (T/As Mels Muchies)	Catering	\$ 569.00
EFT79481	09/12/2020	Leeuwin Transport	Freight	\$ 1,000.81
EFT79482	09/12/2020	Lester Group Pty Ltd	Refund	\$ 49,023.00
EFT79483	09/12/2020	Lightning Ridge Electrical Contracting	Electrical Contractor	\$ 148.50
EFT79484	09/12/2020	Maddington Concrete Products Pty Ltd	Concrete Supplies	\$ 14,118.50
EFT79485	09/12/2020	Margaret River Mowers & Chainsaws	Equipment Maintenance	\$ 95.00
EFT79486	09/12/2020	Margaret River Newsagency	Papers & Magazines	\$ 99.50
EFT79487	09/12/2020	Margaret River Office Products Depot	Stationery	\$ 736.98
EFT79488	09/12/2020	Margaret River Roasting Co PTY LTD	Kiosk Supplies	\$ 1,600.00
EFT79489	09/12/2020	Margaret River State Emergency Services Unit (inc) - Ses	Reimbursement	\$ 730.94
EFT79490	09/12/2020	Margaret River Timber and Hardware	Hardware Supplies	\$ 596.65
EFT79491	09/12/2020	Margaret River Tree Planting And Landcare Services	Landcare Services	\$ 9,793.30
EFT79492	09/12/2020	Margaret River Windscreens	Vehicle Maintenance	\$ 680.00
EFT79493	09/12/2020	Margritz Cleaning	Cleaning	\$ 1,082.58
EFT79494	09/12/2020	Maria Laura Briones	Reimbursement	\$ 100.00
EFT79495	09/12/2020	Maria Paulina Cristoffanini	Councillor Allowances	\$ 1,855.67
EFT79496	09/12/2020	Marsh Pty Ltd (t/as Marsh Advisory & Several Other)	Insurance Training	\$ 1,947.00
EFT79497	09/12/2020	Mikmarns Landscapes	Landscaping Works	\$ 6,884.35
EFT79498	09/12/2020	Modern Teaching Aids Pty Ltd	OSHC Supplies	\$ 529.17
EFT79499	09/12/2020	Motorpass (Wex Australia Pty Ltd)	Fuel	\$ 2,642.73
EFT79500	09/12/2020	Naturaliste Hygiene Services	Hygiene Services	\$ 627.00
EFT79501	09/12/2020	Nicole Crystal Boeres	Catering	\$ 850.00
EFT79502	09/12/2020	NovoFit WA Pty Ltd	Equipment Maintenance	\$ 533.50
EFT79503	09/12/2020	Nutrien Ag Solutions	Grounds Maintenance	\$ 6,711.87
EFT79504	09/12/2020	PFD Food Service Pty Ltd	Kiosk Supplies	\$ 125.85
EFT79505	09/12/2020	Pamela Joy Mason	Refund	\$ 416.68
EFT79506	09/12/2020	Paula Ferguson	Gym Instructor	\$ 450.00
EFT79507	09/12/2020	Peter Nicholas John Durey	Reimbursement	\$ 207.52
EFT79508	09/12/2020	Podmore's Building Supplies	Concrete Supplies	\$ 607.30
EFT79509	09/12/2020	Qube Logistics Pty Ltd	Freight	\$ 378.77
EFT79510	09/12/2020	RM Shephard Carpentry Services	Carpentry Services	\$ 393.00
EFT79511	09/12/2020	Relay Controls (Relay Controls Pty Ltd)	Building Maintenance	\$ 3,283.50
EFT79512	09/12/2020	Rendezvous Hotel Perth Scarborough	Training Accommodation	\$ 948.00
EFT79513	09/12/2020	Repco (GPC Asia Pacific Pty Ltd)	Vehicle Maintenance	\$ 460.24
EFT79514	09/12/2020	River Fresh IGA	Grocery Supplies	\$ 225.59
EFT79515	09/12/2020	Robert Geoffrey Newton	Rates Incentive Prize	\$ 200.00
EFT79516	09/12/2020	Roger Renolds	Events and Functions	\$ 350.00
EFT79517	09/12/2020	Royal Life Saving Society WA Inc	Training	\$ 159.00
EFT79518	09/12/2020	Scope Business Imaging	Copy Charges	\$ 5,916.77
EFT79519	09/12/2020	Seton Australia	Signage	\$ 707.74
EFT79520	09/12/2020	Shaye Patricia McColl	Reimbursement	\$ 87.00
EFT79521	09/12/2020	Simmonds, Rebecca Jane	Cloth Nappy Workshop	\$ 450.00
EFT79522	09/12/2020	Slumbercorp Pty Ltd ( Bramley Gardens Trust )	Chalet Equipment	\$ 5,356.60
EFT79523	09/12/2020	Small Engine Worx	Equipment Maintenance	\$ 1,086.00
EFT79524	09/12/2020	Southern Workwear & Uniforms	Workwear	\$ 606.74
EFT79525	09/12/2020	Spraymow Services	Grounds Maintenance	\$ 3,315.29
EFT79526	09/12/2020	Stewart & Heaton Clothing Co	Protective Clothing	\$ 163.20

**List of Payments for the Month of December 2020**

EFT79527	09/12/2020	Strata Green (Greenway Enterprises)	Horticultural Supplies	\$ 3,860.98
EFT79528	09/12/2020	Suez Recycling & Recovery (Perth) Pty Ltd	Waste Management	\$ 3,655.41
EFT79529	09/12/2020	Synergy	Usage and Service Charges	\$ 27,979.79
EFT79530	09/12/2020	Tegan Overton	Reimbursement	\$ 25.90
EFT79531	09/12/2020	Telstra	Usage and Service Charges	\$ 785.55
EFT79532	09/12/2020	Telstra Infrastructure Services	Main Street Redevelopment	\$ 71,289.55
EFT79533	09/12/2020	The White Elephant Beach Cafe	Catering	\$ 525.00
EFT79534	09/12/2020	The Garden Basket	Grocery Supplies	\$ 354.16
EFT79535	09/12/2020	Toby Lachlan John Nielsen	Refund	\$ 1,066.04
EFT79536	09/12/2020	Toll Transport Pty Ltd	Freight	\$ 66.83
EFT79537	09/12/2020	Total Green Recycling Pty Ltd	Waste Management	\$ 3,408.08
EFT79538	09/12/2020	Trade Hire	Equipment Hire	\$ 65.45
EFT79539	09/12/2020	Tyrepower Limited	Vehicle Maintenance	\$ 638.41
EFT79540	09/12/2020	Valvoline (Australia) Pty Ltd	Plant Maintenance	\$ 4,210.32
EFT79541	09/12/2020	WA Country Builders, Busselton	Refund	\$ 103.55
EFT79542	09/12/2020	Welcome Site (Zanphire Pty Ltd)	Portable Ablution Hire	\$ 2,563.00
EFT79544	09/12/2020	West Country Office Machines (Print Sync)	Printing	\$ 331.47
EFT79545	09/12/2020	Westrac Pty Ltd	Plant Maintenance	\$ 1,589.98
EFT79546	09/12/2020	Wild Art Floral Designs (Clairs, Adele)	Flowers	\$ 120.00
EFT79547	09/12/2020	Winc Australia Pty Ltd (former Staples)	Stationery	\$ 154.92
EFT79548	09/12/2020	Witchcliffe Fuel And Food	Catering	\$ 510.00
EFT79549	09/12/2020	Woodlands Distributors & Agencies Pty Ltd	Reserve Maintenance	\$ 1,980.00
EFT79550	10/12/2020	BCP Contractors Pty Ltd	Main Street Redevelopment	\$ 223,428.51
EFT79551	16/12/2020	ALS Library Services	Library Stock	\$ 58.79
EFT79552	16/12/2020	AMPAC Debt Recovery (WA) Pty Ltd	Debt Recovery	\$ 31,922.00
EFT79553	16/12/2020	Acting Up Academy Of Performing Arts	Reimbursement	\$ 500.00
EFT79554	16/12/2020	Ahoy Management	Main Street Event Management	\$ 27,500.00
EFT79555	16/12/2020	Alana Jane Holben	Gym Instructor	\$ 400.00
EFT79556	16/12/2020	Alpine Laundry Pty Ltd	Cleaning	\$ 304.30
EFT79557	16/12/2020	Annabel Smith	Library Workshops	\$ 1,442.00
EFT79558	16/12/2020	Aquatic Services WA Pty Ltd	Aquatic Maintenance	\$ 2,750.00
EFT79559	16/12/2020	Arbor Guy Certified Tree Specialist	Tree Maintenance	\$ 14,417.53
EFT79560	16/12/2020	Aspenz	Chalet Equipment	\$ 2,100.00
EFT79561	16/12/2020	Augusta Chamber Of Commerce Inc.	Advertising	\$ 552.00
EFT79562	16/12/2020	Augusta Hardware - Town	Hardware Supplies	\$ 438.26
EFT79563	16/12/2020	Australian Taxation Office - GST	November Business Activity Statement	\$ 9,012.00
EFT79564	16/12/2020	Aventedge	Training	\$ 1,098.90
EFT79565	16/12/2020	B & B Street Sweeping Pty Ltd	Street Sweeping	\$ 12,942.94
EFT79566	16/12/2020	BCP Contractors Pty Ltd	Main Street Redevelopment	\$ 1,698,711.96
EFT79567	16/12/2020	BHE Welding & Fabrication	Steel Fabrication	\$ 7,062.00
EFT79568	16/12/2020	Balwyn Margaret River Pty Ltd	Refund	\$ 1,612.42
EFT79569	16/12/2020	Banjo's Home Improvements	Building Maintenance	\$ 1,586.00
EFT79570	16/12/2020	Bay Cleaning Services- Busselton	Cleaning	\$ 2,860.00
EFT79571	16/12/2020	Bendigo Telco Ltd	Usage and Service	\$ 4,817.63
EFT79572	16/12/2020	Bevan Francis McCann	Reimbursement	\$ 1,300.00
EFT79573	16/12/2020	Bibliotheca Australia Pty Ltd.	Library Stock	\$ 4,523.82
EFT79574	16/12/2020	Blackwoods Aitkens	Parts and Supplies	\$ 1,175.99
EFT79575	16/12/2020	Brendan Shepherd	Reimbursement	\$ 55.80
EFT79576	16/12/2020	Brian Zucal & Associates ( Goroka Family Trust )	Valuation Services	\$ 907.50
EFT79577	16/12/2020	BrightMark Group Pty Ltd	Cleaning	\$ 2,530.00
EFT79578	16/12/2020	Brownes Foods Operations Pty Ltd	Milk Supply	\$ 35.78
EFT79579	16/12/2020	Bunnings	Hardware Supplies	\$ 827.12
EFT79580	16/12/2020	Bushtucker River And Wine Tours	Grant	\$ 4,400.00
EFT79581	16/12/2020	Cape Life Environmental Services	Landcare Services	\$ 10,334.50
EFT79582	16/12/2020	Chubb Australia Ltd	Fire and Security Services	\$ 614.68
EFT79583	16/12/2020	Civil Structural Consulting Pty Ltd	Consultancy Services	\$ 6,712.75
EFT79584	16/12/2020	Clare Tansley	Reimbursement	\$ 176.89
EFT79585	16/12/2020	Cleanaway - Shire - 53789018	Waste Management	\$ 2,952.61
EFT79586	16/12/2020	Combined Team Services	Training	\$ 462.00
EFT79587	16/12/2020	Corsign WA Pty Ltd	Signage	\$ 99.00
EFT79588	16/12/2020	Cowara Contractors Pty Ltd	Road Maintenance	\$ 19,877.00
EFT79589	16/12/2020	Craven Foods	Kiosk Supplies	\$ 204.15
EFT79590	16/12/2020	Cyrus Cox	Refund	\$ 215.80
EFT79591	16/12/2020	Department of Fire & Emergency Services (DFES)	Emergency Service Levy	\$ 294,737.68
EFT79592	16/12/2020	Diesel & Hydraulic Services South West	Vehicle Maintenance	\$ 4,579.82
EFT79593	16/12/2020	DirectComms Pty Ltd	Library Stock	\$ 281.31
EFT79594	16/12/2020	Domino's Pizza	Catering	\$ 192.10
EFT79595	16/12/2020	Down South Mini Earthmovers	Earthworks	\$ 5,115.00
EFT79596	16/12/2020	Down South Wholesalers	Wholesale Supplies	\$ 2,675.49
EFT79597	16/12/2020	Dunsborough & Margaret River Hearing	Recruitment	\$ 71.50
EFT79598	16/12/2020	Enviroflow Plumbing & Gas	Plumbing Contractor	\$ 1,560.48
EFT79599	16/12/2020	Environmental Health Australia (WA) Inc	Conference Registration	\$ 550.00
EFT79600	16/12/2020	Envirostruct Pty Ltd T/a Tectonics Building Design	Building Contractor	\$ 271,110.54
EFT79601	16/12/2020	Fire Protection Association Australia	Training	\$ 1,660.00
EFT79602	16/12/2020	Food And Beverage Media Pty Ltd	Advertising	\$ 1,650.00
EFT79603	16/12/2020	Foxtel Management Pty Ltd	Subscriptions	\$ 155.00
EFT79604	16/12/2020	Fulton Hogan Industries Pty Ltd	Road Maintenance	\$ 7,040.00

**List of Payments for the Month of December 2020**

EFT79605	16/12/2020	Gregory Steven Skyles	Be Connected Tutoring	\$ 385.00
EFT79606	16/12/2020	Heritage Way Pty Ltd (T/As Domus Nursery)	Horticultural Supplies	\$ 672.38
EFT79607	16/12/2020	IMCO Australasia (DOR Trading Pty Ltd)	Road Maintenance	\$ 8,397.40
EFT79608	16/12/2020	ITR Pacific Pty Ltd	Vehicle Maintenance	\$ 26.40
EFT79609	16/12/2020	In Between Spleens (Cleo Destouches)	Entertainment	\$ 500.00
EFT79610	16/12/2020	James Bennett Pty Ltd	Library Stock	\$ 634.55
EFT79611	16/12/2020	Jessica Black	Reimbursement	\$ 87.00
EFT79612	16/12/2020	Jetline Kerbing Contractors	Kerbing	\$ 13,472.80
EFT79613	16/12/2020	Joval Wine Group Pty Ltd	Kiosk Stock	\$ 277.42
EFT79614	16/12/2020	Julia Meldrum	Reimbursement	\$ 198.72
EFT79615	16/12/2020	Just Home Margaret River Inc	Contribution	\$ 33,000.00
EFT79616	16/12/2020	Kerry Ellen Brooks	Refund	\$ 147.00
EFT79617	16/12/2020	Key2creative	Website Maintenance	\$ 308.00
EFT79618	16/12/2020	Kleenheat Gas	Gas Supply	\$ 292.37
EFT79619	16/12/2020	Kristi Head	Reimbursement	\$ 70.98
EFT79620	16/12/2020	Kristy Lee Travers	Refund	\$ 120.00
EFT79621	16/12/2020	LOTE Libraries Direct Pty Ltd	Library Stock	\$ 201.21
EFT79622	16/12/2020	Lazy Daze Cushion Co	Chalet Furnishings	\$ 350.00
EFT79623	16/12/2020	Leeuwinn Civil Pty Ltd	Road Maintenance	\$ 20,878.33
EFT79624	16/12/2020	Lightning Ridge Electrical Contracting	Electrical Contractor	\$ 1,071.31
EFT79625	16/12/2020	Lions Club Of Margaret River	Australia Day Event	\$ 1,100.00
EFT79626	16/12/2020	Litoria Ecoservices	Landcare Services	\$ 9,218.00
EFT79627	16/12/2020	Living Springs	Water Supply	\$ 105.00
EFT79628	16/12/2020	Local Government Professionals Australia WA	Training	\$ 2,645.00
EFT79629	16/12/2020	LogbookMe Pty Ltd	Subscription	\$ 704.00
EFT79630	16/12/2020	Lotex Filter Cleaning Service	Vehicle Maintenance	\$ 83.20
EFT79631	16/12/2020	MJB Industries Pty Ltd	Road Maintenance	\$ 7,849.60
EFT79632	16/12/2020	Marcel Anthony Reuben	Reimbursement	\$ 187.80
EFT79633	16/12/2020	Margaret River - Cowaramup Electrical Service	Electrical Contractor	\$ 385.38
EFT79634	16/12/2020	Margaret River Community Centre	Ex gratia Payment	\$ 20,680.00
EFT79635	16/12/2020	Margaret River Community Pantry Inc.	Community Resilience Grant	\$ 1,325.00
EFT79636	16/12/2020	Margaret River Irrigation Summerworld Pty Ltd	Horticultural Supplies	\$ 887.56
EFT79637	16/12/2020	Margaret River Newsagency	Subscriptions	\$ 341.95
EFT79638	16/12/2020	Margaret River Pestman	Pest Control	\$ 220.00
EFT79639	16/12/2020	Margaret River Retravision (Dorsett Retail Pty Ltd)	Electrical Goods	\$ 3,633.00
EFT79640	16/12/2020	Margaret River Sign Company	Signage	\$ 376.20
EFT79641	16/12/2020	Margaret River State Emergency Services Unit (inc) - Ses	Reimbursement	\$ 251.65
EFT79642	16/12/2020	Margaret River Steel Products	Steel Fabrication	\$ 19,157.11
EFT79643	16/12/2020	Margaret River Timber and Hardware	Hardware Supplies	\$ 531.55
EFT79644	16/12/2020	Margaret River Tree Planting And Landcare Services	Landcare Services	\$ 22,574.95
EFT79645	16/12/2020	Margaret River Wine Association Inc.	Grant	\$ 42,800.00
EFT79646	16/12/2020	Marketforce Pty Ltd	Advertising	\$ 3,661.00
EFT79647	16/12/2020	Mcleods Barristers & Solicitors	Legal Services	\$ 882.20
EFT79648	16/12/2020	Mcmullen Nolan Group Pty Ltd	Surveying Services	\$ 2,301.75
EFT79649	16/12/2020	Mechanical Project Services (MPM Group T/as)	Building Maintenance	\$ 1,003.75
EFT79650	16/12/2020	Melanie Pimm	Reimbursement	\$ 55.80
EFT79651	16/12/2020	Melanie Williams	Refund	\$ 42.50
EFT79652	16/12/2020	Metal Garden (Richard Kloester)	Outdoor Furniture	\$ 1,947.00
EFT79653	16/12/2020	Mikmarns Landscapes	Landscaping Works	\$ 7,572.40
EFT79654	16/12/2020	Modern Teaching Aids Pty Ltd	Educational Supplies	\$ 682.51
EFT79655	16/12/2020	Nat Hozier	Reimbursement	\$ 197.10
EFT79656	16/12/2020	Naturaliste Hygiene Services	Hygiene Services	\$ 775.53
EFT79657	16/12/2020	Naturaliste Turf	Grounds Maintenance	\$ 2,530.00
EFT79658	16/12/2020	Nordic Fitness Equipment	Gym Cleaning Supplies	\$ 695.04
EFT79659	16/12/2020	Nutrien Ag Solutions	Grounds Maintenance	\$ 1,439.13
EFT79661	16/12/2020	OCP Sales	Communication Products	\$ 104.50
EFT79662	16/12/2020	P & G Body Builders	Vehicle Maintenance	\$ 1,369.50
EFT79663	16/12/2020	PVP Signs	Signage	\$ 413.60
EFT79664	16/12/2020	Paperscout Pty Ltd	Printing	\$ 5,368.00
EFT79665	16/12/2020	Peter Edward Robinson	Road Maintenance	\$ 12,317.47
EFT79666	16/12/2020	Procure Locksmiths & Commercial Maintenance	Locksmith	\$ 510.00
EFT79667	16/12/2020	Qube Logistics Pty Ltd	Freight	\$ 372.83
EFT79668	16/12/2020	RM Shephard Carpentry Services	Carpentry Services	\$ 330.00
EFT79669	16/12/2020	Rapture Arts (Lara Peace Johnson T/as)	Recreation Centre Program	\$ 570.00
EFT79671	16/12/2020	Reece Pty Ltd	Plumbing Supplies	\$ 583.00
EFT79672	16/12/2020	Refocus Psychology	Grant	\$ 7,760.00
EFT79673	16/12/2020	Repco (GPC Asia Pacific Pty Ltd)	Vehicle Maintenance	\$ 81.89
EFT79674	16/12/2020	River Fresh IGA	Grocery Supplies	\$ 620.65
EFT79675	16/12/2020	Rosemary June Bryant	Refund	\$ 2,038.35
EFT79676	16/12/2020	Royal Life Saving Society WA Inc	Training	\$ 237.60
EFT79677	16/12/2020	Searle Consulting Pty Ltd	Consultancy Services	\$ 2,750.00
EFT79678	16/12/2020	Seton Australia	Signage	\$ 1,523.71
EFT79679	16/12/2020	Shannon Walker	Reimbursement	\$ 187.80
EFT79680	16/12/2020	Shorewater Marine Pty Ltd	Jetty Maintenance	\$ 7,084.00
EFT79681	16/12/2020	Signet Pty Ltd	Grounds Maintenance	\$ 1,184.35
EFT79682	16/12/2020	Smartsalary (Smartsalary Pty Limited)	Salary Packaging	\$ 9,877.92
EFT79683	16/12/2020	South West Computable	Computer Equipment	\$ 79.00

**List of Payments for the Month of December 2020**

EFT79684	16/12/2020	South West Outdoor Power (Pelham Industries Pty Ltd)	Equipment Maintenance	\$ 1,575.70
EFT79685	16/12/2020	Southern Workwear & Uniforms	Protective Workwear	\$ 172.10
EFT79686	16/12/2020	Steven Beau Torrance (tas Ghost Care Band)	Event Entertainment	\$ 500.00
EFT79687	16/12/2020	Stewart & Heaton Clothing Co	Protective Workwear	\$ 300.38
EFT79688	16/12/2020	Strata Green (Greenway Enterprises)	Horticultural Supplies	\$ 383.48
EFT79689	16/12/2020	Studiocanal Pty Ltd	Film Distributor	\$ 168.28
EFT79690	16/12/2020	Synergy	Usage and Service Charges	\$ 157.77
EFT79691	16/12/2020	Tate Construction	Building Contractor	\$ 5,489.87
EFT79692	16/12/2020	Technical Services Group Pty Ltd	Technical Services	\$ 4,859.80
EFT79693	16/12/2020	Telstra	Usage and Service Charges	\$ 13,597.88
EFT79694	16/12/2020	Telstra Infrastructure Services	Infrastructure Services	\$ 49,087.45
EFT79695	16/12/2020	The Garden Basket	Grocery Supplies	\$ 82.98
EFT79696	16/12/2020	Augusta Newsagency	Magazines and Newspapers	\$ 62.40
EFT79697	16/12/2020	Timechief Pty Ltd T/as Dependable Laundry Solutions	Cleaning Supplies	\$ 3,784.00
EFT79698	16/12/2020	Toll Transport Pty Ltd	Freight	\$ 485.16
EFT79699	16/12/2020	Trade Hire	Equipment Hire	\$ 93.90
EFT79700	16/12/2020	Welcome Site (Zanphire Pty Ltd)	Ablution Hire	\$ 209.00
EFT79701	16/12/2020	West Australian Newspapers Ltd	Advertising	\$ 6,244.96
EFT79702	16/12/2020	Western Australia Police Service	National Police Clearance	\$ 16.70
EFT79703	16/12/2020	Westrac Pty Ltd	Vehicle Maintenance	\$ 498.43
EFT79704	16/12/2020	Willcox And Associates Pty Ltd	Architectural Services	\$ 9,268.88
EFT79705	23/12/2020	AMR Plumbing & Gas	Plumbing Contractor	\$ 2,809.58
EFT79706	23/12/2020	Acton South West - Bunbury	Refund	\$ 640.95
EFT79707	23/12/2020	Airport Lighting Specialist	Electrical Services	\$ 1,195.70
EFT79708	23/12/2020	Alinta Sales Pty Ltd (Alinta Energy)	Usage and Service Charges	\$ 35,163.95
EFT79709	23/12/2020	Alpine Laundry Pty Ltd	Cleaning	\$ 398.90
EFT79710	23/12/2020	Ann Foong Lien Ward	Refund	\$ 632.20
EFT79711	23/12/2020	Arbor Guy Certified Tree Specialist	Tree Maintenance	\$ 7,514.99
EFT79712	23/12/2020	Arm Security (Cti Security Systems Pty Ltd)	Alarm Monitoring	\$ 257.40
EFT79713	23/12/2020	Augusta Community Resource Centre Inc	Advertising	\$ 600.00
EFT79714	23/12/2020	Augusta Pharmacy	Community Resilience Grant	\$ 4,602.00
EFT79715	23/12/2020	Australian Taxation Office - PAYG	PAYG Tax	\$ 114,217.00
EFT79716	23/12/2020	B & B Street Sweeping Pty Ltd	Street Sweeping	\$ 1,041.04
EFT79717	23/12/2020	BCP Contractors Pty Ltd	Main Street Redevelopment	\$ 347,568.92
EFT79718	23/12/2020	Banjo Caruana-butler	Entertainment	\$ 400.00
EFT79719	23/12/2020	Barry Staines	Reimbursement	\$ 71.89
EFT79720	23/12/2020	Benara Nurseries	Horticultural Supplies	\$ 181.50
EFT79721	23/12/2020	Black Point Construction	Refund	\$ 5,000.00
EFT79722	23/12/2020	Blackwoods Aitkens	Parts and Supplies	\$ 697.75
EFT79723	23/12/2020	Bramley Botanical Wholesale Nursery	Horticultural Supplies	\$ 231.00
EFT79724	23/12/2020	BrightMark Group Pty Ltd	Cleaning	\$ 1,320.00
EFT79725	23/12/2020	Britta Sorensen	Event Entertainment	\$ 1,200.00
EFT79726	23/12/2020	Bunbury Bearings	Vehicle Maintenance	\$ 71.50
EFT79727	23/12/2020	Bunnings	Hardware Supplies	\$ 762.99
EFT79728	23/12/2020	C'lect A Blind	Building Maintenance	\$ 726.00
EFT79729	23/12/2020	Cape Life Environmental Services	Landcare Services	\$ 2,252.25
EFT79730	23/12/2020	Chadson Engineering PTY LTD	Pool Supplies	\$ 375.10
EFT79731	23/12/2020	Cheryl Williams	Refund	\$ 121.00
EFT79732	23/12/2020	Chubb Australia Ltd	Fire and Security Services	\$ 1,125.19
EFT79733	23/12/2020	Civitest Pty Ltd	Soil Testing	\$ 363.00
EFT79734	23/12/2020	Cleanaway - Shire - 53789018	Waste Management	\$ 156,439.20
EFT79735	23/12/2020	Cleverpatch	Craft Materials	\$ 244.03
EFT79736	23/12/2020	Coastal Earthmoving Contractors	Road Maintenance	\$ 8,385.30
EFT79738	23/12/2020	Content Media (Laura Bailey)	Advertising	\$ 5,000.00
EFT79739	23/12/2020	Corsign WA Pty Ltd	Signage	\$ 247.50
EFT79740	23/12/2020	Cr Pauline Mcleod	Reimbursement	\$ 96.12
EFT79741	23/12/2020	Data#3 Limited	Software Licence	\$ 3,961.06
EFT79742	23/12/2020	David Kingsley Binks	Photography Services	\$ 3,026.32
EFT79743	23/12/2020	Department Of Mines, Industry Regulation And Safety	Building Commission Return	\$ 13,808.39
EFT79744	23/12/2020	Department Of Premier & Cabinet	Planning Scheme Amendment	\$ 897.99
EFT79745	23/12/2020	Department Of Transport	Licenses	\$ 42.20
EFT79746	23/12/2020	Diana Wendy May	Refund	\$ 793.22
EFT79747	23/12/2020	Dianne Wolfer	Library Stock	\$ 80.00
EFT79748	23/12/2020	Diesel & Hydraulic Services South West	Vehicle Maintenance	\$ 3,493.56
EFT79749	23/12/2020	Digital Education Services (Digitales)	Online Resources	\$ 548.90
EFT79750	23/12/2020	Dormakaba Australia Pty Ltd	Building Maintenance	\$ 1,452.00
EFT79751	23/12/2020	Down South Mini Earthmovers	Earthworks	\$ 4,565.00
EFT79752	23/12/2020	Down South Wholesalers	Wholesale Supplies	\$ 5,701.11
EFT79753	23/12/2020	Earth and Stone (WA) (The trustee for ES100 Trust t/as)	Earthworks	\$ 68,635.05
EFT79754	23/12/2020	Enviro Infrastructure Pty Ltd	Gnarabup Boat Ramp Project	\$ 101,243.09
EFT79755	23/12/2020	Enviroflow Plumbing & Gas	Plumbing Contractor	\$ 514.80
EFT79756	23/12/2020	Espresso Essential WA/ Essential Coffee Group	Coffee Machine Supplies	\$ 368.73
EFT79757	23/12/2020	Filters Plus WA (Filterco Pty Ltd)	Vehicle Maintenance	\$ 478.51
EFT79758	23/12/2020	G.A Minchin & N.E Minchin	Road Maintenance	\$ 1,207.36
EFT79759	23/12/2020	Gardners Complete Earthmoving & Garden Supplies	Gravel Supplies	\$ 43,876.14
EFT79760	23/12/2020	Geographe Petroleum	Fuel	\$ 16,784.44
EFT79761	23/12/2020	Ground Creative (atf J Davies Family Trust)	Graphic Design	\$ 2,214.30



**List of Payments for the Month of December 2020**

EFT79762	23/12/2020	Guardian First Aid And Fire	First Aid Supplies	\$ 170.50
EFT79763	23/12/2020	Hager Grubb & Partners	Refund	\$ 57.00
EFT79764	23/12/2020	Hanson Construction Materials Pty Ltd	Construction Materials	\$ 378.40
EFT79765	23/12/2020	Harvey Norman Busselton	Electrical Goods	\$ 189.00
EFT79766	23/12/2020	Hire-A-Fence ATF Wittwer Family Trust	Equipment Hire	\$ 330.00
EFT79767	23/12/2020	Ian Earl	Reimbursement	\$ 743.30
EFT79768	23/12/2020	James Bennett Pty Ltd	Library Stock	\$ 69.95
EFT79769	23/12/2020	Jetline Kerbing Contractors	Kerbing	\$ 2,019.60
EFT79770	23/12/2020	Jr & A Hersey Pty Ltd	PPE Equipment	\$ 1,628.00
EFT79771	23/12/2020	Julia Meldrum	Reimbursement	\$ 267.77
EFT79772	23/12/2020	Just Home Margaret River Inc	Grant	\$ 8,932.63
EFT79773	23/12/2020	Kennards Hire	Equipment Hire	\$ 2,904.00
EFT79774	23/12/2020	Keren Edwin Guard	Refund	\$ 396.00
EFT79775	23/12/2020	Kmart Busselton	Consumables	\$ 843.05
EFT79776	23/12/2020	Lazy Susan's Meals (T/As Mels Muchies)	Catering	\$ 250.00
EFT79777	23/12/2020	Leanne Ellen Schilder	Refund	\$ 124.98
EFT79778	23/12/2020	Lesley Vi Folkard	Rates Incentive Prize	\$ 200.00
EFT79779	23/12/2020	Lgis Risk Management	Insurance	\$ 225.50
EFT79780	23/12/2020	Lightning Ridge Electrical Contracting	Electrical Contractor	\$ 8,252.74
EFT79781	23/12/2020	Living Springs	Water Supply	\$ 513.00
EFT79782	23/12/2020	M & J Robinson (WA) Pty Ltd	Road Maintenance	\$ 81,278.42
EFT79783	23/12/2020	M & K O'Connor	Refund	\$ 792.00
EFT79784	23/12/2020	Madman Entertainment Pty Ltd	Film Distributor	\$ 275.00
EFT79785	23/12/2020	Malatesta Road Paving And Hot Mix	Road Maintenance	\$ 56,963.17
EFT79786	23/12/2020	Margaret River Beverages	Water Supply	\$ 39.64
EFT79787	23/12/2020	Margaret River Bookshop	Library Stock	\$ 258.15
EFT79788	23/12/2020	Margaret River Irrigation Summerworld Pty Ltd	Horticultural Supplies	\$ 52.33
EFT79789	23/12/2020	Margaret River Mowers & Chainsaws	Horticultural Supplies	\$ 32.95
EFT79790	23/12/2020	Margaret River Newsagency	Newspapers and Magazines	\$ 18.90
EFT79791	23/12/2020	Margaret River Office Products Depot	Office Supplies	\$ 663.40
EFT79792	23/12/2020	Margaret River Regional Producers Association Inc.	Contribution	\$ 400.00
EFT79793	23/12/2020	Margaret River Rural Contractors Pty Ltd	Road Maintenance	\$ 31,229.00
EFT79794	23/12/2020	Margaret River Steel Products	Steel Fabrication	\$ 1,639.00
EFT79795	23/12/2020	Margaret River Timber and Hardware	Hardware Supplies	\$ 559.49
EFT79796	23/12/2020	Margaret River Tree Planting And Landcare Services	Landcare Services	\$ 11,166.71
EFT79797	23/12/2020	Margritz Cleaning	Cleaning	\$ 2,165.15
EFT79798	23/12/2020	Matthew Cuthbert	Reimbursement	\$ 217.27
EFT79799	23/12/2020	Mcleods Barristers & Solicitors	Legal Fees	\$ 2,807.25
EFT79800	23/12/2020	Mcmullen Nolan Group Pty Ltd	Surveying Services	\$ 2,200.00
EFT79801	23/12/2020	Mechanical Project Services (MPM Group T/as)	Equipment Maintenance	\$ 422.62
EFT79802	23/12/2020	Michael James Wise	Training	\$ 350.00
EFT79803	23/12/2020	Mikmarns Landscapes	Landscaping Works	\$ 13,104.03
EFT79804	23/12/2020	Nature Conservation Margaret River Region Inc	Community Resilience Grant	\$ 10,000.00
EFT79805	23/12/2020	Nutrien Ag Solutions	Grounds Maintenance	\$ 1,089.00
EFT79806	23/12/2020	Nyvahna Busby	Reimbursement	\$ 132.00
EFT79808	23/12/2020	Peter Bruce Colyer	Refund	\$ 475.52
EFT79809	23/12/2020	Podmore's Building Supplies	Concrete Supplies	\$ 286.00
EFT79810	23/12/2020	Procure Locksmiths & Commercial Maintenance	Locksmiths	\$ 4,085.00
EFT79811	23/12/2020	QTM Pty Ltd	Traffic Management	\$ 12,012.50
EFT79812	23/12/2020	R&R Films Pty Ltd	Film Distributor	\$ 165.00
EFT79813	23/12/2020	Raylene Joyce Field	Reimbursement	\$ 55.80
EFT79814	23/12/2020	Red Dot Store	Event Stationery	\$ 47.50
EFT79815	23/12/2020	Repcos (GPC Asia Pacific Pty Ltd)	Parts and Supplies	\$ 23.43
EFT79816	23/12/2020	River Fresh IGA	Grocery Supplies	\$ 454.26
EFT79817	23/12/2020	Rockmaster Hydraulics Wa (DJ & KJ Ferguson)	Parts and Supplies	\$ 310.00
EFT79818	23/12/2020	Slumbercorp Pty Ltd ( Bramley Gardens Trust )	Chalet Furnishings	\$ 268.95
EFT79819	23/12/2020	Smartsalary (Smartsalary Pty Limited)	Salary Packaging	\$ 9,971.29
EFT79820	23/12/2020	Sou-west Excavations Pty Ltd	Earthworks	\$ 4,417.70
EFT79821	23/12/2020	South West Computable	Subscriptions	\$ 992.00
EFT79822	23/12/2020	South West Outdoor Power (Pelham Industries Pty Ltd)	Equipment Maintenance	\$ 82.80
EFT79823	23/12/2020	Southern Workwear & Uniforms	Protective Workwear	\$ 1,977.75
EFT79824	23/12/2020	Spectur Limited	Subscription	\$ 1,749.00
EFT79825	23/12/2020	Spencer Signs	Signs	\$ 3,371.50
EFT79826	23/12/2020	St John Ambulance Western Australia	Training	\$ 544.00
EFT79827	23/12/2020	Stewart & Heaton Clothing Co	Protective Clothing	\$ 157.18
EFT79828	23/12/2020	Store Dj (soundbay Pty Ltd T/as)	Equipment	\$ 1,814.00
EFT79829	23/12/2020	Strata Green (Greenway Enterprises)	Horticultural Supplies	\$ 2,514.31
EFT79830	23/12/2020	Stream Environment And Water Pty Ltd	Flora Survey	\$ 4,680.50
EFT79831	23/12/2020	Summers Consulting	Consultancy Services	\$ 1,529.00
EFT79832	23/12/2020	Synergy	Usage and Service Charges	\$ 3,076.98
EFT79833	23/12/2020	Telstra	Usage and Service Charges	\$ 277.52
EFT79834	23/12/2020	The Streaming Guys (Livestream Australia Pty Ltd T/as)	Equipment	\$ 341.00
EFT79835	23/12/2020	Thomson Geer	Legal Fees	\$ 10,653.50
EFT79836	23/12/2020	Toll Transport Pty Ltd	Freight	\$ 101.92
EFT79837	23/12/2020	Tourism Council Western Australia	Membership	\$ 1,219.00
EFT79838	23/12/2020	Town Square Markets	Refund	\$ 500.00

**List of Payments for the Month of December 2020**

EFT79839	23/12/2020	Water Corporation. Osborne Park	Usage and Service Charges	\$ 30,017.72
EFT79840	23/12/2020	West Audio Visual	Entertainment	\$ 1,785.00
EFT79841	23/12/2020	West Oz Linemarking	Linemarking	\$ 1,030.70
EFT79842	23/12/2020	Westrac Pty Ltd	Plant Maintenance	\$ 3,500.06
EFT79843	23/12/2020	Wild Art Floral Designs (Clairs, Adele)	Flowers	\$ 160.00
EFT79844	23/12/2020	Winc Australia Pty Ltd (former Staples)	Stationery	\$ 543.41
EFT79845	23/12/2020	Workwear Group	Staff Uniforms	\$ 44.00
EFT79846	23/12/2020	Wren Oil	Waste Management	\$ 236.50
EFT79847	23/12/2020	Zsuzsanna Stinner	Reimbursement	\$ 479.91
<b>Total EFTs for Dec 20</b>				<b>\$ 5,378,818.44</b>

DD	Date	Name	Description	Amount
	01/12/2020	WA Super	Payroll Deductions	\$ 53,948.49
	01/12/2020	Rest Superannuation	Payroll Deductions	\$ 1,342.28
	01/12/2020	Austsafe Superannuation Fund	Payroll Deductions	\$ 561.85
	01/12/2020	Commonwealth Bank Group Super	Payroll Deductions	\$ 760.88
	01/12/2020	Onepath Masterfund	Superannuation Contributions	\$ 201.93
	01/12/2020	Sunsuper Superannuation Fund	Payroll Deductions	\$ 1,927.02
	01/12/2020	Australian Ethical Retail Superannuation Fund	Payroll Deductions	\$ 756.88
	01/12/2020	ING Direct	Payroll Deductions	\$ 524.21
	01/12/2020	Vision Super	Superannuation Contributions	\$ 284.52
	01/12/2020	Waterlogic Australia Pty Ltd	Water Supply	\$ 131.45
	01/12/2020	Les Mills Australia	Subscriptions	\$ 511.98
	01/12/2020	Pivotel Satellite Pty Ltd	Usage and Service Charges	\$ 30.00
	01/12/2020	LGIAsuper	Payroll Deductions	\$ 633.97
	01/12/2020	The Trustee for Elita Pty Ltd Superannuation Fund	Payroll Deductions	\$ 429.12
	01/12/2020	HOSTPLUS Superannuation Fund	Payroll Deductions	\$ 2,165.06
	01/12/2020	UniSuper	Superannuation Contributions	\$ 351.15
	01/12/2020	Anz Smart Choice Super	Superannuation Contributions	\$ 162.96
	01/12/2020	Australian Catholic Superannuation	Superannuation Contributions	\$ 306.08
	01/12/2020	Bendigo Superannuation Plan	Superannuation Contributions	\$ 186.15
	01/12/2020	AMP Retirement Trust	Payroll Deductions	\$ 156.23
	01/12/2020	Cbus	Payroll Deductions	\$ 427.64
	01/12/2020	AustralianSuper	Superannuation Contributions	\$ 7,191.78
	01/12/2020	BT Super for Lilfe	Payroll Deductions	\$ 747.85
	01/12/2020	MLC Super Fund	Superannuation Contributions	\$ 187.25
	01/12/2020	IOOF Investment Management Limited	Superannuation Contributions	\$ 131.07
	01/12/2020	Suncorp Superannuation	Superannuation Contributions	\$ 74.32
	01/12/2020	Hesta Super Fund	Superannuation Contributions	\$ 252.24
	01/12/2020	Colonial First State Investments Limited	Superannuation Contributions	\$ 1,092.07
	01/12/2020	Asgard	Superannuation Contributions	\$ 1,224.01
	01/12/2020	Wealth Personal Superannuation and Pension Fund	Superannuation Contributions	\$ 654.61
	01/12/2020	AMP Superannuation Limited	Superannuation Contributions	\$ 175.08
	03/12/2020	Hatch Home & Style	Chalet Furniture	\$ (189.00)
	03/12/2020	Payroll	Payroll Fortnight Ending 1/12/20	\$ 410,473.79
	04/12/2020	Western Australian Treasury Corporation	Loan Repayment	\$ 10,635.83
	04/12/2020	RMS (Aust) Pty Ltd	Commissions	\$ 340.05
	05/12/2020	Westminster National	Lease Payment	\$ 1,184.71
	07/12/2020	CSG Finance	Lease Payment	\$ 619.30
	07/12/2020	Bankwest	Credit Card Charges	\$ 11,521.90
	09/12/2020	CSG Finance	Lease Payment	\$ 957.00
	09/12/2020	West Country Office Machines (Print Sync)	Office Supplies	\$ 110.00
	13/12/2020	De Lage Landen	Lease Payment	\$ 98.25
	15/12/2020	SG Fleet	Lease Payment	\$ 5,260.48
	15/12/2020	Western Australian Treasury Corporation	Loan Repayment	\$ 12,634.04
	15/12/2020	SG Fleet	Lease Payment	\$ 5,737.30
	15/12/2020	The Trustee For Aware Super	Superannuation Contributions	\$ 52,362.94
	15/12/2020	Vision Super	Superannuation Contributions	\$ 215.54
	15/12/2020	LGIAsuper	Payroll Deductions	\$ 633.97
	15/12/2020	The Trustee for Elita Pty Ltd Superannuation Fund	Payroll Deductions	\$ 429.12
	15/12/2020	UniSuper	Superannuation Contributions	\$ 408.11
	15/12/2020	Anz Smart Choice Super	Superannuation Contributions	\$ 145.74
	15/12/2020	Australian Catholic Superannuation	Superannuation Contributions	\$ 720.39
	15/12/2020	Bendigo Superannuation Plan	Superannuation Contributions	\$ 133.95
	15/12/2020	AMP Retirement Trust	Payroll Deductions	\$ 169.27
	15/12/2020	Cbus	Payroll Deductions	\$ 428.15
	15/12/2020	Sunsuper Superannuation Fund	Superannuation Contributions	\$ 1,870.56
	15/12/2020	AustralianSuper	Superannuation Contributions	\$ 7,319.03
	15/12/2020	HOSTPLUS Superannuation Fund	Payroll Deductions	\$ 2,149.41
	15/12/2020	BT Super for Lilfe	Payroll Deductions	\$ 758.48
	15/12/2020	MLC Super Fund	Superannuation Contributions	\$ 187.25
	15/12/2020	IOOF Investment Management Limited	Superannuation Contributions	\$ 112.35
	15/12/2020	Suncorp Superannuation	Superannuation Contributions	\$ 74.32
	15/12/2020	Hesta Super Fund	Superannuation Contributions	\$ 246.93

**List of Payments for the Month of December 2020**

15/12/2020	Colonial First State Investments Limited	Superannuation Contributions	\$ 1,002.68
15/12/2020	Asgard	Superannuation Contributions	\$ 1,192.22
15/12/2020	Austsafe Superannuation Fund	Superannuation Contributions	\$ 561.85
15/12/2020	Future Super Fund	Superannuation Contributions	\$ 251.93
15/12/2020	Commonwealth Bank Group Super	Superannuation Contributions	\$ 788.40
15/12/2020	ING Direct	Superannuation Contributions	\$ 524.21
15/12/2020	Australian Ethical Retail Superannuation Fund	Superannuation Contributions	\$ 829.98
15/12/2020	Rest Superannuation	Superannuation Contributions	\$ 1,299.74
15/12/2020	Wealth Personal Superannuation and Pension Fund	Superannuation Contributions	\$ 660.81
15/12/2020	AMP Superannuation Limited	Superannuation Contributions	\$ 152.61
15/12/2020	Onepath Masterfund	Superannuation Contributions	\$ 203.54
15/12/2020	AssetVal (Marsh Pty Ltd t/as)	Superannuation Contributions	\$ 30.99
16/12/2020	QK Technologies Qikkids	Subscriptions	\$ (35.14)
17/12/2020	Payroll	Payroll Fortnight Ending 15/12/20	\$ 401,698.99
18/12/2020	3E Advantage Pty Ltd	Lease Payment	\$ 1,334.30
22/12/2020	De Lage Landen	Lease Payment	\$ 99.00
23/12/2020	De Lage Landen	Lease Payment	\$ 99.00
23/12/2020	Western Australian Treasury Corporation	Loan Repayment	\$ 16,618.34
24/12/2020	Easifleet Management	Lease Payment	\$ 7,955.64
29/12/2020	The Trustee For Aware Super	Superannuation Contributions	\$ 52,028.90
29/12/2020	LGIASuper	Payroll Deductions	\$ 633.97
29/12/2020	The Trustee for Elita Pty Ltd Superannuation Fund	Payroll Deductions	\$ 429.12
29/12/2020	UniSuper	Superannuation Contributions	\$ 371.77
29/12/2020	Anz Smart Choice Super	Superannuation Contributions	\$ 228.01
29/12/2020	Australian Catholic Superannuation	Superannuation Contributions	\$ 306.90
29/12/2020	Bendigo Superannuation Plan	Superannuation Contributions	\$ 190.85
29/12/2020	AMP Retirement Trust	Payroll Deductions	\$ 185.50
29/12/2020	Cbus	Payroll Deductions	\$ 452.76
29/12/2020	Sunsuper Superannuation Fund	Superannuation Contributions	\$ 1,884.07
29/12/2020	AustralianSuper	Superannuation Contributions	\$ 7,874.69
29/12/2020	HOSTPLUS Superannuation Fund	Payroll Deductions	\$ 2,153.48
29/12/2020	BT Super for Lilfe	Payroll Deductions	\$ 833.19
29/12/2020	MLC Super Fund	Superannuation Contributions	\$ 229.50
29/12/2020	IOOF Investment Management Limited	Superannuation Contributions	\$ 30.43
29/12/2020	Suncorp Superannuation	Superannuation Contributions	\$ 37.59
29/12/2020	Hesta Super Fund	Superannuation Contributions	\$ 173.13
29/12/2020	Colonial First State Investments Limited	Superannuation Contributions	\$ 1,018.14
29/12/2020	Asgard	Superannuation Contributions	\$ 1,261.36
29/12/2020	Austsafe Superannuation Fund	Superannuation Contributions	\$ 561.85
29/12/2020	Future Super Fund	Superannuation Contributions	\$ 542.71
29/12/2020	Commonwealth Bank Group Super	Superannuation Contributions	\$ 819.12
29/12/2020	ING Direct	Superannuation Contributions	\$ 560.90
29/12/2020	Australian Ethical Retail Superannuation Fund	Superannuation Contributions	\$ 787.97
29/12/2020	Rest Superannuation	Superannuation Contributions	\$ 1,377.71
29/12/2020	Wealth Personal Superannuation and Pension Fund	Superannuation Contributions	\$ 676.31
29/12/2020	AMP Superannuation Limited	Superannuation Contributions	\$ 123.58
29/12/2020	Onepath Masterfund	Superannuation Contributions	\$ 198.54
29/12/2020	Vision Super	Superannuation Contributions	\$ 230.20
30/12/2020	Western Australian Treasury Corporation	Loan Repayment	\$ 148,898.90
31/12/2020	Payroll	Payroll Fortnight Ending 29/12/20	\$ 404,119.31
<b>Total Direct Debits for Dec 20</b>			<b>\$ 1,669,768.84</b>

<b>Total Payments for Dec 20</b>	<b>\$ 7,048,931.28</b>
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**Transfers to and from Municipal Account (CMA - Cash Management Account)**

2/12/2020	Transfer	Tsf from Muni to CMA - Bonds November 2020 Reconciliation	\$ 500.00
2/12/2020	Transfer	Tsf from Muni to Trust - November 2020 Reconciliation	\$ 7,836.19
<b>Total Transfers for Dec 20</b>			<b>\$ 8,336.19</b>

# List of Payments for the Month of December 2020

## Corporate Credit Card - Direct Debit

### CEO

13/11/2020	\$ 61.80	State Law Publisher	Advertising
<b>Total</b>	<b>\$ 61.80</b>		

### Manager Corporate Services

20/10/2020	\$ 223.22	Zoom	Zoom Pro & Webinar Licence
21/10/2020	\$ 220.00	Kounta Redfern	Zoom Webinar License
22/10/2020	\$ 385.04	Sajari Pro	Search Service for Public Website
03/11/2020	\$ 14.95	Gofax Pty Ltd	Gofax Pty Ltd
05/11/2020	\$ 2.67	Amazon Web Services	Cloud Storage
09/11/2020	\$ 2.37	MSFT Azure	Traffic Manager for Desktop Connections
11/11/2020	\$ 122.50	Mailchimp	Communications Email Subscription
<b>Total</b>	<b>\$ 970.75</b>		

### General Manager HEART

29/10/2020	\$ (432.00)	Peppers/Mantra/Breakfree	Conference Accommodation Reimbursement
02/11/2020	\$ 229.00	Dept of Racing Gaming East Perth	Liquor License
10/11/2020	\$ 42.00	The Generous Squire Perth	Conference Attendance Expenses General Manager
10/11/2020	\$ 19.00	TIISCH Perth	Conference Attendance Expenses General Manager
11/11/2020	\$ 24.50	TIISCH Perth	Conference Attendance Expenses General Manager
11/11/2020	\$ 432.00	Target Online	Green Room Towels
11/11/2020	\$ (432.00)	Target Online	Green Room Towels Refund
12/11/2020	\$ 23.40	Alicio Café Perth	Conference Attendance Expenses General Manager
13/11/2020	\$ 49.39	Amazon Marketplace -	HEART Tablecloth
16/11/2020	\$ 100.00	Adnat Perth	Conference Attendance Parking
16/11/2020	\$ 177.71	Facebook fb.me/ads	Advertising
16/11/2020	\$ 299.00	MRBTA Margaret River	MRBTA Membership 20/21
<b>Total</b>	<b>\$ 532.00</b>		

### Director Corporate & Community Services

22/10/2020	\$ 1,417.17	Ento.com Cremorne	Rostering Subscription Service
26/10/2020	\$ 225.00	Facebook	Advertising
26/10/2020	\$ 1,208.90	Konnect Learning	Online Training
27/10/2020	\$ 880.00	www.ourxplor.com Melbourne	QK Cloud for Kids Club Subscription
28/10/2020	\$ 90.12	Punchpass Balsam	Group Fitness Classes Booking System
2/11/2020	\$ 66.00	Cliniko	Phone Credits for Exercise Physiology Software
3/11/2020	\$ 54.99	Facebook	Advertising
3/11/2020	\$ 8.99	Physitrack London	Exercise Physiology Software
4/11/2020	\$ 89.75	Metafit Training Ltd	MetaPWR Tracks for Group Fitness Classes
11/11/2020	\$ 225.00	Facebook	Advertising
16/11/2020	\$ 49.50	Cliniko	Reminder Service for Exercise Physiology Software
<b>Total</b>	<b>\$ 4,315.42</b>		

### Community Emergency Services Manager

21/10/2020	\$ 25.58	Chicken Treat Manjimup	CESM Meals Training Course Manjimup
23/10/2020	\$ 73.95	Manjimup Newsagency	Printer Ink Cartridge
27/10/2020	\$ 1,023.60	Kingsley Motel Manjimup	CESM Training Accommodation
29/10/2020	\$ 8.40	Coles Express Margaret River	Ice for BFB Member Refreshments Attending HRB
30/10/2020	\$ 246.00	Kingston Bakery Margaret River	Catering BFB Members Attending HRB at Pony Club
2/11/2020	\$ 44.50	Kingston Bakery Margaret River	Catering BFB Members HRB at Pony Club - Mop Up
2/11/2020	\$ 235.20	Domino Pizza Margaret River	Catering BFB Members HRB at Mammoth St, Witchcliffe
2/11/2020	\$ 53.00	Kingston Bakery Margaret River	Catering BFB Members HRB at Pony Club - Mop Up
5/11/2020	\$ 15.40	Yahava Koffee Margaret River	Refreshments HRB Terry Drive
6/11/2020	\$ 45.50	Kingston Bakery Margaret River	Catering BFB Members HRB Terry Drive
9/11/2020	\$ 11.70	Yahava Koffee Margaret River	Refreshments HRB Rosa Brook
16/11/2020	\$ 1,419.10	Newtown Smash Repairs Margaret River	Excess Payment CESM Vehicle Repairs
<b>Total</b>	<b>\$ 3,201.93</b>		

<b>List of Payments for the Month of December 2020</b>
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<b>Manager Library Services</b>			
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26/10/2020	\$ 752.64	Isubscribe Pty Ltd	Magazine Subscription
29/10/2020	\$ 100.36	Tri Nature Pty Ltd	Library Cleaning Products
2/11/2020	\$ 55.80	WA Police	Police Clearance for Be Connected Training
3/11/2020	\$ 45.58	Margaret River Nursery	Landscape Maintenance Supplies
<b>Total</b>	<b>\$ 954.38</b>		

<b>Director Sustainable Development and Infrastructure Services</b>			
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27/10/2020	\$ 1,395.00	Questamon Training	Building and Construction Tender Training
<b>Total</b>	<b>\$ 1,395.00</b>		

<b>Fees and Charges</b>			
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		Foreign Transaction Fees	
<b>Total</b>	<b>\$ 90.62</b>		

<b>Total</b>	<b>\$ 11,521.90</b>
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## **11.3 Corporate and Community Services**

### **11.3.2 FINANCIAL ACTIVITY STATEMENT REPORT - DECEMBER 2020**

Attachment 1 – Monthly Report consisting of:

- a) Notes to and forming part of the Statement of Financial Activity
- b) Financial Reports by Business Units



## **NOTES TO STATEMENT OF FINANCIAL ACTIVITY**

**FOR THE PERIOD ENDING 31 December 2020**

**SHIRE OF AUGUSTA MARGARET RIVER**  
**STATEMENT OF COMPREHENSIVE INCOME**  
**BY NATURE OR TYPE**  
**FOR THE PERIOD ENDING 31 December 2020**

	2019-20 Last Year Actual \$	2020-21 Original Budget \$	2020-21 Amended Budget \$	2020-21 YTD Budget \$	2020-21 YTD Actual \$
<b>REVENUES</b>					
Rates	22,236,881	22,462,452	22,462,452	22,397,452	22,299,190
Operating Grants, Subsidies And Contributions	2,498,827	1,855,486	1,855,486	868,869	903,136
Fees & Charges	9,567,942	9,764,303	9,764,303	4,511,231	5,259,313
Service Charges	4,000	4,000	4,000	4,000	4,000
Interest Received	758,406	380,500	380,500	169,150	235,313
Other Income	309,218	35,400	35,400	33,300	58,551
	<b>35,375,274</b>	<b>34,502,141</b>	<b>34,502,141</b>	<b>27,984,002</b>	<b>28,759,503</b>
<b>EXPENSES</b>					
Employee Expenses	(16,244,095)	(16,165,915)	(16,184,815)	(8,066,273)	(7,814,491)
Materials & Contracts	(9,728,974)	(11,141,157)	(11,122,257)	(6,161,681)	(4,537,194)
Utilities	(957,113)	(948,110)	(948,110)	(454,716)	(425,196)
Depreciation	(9,643,934)	(9,516,948)	(9,516,948)	(4,758,474)	(1,007,547)
Interest Paid	(489,614)	(451,824)	(451,824)	(229,290)	(183,547)
Insurances	(781,968)	(687,831)	(687,831)	(687,831)	(769,338)
Other Expenses	(1,155,128)	(1,187,935)	(1,187,935)	(709,489)	(871,659)
	<b>(39,000,826)</b>	<b>(40,099,720)</b>	<b>(40,099,720)</b>	<b>(21,067,754)</b>	<b>(15,608,972)</b>
	(3,625,552)	(5,597,579)	(5,597,579)	6,916,247	13,150,532
Non-Operating Grants, Subsidies And Contributions	16,111,087	6,751,627	6,752,627	3,040,403	8,163,920
(Loss) on sale of land held for resale	(9,091)	0	0	0	0
Profit On Sale Of Assets	91,576	50,470	50,470	23,459	18,652
Loss On Sale Of Assets	(1,766,810)	(34,465)	(34,465)	0	0
	14,426,762	6,767,632	6,768,632	3,063,862	8,182,572
<b>NET RESULT</b>	10,801,210	1,170,053	1,171,053	9,980,109	21,333,104
Other Comprehensive Income					
Changes on revaluation of non-current assets	214,537	0	0	0	0
<b>Total Other Comprehensive Income</b>	214,537	0	0	0	0
<b>TOTAL COMPREHENSIVE INCOME</b>	11,015,747	1,170,053	1,171,053	9,980,109	21,333,104



**SHIRE OF AUGUSTA MARGARET RIVER**  
**NOTES TO STATEMENT OF FINANCIAL ACTIVITY**  
**FOR THE PERIOD ENDING 31 December 2020**

**1a STATEMENT OF OBJECTIVES**

In order to discharge its responsibilities to the community, Council has developed a set of operational and financial objectives. These objectives have been established both on an overall basis, reflected by the Shire's Community Vision, and for each of its broad activities/programs.

**COMMUNITY VISION**

Our Vision "Adapt to changing climate, environment and social dynamics and celebrate a sense of place for our local Indigenous culture and our multicultural and creative community."

Our Mission is to protect the natural environment, strengthen our communities, foster local economic prosperity, and responsibly manage the community's infrastructure and assets."

Our core values of Honesty, Commitment, Respect and Courage guide our behaviour and decision making as people and as an organisation and how we strive to lead and serve our community.

Terms used within the Financial Statements and elsewhere within this report to classify income and expenditure are:

**GOVERNANCE**

Administration and operation of facilities and services to members of council; other costs that relate to the tasks of assisting elected members and ratepayers on matters which do not concern specific council services.

**GENERAL PURPOSE FUNDING**

Rates, general purpose government grants and interest revenue.

**LAW, ORDER, PUBLIC SAFETY**

Supervision of various by-laws, fire prevention, emergency services and animal control.

**HEALTH**

Inspection of food outlets and their control, provision of meat inspection services, noise control and waste disposal compliance.

**EDUCATION AND WELFARE**

Care of families and children, contributions to education and other welfare.

**HOUSING**

Operation of staff and rental housing. However, the Shire has no housing of this nature.

**COMMUNITY AMENITIES**

Rubbish collection and disposal services, recycling, septic tank inspection services, environmental protection initiatives, administration of town planning and regional development services and the operation of other community amenities.

**RECREATION AND CULTURE**

Provision and maintenance of halls, swimming areas, recreation and sporting areas, reserves, re-broadcasting services, libraries, museums and other cultural activities.

**TRANSPORT**

Construction and maintenance of streets, roads, bridges, drainage works, footpaths, parking, traffic control, aerodromes and water transport facilities.

**ECONOMIC SERVICES**

Provision of rural services, tourism and area promotion, building control, saleyards, plant nursery, landcare, water and public utility services.

**OTHER PROPERTY & SERVICES**

Private works operations, general administration overheads, public works overheads, plant operating costs and any other unclassified items.

**SHIRE OF AUGUSTA MARGARET RIVER**  
**NOTES TO STATEMENT OF FINANCIAL ACTIVITY**  
**FOR THE PERIOD ENDING 31 December 2020**

**1b AMENDMENTS TO ADOPTED BUDGET**

Description	Resolution	Meeting Date	COA/Job	Amount
<u>Pre-Budget Review</u>				
Replacement of the heat pump at the Margaret River Aquatic Centre.	OM2020/198	14/10/2020	ACC20	37,000
			ACC18	(10,000)
			ACC19	(12,000)
			IRC007	(15,000)
Change the estimated cost of various road projects and the amount of Regional Road Group (RRG) grants to be received.		11/11/2020	Various	(106,500)
			CRG03	35,000
Increase the cost of the major review of the Strategic Community Plan by reallocating budgets from other areas.		11/11/2020	DCC25	34,000
			DCC23	(6,000)
			DCC22	(8,000)
			TNP31	(15,000)
			COM180	(5,000)
Transfer salary and related costs for the Strategic Corporate & Community Planner to the Director CCS business unit.			Various DCC	101,048
			Various CPI	(101,048)
<u>Post-Budget Review</u>				
<b>DEFICIT/(SURPLUS)</b>				<b>(71,500)</b>

**SHIRE OF AUGUSTA MARGARET RIVER**  
**NOTES TO STATEMENT OF FINANCIAL ACTIVITY**  
**FOR THE PERIOD ENDING 31 December 2020**

**2. ACQUISITION OF ASSETS BY TYPE/BUSINESS UNIT**

The following assets have been purchased during 2020-21

Business Unit	Land & Buildings	Plant & Equip't	Furn. & Equip't	Infrast. - Other	Infrast. - Roads	Right of Use (Leased)	TOTAL
Members of Council							0
Chief Executive Officer			0				0
Director, Corporate & Community							0
Director, Sustainable Development							0
Director, Infrastructure Services			0				0
General Finance (ROU)						(17,418)	(17,418)
Records							0
Corporate Services			0				0
Customer Services		0	0				0
Information Technology			0				0
Human Resources		0					0
Community Planning & Development	0	0		0			0
Communications & Marketing							0
Community Fire & Emergency Services	0	0			0		0
Beach Lifeguards		0					0
Rangers	0	0		(2,408)			(2,408)
Libraries			0				0
Health		0	0				0
Outside School Hours Care			0	0			0
Waste Services	(4,840)	0	(48,400)	(245,596)			(298,836)
Landcare & Environmental Services							0
Planning & Development Services		0					0
Community Buildings	(241,777)				0		(241,777)
MR Recreation Centre	(47,610)	0	0				(47,610)
Augusta Recreation Centre	(5,705)	0			0		(5,705)
MR Heart	0	0	(52)	0			(52)
Gloucester Park	0	0	0	(1,505)			(1,505)
Parks and Gardens				(18,837)			(18,837)
Asset Services	0		0	(10,080)			(10,080)
Construction of Roads					(8,552,327)		(8,552,327)
Plant Program		(184,080)					(184,080)
Caravan Parks	(712,535)		(36,212)	(14,453)			(763,201)
Building Services		0					0
Public Works Overheads			0				0
Maintenance of Roads							0
Plant Operation Costs							0
Other Property and Services	0						0
<b>TOTALS</b>	<b>(1,012,467)</b>	<b>(184,080)</b>	<b>(84,664)</b>	<b>(292,879)</b>	<b>(8,552,327)</b>	<b>(17,418)</b>	<b>(10,143,835)</b>

**2. ACQUISITION OF ASSETS BY TYPE/PROGRAM**

Program	Land & Buildings	Plant & Equip't	Furn. & Equip't	Infrast. - Other	Infrast. - Roads	Right of Use (Leased)	TOTAL
Governance	0	0	0	0	0		0
General Purpose Funding						(17,418)	(17,418)
Law, Order, Public Safety	0	0	0	(2,408)	0		(2,408)
Health	0	0	0	0	0		0
Education and Welfare	0	0	0	0	0		0
Community Amenities	(4,840)	0	(48,400)	(245,596)	0		(298,836)
Recreation and Culture	(295,091)	0	(52)	(20,342)	0		(315,485)
Transport	0	(184,080)	0	(10,080)	(8,552,327)		(8,746,486)
Economic Services	(712,535)	0	(36,212)	(14,453)	0		(763,201)
Other Property and Services	0	0	0	0	0		0
<b>TOTALS</b>	<b>(1,012,467)</b>	<b>(184,080)</b>	<b>(84,664)</b>	<b>(292,879)</b>	<b>(8,552,327)</b>	<b>(17,418)</b>	<b>(10,143,835)</b>

**SHIRE OF AUGUSTA MARGARET RIVER**  
**NOTES TO STATEMENT OF FINANCIAL ACTIVITY**  
**FOR THE PERIOD ENDING 31 December 2020**

**3. DISPOSAL OF ASSETS BY TYPE/BUSINESS UNIT**

The following plant/vehicles were disposed of during 2020-21

Business Unit	Historical Value	Accum. Deprecn.	Written Down	Sale Proceeds		(Profit) / Loss
Members of Council	0	0	0	0		0
CEO	0	0	0	0		0
Director, Corporate & Community	0	0	0	0		0
Director, Sustainable Development	0	0	0	0		0
Director, Infrastructure Services	0	0	0	0		0
Finance	0	0	0	0		0
Records	0	0	0	0		0
Corporate Services	0	0	0	0		0
Customer Services	0	0	0	0		0
Information Technology	0	0	0	0		0
Human Resources	0	0	0	0		0
Community Planning & Development	0	0	0	0		0
Communications & Marketing	0	0	0	0		0
Community Fire & Emergency Services	0	0	0	0		0
Beach Lifeguards	0	0	0	0		0
Rangers	0	0	0	0		0
Libraries	0	0	0	0		0
Health	0	0	0	0		0
Outside School Hours Care	0	0	0	0		0
Waste	0	0	0	0		0
Landcare & Environmental Services	0	0	0	0		0
Planning & Development Services	0	0	0	0		0
Community Buildings	0	0	0	0		0
MR Recreation Centre	0	0	0	0		0
Augusta Recreation Centre	0	0	0	0		0
Margaret River Heart	0	(5,000)	5,000	5,000		0
Gloucester Park	0	0	0	0		0
Parks and Gardens	0	0	0	0		0
Asset Services	0	0	0	0		0
Construction	0	0	0	0		0
Plant Program	0	(24,517)	24,517	43,169		(18,652)
Caravan Parks	0	0	0	0		0
Building Services	0	0	0	0		0
Public Works Overheads	0	0	0	0		0
Maintenance of Roads	0	0	0	0		0
Plant Operation Costs	0	0	0	0		0
Other Property & Services	700,000	0	0	0		0
<b>TOTALS</b>	<b>700,000</b>	<b>(29,517)</b>	<b>29,517</b>	<b>48,169</b>	<b>0</b>	<b>(18,652)</b>

**3. DISPOSAL OF ASSETS BY TYPE/PROGRAM**

Program	Historical Value	Accum. Deprecn.	Written Down	Sale Proceeds		(Profit) / Loss
Governance	0	0	0	0		0
General Purpose Funding						
Law, Order, Public Safety	0	0	0	0		0
Health	0	0	0	0		0
Education and Welfare	0	0	0	0		0
Housing						
Community Amenities	0	0	0	0		0
Recreation and Culture	0	-5,000	5,000	5,000		0
Transport	0	(24,517)	24,517	43,169		(18,652)
Economic Services	0	0	0	0		0
Other Property and Services	700,000	0	0	0		0
<b>TOTALS</b>	<b>700,000</b>	<b>(29,517)</b>	<b>29,517</b>	<b>48,169</b>		<b>(18,652)</b>

**SHIRE OF AUGUSTA MARGARET RIVER**  
**NOTES TO STATEMENT OF FINANCIAL ACTIVITY**  
**FOR THE PERIOD ENDING 31 December 2020**

**4a. DEPRECIATION OF ASSETS BY TYPE/BUSINESS UNIT**

The following depreciation was expensed during 2020-21

Business Unit	Land & Buildings	Plant & Equip't	Furn. & Equip't	Infrast. - Other	Infrast. - Roads	Right of Use (Leased)	TOTAL
Members of Council		0					0
Chief Executive Officer			0				0
Director, Corporate & Community							0
Director, Sustainable Development							0
Director, Infrastructure Services							0
Finance							0
Records		0				(2,181)	(2,181)
Corporate Services			(50)				(50)
Customer Services		0					0
Information Technology		(7,641)				(2,098)	(9,739)
Human Resources			0				0
Community Planning & Development			0				0
Communications & Marketing			(448)				(448)
Community Fire & Emergency Services		(263,757)				(10,784)	(274,541)
Rangers		(4,208)					(4,208)
Libraries		(4,890)					(4,890)
Health		(1,904)	0				(1,904)
Outside School Hours Care		(1,200)					(1,200)
Waste Services		(47,181)					(47,181)
Planning & Development Services		0				(4,779)	(4,779)
Community Buildings	(14,584)						(14,584)
MR Recreation Centre		(6,182)					(6,182)
MR Heart		(29,960)					(29,960)
Augusta Recreation Centre		(474)					(474)
Gloucester Park		(1,653)					(1,653)
Beach Lifeguards		0					0
Parks and Gardens		0					0
Asset Services			(3,750)				(3,750)
Landcare & Environmental Services			0				0
Construction of Roads							0
Plant Program						(17,202)	(17,202)
Caravan Parks		(5,495)					(5,495)
Building Services							0
Public Works Overheads		(2,092)					(2,092)
Maintenance of Roads					0		0
Plant Operation Costs		(575,032)					(575,032)
Other Property and Services							0
<b>TOTALS</b>	<b>(14,584)</b>	<b>(951,671)</b>	<b>(4,248)</b>	<b>0</b>	<b>0</b>	<b>(37,043)</b>	<b>(1,007,547)</b>

**SHIRE OF AUGUSTA MARGARET RIVER**  
**NOTES TO STATEMENT OF FINANCIAL ACTIVITY**  
**FOR THE PERIOD ENDING 31 December 2020**

**4c BORROWING COSTS (INTEREST PAID)**

	2020-21 Original Budget \$	2020-21 YTD Budget \$	2020-21 YTD Actual \$
Debentures ( <i>refer note 5(a)</i> )	(387,824)	(197,290)	(181,457)

**4d RENTAL CHARGES**

Operating Leases	(114,982)	(54,585)	(92,910)
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**4e INTEREST EARNINGS**

Investments	88,000	27,150	33,481
Interest on Reserves	150,000	75,000	63,866
OCDF Interest	0	0	1,126
Interest on Self Supporting Loans	0	0	0
ESL Penalty Interest	2,000	1,500	2,439
Non Payment-Penalty Interest	64,500	2,000	57,851
Deferred Rate Interest	1,000	1,000	379
Instalment Interest	75,000	62,500	76,172
	<u>380,500</u>	<u>169,150</u>	<u>235,313</u>

**SHIRE OF AUGUSTA MARGARET RIVER**  
**NOTES TO STATEMENT OF FINANCIAL ACTIVITY**

**5. DEBENTURE REPAYMENTS**

Loan No.	Purpose	Maturity	Interest Rate	Principal 1-Jul-20	New Loans 2020-21 Annual Budget	Principal Repayments		Principal Outstanding		Interest Repayments		Gvt Gtee Fee	
				Actual \$	\$	2020-21 Annual Budget \$	2020-21 YTD Actual \$	2020-21 Annual Budget \$	2020-21 YTD Actual \$	2020-21 Annual Budget \$	2020-21 YTD Actual \$	2020-21 Annual Budget \$	2020-21 YTD Actual \$
	<b>Recreation &amp; Culture</b>												
164	Aquatic Centre	2020	7.05%	24,611		24,611	24,611	0	0	434	66	186	0
174	Cowaramup Recreation Centre	2024	6.36%	146,959		35,854	17,644	111,105	129,315	8,503	3,613	1,110	0
187	MR Recreation Centre (stage 1)	2024	6.68%	176,112		39,754	19,548	136,358	156,564	10,783	5,209	1,330	0
192	Cultural Centre Redevelopment (1)	2033	3.48%	984,195		60,983	30,227	923,212	953,968	33,460	12,713	7,435	0
193	MR Youth Precinct	2027	2.97%	271,957		32,870	16,313	239,087	255,644	7,713	3,100	2,054	0
194	Asbestos Program	2028	3.20%	824,653		91,955	45,611	732,698	779,042	25,293	7,648	6,230	0
195	Cultural Centre Redevelopment (2)	2033	3.58%	460,491		27,459	13,615	433,032	446,876	15,084	6,525	3,479	0
196	Community building projects	2031	1.20%	0	810,000	19,090	0	790,910	0	2,430	0	0	0
	<b>Economic Services</b>												
173	Augusta Rural Transaction Centre	2024	6.36%	117,566		28,684	14,116	88,882	103,450	6,802	2,890	888	0
173A	Augusta Rural Transaction Centre	2024	6.39%	109,096		24,738	12,173	84,358	96,923	6,386	3,187	824	0
179	Gnarabup Café	2024	6.39%	124,681		28,272	13,912	96,410	110,770	7,299	3,642	942	0
181	Gnarabup Café	2026	6.22%	87,304		12,401	6,105	74,903	81,199	5,145	2,181	660	0
	<b>Governance</b>												
191	Civic & Admin Building long term	2032	5.15%	5,144,372		337,101	166,395	4,807,270	4,977,977	258,494	130,683	38,862	0
				<b>8,471,997</b>	<b>810,000</b>	<b>763,772</b>	<b>380,270</b>	<b>8,518,225</b>	<b>8,091,727</b>	<b>387,825</b>	<b>181,457</b>	<b>64,000</b>	<b>0</b>

**Self Supporting Loans**  
**Shire Loans**

0	0	0	0	0	0	0	0	0	0
8,471,997	810,000	763,772	380,270	8,518,225	8,091,727	387,825	181,457	64,000	0
8,471,997	810,000	763,772	380,270	8,518,225	8,091,727	387,825	181,457	64,000	0

**5(b). New Debenture**

#	Particulars	New Loans	Institution	Loan Type	Term (Years)	Total Interest & Charges	Interest Rate %	Amount Used 2020-21
196	Building projects	810,000	WATC	Debenture	10	50,785	1.20	810,000
		<b>810,000</b>				<b>50,785</b>		<b>810,000</b>

**SHIRE OF AUGUSTA MARGARET RIVER**  
**NOTES TO STATEMENT OF FINANCIAL ACTIVITY**

**6. RESERVES - Cash Backed**

Code	Description	Opening Balance		Transfers To		Interest Recd		Transfers From		Closing Balance	
		2020-21 Budget	Actual at 01/07/2020	2020-21 Budget	2020-21 Actual	2020-21 Budget	2020-21 Actual	2020-21 Budget	2020-21 Actual	2020-21 Budget	2020-21 Actual
6301	Plant Reserve	960,534	960,534	135,321			3,527	370,000		725,855	964,061
6321	Community Grants Reserve	23,392	23,392				88			23,392	23,480
6331	Emergency Services Reserve	159,176	159,176				584			159,176	159,760
6340	Developer Contributions Reserve	1,619,064	1,456,064	200,000			5,117	705,025	190,000	1,114,039	1,271,181
6351	Biodiversity Reserve	195,105	195,105				716	48,400		146,705	195,821
6541	Augusta Revitalisation Reserve	223,094	223,094				819	100,000		123,094	223,913
6661	Affordable Housing Fund Reserve	63,731	63,731				233			63,731	63,964
6662	Community Loan Reserve	213,664	213,664	19,628			785			233,292	214,449
6663	Cedarvale Reserve	238,474	238,474				875	238,474			239,349
6665	Parking Reserve	89,395	89,395				328			89,395	89,723
6666	Infrastructure Assets Contributions Reserve	623,390	623,390				2,290	30,000		593,390	625,680
6667	Gloucester Park Reserve	152,484	152,484				560	150,000		2,484	153,044
6668	Staff Leave Reserve	419,811	369,811				1,358			419,811	371,169
6669	Public Open Space Reserve	92,978	92,978				340			92,978	93,318
6670	Limesand Pits Reserve	65,992	65,992				244			65,992	66,236
6671	Cemeteries Reserve	11,170	11,170				42			11,170	11,212
6672	Caravan Park Upgrade Reserve	1,256,964	1,256,964				4,616	910,000		346,964	1,261,580
6673	Waste Management Reserve	7,141,013	6,939,590				25,483	1,150,000		5,991,013	6,965,073
6674	Self Insurance Reserve	181,183	181,183				666	13,000		168,183	181,849
6676	Augusta Recreation Reserves Reserve										
6677	Community Facility Reserve	116,474	116,475				428	76,000		40,474	116,903
6678	Gravel Pits Reserve	787,110	689,591				2,533			787,110	692,124
6679	Recreation Centres Reserve	22,124	22,124	1,800			82			23,924	22,206
6681	Old Settlement Reserve	92,808	92,808	34,800			340			127,608	93,148
6682	Margaret River CBD Redevelopment Reserve	4,722,565	4,422,565	16,470			12,938	4,739,000		35	4,435,503
6683	Youth Facilities Reserve	20,371	20,371	15,000						35,371	20,371
6684	Roads Reserve	1,000,000	1,000,000							1,000,000	1,000,000
6685	Emergency Disaster Relief Reserve	1,696,703	1,695,393							1,696,703	1,695,393
6686	Legal/Risk Reserve	100,000	100,000							100,000	100,000
Total		22,288,769	21,475,517	423,019	0	0	64,992	8,529,899	190,000	14,181,889	21,350,509

**2020-21 Actual Reserves Transfers**

Reserve #	Reserve Name	Transfer To	Transfer From	Description of Reserve Transfer	Related Account
6340	Developer Contributions Reserve		190,000	Refund of developer contribution received for Witchcliffe Wastewater System	TP74



## SHIRE OF AUGUSTA MARGARET RIVER NOTES TO STATEMENT OF FINANCIAL ACTIVITY

### 6. RESERVES - Cash Backed (continued)

In accordance with council resolutions in relation to each reserve account, the purpose for which the reserves are set aside are as follows:

**Plant Reserve**

- To be used for the purchase of plant, vehicles and equipment.

**Community Grants Reserve**

- Funds received from the sale of vehicle licence plates, etc are provided as community grants.

**Emergency Services Reserve**

- To be used to support the provision of emergency services in the Shire.

**Developer Contributions Reserve**

- Funds received and used in accordance with the Developer Contributions Plan.

**Biodiversity Reserve.**

- To be used for the funding of Biodiversity Initiatives.

**Augusta Revitalisation Reserve**

- To be used for funding capital projects in the Augusta town-site.

**Affordable Housing Fund**

- Expenditure on capital and improvements of infrastructure within the Cowaramup Townsite and the area covered by the West Cowaramup Townsite Strategy as determined by the Shire.

**Community Loan Reserve**

- Interest free funding for eligible groups involved with sporting and cultural activities.

**Cedarvale Reserve**

- Funds allocated to meet Council's obligations in respect of the agreement with Cedarvale for the Gnarabup site and future foreshore rehabilitation required at Prevelly and Gnarabup.

**Margaret River CBD Reserve**

- Development and maintenance of the Margaret River Business District

**Parking Reserve**

- To be used to fund future car parking requirements.

**Infrastructure Asset Reserve**

- To be used to fund future road and drainage maintenance and construction requirements.

**Gloucester Park Reserve**

- To be used to fund facilities at Gloucester Park

**Staff Leave Reserve**

- to be used to fund annual and long service leave requirements.

**Public Open Space Reserve**

- To be used to fund future public open space requirements.

**Limesand Pits Reserve**

- Rehabilitation and development of the Boranup, Redgate and any other Shire limesand pits.

**Cemeteries Reserve**

- To be used for the upgrade of cemeteries.

**Caravan Park Upgrade Reserve**

- To be used for the upgrading of Caravan Parks.

**Waste Management Reserve**

- To be used to fund future waste facility and plant requirements.

**Self Insurance Reserve**

- Used to fund self insurance, workers compensation performance risk, risk management and other related employee and organisational activities.

**Augusta Recreation Reserves Reserve**

- Funds from the sale of recreation reserves in Augusta are reserved for future recreation works in Augusta.

**Community Facility Reserve**

- To be used for the construction and major maintenance of buildings.

**Gravel Pits Reserve**

- Rehabilitation and development of the Shire's gravel and other related resource reserves.

**Recreation Centres Reserve**

- Income from advertising signs is reserved for future improvements to facilities.

**Old Settlement Reserve**

- Income from the lease of this site is to be used for the maintenance of the site.

**Margaret River CBD Redevelopment Reserve**

- To be used for funding capital projects in the Margaret River CBD and town-site.

**Youth Facilities Reserve**

- To be used to renew and develop youth facilities in the Shire.

**Roads Reserve**

- To be used for the renewal of rural and urban roads.

**Emergency Disaster Relief Reserve**

- To provide funds for the Shire and community to respond to emergency events.

**Legal/Risk Reserve**

- To provide funds for the Shire and community to assist with legal and risk matters

The majority of the Reserves are not expected to be used within a set period as further transfers to the reserve accounts are expected as funds are available.  
All of the cash backed reserve amounts are to be supported by money held in financial institutions.

**SHIRE OF AUGUSTA MARGARET RIVER**  
**NOTES TO STATEMENT OF FINANCIAL ACTIVITY**  
**FOR THE PERIOD ENDING 31 December 2020**

**7. NET CURRENT ASSETS**

	2020-21 Original Budget \$	2020-21 YTD Actual \$
<b>Composition of Estimated Net Current Asset Position</b>		
<b>CURRENT ASSETS</b>		
Cash - Unrestricted	319,133	5,154,189
Cash - Restricted Reserves	208,269	5,350,509
Financial assets - restricted	14,000,000	16,000,000
Cash - Restricted (unspent grants)	26,950	26,950
<b>Cash and Cash Equivalents</b>	<b>14,554,352</b>	<b>26,531,648</b>
Other Financial Assets (Interest Free Loans)	19,628	0
Receivables	2,107,109	9,433,721
Inventories	148,191	93,714
	<u>16,829,280</u>	<u>36,059,083</u>
<b>LESS: CURRENT LIABILITIES</b>		
Payables and Provisions	(4,555,793)	(2,660,673)
	<u>(4,555,793)</u>	<u>(2,660,673)</u>
<b>NET CURRENT ASSET POSITION</b>	<b>12,273,487</b>	<b>33,398,410</b>
Less: Cash - Restricted Reserves	(14,181,319)	(21,350,509)
Less: Loans - Clubs/Institutions & Land held for resale	0	0
Add: Provisions and Current Loan Liability	1,907,832	2,297,569
	<u>1,907,832</u>	<u>2,297,569</u>
<b>ESTIMATED SURPLUS/(DEFICIENCY) C/FWD</b>	<u><u>0</u></u>	<u><u>14,345,470</u></u>

**SHIRE OF AUGUSTA MARGARET RIVER**  
**NOTES TO STATEMENT OF FINANCIAL ACTIVITY**  
**FOR THE PERIOD ENDING 31 December 2020**

**8. RATING INFORMATION**

RATE TYPE	Rate in	Number of Properties	Value	Rate Revenue	Interim Rates	Back Rates	Total Revenue	Budget Rate Revenue	Budget Interim Rate	Budget Back Rate	Budget Total Revenue
Differential general rate / general rate	\$		\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Rate Code Gross rental valuations</b>											
1 Residential GRV	0.107581	5,052	84,707,560	9,112,924	8,028	(328)	9,120,624	8,496,774			8,496,774
2 Residential GRV Vacant	0.206089	240	3,011,930	620,726	15,815	46,765	683,306	720,427	0	0	720,427
4 Rural Residential GRV	0.103055	665	13,717,912	1,413,699	(649)	95	1,413,145	1,327,854	0	0	1,327,854
5 Rural Residential GRV Vacant	0.200600	166	1,930,620	387,282	3,312	0	390,594	340,589	0	0	340,589
9,10,11 Commercial, Industrial & Tourism	0.127427	1,249	42,303,356	5,390,590	4,343	(2,485)	5,392,448	4,828,987	0	0	4,828,987
<b>Unimproved valuations</b>											0
8 Rural Strate Titled Vineyard	0.004705	0	0	0	(408)	(3,298)	(3,706)	0	0	0	0
3 UV Rural	0.004705	773	512,446,000	2,417,374	0	0	2,417,374	2,375,802	0	0	2,375,802
13 UV 1 (one non rural use)	0.005880	120	74,329,000	445,880	(1,824)	0	444,056	418,560	0	0	418,560
23 UV 2 (two non rural uses)	0.007057	23	13,880,000	91,579	0	0	91,579	91,433	0	0	91,433
33 UV 3 (over two non rural uses)	0.008233	15	12,304,000	106,090	0	0	106,090	107,878	0	0	107,878
43 UV Conservation	0.004598	73	57,270,000	263,599	(1,812)	0	261,787	267,608	0	0	267,608
<b>Sub-Total</b>		8,376	815,900,378	20,249,743	26,805	40,748	20,317,296	18,975,912	0	0	18,975,912
<b>Minimum payment</b>	<b>Minimum \$</b>										
<b>Gross rental valuations</b>											
Residential GRV	1,335	386	4,067,259	515,310	0	0	515,310	514,290	0	0	514,290
Residential GRV Vacant	1,335	556	2,474,010	742,260	0	0	742,260	893,172	0	0	893,172
Rural Residential GRV	1,625	145	2,033,608	235,625	0	0	235,625	228,240	0	0	228,240
Rural Residential GRV Vacant	1,625	16	109,860	26,000	0	0	26,000	41,210	0	0	41,210
Commercial, Industrial & Tourism	1,434	194	1,533,803	278,196	0	0	278,196	285,396	0	0	285,396
<b>Unimproved valuations</b>							0				
Rural Strate Titled Vineyard	879	37	2,400,000	32,523	0	0	32,523	31,746	0	0	31,746
UV Rural	1,498	175	42,202,930	262,150	0	0	262,150	230,838	0	0	230,838
UV 1 (one non rural use)	1,498	5	1,007,000	7,490	0	0	7,490	8,766	0	0	8,766
UV 2 (two non rural uses)	1,498	0	0	0	0	0	0	0	0	0	0
UV 3 (over two non rural uses)	1,498	0	0	0	0	0	0	0	0	0	0
UV Conservation	1,441	17	4,324,000	24,497	0	0	24,497	21,090	0	0	21,090
<b>Sub-Total</b>		1,531	60,152,470	2,124,051	0	0	2,124,051	2,254,748	0	0	2,254,748
		9,907	876,052,848	22,373,794	26,805	40,748	22,441,347	21,230,660	0	0	21,230,660
Discounts/concessions							(2,439)				
Movement in Excess Rates							(182,064)				
<b>Total amount raised from general rate</b>							<b>22,256,844</b>				21,230,660
Interest, instalment and other charges							282,533				
<b>Total Rates Revenue</b>							<b>22,539,377</b>				

**SHIRE OF AUGUSTA MARGARET RIVER**  
**NOTES TO STATEMENT OF FINANCIAL ACTIVITY**  
**FOR THE PERIOD ENDING 31 December 2020**

**9. GRANTS AND CONTRIBUTIONS REVENUE**

	2020-21 Approved Budget	2020-21 YTD Actual	Comments
<b>67 GRANTS OPERATING</b>	<b>1,591,467</b>	<b>708,618</b>	
1CD750 Operating Grant Income	2,071	4,071	
1ED750 OSHC Operating Grant	47,500	27,642	
1EM750 Operating Grants - ESL	36,650	18,325	
1FP750 Fire Prevention Operating Grant	391,395	186,484	
1GF750 General Finance Operating Grant	666,651	326,324	Financial Assistance Grants
1LC750 Landcare Operating Grants	87,500		
1LI750 Libraries Operating Grants	7,700	3,518	
1FP730 Fire Prevention Other Operating Grant	351,000	128,734	
1FC750 Operating Grant Income	1,000		
1TY750 Asset Services Operating Grants		5,182	WA Bike Network - Wadandi-Carter Rd Underpass
1WA740 Waste Services Operating Grant		3,000	
1CE750 Grants		1,000	Australia Day Branding Grant
1CC730 Operating Grants		4,340	
<b>70 GRANTS CAPITAL</b>	<b>6,207,627</b>	<b>7,899,991</b>	Main Street, Roads, Bridges
1FP760 Fire Prevention Capital Grant	1,101,000		
1WA750 Waste Services Capital Grant		43,107	
1CR750 Construction - Capital Grants & Contributions	4,572,338	7,856,884	
1GP740 Contributions for Asset Development	534,289		
<b>73 CONTRIBUTIONS &amp; REIMBURSEMENTS OPERATING</b>	<b>264,019</b>	<b>194,517</b>	
1CC740 Contributions and Reimbursements		1,500	Apprenticentre
1CD770 Com ity Development Income	5,000		
1ED860 OSHC Inclusion Support Programme		4,968	
1FI830 Salary Package FBT Contributions	13,369	264	
1FP740 Fire Prevention Operating Contributions (non ESL)	60,000	38,082	
1GD740 Parks & Gardens Operating Contributions	14,150	19,715	
1GF830 Fuel Tax Credits	66,000	33,234	
1GF860 General Finance Contributions & Reimbursements	45,500	23,708	
1GP860 Gloucester Park Contributions & Reimbursements		9,707	
1IT820 Sundry Income		1,200	
1RA690 Costs of Recovery of Rates	35,000	27,179	
1RG860 Private Strategic Firebreak Recoveries	5,000		
1SW860 Workers Compensation Recovered	20,000	3,326	
1FI720 Finance Insurance claim payouts		7,640	
1HA720 Insurance claim payout		7,214	
1HR730 HR Contributions & Reimbursements Operating		16,782	
<b>74 CONTRIBUTIONS CAPITAL</b>	<b>545,000</b>	<b>263,929</b>	
1TP740 Planning & Development Capital Contributions	200,000	133,929	Developer contributions, includes \$190k refund
1HA740 Contributions for Asset Development	160,000		
1CR750 Construction - Capital Grants & Contributions		130,000	
1GP740 Contributions for Asset Development	185,000		
<b>Grand Total</b>	<b>8,608,113</b>	<b>9,067,056</b>	



# **BUSINESS UNIT FINANCIAL REPORT**

## **FOR THE PERIOD ENDING 31 December 2020**

SHIRE OF AUGUSTA MARGARET RIVER STATEMENT OF FINANCIAL ACTIVITY FOR THE PERIOD ENDING 31 December 2020								
BUSINESS UNITS	2019-20 Last Year Actual \$	2020-21 Original Budget \$	2020-21 Amended Budget \$	2020-21 Month of Dec \$	2020-21 YTD Budget \$	2020-21 YTD Actual \$	YTD Variance >10% & >\$10,000	COMMENTS
Net Current Assets at 1 July surplus/(deficit)	3,570,109	2,247,875	2,247,875		2,247,875	2,405,479		
<b>Revenue from Operating Activities</b>								
Rates	22,686,101	22,714,952	22,714,952	48,449	22,515,452	22,581,722	0	
General Financing	2,142,610	1,128,361	1,128,361	33,187	544,866	535,741	0	
Chief Executive Officer	0	0	0	0	0	1,000	0	
Finance	19,686	21,469	21,469	0	8,100	11,446	0	
COVID-19 Response and Recovery	0	0	0	0	0	0	0	
Records	1,175	400	400	1,156	200	1,366	0	
Corporate Services	2,940	0	0	0	0	5,541	0	
Customer Services	154,874	184,000	184,000	17,180	92,000	97,758	0	
Information Comm. Technology	4,055	0	0	0	0	1,200	0	
Human Resources	0	0	0	0	0	16,782	16,782	Perm: LGIS member dividends offset expenditure
Community Planning & Development	44,886	24,971	24,971	1,342	12,971	12,831	0	
Legal & Governance	212,678	0	0	0	0	6,395	0	
Community Fire & Emergency Services	567,292	839,045	839,045	88,243	419,522	371,624	(47,898)	Timing: receipt of operating grant
Rangers	141,458	148,564	148,564	10,055	79,932	82,693	0	
Libraries	38,015	40,100	40,100	3,133	18,900	16,346	0	
Environmental Health	133,543	39,420	39,420	8,842	21,210	56,253	35,043	Timing: water sampling invoices
Outside School Hours Care	443,762	452,450	452,450	51,683	201,550	210,005	0	
Waste Services	5,020,146	4,952,645	4,952,645	431,888	2,478,055	2,643,615	0	
Planning & Development Services	313,130	260,000	260,000	35,428	129,500	190,491	60,991	Timing/Perm: planning applications
Community Buildings	40,690	0	0	1,751	0	10,342	10,342	Perm: insurance claim payout
Margaret River Recreation Centre	609,391	794,100	794,100	123,437	373,100	427,392	54,292	Perm: fees and charges for usage
Margaret River HEART	37,050	249,314	249,314	26,315	120,954	113,882	0	
Augusta Recreation Centre	27,369	34,000	34,000	1,298	15,000	12,220	0	
Gloucester Park	47,301	59,000	59,000	2,253	32,000	27,088	0	
Parks and Gardens	14,675	14,150	14,150	0	0	19,715	19,715	Perm: contributions for works
Asset Services	122,493	50,700	50,700	1,918	13,350	28,897	15,547	Timing: grants
Landcare & Environmental Services	3,000	87,500	87,500	0	20,000	2,000	(18,000)	Perm: unsuccessful grant for coastal projects
Maintenance	65,658	0	0	0	0	0	0	
Plant Program	91,576	50,470	50,470	18,652	23,459	18,652	0	
Caravan Parks	1,935,026	2,140,000	2,140,000	365,160	744,540	1,075,795	331,255	Timing/Perm: occupancy and advance bookings
Building Services	203,902	220,000	220,000	30,056	109,800	159,037	49,237	Timing/Perm: building applications
Works Overheads	1,364	0	0	0	0	0	0	
Plant Operation Costs	8,520	0	0	0	0	0	0	
Other Property and Services	332,182	47,000	47,000	0	33,000	40,324	0	
	35,466,852	34,552,611	34,552,611	1,301,931	28,007,461	28,778,155	770,694	
<b>Expenditure from Operating Activities</b>								
Revenue	(385,269)	(537,606)	(537,606)	(57,907)	(172,866)	(194,303)	(21,437)	Perm: rate write-offs
General Financing	(570,183)	(531,824)	(531,824)	(84,627)	(274,290)	(238,070)	36,220	Timing: government guarantee fee
Members of Council	(314,492)	(268,992)	(268,992)	(19,674)	(130,446)	(114,774)	15,672	Timing: training, reimbursement of expenses
Chief Executive Officer	(532,967)	(494,824)	(494,824)	(34,092)	(268,437)	(219,112)	49,325	Timing: contribution to Regional Airport
Director Corporate & Community	(364,164)	(463,782)	(584,830)	(42,275)	(315,886)	(359,722)	(43,836)	Timing: contribution payments, SCP review
Director Sustainable Development & Infrastructure	(521,735)	(504,030)	(504,030)	(54,039)	(251,395)	(219,438)	31,957	Timing/Perm: employee expenses
Finance	(509,211)	(152,190)	(152,190)	(17,471)	(75,095)	(86,498)	(10,403)	Perm: main street activation & marketing works
COVID-19 Response and Recovery	(1,194,275)	(1,099,958)	(1,099,958)	(114,903)	(820,535)	(857,704)	0	
Records	(304,607)	0	0	(73,395)	0	(147,866)	(147,866)	Perm: funded from Emergency Disaster Relief
Corporate Services	(174,637)	(166,636)	(166,636)	(18,364)	(82,078)	(78,098)	0	
Customer Services	(211,132)	(201,260)	(201,260)	(20,929)	(109,980)	(94,990)	14,990	Perm: telephone usage & service charges
Information Comm. Technology	(491,933)	(471,966)	(471,966)	(51,566)	(236,283)	(211,988)	24,295	Perm: employee expenses
Human Resources	(984,695)	(1,024,042)	(1,024,042)	(109,598)	(701,752)	(632,144)	69,609	Timing: software licences
Community Planning & Development	(701,952)	(678,022)	(678,022)	(91,709)	(358,061)	(357,312)	0	
Legal & Governance	(622,267)	(710,167)	(604,119)	(89,203)	(355,897)	(268,571)	87,326	Timing: youth, arts & culture, access projects
Communications & Marketing	(366,074)	(409,652)	(409,652)	(53,931)	(207,076)	(202,277)	0	
Community Fire & Emergency Services	(439,908)	(801,709)	(801,709)	(57,771)	(398,765)	(288,927)	0	
Rangers	(1,257,613)	(1,549,842)	(1,549,842)	(98,024)	(886,437)	(750,865)	135,572	Timing: MAF works and other works for BFBs
Beach Lifeguards	(671,089)	(668,564)	(668,564)	(66,629)	(348,577)	(327,739)	0	
Libraries	(146,227)	(142,800)	(142,800)	0	(35,700)	(1,561)	34,139	Timing: contract expenditure
Environmental Health	(954,056)	(990,113)	(990,113)	(102,053)	(492,603)	(467,857)	0	
Outside School Hours Care	(576,291)	(606,474)	(606,474)	(65,652)	(305,552)	(291,467)	0	
Waste Services	(480,213)	(416,517)	(416,517)	(61,877)	(208,176)	(253,304)	(45,128)	Perm: employee expenses
Planning & Development Services	(3,563,765)	(3,263,976)	(3,263,976)	(273,695)	(1,606,199)	(1,515,803)	0	
Landcare & Environmental Services	(1,145,036)	(1,342,534)	(1,327,534)	(107,916)	(598,747)	(511,252)	87,495	Timing: employee expenses, projects
Community Buildings	(731,390)	(1,108,140)	(1,108,140)	(59,422)	(583,680)	(355,988)	227,692	Timing: payment of contributions, EMF projects
Margaret River Recreation Centre	(2,241,182)	(2,156,474)	(2,156,474)	(212,454)	(1,115,100)	(792,993)	322,107	Timing: depreciation, payment of contribution
Margaret River HEART	(2,061,811)	(2,156,010)	(2,156,010)	(185,301)	(1,088,400)	(822,744)	265,656	Timing: building operations & maintenance
Augusta Recreation Centre	(1,043,239)	(1,406,566)	(1,406,566)	(92,358)	(788,571)	(539,746)	248,825	Timing: equipment purchases
Gloucester Park	(105,975)	(145,244)	(145,244)	(4,056)	(77,447)	(28,853)	48,594	Timing: depreciation, projects
Parks and Gardens	(246,010)	(204,200)	(204,200)	(11,769)	(107,600)	(43,917)	63,683	Timing: depreciation
Asset Services	(2,864,155)	(3,024,555)	(3,024,555)	(253,985)	(1,611,000)	(1,075,086)	535,914	Timing: reserves & road reserves maintenance
Maintenance	(1,319,332)	(1,237,518)	(1,237,518)	(101,180)	(621,619)	(494,650)	126,969	Timing: street lighting invoice
Plant Program	(10,587,550)	(9,210,724)	(9,210,724)	(203,583)	(4,611,051)	(1,600,072)	3,010,979	Timing: depreciation
Caravan Parks	(26,308)	(34,465)	(34,465)	(2,681)	0	(7,615)	0	
Building Services	(1,340,723)	(1,617,302)	(1,617,302)	(147,135)	(924,926)	(564,426)	360,500	Timing: depreciation, projects delayed
Sustainable Economy	(164,133)	(163,312)	(163,312)	(21,264)	(81,356)	(82,259)	0	
Works Overheads	(109,696)	(144,735)	(144,735)	(14,469)	(86,760)	(62,868)	23,892	Timing: projects
Plant Operation Costs	(483,501)	(115,182)	(115,182)	(69,703)	(111,570)	(437,563)	(325,993)	Timing: leave and other expenses
Other Property and Services	169,675	140,722	140,722	39,659	11,659	540	(11,119)	Timing: fuel & repair costs
	(137,606)	(53,000)	(53,000)	(178)	(28,500)	(9,091)	19,409	Timing: land sale & purchase costs
	(40,776,726)	(40,134,185)	(40,134,185)	(3,107,177)	(21,067,754)	(15,608,972)	5,458,783	

SHIRE OF AUGUSTA MARGARET RIVER STATEMENT OF FINANCIAL ACTIVITY FOR THE PERIOD ENDING 31 December 2020								
BUSINESS UNITS	2019-20 Last Year Actual \$	2020-21 Original Budget \$	2020-21 Amended Budget \$	2020-21 Month of Dec \$	2020-21 YTD Budget \$	2020-21 YTD Actual \$	YTD Variance >10% & >\$10,000	COMMENTS
<b>Operating activities excluded from Budget</b>								
Depreciation on assets	9,643,934	9,516,948	9,516,948	137,761	4,756,920	1,007,547	(3,785,913)	Timing: depreciation not yet processed
(Profit)/Loss Asset Disposal	1,675,235	(16,005)	(16,005)	(18,652)	(23,459)	(18,652)	(18,652)	Timing: dependent on asset sales
Loss on sale of land held for resale	9,091	0	0	0	0	0	0	
Other financial adjustments	(2,325,234)	0	0	0	0	0	0	
	9,003,026	9,500,943	9,500,943	119,109	4,733,461	988,895	(3,804,565)	
<b>Amount attributable to operating activities</b>	<b>7,263,261</b>	<b>6,167,244</b>	<b>6,167,244</b>	<b>(1,686,136)</b>	<b>13,921,042</b>	<b>16,563,557</b>		
<b>INVESTING ACTIVITIES</b>								
<b>Non Operating Grants &amp; Contributions</b>								
Community Fire & Emergency Services	703,787	1,101,000	1,101,000	0	0	0	0	
Waste Services	33,346	0	0	43,107	0	43,107	43,107	Perm: Better Bins Plus grant
Planning & Development Services	233,525	200,000	200,000	0	100,000	133,929	33,929	Perm: increased DCPs resulting from subdivisions
Community Buildings	1,260,626	160,000	160,000	0	0	0	0	
MR Recreation Centre	10,000	0	0	0	0	0	0	
Gloucester Park	0	719,289	719,289	0	293,565	0	(293,565)	Timing/Perm: grants for hockey training facility
Parks and Gardens	(49,698)	0	0	0	0	0	0	
Construction	13,919,501	4,571,338	4,572,338	3,338,919	2,646,838	7,986,884	5,340,046	Timing/Perm: grants for main street project
	16,111,087	6,751,627	6,752,627	3,382,026	3,040,403	8,163,920	5,123,517	
<b>INVESTING ACTIVITIES</b>								
Purchase Land Held for Resale	0	0	0	0	0	0	0	
Purchase Land and Buildings	(2,625,059)	(2,577,905)	(2,666,243)	(251,831)	(1,476,000)	(1,012,467)	463,533	Timing: budget profile, works in progress
Purchase Infrastructure Assets - Other	(1,809,992)	(2,877,870)	(2,882,870)	(18,978)	(1,645,288)	(292,879)	1,352,409	Timing: waste cell & leachate pond project
Purchase Infrastructure Assets - Roads	(18,546,425)	(13,102,838)	(12,996,500)	(2,986,539)	(7,718,842)	(8,552,327)	0	
Purchase Plant and Equipment	(2,092,805)	(2,811,500)	(2,811,500)	0	(1,065,000)	(201,498)	863,502	Timing: plant & vehicle replacements/purchases
Purchase Furniture and Equipment	(94,850)	(231,700)	(231,700)	(17,671)	(141,500)	(84,664)	56,836	Timing: budget profile of purchases
Proceeds from Disposal of Assets	554,661	286,500	286,500	43,169	88,000	48,169	(39,831)	Timing: dependent on asset sales
Proceeds from Sale of Land Held for Resale	122,727	0	0	0	0	0	0	
Advances to Community Groups	(19,525)	0	0	0	0	0	0	
Proceeds from Self-Supporting & IF Loans	18,277	19,628	19,628	0	3,223	3,223	0	
	(24,492,991)	(21,295,685)	(21,282,685)	(3,231,850)	(11,955,407)	(10,092,443)	2,696,449	
<b>Amount attributable to investing activities</b>	<b>(8,381,904)</b>	<b>(14,544,058)</b>	<b>(14,530,058)</b>	<b>150,176</b>	<b>(8,915,004)</b>	<b>(1,928,522)</b>		
<b>FINANCING ACTIVITIES</b>								
Repayment of borrowings	(924,549)	(763,771)	(763,771)	(113,566)	(380,269)	(380,270)	0	
Payments for principal portion of lease liabilities	(45,108)	0	0	(5,823)	0	(34,303)	(34,303)	
Proceeds from borrowings		810,000	810,000	0	0	0	0	
Unspent Loan 194		223,705	223,705	0				
Transfers to reserves (restricted assets)	(4,455,667)	(423,019)	(423,019)	(10,806)	(64,992)	(64,992)	0	
Transfers from reserves (restricted assets)	8,949,451	8,529,899	8,529,899	0	190,000	190,000	0	
<b>Amount attributable to financing activities</b>	<b>3,524,127</b>	<b>8,376,814</b>	<b>8,376,814</b>	<b>(130,195)</b>	<b>(255,261)</b>	<b>(289,565)</b>	<b>(34,303)</b>	
<b>Net Current Assets Surplus (Deficit)</b>	<b>2,405,479</b>	<b>0</b>	<b>14,000</b>	<b>(1,666,155)</b>	<b>4,750,777</b>	<b>14,345,469</b>		



REVENUE - General Purpose Funding										
COA	IE	JOB	DESCRIPTION	2019-20 Last Year Actual	2020-21 Original Budget	Month of Dec	YTD BUDGET	2020-21 YTD Actual	>10% & > \$10,000	COMMENTS
<b>OPERATING INCOME</b>										
RA61	60		Rates Levied	22,101,868	22,332,452	3,689	22,332,452	22,231,636	0	
RA62	60		Interim Rates Levied	124,684	120,000	3,287	55,000	26,805	(28,195)	Timing: lot releases and development of properties
RA63	88		ESL Penalty Interest	3,830	2,000	320	1,500	2,439	0	
RA64	84		Rates Instalment Admin Fee	87,760	50,000	1,064	32,500	78,688	46,188	Timing: budget profile
RA65	88		Non-Payment Penalty Interest	89,533	64,500	8,163	2,000	57,851	55,851	Timing/Perm: no waiver after 30/6/20 for assessments with outstanding balances
RA66	87		Deferred Rates Interest	990	1,000	0	1,000	379	0	
RA67	60		Back Rates	16,655	10,000	0	10,000	40,748	30,748	Perm: increase in properties with rates adjustments in 2019-20
RA68	88		Rates Instalment Interest	153,018	75,000	875	62,500	76,172	13,672	Timing: interest applied earlier than budgeted
RA69	73		Costs of Recovery of Rates	73,263	35,000	24,880	2,500	27,179	24,679	Timing: charges for following-up outstanding rates
RA70	84		Property Search Fee	32,977	18,000	6,171	9,000	30,736	21,736	Perm: Increase in Property Sales
RA81	84		Fees and Charges (GST free)	0	0	0	0	0	0	
RA82	84		Sundry Income	7,850	7,000	0	7,000	9,090	0	
<b>TOTAL OPERATING INCOME</b>				<b>22,692,426</b>	<b>22,714,952</b>	<b>48,449</b>	<b>22,515,452</b>	<b>22,581,722</b>		
<b>OPERATING EXPENDITURE</b>										
RA01	01		Salaries	(193,279)	(230,164)	(22,623)	(115,082)	(93,394)	21,688	Timing: staff leave
RA01	06		Accrued Leave	(22,130)	(17,784)	(2,052)	(8,892)	(8,892)	0	
RA02	02		Superannuation	(25,106)	(28,652)	(2,723)	(14,326)	(11,897)	0	
RA04	05		Training	(3,002)	(4,000)	0	(1,400)	(1,410)	0	
RA05	03		Workers Compensation	(2,400)	(3,680)	(246)	(1,840)	(1,476)	0	
RA06	04		Uniforms	0	0	0	0	0	0	
RA07	07		Recruitment	0	0	0	0	0	0	
RA12	38		Subscriptions Memberships & Licences	0	0	0	0	0	0	
RA15	16		Printing & Stationery	(14,404)	(15,000)	0	(10,000)	(12,747)	0	
RA22	19		Public Relations	(2,350)	(3,000)	(498)	(3,000)	(2,393)	0	
RA29	16		Contract Services (Debt Recovery)	(66,503)	(32,500)	(29,020)	(2,500)	(33,418)	(30,918)	Timing/Perm: Extension of rates recovery process due to COVID-19
RA50			<b>Special Projects</b>	<b>(37,941)</b>	<b>(182,000)</b>	<b>(718)</b>	<b>(6,000)</b>	<b>(7,439)</b>	<b>0</b>	
	23	RAT01	GRV Revaluation	0	(150,000)	0	0	0	0	
	23	RAT02	UV Revaluation/Landgate & Sub Division	(19,494)	(20,000)	0	0	0	0	
	23	RAT03	Landgate Interim Schedules	(15,379)	(10,000)	(85)	(5,000)	(4,801)	0	
	23	RAT04	Searches	(3,069)	(2,000)	(632)	(1,000)	(2,637)	0	
RA55	43		Write-Offs	(18,153)	(12,000)	(27)	(1,000)	(21,237)	(20,237)	Perm: Council approved write offs
RA60	43		Rate Concessions	(6,326)	(8,826)	0	(8,826)	0	0	
<b>TOTAL OPERATING EXPENDITURE</b>				<b>(391,594)</b>	<b>(537,606)</b>	<b>(57,907)</b>	<b>(172,866)</b>	<b>(194,303)</b>		
<b>Business Unit Totals</b>										
			<b>Operating Income</b>	22,692,426	22,714,952	48,449	22,515,452	22,581,722	0	
			<b>Operating Expenses</b>	(391,594)	(537,606)	(57,907)	(172,866)	(194,303)	(21,437)	
			<b>Capital Income</b>						0	
			<b>Capital Expenditure</b>						0	
<b>TOTAL FOR BUSINESS UNIT</b>				<b>22,300,833</b>	<b>22,177,346</b>	<b>(9,458)</b>	<b>22,342,586</b>	<b>22,387,419</b>	<b>0</b>	



GENERAL FINANCING - General Purpose Funding										
COA	IE	JOB	DESCRIPTION	2019-20 Last Year Actual	2020-21 Original Budget	Month of Dec	YTD BUDGET	2020-21 YTD Actual	>10% & > \$10,000	COMMENTS
<b>OPERATING INCOME</b>										
GF71	71		Rental Income	72,341	88,210	6,037	41,390	39,325	0	
GF75	67		Operating Grant Income	1,365,043	666,651	0	333,326	326,324	0	
GF81	84		Sundry Income (GST) Free	2,613	0	(28)	0	56	0	
GF82	84		Other Income	29,240	18,600	355	9,300	9,318	0	
GF83	73		Fuel Tax Credits	96,793	66,000	5,477	33,000	33,234	0	
GF84	72		Service Fee - Underground Power	4,000	4,000	0	4,000	4,000	0	
GF85	86		Interest on Reserves	341,469	150,000	10,806	75,000	63,866	(11,134)	Perm: Allocation with Interest on Investments
GF85	88		Interest on Investments	138,396	88,000	4,703	27,150	33,481	0	
GF86	73		Reimbursements	50,806	45,500	5,470	21,000	23,708	0	
GF87	84		Property Recoveries (GST Free)	10,738	1,400	367	700	1,304	0	
GF88	88		Interest Rec'd on Self Supporting Loans	0	0	0	0	0	0	
GF89	88		Interest - WATC OCDF	31,171	0	0	0	1,126	0	
GF42	31		Profit on Sale of Investments	0	0	0	0	0	0	
<b>TOTAL OPERATING INCOME</b>				<b>2,142,610</b>	<b>1,128,361</b>	<b>33,187</b>	<b>544,866</b>	<b>535,741</b>		
<b>OPERATING EXPENDITURE</b>										
GF08	34		Interest on Leases	(4,320)	0	(326)	0	(2,090)	0	
GF09	34		Interest on Loans	(423,214)	(387,824)	(75,221)	(197,290)	(181,457)	0	
GF10	34		Government Guarantee Fee	(62,080)	(64,000)	0	(32,000)	0	32,000	Timing: Invoice received in January
GF21	33		Bank Fees	(80,569)	(80,000)	(9,081)	(45,000)	(54,523)	0	
GF50	34		Interest Paid on Self Supporting Loans	0	0	0	0	0	0	
<b>TOTAL OPERATING EXPENDITURE</b>				<b>(570,183)</b>	<b>(531,824)</b>	<b>(84,627)</b>	<b>(274,290)</b>	<b>(238,070)</b>		
<b>CAPITAL INCOME</b>										
6310			Principal loans received	160,777	810,000	0	0	0	0	
<b>Interest Free Loans Recovered</b>										
6812			Augusta Golf Club	2,554	0	0	0	0	0	
6814			Community Resource Centre	5,000	5,000	0	2,500	2,500	0	
6816			Gracetown Tennis Club	723	723	0	723	723	0	
6817			Augusta Margaret River Districts Football Club	2,000	2,000	0	0	0	0	
6818			Margaret River Bowling Club	8,000	8,000	0	0	0	0	
6820			Margaret River Tennis Club	0	3,905	0	0	0	0	
<b>TOTAL CAPITAL INCOME</b>				<b>179,054</b>	<b>829,628</b>	<b>0</b>	<b>3,223</b>	<b>3,223</b>		
<b>CAPITAL EXPENDITURE</b>										
4874			Principal lease repayments	(45,108)	0	(5,823)	0	(34,303)	(34,303)	Perm: processing of lease repayments as per accounting standards
4884			Principal loan repayments	(924,549)	(763,771)	(113,566)	(380,269)	(380,270)	0	
<b>Interest Free Loan Advances</b>										
6820			Margaret River Tennis Club	(19,525)	0	0	0	0	0	
<b>Leased Assets</b>										
GF93	55		Plant & Equipment	(132,688)	0	0	0	0	0	
GF97	55		Furniture & Equipment - Leased	(72,161)	0	0	0	(17,418)	(17,418)	Perm: Recognition of leased assets
<b>TOTAL CAPITAL EXPENDITURE</b>				<b>(1,194,031)</b>	<b>(763,771)</b>	<b>(119,389)</b>	<b>(380,269)</b>	<b>(431,991)</b>		
<b>Business Unit Totals</b>										
			Operating Income	2,142,610	1,128,361	33,187	544,866	535,741	0	
			Operating Expenses	(570,183)	(531,824)	(84,627)	(274,290)	(238,070)	36,220	
			Capital Income	179,054	829,628	0	3,223	3,223	0	
			Capital Expenditure	(1,194,031)	(763,771)	(119,389)	(380,269)	(431,991)	(51,722)	
<b>TOTAL FOR BUSINESS UNIT</b>				<b>557,449</b>	<b>662,394</b>	<b>(170,829)</b>	<b>(106,471)</b>	<b>(131,097)</b>	<b>(24,627)</b>	

MEMBERS OF COUNCIL - Governance										
COA	IE	JOB	DESCRIPTION	2019-20 Last Year Actual	2020-21 Original Budget	Month of Dec	YTD BUDGET	2020-21 YTD Actual	>10% & > \$10,000	COMMENTS
<b>OPERATING INCOME</b>										
MC74	73		Contributions	143	0	0	0	0	0	
<b>TOTAL OPERATING INCOME</b>				<b>303</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>		
<b>OPERATING EXPENDITURE</b>										
MC17	09		Consumables	(566)	(500)	0	0	0	0	
MC23	05		Conferences & Training	(9,377)	(12,000)	0	(5,000)	(614)	0	
MC24	37		Functions & Receptions	(11,609)	(10,000)	(784)	(5,000)	(4,172)	0	
MC35			Election Expenses	(45,518)	0	0	0	0	0	
MC40	98		Vehicle Expenses	(2,755)	0	0	0	0	0	
MC43	39		Members Sitting Fees & Allowances	(209,882)	(211,092)	(17,591)	(105,546)	(105,544)	0	
MC44	44		Donations	(11,355)	(11,400)	0	(2,900)	(900)	0	
MC50			Special Projects	(3,000)	0	0	0	0	0	
MC51	39		Councillor Expenses Reimbursed (Travel, Accommodation, Childcare, etc)	(20,432)	(24,000)	(1,300)	(12,000)	(3,544)	0	
<b>TOTAL OPERATING EXPENDITURE</b>				<b>(314,492)</b>	<b>(268,992)</b>	<b>(19,674)</b>	<b>(130,446)</b>	<b>(114,774)</b>		
<b>CAPITAL INCOME</b>										
<b>TOTAL CAPITAL INCOME</b>				<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>		
<b>CAPITAL EXPENDITURE</b>										
<b>TOTAL CAPITAL EXPENDITURE</b>				<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>		
<b>Business Unit Totals</b>										
			Operating Income	303	0	0	0	0	0	
			Operating Expenses	(314,492)	(268,992)	(19,674)	(130,446)	(114,774)	15,672	
			Capital Income	0	0	0	0	0	0	
			Capital Expenditure	0	0	0	0	0	0	
<b>TOTAL FOR BUSINESS UNIT</b>				<b>(314,190)</b>	<b>(268,992)</b>	<b>(19,674)</b>	<b>(130,446)</b>	<b>(114,774)</b>	<b>15,672</b>	

CEO - Governance										
COA	IE	JOB	DESCRIPTION	2019-20 Last Year Actual	2020-21 Original Budget	Month of Dec	YTD BUDGET	2020-21 YTD Actual	>10% & > \$10,000	COMMENTS
<b>OPERATING INCOME</b>										
CE75	67		Operating Grant	0	0	0	0	1,000	0	
	67	CEG01	Australia Day Branding Grant - National Australia Day Council	0	0	0	0	1,000	0	
<b>TOTAL OPERATING INCOME</b>				<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,000</b>	<b>0</b>	
<b>OPERATING EXPENDITURE</b>										
CE01	01		Salaries	(314,344)	(281,592)	(26,593)	(140,796)	(131,006)	0	
CE01	06		Accrued Leave	(41,662)	(26,922)	(3,106)	(13,461)	(13,461)	0	
CE02	02		Superannuation	(33,300)	(31,524)	(3,523)	(15,762)	(18,036)	0	
CE03	16		Consultant	(5,720)	(5,000)	0	0	0	0	
CE04	05		Training	(4,437)	(12,000)	0	(4,200)	(493)	0	
CE05	03		Workers Compensation	(3,876)	(4,576)	(303)	(2,288)	(1,818)	0	
CE07	07		Recruitment	(1,557)	0	0	0	0	0	
CE11	27		Mobile Telephone	(1,640)	(900)	(50)	(450)	(236)	0	
CE12	38		Subscriptions Memberships & Licences	(29,871)	(31,150)	0	(29,900)	(27,874)	0	
CE14	16		Organisational Development	(7,021)	(12,500)	0	(12,000)	(2,534)	0	
CE17	09		Consumables	(186)	(1,000)	0	(500)	(13)	0	
CE24	37		Functions & Refreshments	(957)	(2,500)	(162)	(1,000)	(318)	0	
CE37	16		Legal Expenses	(4,082)	(1,000)	0	(500)	(995)	0	
CE40	98		Vehicle Operating Expenses	0	0	0	0	0	0	
CE41	08		Fringe Benefits Tax	(4,931)	(5,160)	(354)	(2,580)	(2,124)	0	
CE50			<b>Special Projects</b>	<b>(78,803)</b>	<b>(79,000)</b>	<b>0</b>	<b>(45,000)</b>	<b>(20,203)</b>	<b>24,797</b>	
	16	CEO03	Legislative Reviews	(11,250)	(14,000)	0	0	0	0	
	44	CEO13	Regional Economic Development	(18,953)	(40,000)	0	(20,000)	(20,203)	0	
	16	CEO16	Community Survey	(22,400)	0	0	0	0	0	
	16	CEO23	Contribution to Regional Airport	(25,000)	(25,000)	0	(25,000)	0	25,000	Timing: Awaiting advice on progress of project
	16	CEO25	Australia Day Branding Grant Expenditure	0	0	0	0	0	0	
CE98	51		Depreciation	(581)	0	0	0	0	0	
<b>TOTAL OPERATING EXPENDITURE</b>				<b>(532,967)</b>	<b>(494,824)</b>	<b>(34,092)</b>	<b>(268,437)</b>	<b>(219,112)</b>		
<b>CAPITAL INCOME</b>										
<b>TOTAL CAPITAL INCOME</b>				<b>0</b>	<b>0</b>		<b>0</b>	<b>0</b>		
<b>CAPITAL EXPENDITURE</b>										
<b>TOTAL CAPITAL EXPENDITURE</b>				<b>0</b>	<b>0</b>		<b>0</b>	<b>0</b>		
<b>Business Unit Totals</b>										
			Operating Income	0	0	0	0	1,000	1,000	
			Operating Expenses	(532,967)	(494,824)	(34,092)	(268,437)	(219,112)	49,325	
			Capital Income	0	0	0	0	0	0	
			Capital Expenditure	0	0	0	0	0	0	
<b>TOTAL FOR BUSINESS UNIT</b>				<b>(532,967)</b>	<b>(494,824)</b>	<b>(34,092)</b>	<b>(268,437)</b>	<b>(218,112)</b>	<b>50,325</b>	

DIRECTOR CORPORATE & COMMUNITY SERVICES - Governance											
COA	IE	JOB	DESCRIPTION	2019-20 Last Year Actual	2020-21 Original Budget	2020-21 Amended Budget	Month of Dec	YTD BUDGET	2020-21 YTD Actual	>10% & > \$10,000	COMMENTS
OPERATING INCOME											
DC75	67		Grants and Contributions	0	0	0	0	0	0	0	
	67	DCG01	Community led initiatives to improve health & wellbeing (Lotterywest)	0	0	0	0	0	0	0	
DC81	93		Sundry Income	0	0	0	0	0	0	0	
TOTAL OPERATING INCOME				0	0	0	0	0	0		
OPERATING EXPENDITURE											
DC01	01		Salaries	(217,781)	(215,710)	(297,882)	(35,765)	(148,948)	(151,452)	0	
DC01	06		Accrued Leave	(24,924)	(19,488)	(28,144)	(2,249)	(14,066)	(9,744)	0	
DC02	02		Superannuation	(24,262)	(23,946)	(32,814)	(3,785)	(16,412)	(15,522)	0	
DC04	05		Training	(1,367)	(5,000)	(5,000)	0	(1,750)	(552)	0	
DC05	03		Workers Compensation	(2,844)	(3,486)	(4,838)	(231)	(2,418)	(1,386)	0	
DC07	05		Recruitment	(8,242)	0	0	0	0	0	0	
DC11	27		Mobile Telephone	(1,571)	(720)	(720)	1,198	(360)	(333)	0	
DC17	37		Consumables	0	0	0	0	0	(125)	0	
DC24	37		Refreshments	(46)	0	0	0	0	0	0	
DC42	44		Donations	(600)	(1,500)	(1,500)	0	(500)	(350)	0	
DC43	44		Sponsorships	(8,700)	(8,500)	(8,500)	0	(4,000)	0	0	
DC44	44		Contributions/Donations/Sponsorships	(73,827)	(143,432)	(143,432)	0	(113,432)	(138,432)	(25,000)	
	44	DCD02	Augusta Historical Museum	(26,032)	(26,032)	(26,032)	0	(26,032)	(26,032)	0	
	44	DCD10	South West Academy of Sports	0	(4,000)	(4,000)	0	(4,000)	(4,000)	0	
	44	DCD21	Margaret River Historical Society	(9,000)	(9,000)	(9,000)	0	(9,000)	(9,000)	0	
	44	DCD23	Gracetown Progress Association	(5,000)	(5,000)	(5,000)	0	(5,000)	(5,000)	0	
	44	DCD25	Augusta Centennial Hall	(6,900)	(6,900)	(6,900)	0	(6,900)	(6,900)	0	
	44	DCD26	Cowaramup Hall Reserves & Residents	(10,000)	(10,000)	(10,000)	0	(10,000)	(10,000)	0	
	44	DCD28	Karridale Hall Management Committee	(5,000)	(5,000)	(5,000)	0	(5,000)	0	0	
	44	DCD30	Rosa Brook Sporting and Cultural Facilities	(2,500)	(2,500)	(2,500)	0	(2,500)	(2,500)	0	
	44	DCD34	Alexandra Bridge Hall & Social Committee	(2,500)	(2,500)	(2,500)	0	(2,500)	(2,500)	0	
	44	DCD43	Margaret River Regional Environment Ctr	0	(30,000)	(30,000)	0	0	(30,000)	(30,000)	Timing: contribution paid earlier than budgeted
	44	DCD44	Augusta Community Resource Centre	0	(20,000)	(20,000)	0	(20,000)	(20,000)	0	
	44	DCD47	Witchcliffe Progress Association	(2,500)	(2,500)	(2,500)	0	(2,500)	(2,500)	0	
	44	DCD48	Margaret River Chamber of Commerce & Industry (MRCCI)	(3,195)	0	0	0	0	0	0	
	44	DCD49	Natural Learning Centre Margaret River	(1,200)	0	0	0	0	0	0	
	44	DCD50	Radio Margaret River	0	(20,000)	(20,000)	0	(20,000)	(20,000)	0	
DC50	44		Special Projects	0	(42,000)	(62,000)	(1,442)	(14,000)	(41,825)	(27,825)	
	16	DCC22	Key Performance Measurement & Service Development	0	(10,000)	(2,000)	0	(5,000)	(3,281)	0	
	16	DCC23	Strategic Planning Facilitation	0	(6,000)	0	0	(3,000)	(211)	0	
	16	DCC24	Design of Corporate Documents	0	(6,000)	(6,000)	0	(6,000)	(3,360)	0	
	16	DCC25	Strategic Community Plan Review	0	(20,000)	(54,000)	(1,442)	0	(34,974)	(34,974)	Timing: project in progress
	16	DCC26	Community led initiatives to improve health & wellbeing (Lotterywest)	0	0	0	0	0	0	0	
TOTAL OPERATING EXPENDITURE				(364,164)	(463,782)	(584,830)	(42,275)	(315,886)	(359,722)	(64,974)	
CAPITAL INCOME											
TOTAL CAPITAL INCOME				0	0	0		0	0		
CAPITAL EXPENDITURE											
TOTAL CAPITAL EXPENDITURE				0	0	0	0	0	0		
Business Unit Totals											
			Operating Income	0	0	0	0	0	0	0	
			Operating Expenses	(364,164)	(463,782)	(584,830)	(42,275)	(315,886)	(359,722)	(43,836)	
			Capital Income	0	0	0	0	0	0	0	
			Capital Expenditure	0	0	0	0	0	0	0	
TOTAL FOR BUSINESS UNIT				(364,164)	(463,782)	(584,830)	(42,275)	(315,886)	(359,722)	(43,836)	

DIRECTOR SUSTAINABLE DEVELOPMENT & INFRASTRUCTURE - Governance									
COA	IE	DESCRIPTION	2019-20 Last Year Actual	2020-21 Original Budget	Month of Dec	YTD BUDGET	2020-21 YTD Actual	>10% & > \$10,000	COMMENTS
<b>OPERATING INCOME</b>									
<b>TOTAL OPERATING INCOME</b>			<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>		
<b>OPERATING EXPENDITURE</b>									
DP01	01	Salaries	(410,549)	(402,764)	(40,600)	(201,382)	(171,987)	29,395	Timing/Perm: temporary vacancy
DP01	06	Accrued Leave	(44,035)	(37,936)	(4,378)	(18,968)	(18,968)	0	
DP02	02	Superannuation	(47,676)	(47,138)	(4,530)	(23,569)	(20,655)	0	
DP03	17	Consultant	(2,400)	0	0	0	0	0	
DP04	05	Training	(4,963)	(8,000)	(1,509)	(2,800)	(1,909)	0	
DP05	03	Workers Compensation	(4,008)	(6,552)	(434)	(3,276)	(2,604)	0	
DP06	04	Protective Clothing	0	0	0	0	0	0	
DP07	07	Recruitment	(4,650)	0	0	0	0	0	
DP11	27	Mobile Telephone	(529)	(1,640)	(36)	(1,400)	(188)	0	
DP12	38	Subscriptions Memberships & Licences	(1,800)	0	0	0	(575)	0	
DP17	09	Consumables	(210)	0	0	0	0	0	
DP22	19	Public Relations	(116)	0	0	0	0	0	
DP24	37	Refreshments	(186)	0	0	0	0	0	
DP25	16	Legal Fees	(614)	0	(2,552)	0	(2,552)	0	
<b>TOTAL OPERATING EXPENDITURE</b>			<b>(521,735)</b>	<b>(504,030)</b>	<b>(54,039)</b>	<b>(251,395)</b>	<b>(219,438)</b>		
<b>CAPITAL INCOME</b>									
<b>TOTAL CAPITAL INCOME</b>			<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>		
<b>CAPITAL EXPENDITURE</b>									
<b>TOTAL CAPITAL EXPENDITURE</b>			<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>		
<b>Business Unit Totals</b>									
		Operating Income	0	0	0	0	0	0	
		Operating Expenses	(521,735)	(504,030)	(54,039)	(251,395)	(219,438)	31,957	
		Capital Income	0	0	0	0	0	0	
		Capital Expenditure	0	0	0	0	0	0	
<b>TOTAL FOR BUSINESS UNIT</b>			<b>(521,735)</b>	<b>(504,030)</b>	<b>(54,039)</b>	<b>(251,395)</b>	<b>(219,438)</b>	<b>31,957</b>	

INFRASTRUCTURE SERVICES - Governance										
COA	IE	JOB	DESCRIPTION	2019-20 Last Year Actual	2020-21 Original Budget	Month of Dec	YTD BUDGET	2020-21 YTD Actual	>10% & > \$10,000	COMMENTS
<b>OPERATING INCOME</b>										
<b>TOTAL OPERATING INCOME</b>				0	0		0	0		
<b>OPERATING EXPENDITURE</b>										
DI01	01		Salaries	(338,021)	(125,474)	(14,518)	(62,737)	(61,509)	0	
DI01	06		Accrued Leave	(31,351)	(11,766)	(1,358)	(5,883)	(5,883)	0	
DI02	02		Superannuation	(35,490)	(12,910)	(1,461)	(6,455)	(7,304)	0	
DI03	16		Consultant	(14,890)	0	0	0	(3,740)	0	
DI04	05		Training	(8,653)	0	0	0	(357)	0	
DI05	03		Workers Compensation	(3,708)	(2,040)	(135)	(1,020)	(810)	0	
DI07	07		Recruitment	(8,337)	0	0	0	0	0	
DI11	27		Mobile Telephone	(815)	0	0	0	0	0	
DI12	38		Subscriptions Memberships & Licences	0	0	0	0	0	0	
DI17	09		Consumables	(73)	0	0	0	0	0	
DI25	16		Legal Expenses	(5,715)	0	0	0	0	0	
DI50	16		<b>Special Projects</b>	<b>(62,157)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(6,894)</b>	0	
	16	DIS04	Forward Planning	(28,900)	0	0	0	0	0	
	16	DIS05	Main Street Project - Marketing Communications & Engagement	(33,257)	0	0	0	(6,894)	0	
<b>TOTAL OPERATING EXPENDITURE</b>				<b>(509,211)</b>	<b>(152,190)</b>	<b>(17,471)</b>	<b>(76,095)</b>	<b>(86,498)</b>		
<b>CAPITAL INCOME</b>										
<b>TOTAL CAPITAL INCOME</b>				0	0	0	0	0		
<b>CAPITAL EXPENDITURE</b>										
<b>TOTAL CAPITAL EXPENDITURE</b>				0	0	0	0	0		
<b>Business Unit Totals</b>										
			Operating Income	0	0	0	0	0	0	
			Operating Expenses	(509,211)	(152,190)	(17,471)	(76,095)	(86,498)	(10,403)	
			Capital Income	0	0	0	0	0	0	
			Capital Expenditure	0	0	0	0	0	0	
<b>TOTAL FOR BUSINESS UNIT</b>				<b>(509,211)</b>	<b>(152,190)</b>	<b>(17,471)</b>	<b>(76,095)</b>	<b>(86,498)</b>	<b>(10,403)</b>	

FINANCE - Governance										
COA	IE	JOB	DESCRIPTION	2019-20 Last Year Actual	2020-21 Original Budget	Month of Dec	YTD BUDGET	2020-21 YTD Actual	>10% & > \$10,000	COMMENTS
<b>OPERATING INCOME</b>										
FI72	73		Finance Insurance claim payouts	3,700	0	0	0	7,640	0	
FI82	93		Discounts & Rebates	2,251	8,100	0	8,100	3,542	0	
FI83	73		Salary Package FBT Contributions	13,735	13,369	0	0	264	0	
<b>TOTAL OPERATING INCOME</b>				<b>19,686</b>	<b>21,469</b>	<b>0</b>	<b>8,100</b>	<b>11,446</b>		
<b>OPERATING EXPENDITURE</b>										
FI01	01		Salaries	(350,142)	(375,062)	(46,155)	(187,531)	(181,301)	0	
FI01	06		Accrued Leave	(50,037)	(29,990)	(3,460)	(14,995)	(14,995)	0	
FI02	02		Superannuation	(41,668)	(44,656)	(5,254)	(22,328)	(22,684)	0	
FI04	05		Training	(7,581)	(14,000)	(1,394)	(4,900)	(2,625)	0	
FI05	03		Workers Compensation	(3,984)	(6,020)	(406)	(3,010)	(2,436)	0	
FI07	07		Recruitment	(3,010)	0	0	0	(223)	0	
FI13	30		Insurance	(656,056)	(536,861)	(57,679)	(536,861)	(618,802)	(81,941)	Perm: Insured values & Workers Compensation performance based adjustment for 2018-19
FI17	09		Consumables	(27)	0	0	0	0	0	
FI27	16		Insurance claims	(6,745)	0	0	0	(7,058)	0	
FI29	16		Audit Services	(43,785)	(70,000)	0	(35,000)	(1,960)	33,040	Timing: Invoice to be provided
FI30	16		Special Projects	(15,850)	(3,500)	0	(3,500)	0	0	
FI41	08		FBT - Salary Packaging	(13,999)	(13,369)	(555)	(8,910)	(3,334)	0	
FI55	16		Procurement	(1,392)	(6,000)	0	(3,500)	(2,285)	0	
FI58	09		Minor Equipment	0	(500)	0	0	0	0	
<b>TOTAL OPERATING EXPENDITURE</b>				<b>(1,194,275)</b>	<b>(1,099,958)</b>	<b>(114,903)</b>	<b>(820,535)</b>	<b>(857,704)</b>		
<b>CAPITAL INCOME</b>										
<b>TOTAL CAPITAL INCOME</b>				<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>		
<b>CAPITAL EXPENDITURE</b>										
<b>TOTAL CAPITAL EXPENDITURE</b>				<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>		
<b>Business Unit Totals</b>										
			<b>Operating Income</b>	19,686	21,469	0	8,100	11,446	0	
			<b>Operating Expenses</b>	(1,194,275)	(1,099,958)	(114,903)	(820,535)	(857,704)	0	
			<b>Capital Income</b>	0	0	0	0	0	0	
			<b>Capital Expenditure</b>	0	0	0	0	0	0	
<b>TOTAL FOR BUSINESS UNIT</b>				<b>(1,174,590)</b>	<b>(1,078,489)</b>	<b>(114,903)</b>	<b>(812,435)</b>	<b>(846,258)</b>	<b>0</b>	

## COVID-19 Response and Recovery

COA	IE	Job	DESCRIPTION	2019-20 Last Year Actual	2020-21 Original Budget	Month of Dec	YTD BUDGET	2020-21 YTD Actual	>10% & > \$10,000	COMMENTS
<b>OPERATING INCOME</b>										
<b>TOTAL OPERATING INCOME</b>				0	0	0	0	0		
<b>OPERATING EXPENDITURE</b>										
1920			<b>Residential Hardship Relief</b>	0	0	0	0	0	0	
		19P01	<i>Residential Relief Measures</i>	0	0	0	0	0	0	
1930			<b>Business Hardship Relief</b>	0	0	0	0	0	0	
		19S01	<i>Business Relief Measures</i>	0	0	0	0	0	0	
1940			<b>Economic Stimulus Measures</b>	0	0	(42,909)	0	(42,909)	(42,909)	
		19L01	<i>Economic Stimulus Grants</i>	0	0	(42,909)	0	(42,909)	(42,909)	Perm: grants approved (funded from Reserve)
1950			<b>Community Resilience Measures</b>	0	0	(30,360)	0	(48,500)	(48,500)	
		19I01	<i>Community Resilience Grants</i>	0	0	(30,360)	0	(48,500)	(48,500)	Perm: grants approved (funded from Reserve)
1960			<b>Other Measures</b>	0	0	0	0	(47,000)	(47,000)	
		19F01	<i>Additional Community Development &amp; Event Grants (\$47k allocated, OM2020/161, 12/8/20)</i>	0	0	0	0	(47,000)	(47,000)	Perm: grants approved (funded from Reserve)
1970			<b>Recovery</b>	(304,607)	0	(126)	0	(9,457)	0	
		19R001	<i>Business Support</i>	(175,772)	0	0	0	6,463	0	
		19R002	<i>Community Support Services</i>	(125,045)	0	(126)	0	(15,816)	(15,816)	Perm: grants approved (funded from Reserve)
		19R003	<i>Vulnerable Groups &amp; People</i>	(3,680)	0	0	0	(105)	0	
		19R008	<i>Communication Services</i>	(109)	0	0	0	0	0	
<b>TOTAL OPERATING EXPENDITURE</b>				(304,607)	0	(73,395)	0	(147,866)		
<b>CAPITAL INCOME</b>										
<b>TOTAL CAPITAL INCOME</b>				0	0	0	0	0		
<b>CAPITAL EXPENDITURE</b>										
<b>TOTAL CAPITAL EXPENDITURE</b>				0	0	0	0	0		
<b>Business Unit Totals</b>										
			<b>Operating Income</b>	0	0	0	0	0		
			<b>Operating Expenses</b>	(304,607)	0	(73,395)	0	(147,866)		
			<b>Capital Income</b>	0	0	0	0	0		
			<b>Capital Expenditure</b>	0	0	0	0	0		
<b>TOTAL FOR BUSINESS UNIT</b>				(304,607)	0	(73,395)	0	(147,866)	(147,866)	



RECORDS - Governance									
COA	IE	DESCRIPTION	2019-20 Last Year Actual	2020-21 Original Budget	Month of Dec	YTD BUDGET	2020-21 YTD Actual	>10% & > \$10,000	COMMENTS
<b>OPERATING INCOME</b>									
RE81	84	Fees and Charges (GST free)	1,175	400	1,156	200	1,366	0	
<b>TOTAL OPERATING INCOME</b>			<b>1,175</b>	<b>400</b>	<b>1,156</b>	<b>200</b>	<b>1,366</b>		
<b>OPERATING EXPENDITURE</b>									
RE01	01	Salaries	(128,052)	(129,428)	(14,659)	(64,714)	(61,838)	0	
RE01	06	Accrued Leave	(15,723)	(10,518)	(1,214)	(5,259)	(5,259)	0	
RE02	02	Superannuation	(15,848)	(10,984)	(1,880)	(5,492)	(7,512)	0	
RE04	05	Training	(5,470)	(5,000)	0	(1,750)	0	0	
RE05	03	Workers Compensation	(1,716)	(1,666)	(111)	(833)	(666)	0	
RE07	07	Recruitment	(895)	0	0	0	0	0	
RE12	38	Subscriptions Memberships & Licences	(473)	(330)	0	(330)	(509)	0	
RE17	09	Consumables	(227)	(724)	(133)	(362)	(133)	0	
RE18	20	Equipment Lease	0	(4,720)	0	(2,360)	0	0	
RE20	09	Equipment Repairs & Maintenance	0	(690)	0	(690)	0	0	
RE29	16	Contract Services - Document Disposal	(1,320)	(2,000)	0	0	0	0	
RE96	51	Amortisation of ROU Assets	(4,338)	0	(367)	0	(2,181)	0	
RE98	51	Depreciation	(574)	(576)	0	(288)	0	0	
<b>TOTAL OPERATING EXPENDITURE</b>			<b>(174,637)</b>	<b>(166,636)</b>	<b>(18,364)</b>	<b>(82,078)</b>	<b>(78,098)</b>		
<b>CAPITAL INCOME</b>									
<b>TOTAL CAPITAL INCOME</b>			<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>		
<b>CAPITAL EXPENDITURE</b>									
<b>TOTAL CAPITAL EXPENDITURE</b>			<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>		
<b>Business Unit Totals</b>									
		Operating Income	1,175	400	1,156	200	1,366		
		Operating Expenses	(174,637)	(166,636)	(18,364)	(82,078)	(78,098)		
		Capital Income	0	0	0	0	0		
		Capital Expenditure	0	0	0	0	0		
<b>TOTAL FOR BUSINESS UNIT</b>			<b>(173,462)</b>	<b>(166,236)</b>	<b>(17,208)</b>	<b>(81,878)</b>	<b>(76,732)</b>	<b>0</b>	

CORPORATE SERVICES - Governance										
COA	IE	JOB	DESCRIPTION	2019-20 Last Year Actual	2020-21 Original Budget	Month of Dec	YTD BUDGET	2020-21 YTD Actual	>10% & > \$10,000	COMMENTS
<b>OPERATING INCOME</b>										
CS73	63		COVID-19 Assistance electricity offset	2,940	0	504	0	5,442	0	
CS82			Sundry Income	0	0	0	0	100	0	
<b>TOTAL OPERATING INCOME</b>				<b>2,940</b>	<b>0</b>	<b>504</b>	<b>0</b>	<b>5,541</b>	<b>0</b>	
<b>OPERATING EXPENDITURE</b>										
CS10	27		Telephone	(15,025)	(24,000)	(317)	(12,000)	(1,446)	10,554	Perm: lower usage and service charges
CS15	09		Stationery & Printing	(25,799)	(22,000)	(1,816)	(16,000)	(10,146)	0	
CS16	18		Postage	(57,626)	(45,000)	(1,062)	(26,500)	(26,756)	0	
CS17	09		Consumables	(8,229)	(6,000)	(272)	(3,000)	(2,962)	0	
CS20	15		Equipment Repairs & Maintenance	(1,238)	(1,000)	0	(500)	0	0	
CS35	25		Utilities - Electricity & Energy	(60,463)	(73,260)	(5,575)	(38,480)	(36,997)	0	
CS35	26		Utilities - Water	(27,658)	(18,000)	(867)	(7,900)	(2,553)	0	
CS39	43		COVID-19 assistance electricity offset	(1,254)	0	(3,216)	0	(10,863)	(10,863)	Perm: offset by unbudgeted revenue
CS40	98		Vehicle Operating Costs	(9,402)	(7,000)	(148)	(4,000)	(3,218)	0	
CS58	09		Minor Equipment	(4,438)	(5,000)	0	(1,600)	0	0	
CS98	51		Depreciation	0	0	(8)	0	(50)	0	
<b>TOTAL OPERATING EXPENDITURE</b>				<b>(211,132)</b>	<b>(201,260)</b>	<b>(20,929)</b>	<b>(109,980)</b>	<b>(94,990)</b>		
<b>CAPITAL INCOME</b>										
<b>TOTAL CAPITAL INCOME</b>				<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>		
<b>CAPITAL EXPENDITURE</b>										
CS97	09		Furniture & Equipment	0	(10,000)	0	0	0	0	
	09	CSA001	Replacement shredder for CAC	0	(10,000)	0	0	0	0	
<b>TOTAL CAPITAL EXPENDITURE</b>				<b>0</b>	<b>(10,000)</b>	<b>0</b>	<b>0</b>	<b>0</b>		
<b>Business Unit Totals</b>										
			Operating Income	2,940	0	504	0	5,541		
			Operating Expenses	(211,132)	(201,260)	(20,929)	(109,980)	(94,990)		
			Capital Income	0	0	0	0	0		
			Capital Expenditure	0	(10,000)	0	0	0		
<b>TOTAL FOR BUSINESS UNIT</b>				<b>(208,192)</b>	<b>(211,260)</b>	<b>(20,425)</b>	<b>(109,980)</b>	<b>(89,449)</b>		

CUSTOMER SERVICES - Customer Relations										
COA	IE	JOB	DESCRIPTION	2019-20 Last Year Actual	2020-21 Original Budget	Month of Dec	YTD BUDGET	2020-21 YTD Actual	>10% & > \$10,000	COMMENTS
<b>OPERATING INCOME</b>										
CR81	84		Fees and Charges (GST free)	6,400	2,000	200	1,000	2,200	0	
CR82	90		DoT Commissions	145,740	180,000	16,947	90,000	95,165	0	
CR83	90		Transwa Commissions	814	1,200	33	600	358	0	
CR84	84		Other Fees and Charges	1,921	800	0	400	35	0	
<b>TOTAL OPERATING INCOME</b>				<b>154,874</b>	<b>184,000</b>	<b>17,180</b>	<b>92,000</b>	<b>97,758</b>		
<b>OPERATING EXPENDITURE</b>										
CR01	01		Salaries	(380,207)	(374,908)	(41,312)	(187,454)	(165,205)	22,249	Perm: Secondment of CS Officer to Planning Administration. Fixed term contracts for staff to relieve in other Business Units.
CR01	06		Accrued Leave	(45,930)	(31,370)	(3,620)	(15,685)	(15,685)	0	
CR02	02		Superannuation	(50,427)	(44,044)	(5,078)	(22,022)	(20,425)	0	
CR04	05		Training	(5,370)	(7,000)	(930)	(2,450)	(5,964)	0	
CR05	03		Workers Compensation	(4,524)	(6,044)	(400)	(3,022)	(2,400)	0	
CR06	04		Staff Uniforms	(1,919)	(3,000)	(40)	(3,000)	(325)	0	
CR07	07		Recruitment	(219)	0	0	0	(366)	0	
CR11	27		Mobile Telephone	(408)	(500)	(36)	(250)	(181)	0	
CR12	38		Subscriptions Memberships & Licences	(774)	(1,300)	(150)	(500)	(299)	0	
CR17	09		Consumables	0	0	0	0	(24)	0	
CR20	09		Equipment Repairs & Maintenance	0	(1,000)	0	(500)	0	0	
CR22	16		Public Relations	0	(1,000)	0	(500)	(860)	0	
CR49	09		Stock - Special Series number plates	0	(800)	0	(400)	0	0	
CR58	09		Minor Equipment	(2,154)	(1,000)	0	(500)	(253)	0	
CR98	51		Depreciation	0	0	0	0	0	0	
<b>TOTAL OPERATING EXPENDITURE</b>				<b>(491,933)</b>	<b>(471,966)</b>	<b>(51,566)</b>	<b>(236,283)</b>	<b>(211,988)</b>		
<b>CAPITAL INCOME</b>										
<b>TOTAL CAPITAL INCOME</b>				<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>		
<b>CAPITAL EXPENDITURE</b>										
CR97	16		Furniture & Equipment	0	0	0	0	0	0	
<b>TOTAL CAPITAL EXPENDITURE</b>				<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>		
<b>Business Unit Totals</b>										
			<b>Operating Income</b>	154,874	184,000	17,180	92,000	97,758	0	
			<b>Operating Expenses</b>	(491,933)	(471,966)	(51,566)	(236,283)	(211,988)	24,295	
			<b>Capital Income</b>	0	0	0	0	0	0	
			<b>Capital Expenditure</b>	0	0	0	0	0	0	
<b>TOTAL FOR BUSINESS UNIT</b>				<b>(337,058)</b>	<b>(287,966)</b>	<b>(34,386)</b>	<b>(144,283)</b>	<b>(114,230)</b>	<b>30,053</b>	

INFORMATION COMMUNICATION TECHNOLOGY - Governance										
COA	IE	JOB	DESCRIPTION	2019-20 Last Year Actual	2020-21 Original Budget	Month of Dec	YTD BUDGET	2020-21 YTD Actual	>10% & > \$10,000	COMMENTS
<b>OPERATING INCOME</b>										
IT82	73		Sundry Income	4,055	0	0	0	1,200	0	
<b>TOTAL OPERATING INCOME</b>				<b>4,055</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,200</b>		
<b>OPERATING EXPENDITURE</b>										
IT01	01		Salaries	(176,611)	(185,924)	(15,852)	(92,962)	(86,704)	0	
IT01	06		Accrued Leave	(21,488)	(15,560)	(1,795)	(7,780)	(7,780)	0	
IT02	02		Superannuation	(21,985)	(22,372)	(1,654)	(11,186)	(11,476)	0	
IT04	05		Training	(4,647)	(5,000)	0	(1,750)	0	0	
IT05	03		Workers Compensation	(1,824)	(2,990)	(186)	(1,495)	(1,116)	0	
IT07	07		Recruitment	0	0	(196)	0	(1,630)	0	
IT10	27		Telephone	(51,344)	(52,233)	(4,253)	(26,116)	(27,494)	0	
IT11	27		Mobile Telephone	(4,133)	(4,654)	(208)	(2,872)	(1,111)	0	
IT12	38		Subscriptions Memberships & Licences	(3,100)	(1,680)	(280)	(700)	(960)	0	
IT15	16		Printing & Stationery	(56,651)	(63,072)	(5,780)	(31,614)	(23,294)	0	
IT18	20		Equipment Leasing	(84,547)	(42,158)	(1,973)	(31,013)	(28,414)	0	
IT19	16		Software Licenses	(433,471)	(472,356)	(75,774)	(418,815)	(368,953)	49,862	Timing: of licence renewals
IT20	09		Equipment Repairs & Maintenance	(1,739)	(6,000)	0	(3,000)	(2,048)	0	
IT29	16		Contract (Support) Services	(21,009)	(14,880)	(2)	(2,160)	(574)	0	
IT40	98		Vehicle Operating Expenses	(4,666)	(6,000)	0	(3,000)	(1,448)	0	
IT41	08		Fringe Benefits Tax	(1,356)	(540)	(317)	(270)	(1,902)	0	
IT50	16		Special Projects	(52,902)	(63,135)	0	(19,435)	(15,200)	0	
IT58	09		Minor Equipment	(28,021)	(49,660)	0	(39,670)	(42,302)	0	
IT96	51		Amortisation of ROU Assets	0	0	(504)	0	(2,098)	0	
IT98	51		Depreciation	(15,200)	(15,828)	(824)	(7,914)	(7,641)	0	
<b>TOTAL OPERATING EXPENDITURE</b>				<b>(984,695)</b>	<b>(1,024,042)</b>	<b>(109,598)</b>	<b>(701,752)</b>	<b>(632,144)</b>		
<b>CAPITAL INCOME</b>										
<b>TOTAL CAPITAL INCOME</b>				<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>		
<b>CAPITAL EXPENDITURE</b>										
IT97	55		Furniture & Equipment	0	0	0	0	0	0	
<b>TOTAL CAPITAL EXPENDITURE</b>				<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>		
<b>Business Unit Totals</b>										
			Operating Income	4,055	0	0	0	1,200	0	
			Operating Expenses	(984,695)	(1,024,042)	(109,598)	(701,752)	(632,144)	0	
			Capital Income	0	0	0	0	0	0	
			Capital Expenditure	0	0	0	0	0	0	
<b>TOTAL FOR BUSINESS UNIT</b>				<b>(980,640)</b>	<b>(1,024,042)</b>	<b>(109,598)</b>	<b>(701,752)</b>	<b>(630,943)</b>	<b>70,809</b>	

HUMAN RESOURCES - Governance									
COA	IE	DESCRIPTION	2019-20 Last Year Actual	2020-21 Original Budget	Month of Dec	YTD BUDGET	2020-21 YTD Actual	>10% & > \$10,000	COMMENTS
<b>OPERATING INCOME</b>									
HR82	93	Sundry Income	0	0	0	0	0	0	
HR73	73	Countributions & Reimbursements	0	0	0	0	16,782	16,782	Perm: LGIS Member dividends to offset programs (HR26/HR14)
<b>TOTAL OPERATING INCOME</b>			<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>16,782</b>		
<b>OPERATING EXPENDITURE</b>									
HR01	01	Salaries	(438,238)	(437,604)	(64,059)	(218,802)	(229,578)	0	
HR01	06	Accrued Leave	(54,696)	(43,810)	(5,055)	(21,905)	(21,905)	0	
HR02	02	Superannuation	(56,993)	(56,758)	(7,070)	(28,379)	(30,268)	0	
HR04	05	Training	(11,554)	(6,000)	(999)	(2,100)	(3,012)	0	
HR05	03	Workers Compensation	(4,968)	(7,150)	(474)	(3,575)	(2,844)	0	
HR06	04	Staff Uniforms	0	0	0	0	0	0	
HR07	07	Recruitment Expenses	(2,222)	0	0	0	(75)	0	
HR08	09	Employee Health Programs	(20,253)	(19,000)	(273)	(10,000)	(6,141)	0	
HR11	27	Mobile Telephone	(3,792)	(3,300)	(147)	(1,650)	(663)	0	
HR12	38	Subscriptions Memberships & Licences	(15,805)	(16,500)	0	(14,000)	(12,600)	0	
HR14	37	Organisational Development	(7,804)	(15,000)	(3,712)	(10,000)	(3,712)	0	
HR17	09	Consumables	(145)	(1,700)	0	(1,000)	(49)	0	
HR22	09	Employee Recognition	(13,372)	(12,600)	(211)	(12,600)	(8,575)	0	
HR24	37	Refreshments	(1,260)	(2,000)	0	(1,000)	(87)	0	
HR26	37	OSH Initiatives	(4,507)	(13,000)	(4,519)	(9,000)	(10,135)	0	
HR29	16	Contract Services	(30,513)	(10,000)	0	(5,000)	(1,485)	0	
HR40	98	Vehicle Operating Expenses	(7,365)	(7,500)	0	(3,750)	0	0	
HR41	08	Fringe Benefits Tax	(2,971)	(3,600)	(90)	(1,800)	(540)	0	
HR51	01	Workforce Planning	(468)	(2,000)	0	(1,000)	0	0	
HR55	01	Employee Paid Leave Other	(25,024)	(20,000)	(5,100)	(12,000)	(25,641)	(13,641)	Perm: Paid Parental Leave entitlements
HR58	51	Minor Equipment	0	(500)	0	(500)	0	0	
<b>TOTAL OPERATING EXPENDITURE</b>			<b>(701,952)</b>	<b>(678,022)</b>	<b>(91,709)</b>	<b>(358,061)</b>	<b>(357,312)</b>		
<b>CAPITAL INCOME</b>									
<b>TOTAL CAPITAL INCOME</b>			<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>		
<b>CAPITAL EXPENDITURE</b>									
<b>TOTAL CAPITAL EXPENDITURE</b>			<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>		
<b>Business Unit Totals</b>									
		Operating Income	0	0	0	0	16,782	16,782	
		Operating Expenses	(701,952)	(678,022)	(91,709)	(358,061)	(357,312)	0	
		Capital Income	0	0	0	0	0	0	
		Capital Expenditure	0	0	0	0	0	0	
<b>TOTAL FOR BUSINESS UNIT</b>			<b>(701,952)</b>	<b>(678,022)</b>	<b>(91,709)</b>	<b>(358,061)</b>	<b>(340,530)</b>	<b>0</b>	

COMMUNITY PLANNING & DEVELOPMENT - Governance										
COA	IE	JOB	DESCRIPTION	2019-20 Last Year Actual	2020-21 Amended Budget	Month of Dec	YTD BUDGET	2020-21 YTD Actual	>10% & > \$10,000	COMMENTS
<b>OPERATING INCOME</b>										
CD71	84		Zone Room Café Lease fees	11,621	15,000	1,291	7,500	8,148	0	
CD72	84		MRYP Hall Hire Income	0	1,200	0	600	0	0	
CD74	73		Contributions	549	0	0	0	0	0	
<b>CD75</b>	<b>67</b>		<b>Grant Income</b>	<b>26,973</b>	<b>2,071</b>	<b>0</b>	<b>2,071</b>	<b>4,071</b>	<b>0</b>	
	67	CDI67	MRSAMM & Summer Park Series	5,000	0	0	0	0	0	
	67	CDI147	LDAG Strive 1 (Round 6)	2,545	0	0	0	0	0	
	67	CDI148	LDAG Strive 2	0	0	0	0	0	0	
	67	CDI164	Thank a Volunteer	2,000	0	0	0	2,000	0	
	67	CDI202	FRRR - In a Good Place	7,428	2,071	0	2,071	2,071	0	
	67	CDI170	WA Youth Week - Dept of Communities	0	0	0	0	0	0	
	67	CDI203	Lighthouse Project Grant	10,000	0	0	0	0	0	
	67	CDI206	MRSAMM 2020	0	0	0	0	0	0	
	67	CDI207	Grab a Bite Grant (Lotterywest)	0	0	0	0	0	0	
CD77	73		Community Development Income	5,455	5,000	0	2,000	0	0	
CD79	84		Zone Room Hire Income	288	1,700	51	800	612	0	
<b>TOTAL OPERATING INCOME</b>				<b>44,886</b>	<b>24,971</b>	<b>1,342</b>	<b>12,971</b>	<b>12,831</b>		
<b>OPERATING EXPENDITURE</b>										
CD01	01		Salaries	(326,071)	(259,724)	(32,176)	(129,864)	(132,268)	0	
CD01	06		Accrued Leave	(33,152)	(28,820)	(4,131)	(14,410)	(17,901)	0	
CD02	02		Superannuation	(40,094)	(31,058)	(3,752)	(15,529)	(17,784)	0	
CD04	05		Training	(8,627)	(5,000)	(87)	(1,750)	(887)	0	
CD05	03		Workers Compensation	(3,696)	(4,290)	(357)	(2,145)	(2,142)	0	
CD06	04		Protective Clothing	(204)	(500)	0	(500)	0	0	
CD07	07		Recruitment	(2,533)	0	(171)	0	(443)	0	
CD11	27		Mobile Telephone	(1,644)	(600)	(50)	(300)	(246)	0	
CD12	38		Subscriptions Memberships & Licences	(1,200)	(1,500)	0	0	(623)	0	
CD15	09		Printing & Stationery	0	(500)	0	(500)	0	0	
CD17	09		Consumables	(132)	(1,000)	0	(500)	0	0	
CD20	09		Equipment Repairs & Maintenance	0	(2,000)	0	(1,000)	0	0	
CD24	37		Refreshments	(322)	(1,000)	(175)	(500)	(175)	0	
<b>CD39</b>	<b>16</b>		<b>Integrated Planning</b>	<b>(15,619)</b>	<b>(10,000)</b>	<b>(1,040)</b>	<b>(4,000)</b>	<b>(1,760)</b>	<b>0</b>	
	16	COM115	Community Engagement and Your Say Promotion	(4,023)	(10,000)	(1,040)	(4,000)	(1,760)	0	
	16	COM118	Key Performance Measurement & Service Development	(827)	0	0	0	0	0	
	16	COM156	Workshop Facilitation	(5,539)	0	0	0	0	0	
	16	COM157	Design of Corporate Documents	(5,230)	0	0	0	0	0	
<b>CD42</b>	<b>16</b>		<b>Youth</b>	<b>(31,959)</b>	<b>(68,000)</b>	<b>(11,299)</b>	<b>(56,000)</b>	<b>(17,097)</b>	<b>38,903</b>	
	16	COM67	MRSAMM & Summer Park Series	(2,475)	0	0	0	(200)	0	
	16	COM114	Implementing the Youth Plan	(15,411)	(28,000)	(11,299)	(16,000)	(16,777)	0	
	16	COM170	WA Youth Week - Dept of Communities	0	0	0	0	0	0	
	16	COM181	Youth Mental Health Services Partnership	(14,073)	(40,000)	0	(40,000)	(120)	39,880	Timing: Service disruption COVID 19
<b>CD43</b>	<b>16</b>		<b>Capacity Building</b>	<b>(4,309)</b>	<b>(10,500)</b>	<b>(3,307)</b>	<b>(8,000)</b>	<b>(3,854)</b>	<b>0</b>	
	16	COM123	Community group and volunteer support	(597)	(7,500)	(720)	(5,000)	(864)	0	
	16	COM164	Thank a Volunteer Event	(3,712)	(3,000)	(2,587)	(3,000)	(2,990)	0	
<b>CD46</b>	<b>09</b>		<b>Margaret River Youth Precinct Facilities</b>	<b>(5,749)</b>	<b>(7,000)</b>	<b>(1,283)</b>	<b>(4,000)</b>	<b>(3,717)</b>	<b>0</b>	
	Var	COM177	Building Maintenance	(428)	(1,000)	0	(1,000)	0	0	
	16	COM178	Building Operations	(5,321)	(6,000)	(1,283)	(3,000)	(3,717)	0	

COMMUNITY PLANNING & DEVELOPMENT - Governance										
COA	IE	JOB	DESCRIPTION	2019-20 Last Year Actual	2020-21 Amended Budget	Month of Dec	YTD BUDGET	2020-21 YTD Actual	>10% & > \$10,000	COMMENTS
CD47	16		<b>Community Resilience</b>	(51,857)	(65,071)	(30,697)	(59,071)	(35,046)	24,025	
	16	COM126	Community education and support	(81)	0	0	0	0	0	
	16	COM127	Street parties	(651)	0	0	0	0	0	
	16	COM129	Emergency Recovery	(831)	(1,000)	0	(1,000)	0	0	
	16	COM131	Homelessness and Crisis Accommodation coordination	(20,000)	(30,000)	(30,000)	(30,000)	(30,000)	0	
	16	COM188	Osmington Recovery Expenses	(1,051)	0	0	0	0	0	
	16	COM189	Community Resilience Plan	(11,232)	(12,000)	(108)	(6,000)	(988)	0	
	16	COM191	Osmington Community Recovery	(9,275)	0	0	0	(374)	0	
	16	COM192	Community Mental Health support	(1,309)	(20,000)	(589)	(20,000)	(589)	19,411	Timing: Awaiting contract sign off
	16	COM202	FRRR - In a Good Place	(7,428)	(2,071)	0	(2,071)	(3,095)	0	
CD48	16		<b>Access &amp; Inclusion</b>	(25,430)	(20,000)	(101)	(10,000)	(2,462)	0	
	16	COM136	Implementing the AIP	(15,521)	(20,000)	(101)	(10,000)	(2,462)	0	
	16	COM203	Lighthouse Project Grant	(9,909)	0	0	0	0	0	
CD49	16		<b>Arts &amp; Culture</b>	(31,559)	(38,100)	0	(13,100)	(3,469)	0	
	16	COM140	Implement the Creative Blueprint and Public Art Programs	(22,984)	(22,000)	0	(12,000)	(3,469)	0	
	16	COM180	Indigenous Engagement	(8,575)	(16,100)	0	(1,100)	0	0	
CD50	44		<b>Special Projects/Grants</b>	(2,740)	(10,000)	0	(5,000)	0	0	
	16	COM147	LDAG Grant Strive 1	(2,740)	0	0	0	0	0	
	16	COM148	LDAG Grant Strive 2	0	0	0	0	0	0	
	16	COM205	Recreational Planning (MR, AU, Cwp)	0	(10,000)	0	(5,000)	0	0	
	16	COM207	Grab a Bite Grant (Lotterywest)	0	0	0	0	0	0	
CD51	16		<b>Age Friendly</b>	(3,603)	(3,000)	0	(1,500)	0	0	
	16	COM145	Implement Age Friendly Community Plan	(3,603)	(3,000)	0	(1,500)	0	0	
CD52	44		<b>Annual Community Development Grants</b>	(15,000)	(20,000)	0	(20,000)	(24,134)	0	
CD40	10		Vehicle Operating Expenses	(11,005)	(10,080)	(257)	(5,040)	(2,644)	0	
CD41	08		Fringe Benefits Tax	(2,680)	(2,292)	(320)	(1,146)	(1,920)	0	
CD56	09		Minor Equipment	0	(1,000)	0	(500)	0	0	
CD98	51		Depreciation	(3,083)	(3,084)	0	(1,542)	0	0	
<b>TOTAL OPERATING EXPENDITURE</b>				<b>(622,267)</b>	<b>(604,119)</b>	<b>(89,203)</b>	<b>(355,897)</b>	<b>(268,571)</b>		
<b>CAPITAL INCOME</b>										
CD70	70		Capital Grants	0	0	0	0	0	0	
CD80	74		Capital Contributions	0	0	0	0	0	0	
<b>TOTAL CAPITAL INCOME</b>				<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>		
<b>CAPITAL EXPENDITURE</b>										
CD88	16		Buildings	(74,480)	0	0	0	0	0	
<b>TOTAL CAPITAL EXPENDITURE</b>				<b>(74,480)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>		
<b>Business Unit Totals</b>										
			<b>Operating Income</b>	44,886	24,971	1,342	12,971	12,831	0	
			<b>Operating Expenses</b>	(622,267)	(604,119)	(89,203)	(355,897)	(268,571)	87,326	
			<b>Capital Income</b>	0	0	0	0	0	0	
			<b>Capital Expenditure</b>	(74,480)	0	0	0	0	0	
<b>TOTAL FOR BUSINESS UNIT</b>				<b>(651,861)</b>	<b>(579,148)</b>	<b>(87,861)</b>	<b>(342,926)</b>	<b>(255,740)</b>	<b>87,186</b>	

LEGAL & GOVERNANCE - Governance									
COA	IE	DESCRIPTION	2019-20 Last Year Actual	2020-21 Original Budget	Month of Dec	YTD BUDGET	2020-21 YTD Actual	>10% & > \$10,000	COMMENTS
<b>OPERATING INCOME</b>									
LG79	83	Fines & Penalties (GST Free)	212,678	0	0	0	6,395	0	
<b>TOTAL OPERATING INCOME</b>			<b>212,678</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>6,395</b>		
<b>OPERATING EXPENDITURE</b>									
LG01	01	Salaries	(252,666)	(294,762)	(35,964)	(147,381)	(142,242)	0	
LG01	06	Accrued Leave	(28,022)	(25,622)	(2,956)	(12,811)	(12,811)	0	
LG02	02	Superannuation	(29,185)	(34,230)	(4,029)	(17,115)	(17,077)	0	
LG03	17	Consultant	0	(5,000)	0	0	(4,500)	0	
LG04	05	Training & Conferences	(4,269)	(5,000)	0	(1,750)	(2,785)	0	
LG05	03	Workers Compensation	(2,172)	(4,758)	(315)	(2,379)	(1,890)	0	
LG06	04	Uniforms	0	0	0	0	0	0	
LG07	07	Recruitment	0	0	0	0	0	0	
LG11	27	Mobile Telephone	(385)	(480)	(36)	(240)	(181)	0	
LG12	38	Subscriptions Memberships & Licences	0	0	0	0	0	0	
LG23	16	Risk Management	0	(15,000)	(144)	(15,000)	(468)	14,532	Timing: Risk Register project in progress
LG25	16	Legal Expenses	(38,673)	(20,000)	(10,487)	(8,000)	(19,833)	(11,833)	Timing/Perm: Large invoices for SAT matter going to full hearing
LG26	16	Legal - Other (Non-legal expert fees)	(7,785)	(4,800)	0	(2,400)	(490)	0	
LG58	09	Minor Equipment	(2,917)	0	0	0	0	0	
<b>TOTAL OPERATING EXPENDITURE</b>			<b>(366,074)</b>	<b>(409,652)</b>	<b>(53,931)</b>	<b>(207,076)</b>	<b>(202,277)</b>		
<b>CAPITAL INCOME</b>									
<b>TOTAL CAPITAL INCOME</b>			<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>		
<b>CAPITAL EXPENDITURE</b>									
<b>TOTAL CAPITAL EXPENDITURE</b>			<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>		
<b>Business Unit Totals</b>									
		Operating Income	212,678	0	0	0	6,395		
		Operating Expenses	(366,074)	(409,652)	(53,931)	(207,076)	(202,277)		
		Capital Income	0	0	0	0	0		
		Capital Expenditure	0	0	0	0	0		
<b>TOTAL FOR BUSINESS UNIT</b>			<b>(153,396)</b>	<b>(409,652)</b>	<b>(53,931)</b>	<b>(207,076)</b>	<b>(195,881)</b>	<b>0</b>	



COMMUNICATIONS & MARKETING - Governance										
COA	IE	Job	DESCRIPTION	2019-20 Last Year Actual	2020-21 Original Budget	Month of Dec	YTD BUDGET	2020-21 YTD Actual	>10% & > \$10,000	COMMENTS
<b>OPERATING INCOME</b>										
<b>TOTAL OPERATING INCOME</b>				0	0	0	0	0		
<b>OPERATING EXPENDITURE</b>										
CM01	01		Salaries	(137,611)	(247,510)	(19,970)	(123,760)	(84,287)	39,473	Perm: Position vacancy
CM01	06		Accrued Leave	(16,134)	(26,820)	(3,096)	(13,416)	(13,416)	0	
CM02	02		Superannuation	(16,058)	(29,540)	(3,523)	(14,768)	(12,400)	0	
CM04	05		Training & Conferences	(2,791)	(4,000)	0	(1,400)	(3,923)	0	
CM05	03		Workers Compensation	(912)	(4,080)	(270)	(2,041)	(1,620)	0	
CM06	04		Protective Clothing	0	0	0	0	0	0	
CM07	07		Recruitment	0	0	0	0	(323)	0	
CM11	27		Mobile Telephone	(3,432)	(2,240)	(73)	(1,820)	(428)	0	
CM12	38		Subscriptions Memberships & Licences	(481)	(27,300)	(123)	(12,050)	(2,796)	0	
CM15	16		Printing & Stationery	0	(18,000)	0	(9,000)	0	0	
CM17	09		Consumables	0	0	0	0	0	0	
CM20	09		Equipment Repairs & Maintenance	0	0	0	0	(154)	0	
CM22	16		Public Relations	(80,341)	(128,200)	(832)	(64,100)	(6,902)	57,198	Perm/Timing: Part Budget to be allocated to CM25
CM25	16		Advertising	(3,609)	0	(2,973)	0	(16,654)	(16,654)	Perm: Budget to be allocated from CM22
CM40	98		Vehicle Operating Expenses	(6,583)	(5,000)	(750)	(2,400)	(5,947)	0	
CM41	08		Fringe Benefits Tax	(441)	(239)	(87)	(120)	(522)	0	
CM50	16		<b>Special Projects</b>	<b>(171,322)</b>	<b>(306,000)</b>	<b>(26,000)</b>	<b>(151,500)</b>	<b>(139,060)</b>	<b>0</b>	
	16	CMP01	Iconic Events	(106,500)	(143,500)	0	(64,000)	(48,000)	16,000	Perm/Timing: review allocations at Mid Year
	16	CMP02	Local Events	(64,682)	(87,500)	(26,000)	(45,000)	(83,500)	(38,500)	Timing/Perm: Grants allocated, adjustment to made at Mid Year Review
	16	CMP04	Shire Website & Digital Planning	(140)	(40,000)	0	(20,000)	0	20,000	Timing/Perm: project to commence in qtr 4
	16	CMP05	Regional tourism - MOU with MRBTA	0	(10,000)	0	(5,000)	0	0	
	16	CMP06	Events strategy implementation	0	(15,000)	0	(7,500)	0	0	
	16	CMP07	Main Street Project Communications	0	(10,000)	0	(10,000)	(7,560)	0	
CM58	09		Minor Equipment	0	(2,000)	0	(2,000)	(45)	0	
CM98	51		Depreciation	(193)	(780)	(75)	(390)	(448)	0	
<b>TOTAL OPERATING EXPENDITURE</b>				<b>(439,908)</b>	<b>(801,709)</b>	<b>(57,771)</b>	<b>(398,765)</b>	<b>(288,927)</b>		
<b>CAPITAL INCOME</b>										
<b>TOTAL CAPITAL INCOME</b>				0	0	0	0	0		
<b>CAPITAL EXPENDITURE</b>										
<b>TOTAL CAPITAL EXPENDITURE</b>				0	0	0	0	0		
<b>Business Unit Totals</b>										
			Operating Income	0	0	0	0	0		
			Operating Expenses	(439,908)	(801,709)	(57,771)	(398,765)	(288,927)		
			Capital Income	0	0	0	0	0		
			Capital Expenditure	0	0	0	0	0		
<b>TOTAL FOR BUSINESS UNIT</b>				<b>(439,908)</b>	<b>(801,709)</b>	<b>(57,771)</b>	<b>(398,765)</b>	<b>(288,927)</b>	<b>109,838</b>	

COMMUNITY FIRE & EMERGENCY SERVICES - Law, Order and Public Safety										
COA	IE	JOB	DESCRIPTION	2019-20 Last Year Actual	2020-21 Original Budget	Month of Dec	YTD BUDGET	2020-21 YTD Actual	>10% & > \$10,000	COMMENTS
<b>Emergency Management</b>										
<b>OPERATING INCOME</b>										
EM75	67		Operating Grants - ESL	49,217	36,650	0	18,326	18,325	0	
<b>TOTAL OPERATING INCOME</b>				<b>49,217</b>	<b>36,650</b>	<b>0</b>	<b>18,326</b>	<b>18,325</b>		
<b>OPERATING EXPENDITURE</b>										
EM10	27		Telephone - SES Landline & Internet	(4,519)	(3,000)	(317)	(1,500)	(3,730)	0	
EM11	27		Mobile Telephone	0	0	0	0	0	0	
EM13	30		Insurance	(1,776)	0	0	0	(2,404)	0	
EM20	09		Equipment Repairs & Mtce.	(2,883)	(5,000)	(796)	(2,496)	(2,353)	0	
EM28	16		Building Maintenance	(170)	0	0	0	0	0	
EM29			SES Other Goods & Services	(3,943)	(5,000)	(443)	(2,998)	(618)	0	
EM40	98		Vehicle Operating Expenses	(9,160)	(17,000)	(683)	(8,500)	(4,402)	0	
EM58	09		Non Capital Equipment	(17,362)	(6,650)	(116)	(3,324)	(3,300)	0	
			<b>SES LGGS Scheme Approved Application</b>	<b>(39,814)</b>	<b>(36,650)</b>	<b>(2,356)</b>	<b>(18,818)</b>	<b>(16,807)</b>		
EM90	50		Profit/Loss on Assets	0	0	0	0	0	0	
EM98	51		Depreciation	(33,042)	(33,072)	(1,784)	(16,536)	(10,588)	0	
			<b>Shire Funded</b>	<b>(33,042)</b>	<b>(33,072)</b>	<b>(1,784)</b>	<b>(16,536)</b>	<b>(10,588)</b>		
<b>TOTAL OPERATING EXPENDITURE</b>				<b>(72,856)</b>	<b>(69,722)</b>	<b>(4,140)</b>	<b>(35,354)</b>	<b>(27,395)</b>		
<b>CAPITAL INCOME</b>										
<b>TOTAL CAPITAL INCOME</b>				<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>		
<b>CAPITAL EXPENDITURE</b>										
<b>TOTAL CAPITAL EXPENDITURE</b>				<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>		
<b>Fire Prevention</b>										
<b>OPERATING INCOME</b>										
FP73	67		Other Grants	136,294	351,000	88,527	175,500	128,734		
	67	FPI029	Bushfire Mitigation Activities Fund Grant	136,294	351,000	88,527	175,500	128,734	(46,766)	Timing: Grant funding to be allocated.
FP74	73		Contributions (non ESL)	58,277	60,000	0	30,000	38,082	0	
FP75	67		Operating Grants - ESL	323,505	391,395	(284)	195,696	186,484		
	67	FPI012	ESL Operating Grant & Supplementary Grant	321,643	391,395	0	195,696	186,484	0	
	73	FPI018	Reimbursement of electricity - Cwp Mens Shed	1,862	0	(284)	0	0	0	
<b>TOTAL OPERATING INCOME</b>				<b>518,075</b>	<b>802,395</b>	<b>88,243</b>	<b>401,196</b>	<b>353,299</b>		
<b>OPERATING EXPENDITURE</b>										
			<b>BFB LGGS Scheme Funding</b>							
FP06	09		Protective Clothing	(49,485)	(89,000)	(4,609)	(80,000)	(24,357)	55,643	Timing: as required
FP13	30		Insurance	(68,223)	(75,970)	0	(75,970)	(71,672)	0	
FP20	16		Equipment Repairs & Maintenance	(23,710)	(25,000)	(3,965)	(17,996)	(6,357)	11,639	Timing: as scheduled
FP28	16		Building Maintenance	(27,322)	(15,000)	0	(7,500)	(11,322)	0	
FP31			Bush Fire Brigades Other Goods and Services	(8,639)	(20,000)	(985)	(6,250)	(4,929)	0	
FP35	25		Utilities	(28,088)	(28,000)	(574)	(13,998)	(11,398)	0	
FP40	98		Vehicle Operating Expenses	(121,387)	(90,000)	(15,701)	(80,000)	(48,662)	31,338	Timing: vehicle usage & maintenance
FP58	09		Non-Capital Equipment	(30,059)	(53,425)	(196)	(26,712)	(26,218)	0	
			<b>BFB LGGS Scheme Approved Application</b>	<b>(356,911)</b>	<b>(396,395)</b>	<b>(26,030)</b>	<b>(308,426)</b>	<b>(204,913)</b>		
FP01	01		Salaries	(163,385)	(142,324)	(15,189)	(71,162)	(80,289)	0	

COMMUNITY FIRE & EMERGENCY SERVICES - Law, Order and Public Safety										
COA	IE	JOB	DESCRIPTION	2019-20 Last Year Actual	2020-21 Original Budget	Month of Dec	YTD BUDGET	2020-21 YTD Actual	>10% & > \$10,000	COMMENTS
FP01	06		Accrued Leave	(13,548)	(10,660)	(1,230)	(5,330)	(5,330)	0	
FP02	02		Superannuation	(15,528)	(15,548)	(1,533)	(7,774)	(9,849)	0	
FP04	05		Training/Conferences	(2,253)	(2,000)	(1,604)	(700)	(1,604)	0	
FP05	03		Workers Compensation	(1,584)	(2,274)	(150)	(1,137)	(900)	0	
FP07	07		Recruitment	(655)	(3,000)	(15)	(1,500)	(121)	0	
FP11	27		Mobile Telephone	(933)	(3,440)	(76)	(2,720)	(3,241)	0	
FP12	38		Subscriptions	(1,320)	(2,000)	0	(1,000)	(1,635)	0	
FP18	20		CESM Vehicle Leasing	0	(22,704)	0	(11,352)	0	11,352	Perm: accounting standards changes. Ref: FP96
FP19	98		CESM Vehicle Operating Costs	(7,380)	(7,135)	(1,682)	(3,564)	(4,705)	0	
FP29	16		<b>Contract Services</b>	<b>(174,113)</b>	<b>(449,700)</b>	<b>(4,340)</b>	<b>(224,948)</b>	<b>(146,650)</b>	<b>78,298</b>	Timing: MAF works
	16	FRE07	Community Fire and Emergency Services Support	(7,455)	(9,200)	0	(9,200)	(6,991)	0	
	16	FRE08	Maintain Strategic Firebreaks	(700)	(15,000)	0	(15,000)	(1,642)	13,359	Timing: firebreak works
	16	FRE10	Plan & Undertake Hazard Reduction Burns on Council Land	(8,901)	(20,000)	0	(10,000)	(1,313)	0	
	16	FRE11	Fire contribution - plant and equipment mobilisation	(1,309)	(10,000)	0	(2,500)	(164)	0	
	16	FRE12	Refilling Emergency Water Supplies	(1,780)	(10,000)	0	0	(1,363)	0	
	16	FRE14	BFAC/ LEMC Committee Support	(1,049)	(3,000)	(175)	(1,500)	(268)	0	
	16	FRE15	Support to fire fighting activities	(2,874)	(8,500)	(161)	(4,248)	(2,444)	0	
	16	FRE16	Communications	(4,387)	(3,000)	0	(1,500)	(3,731)	0	
	16	FRE21	Council Emergency Services building driveway and drainage maintenance	(6,800)	(20,000)	0	(10,000)	0	0	
	16	FRE23	Bushfire Mitigation Activity Fund (MAF) 2018-19	(136,294)	(351,000)	(4,004)	(171,000)	(128,734)	42,266	Perm/Timing: Return of unspent 2019-20 funding allocated. Offset FPI029
	16	FRE24	Independent Facilitator for Bush Fire Brigade Structure Review	(2,042)	0	0	0	0	0	
	16	FRE25	Karridale BFB Station Extension Draft	(523)	0	0	0	0	0	
	16	FRE26	Alexandra Bridge BFB Station Extension Draft	0	0	0	0	0	0	
FP32	15		Maintenance of Council Emergency Water Supplies	(8,712)	0	0	0	(280)	0	
	51		Amortisation of ROU Assets	(21,451)	0	(1,817)	0	(10,784)	(10,784)	
FP96										Perm: accounting standards changes. Ref: FP18
FP98	51		Depreciation	(416,985)	(422,940)	(40,218)	(211,470)	(253,169)	(41,699)	Perm: Depreciation on new BFB appliances
			<b>Shire Funded</b>	<b>(827,846)</b>	<b>(1,083,725)</b>	<b>(67,854)</b>	<b>(542,657)</b>	<b>(518,556)</b>		
<b>TOTAL OPERATING EXPENDITURE</b>				<b>(1,184,757)</b>	<b>(1,480,120)</b>	<b>(93,884)</b>	<b>(851,083)</b>	<b>(723,470)</b>		
<b>CAPITAL INCOME</b>										
FP76	70		<b>Grant Income</b>	<b>672,383</b>	<b>1,101,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
	70	FPI031	Witchcliffe Light Tanker Fire Appliance	0	178,000	0	0	0	0	
	70	FPI035	Rosa Brook Light Tanker Fire Appliance (DFES)	0	178,000	0	0	0	0	
	70	FPI036	Wallcliffe 3.4U Fire Appliance (DFES)	479,262	0	0	0	0	0	
	70	FPI037	Wallcliffe Light Tanker Fire Appliance (DFES)	0	178,000	0	0	0	0	
	70	FPI038	Karridale Fire Station Extension (DFES)	72,411	0	0	0	0	0	
	70	FPI039	Alexandra Bridge Fire Station Extension (DFES)	120,710	0	0	0	0	0	
	70	FPI042	Karridale 3.4 Tanker Fire Appliance (DFES)	0	567,000	0	0	0	0	
FP77	74		<b>Capital Contributions</b>	<b>31,404</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>TOTAL CAPITAL INCOME</b>				<b>703,787</b>	<b>1,101,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	

COMMUNITY FIRE & EMERGENCY SERVICES - Law, Order and Public Safety										
COA	IE	JOB	DESCRIPTION	2019-20 Last Year Actual	2020-21 Original Budget	Month of Dec	YTD BUDGET	2020-21 YTD Actual	>10% & > \$10,000	COMMENTS
<b>CAPITAL EXPENDITURE</b>										
FP88	16		Land & Buildings	(138,559)	0	0	0	0	0	
FP93	55		Plant & Equipment	(479,262)	(1,101,000)	0	0	0	0	
	55	FP031	Witchcliffe Light Tanker Fire Appliance	0	(178,000)	0	0	0	0	
	55	FP035	Rosa Brook Light Tanker Fire Appliance (DFES)	0	(178,000)	0	0	0	0	
	55	FP036	Wallcliffe 3.4U Fire Appliance (DFES)	(479,262)	0	0	0	0	0	
	55	FP037	Wallcliffe Light Tanker Fire Appliance (DFES)	0	(178,000)	0	0	0	0	
	55	FP042	Karridale 3.4 Tanker Fire Appliance (DFES)	0	(567,000)	0	0	0	0	
FP95	55		Donated Assets (Infrastructure)	(31,404)	0	0	0	0	0	
<b>TOTAL CAPITAL EXPENDITURE</b>				<b>(750,955)</b>	<b>(1,101,000)</b>	<b>0</b>	<b>0</b>	<b>0</b>		
<b>Business Unit Totals</b>										
			Operating Income	567,292	839,045	88,243	419,522	371,624	(47,898)	
			Operating Expenses	(1,257,613)	(1,549,842)	(98,024)	(886,437)	(750,865)	135,572	
			Capital Income	703,787	1,101,000	0	0	0	0	
			Capital Expenditure	(750,955)	(1,101,000)	0	0	0	0	
<b>TOTAL FOR BUSINESS UNIT</b>				<b>(737,490)</b>	<b>(710,797)</b>	<b>(9,780)</b>	<b>(466,915)</b>	<b>(379,241)</b>	<b>87,674</b>	

<b>RANGERS - Law Order &amp; Public Safety</b>										
COA	IE	JOB	DESCRIPTION	2019-20 Last Year Actual	2020-21 Original Budget	Month of Dec	YTD BUDGET	2020-21 YTD Actual	>10% & > \$10,000	COMMENTS
<b>OPERATING INCOME</b>										
			<b>Infringements</b>							
RI61	83		Dog Infringements	4,890	4,000	719	2,400	6,931	0	
RI62	83		Parking Infringements	3,582	7,000	993	3,200	4,186	0	
RI63	83		Illegal Camping Infringements	4,425	5,000	300	2,000	1,670	0	
RI64	83		Bushfire Infringements	3,161	6,000	0	1,500	1,122	0	
RI65	83		Litter Infringements	0	0	0	0	593	0	
RI66	83		Cat Infringements	0	600	0	400	0	0	
RI67	83		Stock Infringements	0	500	0	250	0	0	
RI68	83		Other Infringement charges	604	600	72	300	416	0	
			<b>Rangers</b>							
RG79	83		Fines & Penalties	9,594	0	0	0	0	0	
RG80	84		Licenses/Permits (GST Free)	55,219	60,000	3,650	39,000	36,321	0	
RG81	84		Fees and Charges (GST free)	6,555	6,000	1,082	3,000	5,834	0	
RG82	84		Sundry Income	4,242	3,900	215	1,950	2,363	0	
RG86	73		Private Strategic Firebreak Recoveries	2,450	5,000	0	0	0	0	
<b>RG87</b>	<b>84</b>		<b>Fees &amp; Charges</b>	<b>46,589</b>	<b>49,964</b>	<b>3,023</b>	<b>25,932</b>	<b>23,256</b>	<b>0</b>	
<b>TOTAL OPERATING INCOME</b>				<b>141,458</b>	<b>148,564</b>	<b>10,055</b>	<b>79,932</b>	<b>82,693</b>		
<b>OPERATING EXPENDITURE</b>										
RG01	01		Salaries	(439,758)	(405,626)	(47,248)	(202,813)	(203,853)	0	
RG01	06		Accrued Leave	(48,394)	(39,598)	(4,569)	(19,799)	(19,799)	0	
RG02	02		Superannuation	(50,581)	(47,800)	(5,306)	(23,900)	(24,749)	0	
RG04	05		Training & Conferences	(2,065)	(9,000)	0	(3,150)	(295)	0	
RG05	03		Workers Compensation	(4,332)	(6,618)	(442)	(3,309)	(2,652)	0	
RG06	04		Protective Clothing	(2,808)	(4,500)	0	(2,000)	0	0	
RG07	07		Recruitment	(3,800)	0	0	0	0	0	
RG11	27		Mobile Telephone	(5,525)	(6,400)	(4,537)	(5,200)	(8,392)	0	
RG12	38		Subscriptions Memberships & Licences	(2,165)	(2,190)	0	(2,040)	(125)	0	
RG16	13		Printing & Stationery	(8,864)	(11,000)	0	(11,000)	(8,085)	0	
RG17	09		Consumables	(639)	(2,000)	0	(1,000)	(48)	0	
RG20	15		Equipment Repairs & Mtce.	(466)	(500)	0	(400)	0	0	
RG24	37		Refreshments & Entertainment	0	(500)	0	(300)	(120)	0	
RG25	19		Advertising	(474)	(2,500)	(56)	(2,000)	(1,853)	0	
RG26	09		Animal Management Facility - Building Operations	0	0	0	0	0	0	
RG28	09		Animal Management Facility - Building Maintenance	(3,140)	(1,000)	0	(700)	(106)	0	
<b>RG29</b>	<b>16</b>		<b>Contract Services</b>	<b>(5,630)</b>	<b>(31,200)</b>	<b>0</b>	<b>(16,850)</b>	<b>(565)</b>	<b>16,285</b>	
	16	RNG01	Section 33 Works	(2,450)	(5,000)	0	0	0	0	
	16	RNG03	Local laws for Cats, Fencing, Camping and Dogs	0	(7,500)	0	0	0	0	
	16	RNG05	Dog Exercise Area Review and Implementation	0	0	0	0	0	0	

<b>RANGERS - Law Order &amp; Public Safety</b>										
COA	IE	JOB	DESCRIPTION	2019-20 Last Year Actual	2020-21 Original Budget	Month of Dec	YTD BUDGET	2020-21 YTD Actual	>10% & > \$10,000	COMMENTS
	16	RNG06	Cemetery Management Plan	0	(15,000)	0	(15,000)	0	15,000	Timing: Consultant to be appointed
	16	RNG08	Abandoned vehicle towing	(1,000)	(1,500)	0	(750)	0	0	
	16	RNG09	Shire Firebreaks	(1,090)	0	0	0	0	0	
	16	RNG10	Fire Restriction signage changeovers	(1,090)	(2,200)	0	(1,100)	(565)	0	
	16	RNG11	Short-term Contract Ranger	0	0	0	0	0	0	
	16	RNG15	After Hours Call Service	0	0	0	0	0	0	
RG37	24		Vehicle Search & Fines Enforcement fees	(2,935)	(4,200)	(10)	(2,100)	(780)	0	
RG40	98		Vehicle Operating Expenses	(46,416)	(43,200)	(4,219)	(21,600)	(40,769)	(19,169)	Perm: Major repairs required
RG48	09		Animal Control Expenses	(1,929)	(3,000)	0	(1,500)	(514)	0	
RG49	16		<b>Burials Expenditure</b>	<b>(26,522)</b>	<b>(29,700)</b>	<b>(122)</b>	<b>(14,100)</b>	<b>(9,548)</b>	<b>0</b>	
	16	CME03	Cowaramup Niche wall	(756)	(1,200)	0	(600)	0	0	
	16	CME04	Karridale Cemetery	(6,517)	(7,500)	(122)	(3,000)	(3,958)	0	
	16	CME05	Margaret River Cemetery	(19,249)	(21,000)	0	(10,500)	(5,590)	0	
RG50	16		<b>Projects</b>	<b>(3,788)</b>	<b>(5,000)</b>	<b>0</b>	<b>(5,000)</b>	<b>0</b>		
	16	RNG07	Firebreak Software implementation	(3,788)	0	0	0	0	0	
	16	RNG14	Implementation of Mobile WorkForce & Inspection Apps	0	(5,000)	0	(5,000)	0	0	
RG58	12		Minor Equipment	(6,831)	(9,000)	0	(7,800)	(1,278)	0	
RG98	51		Depreciation	(4,027)	(4,032)	(119)	(2,016)	(4,208)	0	
<b>TOTAL OPERATING EXPENDITURE</b>				<b>(671,089)</b>	<b>(668,564)</b>	<b>(66,629)</b>	<b>(348,577)</b>	<b>(327,739)</b>		
<b>CAPITAL INCOME</b>										
<b>TOTAL CAPITAL INCOME</b>				<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>		
<b>CAPITAL EXPENDITURE</b>										
RG88	55		Buildings	0	0	0	0	0	0	
RG89	55		Infrastructure	(9,930)	(10,000)	0	(10,000)	(2,408)	0	
	55	RG009	Dog Exercise Area Upgrades - Signage and Equipment	0	(10,000)	0	(10,000)	(2,408)	0	
<b>TOTAL CAPITAL EXPENDITURE</b>				<b>(9,930)</b>	<b>(10,000)</b>	<b>0</b>	<b>(10,000)</b>	<b>(2,408)</b>		
<b>Business Unit Totals</b>										
			Operating Income	141,458	148,564	10,055	79,932	82,693	0	
			Operating Expenses	(671,089)	(668,564)	(66,629)	(348,577)	(327,739)	0	
			Capital Income	0	0	0	0	0	0	
			Capital Expenditure	(9,930)	(10,000)	0	(10,000)	(2,408)	0	
<b>TOTAL FOR BUSINESS UNIT</b>				<b>(539,561)</b>	<b>(530,000)</b>	<b>(56,574)</b>	<b>(278,645)</b>	<b>(247,454)</b>	<b>31,191</b>	

<b>BEACH LIFEGUARDS</b> Law Order & Public Safety										
COA	IE	JOB	DESCRIPTION	2019-20 Last Year Actual	2020-21 Original Budget	Month of Dec	YTD BUDGET	2020-21 YTD Actual	>10% & > \$10,000	COMMENTS
<b>OPERATING INCOME</b>										
<b>TOTAL OPERATING INCOME</b>				0	0	0	0	0		
<b>OPERATING EXPENDITURE</b>										
BL01	01		Salaries	(639)	0	0	0	0	0	
BL01	06		Accrued Leave	(3,190)	0	0	0	0	0	
BL05	03		Workers Compensation	(840)	0	0	0	0	0	
BL07	07		Recruitment	0	0	0	0	0	0	
BL11	27		Mobile Phone	(492)	0	0	0	0	0	
BL17	09		Consumables	0	0	0	0	(73)	0	
BL20	16		Equipment Repairs and Maintenance	(227)	0	0	0	0	0	
BL25	16		Advertising	0	(200)	0	(100)	(543)	0	
BL26	16		Building Operations	0	0	0	0	0	0	
BL28	16		Building Maintenance	(1,341)	(1,600)	0	(1,600)	0	0	
BL29	16		Contract Services (SLWA)	(139,453)	(141,000)	0	(34,000)	0	34,000	Timing: Contract commenced, no invoices yet
BL40	98		Vehicle Operating Expenses	(45)	0	0	0	(945)	0	
<b>TOTAL OPERATING EXPENDITURE</b>				(146,227)	(142,800)	0	(35,700)	(1,561)		
<b>CAPITAL INCOME</b>										
<b>TOTAL CAPITAL INCOME</b>				0	0	0	0	0		
<b>CAPITAL EXPENDITURE</b>										
<b>TOTAL CAPITAL EXPENDITURE</b>				0	0	0	0	0		
<b>Business Unit Totals</b>										
			Operating Income	0	0	0	0	0	0	
			Operating Expenses	(146,227)	(142,800)	0	(35,700)	(1,561)	34,139	
			Capital Income	0	0	0	0	0	0	
			Capital Expenditure	0	0	0	0	0	0	
<b>TOTAL FOR BUSINESS UNIT</b>				(146,227)	(142,800)	0	(35,700)	(1,561)	34,139	

LIBRARIES Recreation and Culture										
COA	IE	JOB	DESCRIPTION	2019-20 Last Year Actual	2020-21 Original Budget	Month of Dec	YTD BUDGET	2020-21 YTD Actual	>10% & > \$10,000	COMMENTS
<b>OPERATING INCOME</b>										
LI75	67		Grants	6,762	7,700	958	2,700	3,518	0	
LI81	84		Fees and Charges (GST free)	6,160	8,400	295	4,200	1,803	0	
LI87	84		Fees & Charges	25,093	24,000	1,880	12,000	11,025	0	
<b>TOTAL OPERATING INCOME</b>				<b>38,015</b>	<b>40,100</b>	<b>3,133</b>	<b>18,900</b>	<b>16,346</b>		
<b>OPERATING EXPENDITURE</b>										
LI01	01		Salaries	(575,132)	(620,308)	(71,672)	(310,154)	(320,008)	0	
LI01	06		Accrued Leave	(61,673)	(47,084)	(5,432)	(23,542)	(23,542)	0	
LI02	02		Superannuation	(70,761)	(70,006)	(9,111)	(35,003)	(39,994)	0	
LI04	05		Training	(4,794)	(6,000)	0	(2,100)	(295)	0	
LI05	03		Workers Compensation	(6,768)	(9,920)	(657)	(4,960)	(3,942)	0	
LI06	04		Staff Uniforms	(1,576)	(3,000)	0	(1,200)	0	0	
LI07	07		Recruitment	(671)	0	0	0	(917)	0	
LI10	27		Telephone	0	(500)	0	(245)	0	0	
LI11	27		Mobile Telephone	(1,537)	(1,680)	(128)	(840)	(603)	0	
LI12	38		Subscriptions, Memberships & Licences	(25,184)	(28,800)	(1,568)	(12,104)	(15,405)	0	
LI15	09		Printing & Stationery	(6,675)	(14,625)	(968)	(6,985)	(3,433)	0	
LI16	18		Postage	(1,971)	(2,200)	0	0	0	0	
LI17	09		Consumables	(6,924)	(9,000)	(579)	(4,448)	(2,843)	0	
LI20	16		Equipment Repairs & Maintenance	(1,304)	(3,000)	(330)	(1,500)	(472)	0	
LI22	16		Public Relations (Events & Activities)	(5,616)	(7,050)	(1,814)	(4,550)	(4,572)	0	
LI24	37		Refreshments	(1,188)	(2,100)	(105)	(1,050)	(105)	0	
LI25	16		Advertising	(2,664)	(3,000)	(515)	(1,500)	(1,407)	0	
LI26	16		Building Operations	(34,329)	(6,300)	(97)	(3,150)	(1,034)	0	
LI28	16		Building Maintenance	(57)	(500)	0	(200)	0	0	
LI30	09		Landscape Maintenance	(487)	(2,420)	(60)	(1,100)	(589)	0	
LI35	25		Electricity Charges	(14,790)	(16,000)	(1,167)	(7,998)	(7,678)	0	
LI49	22		Stock	(66,222)	(69,000)	(4,533)	(33,538)	(31,608)	0	
LI50	16		Special Projects	(6,134)	(7,700)	(2,375)	(4,976)	(3,609)	0	
LI51	41		Travelling & Accommodation	(396)	(500)	0	(250)	0	0	
LI58	09		Minor Equipment	(2,832)	(5,000)	(116)	(4,000)	(911)	0	
LI98	51		Depreciation	(54,371)	(54,420)	(824)	(27,210)	(4,890)	22,320	Timing: Building depreciation to be allocated
<b>TOTAL OPERATING EXPENDITURE</b>				<b>(954,056)</b>	<b>(990,113)</b>	<b>(102,053)</b>	<b>(492,603)</b>	<b>(467,857)</b>		
<b>CAPITAL INCOME</b>										
<b>TOTAL CAPITAL INCOME</b>				<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>		
<b>CAPITAL EXPENDITURE</b>										
<b>TOTAL CAPITAL EXPENDITURE</b>				<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>		
<b>Business Unit Totals</b>										
			<b>Operating Income</b>	38,015	40,100	3,133	18,900	16,346	0	
			<b>Operating Expenses</b>	(954,056)	(990,113)	(102,053)	(492,603)	(467,857)	0	
			<b>Capital Income</b>	0	0	0	0	0	0	
			<b>Capital Expenditure</b>	0	0	0	0	0	0	
<b>TOTAL FOR BUSINESS UNIT</b>				<b>(916,041)</b>	<b>(950,013)</b>	<b>(98,920)</b>	<b>(473,703)</b>	<b>(451,510)</b>	<b>0</b>	



ENVIRONMENTAL HEALTH - Health and Administration										
COA	IE	JOB	DESCRIPTION	2019-20 Last Year Actual	2020-21 Original Budget	Month of Dec	YTD BUDGET	2020-21 YTD Actual	>10% & > \$10,000	COMMENTS
<b>OPERATING INCOME</b>										
HI80	84		Food Premises Registrations and Annual Fees (GST free)	66,245	3,600	702	1,800	7,927	0	
HI81	84		Fees and Charges (GST free)	55,738	29,220	8,006	16,110	46,342	30,232	Perm: water sampling invoices (aquatic facilities), drinking water sampling activity increasing. Increase in building activity in 1st half of year has meant wastewater applications have subsequently increased.
HI87	84		Health Fees & Charges	2,013	600	102	300	204	0	
HI88	84		Event Fees & Charges	9,547	6,000	32	3,000	1,780	0	
<b>TOTAL OPERATING INCOME</b>				<b>133,543</b>	<b>39,420</b>	<b>8,842</b>	<b>21,210</b>	<b>56,253</b>		
<b>OPERATING EXPENDITURE</b>										
HI01	01		Salaries	(405,348)	(438,710)	(48,535)	(219,355)	(220,807)	0	
HI01	06		Accrued Leave	(59,559)	(46,696)	(5,388)	(23,348)	(23,348)	0	
HI02	02		Superannuation	(51,291)	(54,836)	(5,600)	(27,418)	(26,969)	0	
HI04	05		Training	(9,352)	(12,000)	(3,018)	(4,200)	(4,453)	0	
HI05	03		Workers Compensation	(4,608)	(7,214)	(478)	(3,607)	(2,868)	0	
HI06	04		Protective Clothing	(55)	(1,020)	0	(510)	(22)	0	
HI07	07		Recruitment	(285)	0	0	0	(191)	0	
HI11	27		Mobile Telephone	(5,768)	(5,940)	(201)	(3,520)	(965)	0	
HI12	38		Subscriptions & Publications	(4,989)	(2,100)	0	(1,500)	(3,717)	0	
HI16	16		Sample Testing costs	(283)	(2,400)	0	(1,200)	(7)	0	
HI17	09		Consumables	(122)	(1,200)	(2)	(600)	(2)	0	
HI20	09		Equipment Repairs & Maintenance	(1,052)	(1,570)	0	(50)	(102)	0	
HI24	37		Refreshments	(182)	(600)	0	(400)	0	0	
HI25	19		Advertising	(713)	(1,500)	0	(1,200)	0	0	
HI29	16		Contract Services	(4,772)	(3,000)	(1,390)	(1,500)	(1,390)	0	
HI40	98		Vehicle Operating Expenses	(17,004)	(9,000)	(581)	(4,800)	(3,864)	0	
HI41	08		Fringe Benefits Tax	(1,682)	(1,692)	(138)	(846)	(828)	0	
HI50			Special Projects	(4,860)	(6,000)	0	(3,000)	0	0	
	16	HIS02	Public Health Plan	(4,860)	(6,000)	0	(3,000)	0	0	
HI58	12		Minor Equipment	(380)	(7,000)	0	(6,500)	(28)	0	
HI98	51		Depreciation	(3,986)	(3,996)	(321)	(1,998)	(1,904)	0	
<b>TOTAL OPERATING EXPENDITURE</b>				<b>(576,291)</b>	<b>(606,474)</b>	<b>(65,652)</b>	<b>(305,552)</b>	<b>(291,467)</b>		
<b>CAPITAL INCOME</b>										
<b>TOTAL CAPITAL INCOME</b>				<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>		
<b>CAPITAL EXPENDITURE</b>										
<b>TOTAL CAPITAL EXPENDITURE</b>				<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>		
<b>Business Unit Totals</b>										
			Operating Income	133,543	39,420	8,842	21,210	56,253	35,043	
			Operating Expenses	(576,291)	(606,474)	(65,652)	(305,552)	(291,467)	0	
			Capital Income	0	0	0	0	0	0	
			Capital Expenditure	0	0	0	0	0	0	
<b>TOTAL FOR BUSINESS UNIT</b>				<b>(442,748)</b>	<b>(567,054)</b>	<b>(56,810)</b>	<b>(284,342)</b>	<b>(235,214)</b>	<b>49,128</b>	

OUTSIDE SCHOOL HOURS CARE - Education and Welfare										
COA	IE	JOB	DESCRIPTION	2019-20 Last Year Actual	2020-21 Original Budget	Month of Dec	YTD BUDGET	2020-21 YTD Actual	>10% & > \$10,000	COMMENTS
<b>OPERATING INCOME</b>										
ED75	67		Grant Income	44,598	47,500	27,642	23,750	27,642	0	
ED81	84		Fees and Charges (GST free)	382,445	400,000	23,574	176,000	174,693	0	
ED82	84		Sundry Income - Creche (GST free)	5,829	4,950	468	1,800	2,703	0	
ED86	73		Inclusion Support Programme	10,695	0	0	0	4,968	0	
<b>TOTAL OPERATING INCOME</b>				<b>443,762</b>	<b>452,450</b>	<b>51,683</b>	<b>201,550</b>	<b>210,005</b>	<b>0</b>	
<b>OPERATING EXPENDITURE</b>										
ED01	01		Salaries	(308,845)	(243,568)	(35,387)	(121,784)	(161,752)	(39,968)	Perm: service provision is offset by ED81
ED01	06		Accrued Leave	(22,169)	(13,870)	(1,600)	(6,935)	(6,935)	0	
ED02	02		Superannuation	(44,647)	(28,262)	(5,714)	(14,131)	(23,298)	0	
ED04	05		Training	(2,152)	(6,000)	(18)	(2,100)	(1,129)	0	
ED05	03		Workers Compensation	(2,664)	(3,834)	(254)	(1,917)	(1,524)	0	
ED06	04		Staff Uniforms	(504)	(1,450)	0	(850)	(125)	0	
ED07	07		Recruitment	(2,187)	0	(2,271)	0	(2,871)	0	
ED11	27		Mobile Telephone	(3,288)	(2,640)	(123)	(720)	(598)	0	
ED12	38		Subscriptions, Memberships & Licences	(2,569)	(1,250)	0	(500)	(1,383)	0	
ED17	09		Consumables	(6,764)	(7,100)	(699)	(3,900)	(3,006)	0	
ED20	09		Equipment Repairs & Maintenance	(257)	(200)	0	(100)	(304)	0	
ED24	37		Refreshments	(8,429)	(10,500)	(886)	(5,100)	(4,113)	0	
ED25	19		Advertising	(1,166)	(2,000)	0	(1,250)	0	0	
ED26	16		Vacation Care Activities	(10,656)	(12,000)	(282)	(9,500)	(2,604)	0	
ED40	98		Vehicle Operating Expenses	(4,693)	(4,115)	(2,042)	(2,525)	(12,217)	0	
ED45	16		Building Maintenance	(4,369)	(5,400)	0	(2,700)	(193)	0	
ED46	16		Building Operations	(164)	0	0	0	(509)	0	
ED50			Special Projects	(47,097)	(47,500)	(10,500)	(23,750)	(27,642)	0	
	16	EDS02	CCCF - Community Support Grant	(13,238)	(22,500)	(10,500)	(11,250)	(20,661)	0	
	16	EDS03	CCCF - Sustainability Support Grant	(33,859)	(25,000)	0	(12,500)	(6,981)	0	
ED58	09		Minor Equipment	(5,273)	(9,500)	(1,900)	(5,500)	(1,900)	0	
ED98	51		Depreciation	(2,320)	(2,328)	(202)	(1,164)	(1,200)	0	
			<b>St Thomas More CPS Facility</b>	<b>0</b>	<b>(15,000)</b>	<b>0</b>	<b>(3,750)</b>	<b>0</b>	<b>0</b>	
EC29	16		Contract Services	0	(15,000)	0	(3,750)	0	0	
<b>TOTAL OPERATING EXPENDITURE</b>				<b>(480,213)</b>	<b>(416,517)</b>	<b>(61,877)</b>	<b>(208,176)</b>	<b>(253,304)</b>		
<b>CAPITAL INCOME</b>										
<b>TOTAL CAPITAL INCOME</b>				<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>		
<b>CAPITAL EXPENDITURE</b>										
ED89	55		Infrastructure Assets	0	(10,000)	0	0	0	0	
	55	EDU05	Outside Play fencing	0	(10,000)	0	0	0		
<b>TOTAL CAPITAL EXPENDITURE</b>				<b>0</b>	<b>(10,000)</b>	<b>0</b>	<b>0</b>	<b>0</b>		
<b>Business Unit Totals</b>										
			<b>Operating Income</b>	443,762	452,450	51,683	201,550	210,005	0	
			<b>Operating Expenses</b>	(480,213)	(416,517)	(61,877)	(208,176)	(253,304)	(45,128)	
			<b>Capital Income</b>	0	0	0	0	0	0	
			<b>Capital Expenditure</b>	0	(10,000)	0	0	0	0	
<b>TOTAL FOR BUSINESS UNIT</b>				<b>(36,451)</b>	<b>25,933</b>	<b>(10,194)</b>	<b>(6,626)</b>	<b>(43,299)</b>	<b>(36,673)</b>	

WASTE SERVICES - Community Amenities										
COA	IE	JOB	DESCRIPTION	2019-20 Last Year Actual	2020-21 Original Budget	Month of Dec	YTD BUDGET	2020-21 YTD Actual	>10% & > \$10,000	COMMENTS
<b>OPERATING INCOME</b>										
WA74	67		Operating Grants	0	0	3,000	0	3,000	0	
WA76	84		Rural Waste Facility Pass	96,223	96,469	(110)	48,235	97,241	49,006	Timing: passes issued for year.
WA78	84		Sales - Mulch	5,476	0	1,797	0	7,474	0	
WA79	84		Residential Bin Sales	1,355	0	109	0	109	0	
WA80	77		Recycling Sales	87,906	50,000	0	25,000	54,866	29,866	Timing/Perm: scrap metal recycling sales
WA82	84		Sundry Income	4,070	0	0	0	1,039	0	
WA86	84		Transfer Station Site Charges	8,858	6,000	0	3,000	1,866	0	
	84	WTC01	Cowaramup Transfer Station	6,983	6,000	0	3,000	1,866	0	
WA88	76		Kerbside General Waste Collection	2,520,161	2,550,420	215,126	1,275,192	1,308,905	0	
WA89	84		Commercial Disposal	277,441	255,000	23,956	130,000	118,227	0	
WA94	84		Davis Rd Waste Facility Site Charges	157,214	125,000	22,201	60,000	100,148	40,148	Timing/Perm: increased participation and disposal of waste at Davis Road WMF
WA95	77		Kerbside Recycling Charges	60,113	64,296	5,350	32,148	32,638	0	
WA96	75		Waste Facility Maintenance Rate	1,766,476	1,776,960	148,944	888,480	893,253	0	
WA97	84		Sullage Disposal Fees	34,852	28,500	11,515	16,000	24,850	0	
<b>TOTAL OPERATING INCOME</b>				<b>5,020,146</b>	<b>4,952,645</b>	<b>431,888</b>	<b>2,478,055</b>	<b>2,643,615</b>		
<b>OPERATING EXPENDITURE</b>										
WA01	01		Salaries Unallocated	(297,695)	(168,870)	(22,565)	(84,435)	(95,244)	(10,809)	Timing: Leave to be taken
WA01	06		Accrued Leave	(77,064)	(43,564)	(5,028)	(21,788)	(21,788)	0	
WA02	02		Superannuation	(79,235)	(62,246)	(8,010)	(31,123)	(35,129)	0	
WA04	05		Training & Conferences	(7,462)	(10,000)	(359)	(3,500)	(1,892)	0	
WA05	03		Workers Compensation	(7,344)	(8,398)	(556)	(4,199)	(3,336)	0	
WA06	04		Staff Uniforms	(378)	(1,500)	0	(500)	0	0	
WA07	07		Recruitment	(4,113)	0	0	0	0	0	
WA11	27		Mobile Telephone	(4,258)	(1,920)	(86)	(960)	(417)	0	
WA12	38		Subscriptions & Memberships	0	(1,000)	0	0	0	0	
WA13	42		Licenses	(8,932)	(8,000)	0	(8,000)	(6,496)	0	
WA14	16		Waste Education	(75,197)	(69,000)	(1,655)	(30,500)	(21,993)	0	
WA16	16		Printing & Stationery	(479)	(14,500)	0	(14,000)	(450)	13,550	Timing: Waste guide issued for 2020/21 paid from 2019/20 - this will be for 2021/22 Guide
WA20	15		Equipment Repairs & Maintenance	(11,999)	(30,000)	0	(15,000)	0	15,000	Timing: Reactive - No expenditure required to date
WA40	98		Vehicle Operating Exps	(16,251)	(15,000)	(1,278)	(7,500)	(9,796)	0	
WA41	8		Fringe Benefits Tax	0	0	0	0	0	0	
WA51	05		Travel & Accommodation (not training)	0	0	0	0	0	0	
WA58	12		Minor Equipment	0	(2,000)	0	(1,000)	0	0	
WA90	95		Loss on Disposal of Assets	(173,659)	0	0	0	0	0	
WA98	51		Depreciation	(225,188)	(122,268)	(7,949)	(61,134)	(47,181)	13,953	Timing: Building depreciation yet to be allocated
WA99	99		Waste Overhead Recovery	380,407	388,990	47,377	179,544	193,347	0	
				<b>(608,848)</b>	<b>(169,276)</b>	<b>(109)</b>	<b>(104,095)</b>	<b>(50,375)</b>		

WASTE SERVICES - Community Amenities										
COA	IE	JOB	DESCRIPTION	2019-20 Last Year Actual	2020-21 Original Budget	Month of Dec	YTD BUDGET	2020-21 YTD Actual	>10% & > \$10,000	COMMENTS
WA50			<b>Special Projects</b>	<b>(53,920)</b>	<b>(121,700)</b>	<b>0</b>	<b>(71,700)</b>	<b>(26,248)</b>	<b>45,452</b>	
	16	WASP01	Environmental Improvement Planning	0	(25,000)	0	0	0	0	
	16	WASP02	Environmental Monitoring Davis Road Facility	(26,514)	(25,000)	0	(12,500)	(11,346)	0	
	16	WASP03	Waste site reviews and specialist advice	(15,922)	(30,000)	0	(22,500)	(1,080)	21,420	Timing: No site reviews or specialist advice required at this stage.
	16	WASP05	Landfill Closure Management Plan - operational	(3,800)	(20,000)	0	(15,000)	0	15,000	Timing: Delays with construction of landfill Cell 3
	16	WASP09	Residential Waste Audit	0	(3,000)	0	(3,000)	(4,635)	0	
	16	WASP11	Implementation of Bin Management System	(7,684)	0	0	0	0	0	
	44	WASP12	Contribution to South West Waste Group	0	(18,700)	0	(18,700)	(9,187)	0	
WA54			<b>Waste Collection</b>	<b>(1,616,816)</b>	<b>(1,780,000)</b>	<b>(123,645)</b>	<b>(870,000)</b>	<b>(793,356)</b>	<b>0</b>	
	16	RUB1	Kerbside Recycling Collection & Bin Supply	(436,643)	(530,000)	(33,951)	(255,000)	(218,320)	36,680	Timing: Awaiting invoices
	16	RUB2	General Refuse Collection & Bin Supply	(312,158)	(320,000)	(23,402)	(150,000)	(148,496)	0	
	16	RUB6	FOGO Collection	(868,015)	(930,000)	(66,292)	(465,000)	(426,539)	0	
WA55			<b>Waste Disposal Facilities</b>	<b>(1,026,934)</b>	<b>(998,000)</b>	<b>(137,736)</b>	<b>(470,050)</b>	<b>(557,235)</b>	<b>(87,185)</b>	
	Var	WD01	Davis Road Putrescible Waste Area	(412,002)	(365,000)	(52,386)	(168,456)	(211,016)	(42,560)	Perm: Additional work required to maximise available airspace necessary to avoid transportation of waste off site during new waste cell construction delays
	Var	WD02	Davis Road Inert Waste Area	(101,659)	(111,000)	(13,125)	(51,756)	(63,390)	(11,634)	Perm: Additional work required to maximise available area during winter, largely due to additional spoil material received as a result of Margaret River Main Street works.
	Var	WD03	Davis Road Recycled Waste Area	(61,050)	(75,000)	(11,125)	(35,620)	(53,418)	(17,798)	Timing: Seasonal, increased activity to reclaim tip recyclables and take to market, including stripping of inner steel mattress springs, cartage of access tyres, e-waste and cardboard transportation to Perth
	Var	WD04	Davis Road General	(407,549)	(365,000)	(50,760)	(168,456)	(212,469)	(44,013)	Timing: Seasonal general works
	Var	WD12	Earthworks	(13,504)	(15,000)	0	(6,924)	0	0	
	Var	WD13	Team meetings	(1,458)	(2,500)	(171)	(1,164)	(279)	0	
	Var	WD14	Litter Control	(14,328)	(15,000)	(2,467)	(6,924)	(5,914)	0	
	Var	W004	Waste Facility Fence Maintenance	(2,795)	(10,000)	0	(4,998)	0	0	
	Var	W006	Waste Facility Signage	(1,038)	(7,500)	0	(3,750)	(2,630)	0	
	Var	WD10	Wallis Rd Sullage Disposal Facility	(300)	(20,000)	(6,883)	(10,002)	(7,301)	0	
	Var	W012	Contributions - Charity Stores Passes	(11,250)	(12,000)	(818)	(12,000)	(818)	11,182	Timing: To be allocated as used

WASTE SERVICES - Community Amenities										
COA	IE	JOB	DESCRIPTION	2019-20 Last Year Actual	2020-21 Original Budget	Month of Dec	YTD BUDGET	2020-21 YTD Actual	>10% & > \$10,000	COMMENTS
WA56			Transfer Station Facilities	(257,248)	(195,000)	(12,204)	(90,354)	(88,590)	0	
	Var	WD05	Poole Road Transfer Station	(71,534)	(40,000)	(3,040)	(18,456)	(19,740)	0	
	Var	WD06	Alexander Bridge Transfer Station	(34,154)	(30,000)	(1,919)	(13,944)	(9,456)	0	
	Var	WD07	Rosa Brook Transfer Station	(38,276)	(35,000)	(3,676)	(16,422)	(12,056)	0	
	Var	WD08	Cowaramup Transfer Station	(107,389)	(80,000)	(3,019)	(36,924)	(43,948)	0	
	Var	WD09	East Augusta Disposal Site	(5,895)	(10,000)	(551)	(4,608)	(3,389)	0	
TOTAL OPERATING EXPENDITURE				(3,563,765)	(3,263,976)	(273,695)	(1,606,199)	(1,515,803)		
CAPITAL INCOME										
WA75	70		Capital Grant Income	33,346	0	43,107	0	43,107	43,107	
	70	WAG01	DWER - Better Bins Kerbside Collection Program Grant	33,346	0	43,107	0	43,107	43,107	Perm: First payment of 'Better Bins Plus' grant received from DWER/WA Waste Authority.
TOTAL CAPITAL INCOME				33,346	0	43,107	0	43,107		
CAPITAL EXPENDITURE										
WA70			Infrastructure Waste Management	(965,401)	(985,000)	(1,266)	(915,000)	(245,596)		
	16	WAS24	Fencing Landfill Site	0	(30,000)	0	(30,000)	(27,564)	0	
	16	WAS26	Davis Rd Drainage	0	(20,000)	0	(20,000)	0	20,000	Timing: Not started, scheduled following completion of landfill cell 3
	16	WAS27	Cap active landfill area	0	(100,000)	0	(100,000)	0	100,000	Timing: Not started. Scheduled following completion of landfill cell 3.
	16	WAS29	Sealing Davis Rd internal roads	(6,275)	(70,000)	0	0	0	0	
	16	WAS35	Active Cell preparation & progressive rehabilitation	(959,126)	(700,000)	0	(700,000)	(177,944)	522,056	Timing: construction delays of Landfill Cell 3 and awaiting invoices.
	16	WAS42	Leachate Pond Project	0	0	0	0	0	0	
	16	WAS43	Davis Rd Site Water	0	(30,000)	(3,986)	(30,000)	(26,489)	0	
	16	WAS52	Davis Road Construction of New Monitoring Wells	0	(35,000)	2,720	(35,000)	(13,600)	21,400	Timing: Bores established, readings required and awaiting invoices.
WA71			Furniture & Equipment	0	(75,000)	0	(5,000)	(48,400)		
	16	WAS38	Hooklift Bin renewal	0	(50,000)	0	0	(48,400)	(48,400)	Timing: No further expenditure expected.
	09	WAS44	Point of Sale (POS) System	0	(5,000)	0	(5,000)	0	0	
	09	WAS46	Equipment to improve manual handling for Transfer Stations	0	(20,000)	0	0	0	0	
WA72			Buildings	(11,726)	(5,000)	0	(5,000)	(4,840)		
	16	WAS49	Security Cameras/Lights	(11,726)	(5,000)	0	(5,000)	(4,840)	0	
WA93			Plant & Equipment	(571,800)	(450,000)	0	(450,000)	0	450,000	
	16	WAS53	New Tracked Loader	0	(450,000)	0	(450,000)	0	450,000	Timing: Awaiting delivery - ETA March 2021
TOTAL CAPITAL EXPENDITURE				(1,548,927)	(1,515,000)	(1,266)	(1,375,000)	(298,836)		
Business Unit Totals										
			Operating Income	5,020,146	4,952,645	431,888	2,478,055	2,643,615	0	
			Operating Expenses	(3,563,765)	(3,263,976)	(273,695)	(1,606,199)	(1,515,803)	0	
			Capital Income	33,346	0	43,107	0	43,107	43,107	
			Capital Expenditure	(1,548,927)	(1,515,000)	(1,266)	(1,375,000)	(298,836)	1,076,164	
TOTAL FOR BUSINESS UNIT				(59,200)	173,669	200,034	(503,144)	872,083	1,375,227	

PLANNING & DEVELOPMENT SERVICES - Community Amenities											
COA	IE	JOB	DESCRIPTION	2019-20 Last Year Actual	2020-21 Original Budget	2020-21 Amended Budget	Month of Dec	YTD BUDGET	2020-21 YTD Actual	>10% & > \$10,000	COMMENTS
<b>OPERATING INCOME</b>											
TP75	67		Grants & Contributions	2,273	0	0	0	0	0	0	
TP79	83		Fines & Penalties	4,671	2,000	2,000	0	500	161	0	
TP81	84		Fees and Charges (GST free)	293,381	240,000	240,000	34,805	120,000	180,649	60,649	Timing: planning applications
TP87	84		Fees & Charges (GST Inc)	12,805	18,000	18,000	623	9,000	9,682	0	
<b>TOTAL OPERATING INCOME</b>				<b>313,130</b>	<b>260,000</b>	<b>260,000</b>	<b>35,428</b>	<b>129,500</b>	<b>190,491</b>		
<b>OPERATING EXPENDITURE</b>											
TP01	01		Salaries	(716,054)	(765,634)	(765,634)	(76,354)	(382,817)	(331,560)	51,257	Timing: vacant position and leave
TP01	06		Accrued Leave	(100,693)	(72,996)	(72,996)	(8,423)	(36,498)	(36,498)	0	
TP02	02		Superannuation	(90,683)	(91,064)	(91,064)	(9,303)	(45,532)	(41,485)	0	
TP03	17		Consultant	0	0	0	(825)	0	(825)	0	
TP04	05		Training/Conferences	(11,251)	(19,000)	(19,000)	(91)	(6,650)	(1,608)	0	
TP05	03		Workers Compensation	(8,688)	(12,456)	(12,456)	(825)	(6,228)	(4,950)	0	
TP07	16		Recruitment	(5,170)	0	0	(1,249)	0	(2,593)	0	
TP11	27		Mobile Telephone	(1,546)	(960)	(960)	(1,313)	(480)	(4,232)	0	
TP12	38		Subscriptions, Memberships & Licences	(20,234)	(20,000)	(20,000)	0	(20,000)	(20,000)	0	
TP24	37		Refreshments	(585)	0	0	(85)	0	(85)	0	
TP25	16		Advertising	(594)	0	0	(887)	0	(1,271)	0	
TP40	10		Vehicle Operating Expenses	(25,398)	(24,660)	(24,660)	(1,882)	(11,160)	(11,995)	0	
TP41	08		Fringe Benefits Tax	(10,697)	(10,764)	(10,764)	(875)	(5,382)	(5,250)	0	
TP50	16		<b>Special Projects</b>	<b>(143,936)</b>	<b>(325,000)</b>	<b>(310,000)</b>	<b>(5,000)</b>	<b>(84,000)</b>	<b>(44,120)</b>	<b>39,880</b>	
	16	TNP16	Sustainability Initiatives	(56,354)	(184,000)	(184,000)	(5,000)	(17,000)	(12,060)	0	
	16	TNP30	Affordable Housing Strategy Site Feasibility Assessment	0	(42,000)	(42,000)	0	(6,000)	0	0	
	16	TNP31	LPS/LPS1 Review	(40,894)	(20,000)	(5,000)	0	(20,000)	(19,049)	0	
	16	TNP32	Review of Holiday House Policy as directed by Council - 11/4/2018	(11,571)	(14,000)	(14,000)	0	(6,000)	(5,000)	0	
	16	TNP33	Climate Action Summit	(7,278)	(20,000)	(20,000)	0	(5,000)	(3,175)	0	
	16	TNP35	Review of Heritage Inventory	(7,489)	0	0	0	0	0	0	
	44	TNP37	Contribution to Augusta Margaret River Clean Community Energy (AMRCCE)	(20,000)	(30,000)	(30,000)	0	(30,000)	0	30,000	Timing: contribution to be paid
	44	TNP38	Implement the Climate Action Plan	(351)	(15,000)	(15,000)	0	0	(4,836)	0	
TP96	51		Amortisation of ROU Assets	(9,505)	0	0	(805)	0	(4,779)	0	
<b>TOTAL OPERATING EXPENDITURE</b>				<b>(1,145,036)</b>	<b>(1,342,534)</b>	<b>(1,327,534)</b>	<b>(107,916)</b>	<b>(598,747)</b>	<b>(511,252)</b>		
<b>CAPITAL INCOME</b>											
TP74	74		Grants/Contributions Capital	233,525	200,000	200,000	0	100,000	323,929	223,929	Perm: Increase in subdivision activity as a result of government incentives.
TP74	74		Refund of Contribution for Witchcliffe Waste Water Treatment Plant	0	0	0	0	0	(190,000)	(190,000)	Refund paid as per Council decision OM2020/169 26.08.20 - offset by transfer from Reserve
<b>TOTAL CAPITAL INCOME</b>				<b>233,525</b>	<b>200,000</b>	<b>200,000</b>	<b>0</b>	<b>100,000</b>	<b>133,929</b>		
<b>CAPITAL EXPENDITURE</b>											
<b>TOTAL CAPITAL EXPENDITURE</b>				<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>		
<b>Business Unit Totals</b>											
			<b>Operating Income</b>	<b>313,130</b>	<b>260,000</b>	<b>260,000</b>	<b>35,428</b>	<b>129,500</b>	<b>190,491</b>	<b>60,991</b>	
			<b>Operating Expenses</b>	<b>(1,145,036)</b>	<b>(1,342,534)</b>	<b>(1,327,534)</b>	<b>(107,916)</b>	<b>(598,747)</b>	<b>(511,252)</b>	<b>87,495</b>	
			<b>Capital Income</b>	<b>233,525</b>	<b>200,000</b>	<b>200,000</b>	<b>0</b>	<b>100,000</b>	<b>133,929</b>	<b>33,929</b>	
			<b>Capital Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>TOTAL FOR BUSINESS UNIT</b>				<b>(598,381)</b>	<b>(882,534)</b>	<b>(867,534)</b>	<b>(72,488)</b>	<b>(369,247)</b>	<b>(186,831)</b>	<b>182,416</b>	

LANDCARE & ENVIRONMENTAL SERVICES - Community Amenities										
COA	IE	JOB	DESCRIPTION	2019-20 Last Year Actual	2020-21 Original Budget	Month of Dec	YTD BUDGET	2020-21 YTD Actual	>10% & > \$10,000	COMMENTS
<b>OPERATING INCOME</b>										
LC74	73		Contributions	3,000	0	0	0	0	0	
LC75	73		Operating Grant Income	0	87,500	0	20,000	0	(20,000)	Perm: DoT coastal project grant of \$87.5k unsuccessful
LC79	83		Fines & Penalties	0	0	0	0	2,000	0	
<b>TOTAL OPERATING INCOME</b>				<b>3,000</b>	<b>87,500</b>	<b>0</b>	<b>20,000</b>	<b>2,000</b>	<b>(40,000)</b>	
<b>OPERATING EXPENDITURE</b>										
LC01	01		Salaries	(176,619)	(196,300)	(22,216)	(98,150)	(93,597)	0	
LC01	06		Accrued Leave	(25,267)	(17,928)	(2,069)	(8,964)	(8,964)	0	
LC02	02		Superannuation	(23,319)	(23,712)	(2,741)	(11,856)	(12,011)	0	
LC04	05		Training	(2,055)	(2,000)	0	(700)	0	0	
LC05	03		Workers Compensation	(2,064)	(3,184)	(211)	(1,592)	(1,266)	0	
LC06	04		Uniforms & PPE	0	(500)	0	(250)	(109)	0	
LC07	07		Recruitment	(78)	0	0	0	0	0	
LC11	27		Mobile Telephone	(565)	(1,616)	(1,355)	(1,418)	(1,540)	0	
LC25	16		Advertising	(351)	(500)	0	(250)	0	0	
LC44	44		Contributions toward operations	(90,000)	(90,000)	0	(90,000)	(90,000)	0	
LC50	16		<b>Special Projects</b>	<b>(411,071)</b>	<b>(772,400)</b>	<b>(30,831)</b>	<b>(370,500)</b>	<b>(148,501)</b>	<b>221,999</b>	
	16	LCA18	Community Education/Enviro programs	(1,290)	(3,000)	(328)	(1,500)	(2,012)	0	
	16	LCA22	Management Plans for Reserves	(200)	0	0	0	0	0	
	16	LCA23	Reserve Management	(62,742)	(60,000)	(4,392)	(35,000)	(6,517)	28,483	Timing: Works underway, invoices arriving
	44	LCA37	EMF Grants - External	(125,471)	(148,400)	0	(25,000)	(69,214)	(44,214)	Timing: Milestone agreements signed, awaiting invoices
	16	LCA38	EMF- Internal (Budget)	0	0	0	(50,000)	0	50,000	Timing: Seasonal conditions
	16	LCA43	EMF - Wadandi Trail weed control and reveg	(17,462)	(20,000)	(9,395)	0	(9,395)	0	
	16	LCA44	EMF - Rain Garden Rehabilitation	(381)		0	0	0	0	
	16	LCA49	EMF - Reserve management implementation	(2,174)		0	0	0	0	
	16	LCA56	EMF - Ecological fire plans	(8,500)	(15,000)	(3,065)	0	(3,065)	0	
	16	LCA57	EMF - Tree decline	(24)	(5,000)	0	0	0	0	
	16	LCA58	EMF - EMF - strategic weed control	(4,449)	(10,000)	0	0	(1,909)	0	
	16	LCA59	EMF - coastal management	(5,244)	(15,000)	(590)	0	(4,906)	0	
	16	LCA60	EMF - Riverslea basins	(16,030)	(20,000)	0	0	0	0	
	16	LCA61	EMF - Community Engagement	(1,375)	(15,000)	3,065	0	0	0	
	16	LCA65	EMF - Alexandra Bridge - bank stabilisation and revegetation as per foreshore management plan	0	0	0	0	0	0	
	16	LCA40	Environmental Stewardship and Grants Program	(4,200)	(6,000)	0	(4,000)	0	0	
	16	LCA50	Streams and Wetlands Fund	(72,522)	(100,000)	(577)	(40,000)	(32,537)	0	
	16	LCA55	Implementation of Limestone Cliff Stability recommendations	(89,008)	(190,000)	(15,549)	(140,000)	(16,946)	123,054	Timing: Riflebutts fence completed invoices received. RFQ for Gnarabup stabilisation to be prepared
	16	LCA62	Limestone cliff stability assessment review	0	(50,000)	0	0	(2,000)	0	
	16	LCA63	Rendall close erosion control	0	(10,000)	0	(5,000)	0	0	
	16	LCA64	Coastal Investigations and Management	0	(105,000)	0	(70,000)	0	70,000	Perm: Grant unsuccessful, project not proceeding
<b>TOTAL OPERATING EXPENDITURE</b>				<b>(731,390)</b>	<b>(1,108,140)</b>	<b>(59,422)</b>	<b>(583,680)</b>	<b>(355,988)</b>		
<b>CAPITAL INCOME</b>										
<b>TOTAL CAPITAL INCOME</b>				<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>		
<b>CAPITAL EXPENDITURE</b>										
<b>TOTAL CAPITAL EXPENDITURE</b>				<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>		
<b>Business Unit Totals</b>										
			Operating Income	3,000	87,500	0	20,000	2,000	(18,000)	
			Operating Expenses	(731,390)	(1,108,140)	(59,422)	(583,680)	(355,988)	227,692	
			Capital Income	0	0	0	0	0	0	
			Capital Expenditure	0	0	0	0	0	0	
<b>TOTAL FOR BUSINESS UNIT</b>				<b>(728,390)</b>	<b>(1,020,640)</b>	<b>(59,422)</b>	<b>(563,680)</b>	<b>(353,988)</b>	<b>209,692</b>	



COMMUNITY BUILDINGS - Recreation and Culture										
COA	IE	JOB	DESCRIPTION	2019-20 Last Year Actual	2020-21 Amended Budget	Month of Dec	YTD BUDGET	2020-21 YTD Actual	>10% & > \$10,000	COMMENTS
OPERATING INCOME										
HA70	67		Operating Grants & Contributions	35,333	0	0	0	0	0	
HA72	73		Insurance claim payout	2,298	0	1,000	0	7,214	0	
HA82	84		Sundry Income	3,059	0	751	0	3,128	0	
TOTAL OPERATING INCOME				40,690	0	1,751	0	10,342		
OPERATING EXPENDITURE										
HA01	01		Salaries	(195,450)	(217,502)	(22,802)	(108,751)	(95,567)	13,184	Perm: Maternity leave backfill not full time
HA01	06		Accrued Leave	(31,487)	(23,570)	(2,720)	(11,785)	(11,785)	0	
HA02	02		Superannuation	(30,702)	(30,628)	(3,454)	(15,314)	(14,572)	0	
HA03	16		Consultants	0	(10,000)	0	(10,000)	0	0	
HA04	05		Training	(4,653)	(5,000)	(1,268)	(1,750)	(2,240)	0	
HA05	03		Workers Compensation	(2,484)	(3,576)	(237)	(1,788)	(1,422)	0	
HA07	07		Recruitment	0	0	0	0	0	0	
HA06	04		Protective Clothing	(121)	(750)	0	(750)	0	0	
HA11	27		Mobile Telephone	(4,054)	(2,800)	(165)	(1,900)	(784)	0	
HA12	38		Subscriptions, Memberships & Licences	(529)	(675)	0	(675)	0	0	
HA17	09		Consumables	(363)	(200)	0	(200)	(20)	0	
HA20	09		Equipment Repairs & Maintenance	(127)	(500)	0	(250)	0	0	
HA25	19		Advertising	0	0	0	0	0	0	
HA27	16		Insurance Claims	0	0	0	0	(7,214)	0	
HA40	98		Vehicle Operating Expenses	(10,285)	(15,000)	(649)	(7,800)	(4,437)	0	
HA41	08		Fringe Benefits Tax	(5,277)	(5,208)	(457)	(2,604)	(2,742)	0	
HA28	16		Community Building Maintenance	(418,360)	(410,220)	(16,205)	(205,110)	(199,580)	0	
HA29	16		Community Building Cleaning	(317,398)	(350,269)	(55,595)	(175,135)	(163,848)	0	
HA30	Var		Community Building - Building Operations	(205,373)	(200,000)	(12,645)	(96,000)	(88,060)	0	
HA50	16		Special Projects	(201,086)	(190,000)	(93,800)	(130,000)	(186,138)	0	
	16	CBS109	ACM (asbestos) monitoring and management	(21,566)	(25,000)	(18,800)	0	(42,031)	(42,031)	Perm: Additional air monitoring required at MRCRC
	44	CBS141	Community Resource Centre building renewal	(30,000)	(75,000)	(75,000)	(75,000)	(75,000)	0	
	44	CBS162	Contribution to Augusta RFDS Patient Transfer Facility	(35,333)	0	0	0	0	0	
	16	CBS164	Changing Places Facility investigation & concept design	(10,662)	0	0	0	0	0	
	16	CBS172	Building Assessments & Specialist Assistance	(23,572)	(20,000)	0	(5,000)	(19,108)	(14,108)	Timing: Works commenced earlier than expected
	16	CBS173	Forward Planning	(29,952)	(20,000)	0	0	0	0	
	16	CBS174	Contribution to Margaret River Men's Shed	(50,000)	(50,000)	0	(50,000)	(50,000)	0	
HA90			Profit (Loss) on disposal of assets	(123,481)	0	0	0	0	0	
HA98			Depreciation	(689,951)	(690,576)	(2,457)	(345,288)	(14,584)	330,704	Timing: Building depn yet to be processed
TOTAL OPERATING EXPENDITURE				(2,241,182)	(2,156,474)	(212,454)	(1,115,100)	(792,993)		
CAPITAL INCOME										
HA74	74		Contributions for Asset Development	135,358	160,000	0	0	0	0	
	74	HIG14	Contribution to MR CAC Solar Panels (Sustainability Initiative)	0	160,000	0	0	0		
HA75	70		Grants for Development of Assets	1,125,268	0	0	0	0	0	
TOTAL CAPITAL INCOME				1,260,626	160,000	0	0	0		
CAPITAL EXPENDITURE										
HA88	16		Land and Buildings	(2,002,826)	(1,382,043)	(1,663)	(431,000)	(241,777)		
	16	CBS95	Cultural Centre Redevelopment	(1,053,536)	0	0	0	0	0	
	16	CBS146	Turner Caravan Park asbestos removal and reinstatement	(11,811)	0	0	0	0	0	



COMMUNITY BUILDINGS - Recreation and Culture										
COA	IE	JOB	DESCRIPTION	2019-20 Last Year Actual	2020-21 Amended Budget	Month of Dec	YTD BUDGET	2020-21 YTD Actual	>10% & > \$10,000	COMMENTS
	16	CBS151	Cowaramup Hall - various works, incl. connection to sewer, etc	(517,440)	0	0	0	(740)	0	
	16	CBS156	MR Karate Club floor replacement	(26,430)	0	0	0	0	0	
	16	CBS161	Witchcliffe Hall Upgrade Works as per developer contribution plan	(70,233)	(70,000)	0	(70,000)	(12,058)	57,942	Perm: works commissioned in 2019-20 have been completed under budget
	16	CBS165	Alexandra Bridge Hall Building Renewal (External Cladding)	(3,355)	(40,000)	0	(40,000)	(36,334)	0	
	16	CBS167	Augusta Lions Memorial Park toilet texture coat application	(7,440)	0	0	0	0	0	
	16	CBS168	Cowaramup Pioneer Park construction of new toilet facility	(253,602)	0	0	0	0	0	
	16	CBS169	MR Recreation Centre Fire Detection System	0	(100,000)	0	0	0	0	
	16	CBS175	MR Depot Workshop Roof replacement	(22,427)	0	0	0	0	0	
	16	CBS157	MR CRC Asbestos Removal as per 15 year ACM Removal Plan	(2,760)	(106,000)	(1,100)	(106,000)	(134,924)	(28,924)	Perm: Works completed at higher cost, to be offset by underspend in CBS159. To be adjusted in Mid-Year Review
	16	CBS159	Asbestos removal and replacement works	0	(117,705)	0	0	0	0	
	16	CBS176	Asbestos Removal & Reinstatement - Witchcliffe CWA Hall	(10,828)	0	0	0	0	0	
	16	CBS177	Asbestos Removal & Reinstatement - Augusta Lions Memorial Park Toilet Block (Roof Replacement).	(22,965)	0	0	0	0	0	
	16	CBS178	Asbestos Removal & Reinstatement - Druids Hall Witchcliffe	0	0	0	0	(28,109)	(28,109)	Perm: Completion of works commissioned in 2019-20, budget to be tsf from CBS159 in Mid-Year Review
	16	CBS179	Augusta Museum Asbestos Removal	0	(250,000)	0	0	0	0	
	16	CBS180	Retractable seating for CC \$90k (Carryover)	0	(90,000)	0	(90,000)	(29,049)	60,951	Timing: Seating being manufactured in the UK. Delays due to COVID-19
	16	CBS181	Scout Hall Roof Renewal	0	(25,000)	0	(25,000)	0	25,000	Timing: RfQ issued
	16	CBS182	Aquatic Centre Renovation- Design Development & Documentation	0	(350,000)	(563)	(100,000)	(563)	99,437	Timing: Expression of Interest advertised
	16	CBS183	Installation of Solar Panels - MR Civic Administration Centre (CAC)	0	(160,000)	0	0	0	0	
	16	CBS184	Margaret River Bowling Club roof replacement	0	(73,338)	0	0	0	0	Amendment as per approved LRCIP Schedule
HA89	16		Infrastructure	0	(55,000)	0	(55,000)	0	0	
	16	CBS140	Fire Hydrant for Aquatic Centre	0	(55,000)	0	(55,000)	0	55,000	Timing: Waiting for documentation from architect
HA96	16		Donated Assets	(32,325)	0	0	0	0	0	
TOTAL CAPITAL EXPENDITURE				(981,615)	(1,437,043)	(1,663)	(486,000)	(241,777)		
Business Unit Totals										
			Operating Income	40,690	0	1,751	0	10,342	10,342	
			Operating Expenses	(2,241,182)	(2,156,474)	(212,454)	(1,115,100)	(792,993)	322,107	
			Capital Income	1,260,626	160,000	0	0	0	0	
			Capital Expenditure	(981,615)	(1,437,043)	(1,663)	(486,000)	(241,777)	244,223	
TOTAL FOR BUSINESS UNIT				(1,921,481)	(3,433,517)	(212,366)	(1,601,100)	(1,024,428)	576,672	

MARGARET RIVER RECREATION CENTRE - Recreation and Culture							
DESCRIPTION	2020-21 Original Budget	2020-21 Amended Budget	Month of Dec	YTD BUDGET	2020-21 YTD Actual	>10% & > \$10,000	COMMENTS
<b>OPERATING INCOME</b>							
Operating Grants	1,000	1,000	0	1,000	0	0	
Sundry Income	1,500	1,500	0	1,500	1,118	0	
Sales - Café and Kiosk	99,600	99,600	7,665	50,600	52,237	0	
Fees and Charges	692,000	692,000	115,772	320,000	374,038	54,038	Perm: Participation levels higher than anticipated
<b>TOTAL OPERATING INCOME</b>	<b>794,100</b>	<b>794,100</b>	<b>123,437</b>	<b>373,100</b>	<b>427,392</b>		
<b>OPERATING EXPENDITURE</b>							
Salaries	(902,992)	(902,992)	(103,479)	(451,496)	(418,705)	0	
Accrued Leave	(74,462)	(74,462)	(8,591)	(37,231)	(37,231)	0	
Superannuation	(108,820)	(108,820)	(11,331)	(54,410)	(48,025)	0	
Training	(22,000)	(22,000)	(623)	(7,700)	(3,039)	0	
Workers Compensation	(14,522)	(14,522)	(961)	(7,261)	(5,766)	0	
Protective Clothing	(7,500)	(7,500)	(86)	(4,250)	(2,066)	0	
Recruitment Expenses	0	0	(563)	0	(3,072)	0	
Telephone	0	0	0	0	0	0	
Mobile Telephone	(2,400)	(2,400)	(236)	(1,200)	(1,038)	0	
Subscriptions, Memberships & Licences	(20,800)	(20,800)	(3,836)	(10,000)	(10,044)	0	
Printing & Stationery	(1,940)	(1,940)	(1,500)	(970)	(2,100)	0	
Consumables	(21,060)	(21,060)	(4,760)	(10,080)	(11,458)	0	
Equipment Lease/rent	0	0	0	0	(11,212)	(11,212)	Perm: new lease to be included in Mid-Year Review
Equip Repairs & Maint	(57,650)	(57,650)	(3,533)	(19,300)	(25,103)	0	
Refreshments & Receptions	(400)	(400)	0	(100)	0	0	
Advertising	(15,500)	(15,500)	(1,306)	(11,300)	(3,704)	0	
Building Maintenance	(94,400)	(94,400)	(4,620)	(64,050)	(16,294)	47,756	Timing: reactive maintenance for Indoor Rec
Building Operations	(70,174)	(70,174)	(9,388)	(32,612)	(28,159)	0	
Infrastructure Maintenance	(4,500)	(4,500)	(563)	(2,250)	(563)	0	
Contract Services	(11,790)	(11,790)	(1,870)	(4,290)	(5,110)	0	
Chemicals	(25,150)	(25,150)	(3,706)	(12,700)	(12,156)	0	
Utilities	(222,150)	(222,150)	(14,429)	(112,500)	(105,691)	0	
Utilities - Water	(31,700)	(31,700)	0	(15,850)	(15,389)	0	
Vehicle Operating Exps	(6,480)	(6,480)	(129)	(3,240)	(1,901)	0	
Fringe Benefits Tax	(108)	(108)	0	(54)	0	0	
Café Stock	(24,000)	(24,000)	(1,706)	(12,000)	(5,047)	0	
Kiosk Stock	(39,000)	(39,000)	(6,737)	(19,500)	(31,460)	(11,960)	Perm: Offset by increased income
Special Projects	(10,900)	(10,900)	0	(8,300)	(64)	0	
Non-Capital Equipment	(25,700)	(25,700)	(306)	(15,800)	(12,165)	0	
Profit (Loss) on Disposal of Assets	0	0	0	0	0	0	
Depreciation	(339,912)	(339,912)	(1,042)	(169,956)	(6,182)	163,774	Timing: Building depreciation to be allocated
<b>TOTAL OPERATING EXPENDITURE</b>	<b>(2,156,010)</b>	<b>(2,156,010)</b>	<b>(185,301)</b>	<b>(1,088,400)</b>	<b>(822,744)</b>		
<b>CAPITAL INCOME</b>							
Grants for Development of Assets	0	0	0	0	0	0	
Proceeds from Disposal of Assets	0	0	0	0	0	0	
<b>TOTAL CAPITAL INCOME</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>		
<b>CAPITAL EXPENDITURE</b>							
Purchase of Asset	(78,000)	(78,000)	0	(63,000)	(47,610)	15,390	Timing: Work to commence
- Fitness Centre	(8,000)	(8,000)	0	(8,000)	0	0	
- Aquatic Centre	(48,000)	(63,000)	0	(48,000)	(47,610)	0	
- Indoor Rec Centre	(22,000)	(7,000)	0	(7,000)	0	0	
<b>TOTAL CAPITAL EXPENDITURE</b>	<b>(78,000)</b>	<b>(78,000)</b>	<b>0</b>	<b>(63,000)</b>	<b>(47,610)</b>		
<b>Business Unit Totals</b>							
Operating Income	794,100	794,100	123,437	373,100	427,392	54,292	
Operating Expenses	(2,156,010)	(2,156,010)	(185,301)	(1,088,400)	(822,744)	265,656	
Capital Income	0	0	0	0	0	0	
Capital Expenditure	(78,000)	(78,000)	0	(63,000)	(47,610)	15,390	
<b>TOTAL FOR BUSINESS UNIT</b>	<b>(1,439,910)</b>	<b>(1,439,910)</b>	<b>(61,864)</b>	<b>(778,300)</b>	<b>(442,962)</b>	<b>335,338</b>	

INDOOR SPORTS										
COA	IE	JOB	DESCRIPTION	2019-20 Last Year Actual	2020-21 Amended Budget	Month of Dec	YTD BUDGET	2020-21 YTD Actual	>10% & > \$10,000	COMMENTS
<b>OPERATING INCOME</b>										
IR75	67		Grants & Contributions Operating	0	0	0	0	0	0	
IR81	84		Sundry Income	1,491	1,500	0	1,500	1,118	0	
IR82	84		Sales - Cafe	40,177	46,800	2,123	23,200	14,977	0	
IR83	84		Sales - Kiosk	41,444	52,800	5,542	27,400	37,259	0	
IR87	84		Fees and Charges	58,974	97,000	17,765	43,000	46,352	0	
<b>TOTAL OPERATING INCOME</b>				<b>142,086</b>	<b>198,100</b>	<b>25,430</b>	<b>95,100</b>	<b>99,707</b>		
<b>OPERATING EXPENDITURE</b>										
IR01	01		Salaries	(188,332)	(178,384)	(23,280)	(89,192)	(90,087)	0	
IR01	06		Accrued Leave	(19,346)	(14,326)	(1,653)	(7,163)	(7,163)	0	
IR02	02		Superannuation	(23,011)	(22,840)	(2,707)	(11,420)	(10,175)	0	
IR04	05		Training	(2,275)	(2,000)	(198)	(700)	(198)	0	
IR05	03		Workers Compensation	(2,100)	(2,860)	(189)	(1,430)	(1,134)	0	
IR06	04		Protective Clothing	(710)	(3,000)	0	(2,000)	(1,538)	0	
IR07	07		Recruitment	0	0	(221)	0	(1,040)	0	
IR11	27		Mobile Telephone	(4,739)	(2,400)	(236)	(1,200)	(1,038)	0	
IR12	38		Subscriptions, Memberships & Licences	(1,335)	(1,000)	(1,417)	(1,000)	(2,819)	0	
IR17	09		Consumables	(6,852)	(8,160)	(2,739)	(4,080)	(5,673)	0	
IR20	15		Equipment Repairs and Maintenance	(7,891)	(9,600)	0	(5,500)	(867)	0	
IR24	37		Refreshments and Receptions	(46)	(400)	0	(100)	0	0	
IR25	19		Advertising	(2,320)	(9,200)	(466)	(7,100)	(2,864)	0	
IR28	16		Building Maintenance	(35,682)	(42,800)	(4,444)	(34,500)	(5,376)	29,124	Timing: Reactive maintenance, flooring in January
IR29	16		Contract Services (Umpires)	(1,904)	(8,640)	(570)	(3,240)	(2,090)	0	
IR35	25		Electricity Charges	(5,901)	(7,650)	(2,875)	(4,000)	(8,560)	0	
IR35	26		Water Charges	(506)	(700)	0	(350)	(478)	0	
IR36	16		Building Operations	(56,470)	(64,040)	(8,819)	(29,620)	(26,807)	0	
IR37	16		Infrastructure Maintenance	(4,464)	(4,500)	(563)	(2,250)	(563)	0	
IR40	98		Vehicle Operating Expenses	(5,798)	(6,480)	(129)	(3,240)	(1,901)	0	
IR41	08		Fringe Benefits Tax	(81)	(108)	0	(54)	0	0	
IR48	22		Cafe Stock	(27,587)	(24,000)	(1,706)	(12,000)	(5,047)	0	
IR49	22		Kiosk Stock	(27,694)	(39,000)	(6,737)	(19,500)	(31,460)	(11,960)	Perm: Offset by IR83
IR50	16		Special Projects	(16,215)	(6,900)	0	(6,300)	(64)	0	
	16	IRS02	Trophies and Promotional Items	(273)	(6,900)	0	(6,300)	(64)	0	
IR58	09		Minor Equipment	(9,463)	(13,200)	0	(9,750)	(6,633)	0	
IR98	51		Depreciation	(122,696)	(122,808)	(160)	(61,404)	(950)	60,454	Timing: Building depreciation yet to be allocated
			<b>Café</b>	<b>(71,110)</b>	<b>(66,456)</b>	<b>(3,889)</b>	<b>(33,228)</b>	<b>(17,215)</b>		
IC01	01		Café Salaries	(52,853)	(51,492)	(2,589)	(25,746)	(12,320)	13,426	Timing/Perm: staffing level
IC01	06		Café Accrued Leave	(5,480)	(2,990)	(345)	(1,495)	(1,495)	0	
IC02	02		Café Superannuation	(8,988)	(6,968)	(337)	(3,484)	(1,972)	0	
IC05	03		Café Workers Compensation	(564)	(806)	(57)	(403)	(342)	0	
IC12	38		Café Licences & Fees	(235)	0	0	0	0	0	
IC17	09		Café Consumables	(2,990)	(4,200)	(561)	(2,100)	(1,086)	0	
<b>TOTAL OPERATING EXPENDITURE</b>				<b>(644,527)</b>	<b>(661,452)</b>	<b>(63,000)</b>	<b>(350,321)</b>	<b>(231,740)</b>		
<b>CAPITAL INCOME</b>										
<b>TOTAL CAPITAL INCOME</b>				<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>		
<b>CAPITAL EXPENDITURE</b>										
IR88	55		Buildings	(128,365)	0	0	0	0	0	
IR89	16		Infrastructure	0	(7,000)	0	(7,000)	0	0	
	16	IRC007	Playground area upgrade	0	0	0	0	0	0	Budget amendment to reallocate \$15k to ACC20.
	16	IRC009	Playground Shade sails	0	(7,000)	0	(7,000)	0	0	OM2020/198 14.10.20
<b>TOTAL CAPITAL EXPENDITURE</b>				<b>(128,365)</b>	<b>(7,000)</b>	<b>0</b>	<b>(7,000)</b>	<b>0</b>		
<b>Business Unit Totals</b>										
			<b>Operating Income</b>	142,086	198,100	25,430	95,100	99,707	0	
			<b>Operating Expenses</b>	(644,527)	(661,452)	(63,000)	(350,321)	(231,740)	118,581	
			<b>Capital Income</b>	0	0	0	0	0	0	
			<b>Capital Expenditure</b>	(128,365)	(7,000)	0	(7,000)	0	0	
<b>TOTAL FOR BUSINESS UNIT</b>				<b>(630,806)</b>	<b>(470,352)</b>	<b>(37,571)</b>	<b>(262,221)</b>	<b>(132,033)</b>	<b>130,188</b>	

AQUATIC CENTRE										
COA	IE	JOB	DESCRIPTION	2019-20 Last Year Actual	2020-21 Amended Budget	Month of Dec	YTD BUDGET	2020-21 YTD Actual	>10% & > \$10,000	COMMENTS
<b>OPERATING INCOME</b>										
AC81	84		Community Pool Courses	0	0	0	0	0	0	
AC87	81		Fees and Charges	208,930	290,000	67,774	152,000	162,334	0	
AC76	67		Operating Grant Income	0	0	0	0	0	0	
<b>TOTAL OPERATING INCOME</b>				<b>208,930</b>	<b>290,000</b>	<b>67,774</b>	<b>152,000</b>	<b>162,334</b>		
<b>OPERATING EXPENDITURE</b>										
AC01	01		Salaries	(394,936)	(416,756)	(50,534)	(208,378)	(198,768)	0	
AC01	06		Accrued Leave	(51,525)	(37,894)	(4,372)	(18,947)	(18,947)	0	
AC02	02		Superannuation	(44,891)	(47,474)	(5,348)	(23,737)	(23,105)	0	
AC04	05		Training	(8,845)	(10,000)	(338)	(3,500)	(1,169)	0	
AC05	03		Workers Compensation	(4,344)	(6,760)	(443)	(3,380)	(2,658)	0	
AC06	04		Protective Clothing/Uniform	(2,223)	(3,000)	(86)	(1,500)	(528)	0	
AC07	07		Recruitment	(405)	0	(196)	0	(469)	0	
AC12	38		Subscriptions, Memberships & Licences	(1,026)	(600)	0	(600)	0	0	
AC15	13		Printing and Stationary	(1,625)	(1,940)	(1,500)	(970)	(2,100)	0	
AC17	09		Consumables	(6,297)	(6,000)	(617)	(2,700)	(2,491)	0	
AC20	16		Equipment Repairs and Maintenance	(27,661)	(37,850)	(2,595)	(8,700)	(21,519)	(12,819)	Timing: Annual CL2 & UV maintenance completed due to heat pump replacement
AC25	19		Advertising	(540)	(1,500)	0	(1,500)	0	0	
AC28	16		Building Maintenance	(38,387)	(36,200)	(85)	(18,100)	(10,245)	0	
AC30	21		Chemicals	(23,346)	(25,150)	(3,706)	(12,700)	(12,156)	0	
AC35	25		Utilities - Electricity & Energy	(158,664)	(214,500)	(11,554)	(108,500)	(97,131)	11,369	Timing/Perm: Charges reduced, to be reviewed
AC35	26		Utilities - Water	(32,428)	(31,000)	0	(15,500)	(14,911)	0	
AC36	16		Building Operations	(653)	(1,284)	0	(792)	(642)	0	
AC50	16		Special Projects	0	0	0	0	0	0	
AC58	09		Minor Equipment	(7,946)	(6,300)	0	(2,400)	(1,230)	0	
AC90	50		Profit/Loss on Disposal of Assets	0	0	0	0	0	0	
AC98	51		Depreciation	(214,178)	(214,800)	(670)	(107,400)	(3,979)	103,421	Timing: Building depreciation to be allocated
<b>TOTAL OPERATING EXPENDITURE</b>				<b>(1,019,921)</b>	<b>(1,099,008)</b>	<b>(82,045)</b>	<b>(539,304)</b>	<b>(412,049)</b>		
<b>CAPITAL INCOME</b>										
AC74	74		Contributions for Development of Assets	10,000	0	0	0	0	0	
<b>TOTAL CAPITAL INCOME</b>				<b>10,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>		
<b>CAPITAL EXPENDITURE</b>										
AC88	16		<b>Buildings</b>	<b>(32,700)</b>	<b>(63,000)</b>	<b>0</b>	<b>(48,000)</b>	<b>(47,610)</b>	<b>0</b>	
	16	ACC015	Upgrade plant room power board - Sustainability Initiative	(32,700)	(6,000)	0	(6,000)	0	0	
	16	ACC16	Plant Room - Replacement Control gear for Filtration units	0	(15,000)	0	0	0	0	
	16	ACC17	Plant Room- Install variable speed drive (VSD) on feature pump only	0	(5,000)	0	(5,000)	0	0	
	16	ACC18	Plant Room - replacement of all plant valving	0	0	0	0	0	0	Budget amendment to reallocate \$10k to ACC20. OM2020/198 14.10.20
	16	ACC19	Replacement Doors for Changeroom cubicles	0	0	0	0	0	0	Budget amendment to reallocate \$12k to ACC20. OM2020/198 14.10.20
	16	ACC20	Heat Pump Replacement	0	(37,000)	0	(37,000)	(47,610)	(10,610)	Perm: Partly funded from other budget items for priority project - Heat Pump Replacement OM2020/198 14.10.20
AC97	55		Furniture & Equipment	(43,710)	0	0	0	0	0	
<b>TOTAL CAPITAL EXPENDITURE</b>				<b>(76,410)</b>	<b>(63,000)</b>	<b>0</b>	<b>(48,000)</b>	<b>(47,610)</b>		
<b>Business Unit Totals</b>										
			<b>Operating Income</b>	208,930	290,000	67,774	152,000	162,334	0	
			<b>Operating Expenses</b>	(1,019,921)	(1,099,008)	(82,045)	(539,304)	(412,049)	127,255	
			<b>Capital Income</b>	10,000	0	0	0	0	0	
			<b>Capital Expenditure</b>	(76,410)	(63,000)	0	(48,000)	(47,610)	0	
<b>TOTAL FOR BUSINESS UNIT</b>				<b>(877,401)</b>	<b>(872,008)</b>	<b>(14,271)</b>	<b>(435,304)</b>	<b>(297,325)</b>	<b>137,979</b>	

GROUP FITNESS and GYM										
COA	IE	JOB	DESCRIPTION	2019-20 Last Year Actual	2020-21 Original Budget	Month of Dec	YTD BUDGET	2020-21 YTD Actual	>10% & > \$10,000	COMMENTS
<b>OPERATING INCOME</b>										
FC75	67		Operating Grant Income	1,000	1,000	0	1,000	0	0	
	67	FCE002	International Day of People with Disability	1,000	1,000	0	1,000	0	0	
FC86	84		Exercise Physiologist Services	54,623	60,000	6,668	30,000	26,025	0	
FC87	84		Fees and Charges	202,753	245,000	23,565	95,000	139,326	44,326	Timing/Perm: Participation levels higher than anticipated
<b>TOTAL OPERATING INCOME</b>				<b>258,376</b>	<b>306,000</b>	<b>30,234</b>	<b>126,000</b>	<b>165,352</b>		
<b>OPERATING EXPENDITURE</b>										
FC01	01		Salaries	(263,768)	(256,360)	(27,076)	(128,180)	(117,531)	0	
FC01	06		Accrued Leave	(31,109)	(19,252)	(2,221)	(9,626)	(9,626)	0	
FC02	02		Superannuation	(26,404)	(31,538)	(2,940)	(15,769)	(12,773)	0	
FC04	05		Training	(5,743)	(10,000)	(87)	(3,500)	(1,672)	0	
FC05	03		Workers Compensation	(2,832)	(4,096)	(272)	(2,048)	(1,632)	0	
FC06	04		Uniforms	(441)	(1,500)	0	(750)	0	0	
FC07	07		Recruitment	(841)	0	(145)	0	(1,563)	0	
FC12	38		Subscriptions, Memberships & Licences	(12,438)	(19,200)	(2,419)	(8,400)	(7,225)	0	
FC17	09		Consumables	(2,814)	(2,700)	(842)	(1,200)	(2,208)	0	
FC18	20		Equipment lease/rental	(7,061)	0	0	0	(11,212)	(11,212)	Perm: new lease to be included in Mid-Year Review
FC20	15		Equipment Repairs and Maintenance	(5,775)	(10,200)	(938)	(5,100)	(2,717)	0	
FC25	19		Advertising	(7,015)	(4,800)	(840)	(2,700)	(840)	0	
FC28	09		Building Maintenance	(10,794)	(15,400)	(91)	(11,450)	(673)	10,778	Perm: Minimal requirement for reactive building maintenance to date.
FC29	16		Contract Services (Fitness Instructors)	(3,090)	(3,150)	(1,300)	(1,050)	(3,020)	0	
FC36	16		Building Operations	(1,575)	(4,850)	(569)	(2,200)	(709)	0	
FC50	16		Special Projects	(856)	(4,000)	0	(2,000)	0	0	
		FCE002	International Day of People with Disability	(856)	(1,000)	0	(1,000)	0	0	
		FCE003	Health Awareness Events	0	(3,000)	0	(1,000)	0	0	
		FCE004	Stay on Your Feet Week - Move your Body	0	0	0	0	0	0	
FC58	12		Minor Equipment	(12,504)	(6,200)	(306)	(3,650)	(4,302)	0	
FC98	51		Depreciation	(2,303)	(2,304)	(211)	(1,152)	(1,253)	0	
<b>TOTAL OPERATING EXPENDITURE</b>				<b>(397,362)</b>	<b>(395,550)</b>	<b>(40,256)</b>	<b>(198,775)</b>	<b>(178,955)</b>		
<b>CAPITAL INCOME</b>										
<b>TOTAL CAPITAL INCOME</b>				<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>		
<b>CAPITAL EXPENDITURE</b>										
FC97	09		Furniture & Equipment	0	(8,000)	0	(8,000)	0	0	
		FCC003	Digital display options for fitness	0	(8,000)	0	(8,000)	0	0	
<b>TOTAL CAPITAL EXPENDITURE</b>				<b>0</b>	<b>(8,000)</b>	<b>0</b>	<b>(8,000)</b>	<b>0</b>	<b>0</b>	
<b>Business Unit Totals</b>										
			Operating Income	258,376	306,000	30,234	126,000	165,352	39,352	
			Operating Expenses	(397,362)	(395,550)	(40,256)	(198,775)	(178,955)	0	
			Capital Income	0	0	0	0	0	0	
			Capital Expenditure	0	(8,000)	0	(8,000)	0	0	
<b>TOTAL FOR BUSINESS UNIT</b>				<b>(138,987)</b>	<b>(97,550)</b>	<b>(10,023)</b>	<b>(80,775)</b>	<b>(13,604)</b>	<b>67,171</b>	

AUGUSTA RECREATION										
COA	IE	JOB	DESCRIPTION	2019-20 Last Year Actual	2020-21 Original Budget	Month of Dec	YTD BUDGET	2020-21 YTD Actual	>10% & > \$10,000	COMMENTS
<b>OPERATING INCOME</b>										
AR87	84		Fees and Charges	27,369	34,000	1,298	15,000	12,220	0	
<b>TOTAL OPERATING INCOME</b>				<b>27,369</b>	<b>34,000</b>	<b>1,298</b>	<b>15,000</b>	<b>12,220</b>		
<b>OPERATING EXPENDITURE</b>										
AR01	01		Salaries	(14,835)	(25,260)	(2,663)	(12,630)	(9,764)	0	
AR01	06		Accrued Leave	(1,182)	(1,194)	(137)	(597)	(597)	0	
AR02	02		Superannuation	(1,483)	(3,354)	(266)	(1,677)	(976)	0	
AR05	03		Workers Compensation	(276)	(390)	(28)	(195)	(168)	0	
AR17	09		Consumables	(638)	(2,350)	(316)	(950)	(1,218)	0	
AR18	15		Equipment Leasing	(12,463)	(12,464)	0	(6,232)	(6,231)	0	
AR20	09		Equipment Repairs & Maintenance	(2,047)	(6,000)	0	(3,000)	(1,576)	0	
AR25	19		Advertising	(1,482)	(4,200)	0	(2,550)	(518)	0	
AR28	16		Building Maintenance	(5,740)	(10,200)	0	(5,200)	(467)	0	
AR30	21		Chemicals	(285)	(1,750)	(37)	(1,000)	(1,176)	0	
AR35	25		Utilities	(7,709)	(10,400)	(530)	(5,300)	(4,139)	0	
AR36	16		Building Operations	(990)	(5,400)	0	(2,200)	(1,223)	0	
AR50	16		Special Projects	0	(6,000)	0	(6,000)	0	0	
	16	ARS02	Club development incl online bookings	0	(6,000)	0	(6,000)	0	0	
AR58	12		Minor Equipment	(5,161)	(4,550)	0	(4,050)	(324)	0	
AR98	51		Depreciation	(51,684)	(51,732)	(80)	(25,866)	(474)	25,392	Timing: Building depreciation yet to be allocated
<b>TOTAL OPERATING EXPENDITURE</b>				<b>(105,975)</b>	<b>(145,244)</b>	<b>(4,056)</b>	<b>(77,447)</b>	<b>(28,853)</b>		
<b>CAPITAL INCOME</b>										
AR75	70		Capital Grants	0	0	0	0	0	0	
<b>TOTAL CAPITAL INCOME</b>				<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>		
<b>CAPITAL EXPENDITURE</b>										
AR88	55		Buildings	(17,069)	0	0	0	(5,705)	0	
	16	ARB05	Pump Control System ( Wi-Fi) BMS for Hydrotherapy Pool	(6,844)	0	0	0	(5,705)	0	
<b>TOTAL CAPITAL EXPENDITURE</b>				<b>(17,069)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(5,705)</b>		
<b>Business Unit Totals</b>										
			Operating Income	27,369	34,000	1,298	15,000	12,220	0	
			Operating Expenses	(105,975)	(145,244)	(4,056)	(77,447)	(28,853)	48,594	
			Capital Income	0	0	0	0	0	0	
			Capital Expenditure	(17,069)	0	0	0	(5,705)	0	
				<b>(95,675)</b>	<b>(111,244)</b>	<b>(2,758)</b>	<b>(62,447)</b>	<b>(22,338)</b>	<b>40,109</b>	

GLOUCESTER PARK										
COA	IE	JOB	DESCRIPTION	2019-20 Last Year Actual	2020-21 Original Budget	Month of Dec	YTD BUDGET	2020-21 YTD Actual	>10% & > \$10,000	COMMENTS
<b>OPERATING INCOME</b>										
GP86	73		Reimbursements	19,416	24,000	1,436	12,000	9,707	0	
GP87	84		Fees and Charges	27,885	35,000	817	20,000	17,381	0	
<b>TOTAL OPERATING INCOME</b>				<b>47,301</b>	<b>59,000</b>	<b>2,253</b>	<b>32,000</b>	<b>27,088</b>		
<b>OPERATING EXPENDITURE</b>										
GP20	09		Equipment Repairs and Maintenance	(3,939)	0	0	0	0	0	
GP26	16		Building Operations	0	0	0	0	0	0	
GP28	15		Building Maintenance	(11,868)	(7,500)	0	(2,500)	(1,744)	0	
GP30	09		Line Marking Paint	(4,747)	(3,200)	(1,077)	(1,600)	(2,153)	0	
GP35	25		Utilities	(21,350)	(27,000)	(1,988)	(12,000)	(9,354)	0	
GP36	16		Infrastructure Maintenance	(29,260)	(12,000)	0	(6,000)	(11,817)	0	
GP50	16		Special Projects	(36,329)	(16,500)	(8,426)	(16,500)	(16,722)	0	
	16	GPP02	Recreation Services Masterplan	(25,049)	(10,000)	(8,426)	(10,000)	(16,722)	0	
	16	GPP04	Hockey Facility Planning	(1,500)	0	0	0	0	0	
	16	GPP05	Pony Club - Planning for the Future	(9,780)	0	0	0	0	0	
	16	GPP06	Pump Track Concept Plans	0	(6,500)	0	(6,500)	0	0	
GP58	16		Minor Equipment	(644)	0	0	0	(473)	0	
GP98	51		Depreciation	(137,873)	(138,000)	(279)	(69,000)	(1,653)	67,347	Timing: Buildings & Infrastructure depreciation to be allocated
<b>TOTAL OPERATING EXPENDITURE</b>				<b>(246,010)</b>	<b>(204,200)</b>	<b>(11,769)</b>	<b>(107,600)</b>	<b>(43,917)</b>		
<b>CAPITAL INCOME</b>										
GP74			Grants and Contributions	0	719,289	0	293,565	0	(293,565)	
	70	GPG02	Construction of Hockey Training Facility (CSRFF)	0	334,289	0	83,565	0	(83,565)	Timing/Perm: Linked to progress of project
	70	GPG03	Construction of Hockey Training Facility (SPORTAUS - Aust Sports Commission)	0	200,000	0	200,000	0	(200,000)	Timing/Perm: Linked to progress of project
	74	GPG04	Contribution to Hockey Training Facility from MR Hockey Club	0	175,000	0	0	0	0	
	74	GPG05	Contribution/Grant to MRYP Bball half-court	0	10,000	0	10,000	0	0	
<b>TOTAL CAPITAL INCOME</b>				<b>0</b>	<b>719,289</b>	<b>0</b>	<b>293,565</b>	<b>0</b>	<b>(283,565)</b>	
<b>CAPITAL EXPENDITURE</b>										
GP88	16		Buildings	(11,820)	0	0	0	0	0	
GP89	16		Infrastructure	(10,000)	(1,022,870)	(1,257)	(354,288)	(1,505)	352,783	
		GPP035	Turf Wicket (Western Oval)	(10,000)	0	0	0	0	0	
		GPP037	Outdoor Basketball Half-court_adj MRYP	0	(20,000)	0	(20,000)	(248)	19,752	Timing: project consultation with Community Development to occur Jan/Feb 2021
		GPP038	Construction of Hockey Training Facility	0	(1,002,870)	(1,257)	(334,288)	(1,257)	333,031	Timing: works to commence in 2021, Still undergoing evaluation with Engineers
<b>TOTAL CAPITAL EXPENDITURE</b>				<b>(21,820)</b>	<b>(1,022,870)</b>	<b>(1,257)</b>	<b>(354,288)</b>	<b>(1,505)</b>		
<b>Business Unit Totals</b>										
			Operating Income	47,301	59,000	2,253	32,000	27,088	0	
			Operating Expenses	(246,010)	(204,200)	(11,769)	(107,600)	(43,917)	63,683	
			Capital Income	0	719,289	0	293,565	0	(293,565)	
			Capital Expenditure	(21,820)	(1,022,870)	(1,257)	(354,288)	(1,505)	352,783	
<b>TOTAL FOR BUSINESS UNIT</b>				<b>(220,529)</b>	<b>(448,781)</b>	<b>(10,773)</b>	<b>(136,323)</b>	<b>(18,334)</b>	<b>117,989</b>	



MARGARET RIVER HEART										
COA	IE	JOB	DESCRIPTION	2019-20 Last Year Actual	2020-21 Original Budget	Month of Dec	YTD BUDGET	2020-21 YTD Actual	>10% & > \$10,000	COMMENTS
<b>OPERATING INCOME</b>										
CC72	84		Unallocated Income	0	0	(4,229)	0	(71)	0	
CC73	67		Operating Grants	0	0	4,340	0	4,340	0	
CC74	73		Contributions and Reimbursements	185	0	0	0	1,500	0	
CC76	84		Cinema Income	1,366	29,600	742	20,000	15,845	0	
CC77	84		Ticketing Income	241	16,400	695	14,700	695	(14,005)	Perm: postponement/cancellation of shows due to COVID-19
CC78	90		Commission on Ticketing	0	2,724	1,402	1,274	3,377	0	
CC79	84		Kiosk & Bar Sales	13,343	7,250	2,879	4,000	16,696	12,696	Perm: sales greater than expected
CC80	90		Commission on Bar Sales	0	1,500	0	800	0	0	
CC81	84		HEART Annual Memberships	0	0	68	0	1,095	0	
CC82	63		Sale of Merchandise	0	300	0	200	0	0	
CC83	84		Commercial Kitchen Hire Income	0	1,000	0	800	0	0	
CC84	84		Coffee Saes	0	540	72	180	867	0	
CC87	84		Venue Hire Income	21,915	190,000	20,348	79,000	69,538	0	
<b>TOTAL OPERATING INCOME</b>				<b>37,050</b>	<b>249,314</b>	<b>26,315</b>	<b>120,954</b>	<b>113,882</b>		
<b>OPERATING EXPENDITURE</b>										
CC01	01		Salaries	(370,660)	(407,006)	(60,039)	(203,503)	(278,536)	(75,033)	Timing/Perm: casual staff
CC01	06		Accrued Leave	(11,948)	(40,560)	(4,680)	(20,280)	(20,280)	0	
CC02	02		Superannuation	(36,343)	(43,302)	(6,385)	(21,651)	(28,201)	0	
CC03	16		Consultant	0	(5,000)	0	0	0	0	
CC04	05		Training	(7,422)	(12,000)	(341)	(4,200)	(738)	0	
CC05	03		Workers Compensation	(1,284)	(6,654)	(441)	(3,327)	(2,646)	0	
CC06	04		Uniforms	(1,432)	(2,000)	0	(1,000)	(1,335)	0	
CC07	07		Recruitment	(20,781)	(4,000)	0	(4,000)	(1,211)	0	
CC10	27		Communications	(4,684)	(8,200)	0	(4,100)	0	0	
CC11	27		Mobile phone	(6,568)	(2,988)	(209)	(1,494)	(1,014)	0	
CC12	38		Corporate Memberships & Subscriptions	(3,273)	(4,880)	(1,113)	(2,050)	(1,968)	0	
CC14	16		Partnerships with Business Tourism stakeholders	0	0	0	0	0	0	
CC15	16		Printing and Stationery	(4,179)	0	0	0	0	0	
CC17	09		Consumables	(8,036)	(14,400)	(966)	(7,800)	(4,293)	0	
CC18	20		Equipment Lease payments	(4,098)	(7,836)	(653)	(3,918)	(3,918)	0	
CC19	16		IT Systems Operating costs	(4,290)	(10,880)	0	(6,000)	(3,824)	0	
CC20	09		Equipment Repairs & Maintenance	(26,591)	(21,000)	0	(19,600)	(8,000)	11,600	Timing: reactive repairs and planned maintenance
CC21	16		Removal and Relocation Expenses	(3,575)	0	0	0	0	0	
CC22	16		Marketing Expenses	(20,589)	(60,300)	(6,173)	(36,898)	(12,058)	24,840	Timing: activities to be scheduled
CC23	16		Events Support	(19,282)	(8,400)	(120)	(7,200)	(707)	0	
CC27	16		Heart (Shire) Events (incl Cinema/ Entrepreneurial)	(704)	(21,650)	(1,008)	(19,150)	(6,715)	12,435	Timing: events cancelled/postponed due to COVID restrictions
CC24	16		Functions & Refreshments	(435)	0	0	0	0	0	
CC26	16		Building Operations	(38,949)	(120,720)	(3,725)	(60,360)	(14,869)	45,491	Timing: As required/scheduled
CC28	16		Building Maintenance	(19,008)	(31,340)	(1,425)	(15,920)	(7,913)	0	
CC29	16		Contract Services	(152,799)	(50,000)	0	(50,000)	(50,000)	0	
CC30	09		Courtyard - Landscape Maintenance	(545)	0	0	0	0	0	



MARGARET RIVER HEART										
COA	IE	JOB	DESCRIPTION	2019-20 Last Year Actual	2020-21 Original Budget	Month of Dec	YTD BUDGET	2020-21 YTD Actual	>10% & > \$10,000	COMMENTS
CC35	25		Utilities	(8,241)	(76,000)	(83)	(37,990)	(2,654)	35,336	Timing/Perm: expected to increase with participation
CC44	44		HEART Arts & Culture Grants Program	(17,516)	(170,000)	(1,075)	(85,000)	(28,559)	56,441	Timing: Events delayed due to COVID-19. Applications still in progress
CC47	16		Ticketing System Fees/Commissions	(1)	(1,575)	0	(785)	(1,236)	0	
CC48	09		Catering Expenses	(3,655)	(10,800)	(971)	(4,950)	(9,766)	0	
CC49	09		Merchandise for resale	(3,302)	(500)	0	0	0	0	
CC50	16		Special Projects	(46,644)	(19,670)	4,140	(16,712)	(12,036)	0	
CC51	41		Travel & Accommodation	0	(2,000)	0	(1,000)	0	0	
CC58	09		Minor Equipment	(54,399)	(100,765)	(2,075)	(78,613)	(7,306)	71,307	Timing: budget profile & reversal of accruals
CC98	51		Depreciation	(142,005)	(142,140)	(5,017)	(71,070)	(29,960)	41,110	Timing: Building depreciation yet to be allocated
<b>TOTAL OPERATING EXPENDITURE</b>				<b>(1,043,239)</b>	<b>(1,406,566)</b>	<b>(92,358)</b>	<b>(788,571)</b>	<b>(539,746)</b>		
<b>CAPITAL INCOME</b>										
<b>TOTAL CAPITAL INCOME</b>				<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,000</b>		
<b>CAPITAL EXPENDITURE</b>										
CC88	55		<b>Buildings</b>	<b>(7,748)</b>	<b>(444,200)</b>	<b>0</b>	<b>(220,000)</b>	<b>0</b>	<b>220,000</b>	
	16	CCC07	HEART Other Signage on buildings	0	0	0	0	0	0	
	16	CCC09	Venue Related Building Items	(7,748)	(24,200)	0	0	0	0	
	16	CCC11	Emergency Exit Rear of Stage	0	(300,000)	0	(200,000)	0	200,000	Perm: Delayed - unable to proceed without project Manager/align with Rec Centre Works
	16	CCC12	Vergola - Courtyard shade/weather protection	0	(100,000)	0	0	0	0	Perm: Delayed - unable to proceed without project Manager/align with Rec Centre Works
	16	CCC13	Storage improvements	0	(20,000)	0	(20,000)	0	20,000	Timing: as per approved LRCIP Schedule
CC89	16		<b>Infrastructure</b>	<b>0</b>	<b>(30,000)</b>	<b>0</b>	<b>(30,000)</b>	<b>0</b>	<b>30,000</b>	
	16	CCC03	HEART External Signage	0	(30,000)	0	(30,000)	0	30,000	Timing: Delayed
CC93	55		<b>Plant &amp; Equipment</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>		
CC97	16		<b>Furniture &amp; Equipment</b>	<b>(58,539)</b>	<b>(73,700)</b>	<b>0</b>	<b>(63,500)</b>	<b>(52)</b>	<b>63,448</b>	
	16	CCC01	HEART Kitchen Equipment	(13,495)	0	0	0	0	0	
	16	CCC02	HEART Furnishings	(45,044)	(30,000)	0	(30,000)	(52)	29,948	Timing: Delayed
	16	CCC06	Public Art (Funded from Reserve)	0	(10,000)	0	0	0	0	
	16	CCC10	Venue Related Equipment	0	(33,700)	0	(33,500)	0	33,500	Timing: Delayed, \$22K Scissor Lift is being purchased
<b>TOTAL CAPITAL EXPENDITURE</b>				<b>(66,287)</b>	<b>(547,900)</b>	<b>0</b>	<b>(313,500)</b>	<b>(52)</b>		
<b>Business Unit Totals</b>										
			<b>Operating Income</b>	37,050	249,314	26,315	120,954	113,882	0	
			<b>Operating Expenses</b>	(1,043,239)	(1,406,566)	(92,358)	(788,571)	(539,746)	248,825	
			<b>Capital Income</b>	0	0	0	0	5,000	0	
			<b>Capital Expenditure</b>	(66,287)	(547,900)	0	(313,500)	(52)	313,448	
<b>TOTAL FOR BUSINESS UNIT</b>				<b>(1,072,476)</b>	<b>(1,705,152)</b>	<b>(66,042)</b>	<b>(981,117)</b>	<b>(420,916)</b>	<b>560,201</b>	

PARKS and GARDENS - Recreation and Culture										
COA	IE	Job	DESCRIPTION	2019-20 Last Year Actual	2020-21 Original Budget	Month of Dec	YTD BUDGET	2020-21 YTD Actual	>10% & > \$10,000	COMMENTS
<b>OPERATING INCOME</b>										
GD74	73		Contributions - Operating	14,675	14,150	0	0	19,715	19,715	Perm: contributions for works
<b>TOTAL OPERATING INCOME</b>				<b>14,675</b>	<b>14,150</b>	<b>0</b>	<b>0</b>	<b>19,715</b>		
<b>OPERATING EXPENDITURE</b>										
GD52			<b>Reserve Maintenance</b>	<b>(1,589,874)</b>	<b>(1,769,001)</b>	<b>(207,336)</b>	<b>(881,826)</b>	<b>(777,233)</b>	<b>104,593</b>	
		RES07	Brookfield Subdivision - Reserve Maintenance	(84,875)	(112,000)	(9,203)	(55,998)	(43,843)	12,155	Timing: lower level of service required.
		RES08	Margaret River Foreshore - Reserve Maintenance	(10,608)	0	(547)	0	(894)	0	
		RES09	Molloy Island - Reserve Maintenance	0	0	0	0	0	0	
		RES10	Bioretention Basin Maintenance	0	0	0	0	0	0	
		RES40	Parkwater Subdivision	(27,636)	(35,000)	(950)	(17,502)	(11,770)	0	
		RES41	Rapids Landing subdivision	(15,697)	(105,000)	(11,603)	(52,500)	(25,811)	26,689	Timing:lower level of service required
		RES42	Rural Sports Facilities	(1,866)	(6,200)	(1,285)	(3,102)	(2,002)	0	
		RES65	Rapids Landing Oval Maintenance	(17,485)	(30,000)	(3,277)	(15,000)	(5,230)	0	
		RES150	Karridale POS Maintenance	0	0	(2,570)	0	(6,032)	0	
		RGP1	Gloucester Park Surrounds	(60,809)	(75,000)	(3,906)	(37,506)	(26,794)	10,713	Timing:lower level of service required
		RGP2	Western Playing Fields	(44,012)	(55,000)	(1,878)	(27,498)	(13,677)	13,821	Timing:lower level of service required
		RGP3	Nippers Oval	(20,626)	(25,000)	(582)	(12,504)	(6,451)	0	
		RGP4	AMR Football/Playground Area	(1,560)	(2,600)	0	(1,302)	(338)	0	
		RGP5	Main Oval	(24,583)	(34,500)	(506)	(17,256)	(9,731)	0	
		RGP6	Skate Park & Surrounds	(24,113)	(40,000)	(7,209)	(20,004)	(17,562)	0	
		RMR01	MR Townsite Area Gardens - Reserves Maintenance	(328,687)	(348,500)	(52,463)	(174,252)	(192,761)	(18,509)	Timing: Additional work required
		RMR02	Prevelly/Gnarabup Townsite Gardens - Reserves Maintenance	(59,708)	(60,000)	(17,557)	(30,000)	(53,809)	(23,809)	Timing: Additional work at the Gnarabup car park
		RMR03	Street & Reserve Furniture Mntnc - Reserves Maintenance	(26,406)	(15,000)	(248)	(7,512)	(5,114)	0	
		RMR04	Gracetown Townsite Area Gardens - Reserves Maintenance	(10,687)	(30,000)	(746)	(15,006)	(15,891)	0	
		RMR05	Playground Inspections & Mtce - Reserves Maintenance	(58,304)	(30,000)	(7,323)	(15,006)	(25,756)	(10,750)	Timing: Additional maintenance required
		RMR06	Witchcliffe Townsite Area Gardens - Reserves Maintenance	(12,460)	(17,000)	(2,648)	(8,502)	(8,750)	0	
		RMR07	Riverslea Subdivision New Parks Mtce - Reserves Maintenance	(57,600)	(75,000)	(10,690)	(37,500)	(68,065)	(30,565)	Timing:Additional work required to repair garden edging
		RMR08	Cowaramup Townsite Area Gardens - Reserves Maintenance	(150,928)	(135,000)	(11,423)	(67,512)	(57,197)	10,315	Timing:lower level of service required
		RMR09	MR Office Surrounds - Reserves Maintenance	(61,264)	(35,000)	(1,046)	(17,502)	(9,042)	0	
		RMR10	Augusta Townsite Area Gardens - Reserves Maintenance	(224,058)	(222,000)	(33,826)	(111,000)	(103,551)	0	
		RMR12	MR Library Surrounds - Reserves Maintenance	(9,101)	(11,500)	(316)	(3,456)	(2,255)	0	
		RMR13	Augusta Admin Building Surrounds - Reserves Maintenance	(7,965)	(8,300)	(208)	(4,158)	(2,434)	0	
		RMR14	Other Council Bldgs/Hall Surrounds - Reserves Maintenance	(12,173)	(8,200)	(257)	(4,098)	(1,113)	0	
		RMR15	Wadandi Track - Reserve Maintenance	0	(16,000)	0	(5,332)	(1,017)	0	

**PARKS and GARDENS - Recreation and Culture**

COA	IE	Job	DESCRIPTION	2019-20 Last Year Actual	2020-21 Original Budget	Month of Dec	YTD BUDGET	2020-21 YTD Actual	>10% & > \$10,000	COMMENTS
		RMR16	Events Assistance - Reserves Maintenance	(3,608)	(2,700)	0	(1,350)	0	0	
		RMR17	Surfer's Point Precinct Maintenance	(95,900)	(68,500)	(6,148)	(34,248)	(23,330)	10,918	Timing: lower level of service required
		RMR20	Oval Top Dressing	(41,346)	(52,500)	(13,919)	(26,250)	(15,119)	11,131	Timing: programme to continue in 2021
		RMR21	Reserve on Redgate Subdivision	(10,130)	(10,500)	(347)	(5,250)	(5,714)	0	
		RMR22	Street and Christmas Tree Lights	(7,179)	(13,500)	(1,318)	(6,750)	(2,193)	0	
		RMR23	Lower Western Oval - Reserve Maintenance	(18,685)	(25,000)	(771)	(12,504)	(5,657)	0	
		RMR24	Cowaramup Oval - Reserves Maintenance	(36,470)	(28,000)	0	(14,004)	0	14,004	Timing: annual allocation to the Cowaramup Halls group for reserves maintenance to be provided
		RMRAU1	Par 3 Golf Course - Reserve Maintenance	(7,415)	(10,100)	(1,080)	(5,052)	(1,955)	0	
		RMRAU2	Croquet Club - Reserve Maintenance	(2,987)	(4,401)	(360)	(4,400)	(1,639)	0	
		RMRAU3	Augusta Main Oval - Reserve Maintenance	(9,426)	(15,000)	(1,128)	(7,512)	(4,382)	0	
		RMRAU5	General Grounds - Reserve Maintenance	(3,518)	(7,000)	0	(3,498)	(355)	0	
GD54			<b>Cemetery Maintenance</b>	<b>(13,607)</b>	<b>(14,400)</b>	<b>(1,642)</b>	<b>(7,200)</b>	<b>(6,738)</b>	<b>0</b>	
		CEM01	Karridale Cemetery Grounds	(3,541)	(4,400)	(743)	(2,196)	(990)	0	
		CEM02	Margaret River Cemetery Grounds	(10,066)	(10,000)	(899)	(5,004)	(5,748)	0	
GD56			<b>Townsite Road Reserves Mtce.</b>	<b>(270,696)</b>	<b>(341,500)</b>	<b>(14,193)</b>	<b>(170,755)</b>	<b>(155,265)</b>	<b>0</b>	
		TRM1	Verge Maintenance-Townsites	(149,049)	(200,000)	(12,026)	(100,002)	(83,977)	16,025	Timing: lower level of service required.
		TRM2	Dangerous Tree Mtce.	(85,602)	(96,500)	(2,167)	(48,252)	(32,441)	15,811	Timing: lower level of service required.
		TRM3	Street Tree Planting-Townsites	(35,640)	(45,000)	0	(22,501)	(35,995)	(13,494)	Timing: programme completed, remainder of allocation for trees on order.
		TRM4	Weed Removal Townsites	(405)	0	0	0	(2,852)	0	
GD58			<b>Recycled Water Maintenance</b>	<b>(21,378)</b>	<b>(26,700)</b>	<b>(1,516)</b>	<b>(16,193)</b>	<b>(17,641)</b>	<b>0</b>	
		REW01	Inspection and Testing	(627)	(1,700)	(106)	(1,190)	(422)	0	
		REW02	Repairs and maintenance	(20,751)	(25,000)	(1,411)	(15,003)	(17,219)	0	
		REW04	Annual service Charge - Water Corp	0	0	0	0	0	0	
GD59			<b>Fire Management Shire Parks/Reserves</b>	<b>(78,150)</b>	<b>(100,000)</b>	<b>(24,856)</b>	<b>(100,000)</b>	<b>(39,215)</b>	<b>60,785</b>	
		RFM01	Fire Management Shire Parks/Reserves	(78,150)	(100,000)	(24,856)	(100,000)	(39,215)	60,785	Timing: fire mitigation programme underway
GD60			<b>Structures on Reserves</b>	<b>(11,567)</b>	<b>(4,000)</b>	<b>(3,065)</b>	<b>(700)</b>	<b>(4,583)</b>		
		EVM01	Margaret River EV Charging Station	(7,558)	(1,400)	0	0	(202)	0	
		EVM02	Augusta EV Charging Station	(4,008)	(1,400)	0	(700)	(202)	0	
		ILS1	Illuminated Sign - Cultural Centre	0	(1,200)	(3,065)	0	(4,179)	0	
GD61			<b>Natural Areas Maintenance</b>	<b>(189,504)</b>	<b>(99,702)</b>	<b>(1,377)</b>	<b>(99,700)</b>	<b>(74,412)</b>	<b>25,288</b>	
		NAM01	Reserve Management Plans	0	0	0	0	0	0	
		NAM02	Planting	(135,069)	(59,702)	(869)	(59,700)	(28,982)	30,718	Timing: programme completed, plants on order
		NAM03	Spraying for Weed Control	0	0	0	0	0	0	
		NAM04	Other Weed Control	(54,434)	(40,000)	(508)	(40,000)	(45,430)	0	
GD90	50		Loss on Disposal of Assets	(20,741)	0	0	0	0	0	
GD98	51		Depreciation	(668,639)	(669,252)	0	(334,626)	0	334,626	Timing: Infrastructure depreciation to be run
<b>TOTAL OPERATING EXPENDITURE</b>				<b>(2,864,155)</b>	<b>(3,024,555)</b>	<b>(253,985)</b>	<b>(1,611,000)</b>	<b>(1,075,086)</b>		

PARKS and GARDENS - Recreation and Culture										
COA	IE	Job	DESCRIPTION	2019-20 Last Year Actual	2020-21 Original Budget	Month of Dec	YTD BUDGET	2020-21 YTD Actual	>10% & > \$10,000	COMMENTS
<b>CAPITAL INCOME</b>										
GD73	74		Contributions to Asset Development	10,857	0	0	0	0	0	
GD75	70		Capital Grant Income	(60,555)	0	0	0	0	0	
<b>TOTAL CAPITAL INCOME</b>				<b>(49,698)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>		
<b>CAPITAL EXPENDITURE</b>										
GD89			Infrastructure Assets	(386,233)	(303,000)	(7,037)	(213,000)	(18,837)		
		RES119	Play equipment replacement annual program	(83,975)	(160,000)	0	(80,000)	0	80,000	Timing: procurement & consultaion process underway
		RES120	Recycled water reticulation renewal	0	(18,000)	0	(18,000)	0	18,000	Timing: no work required
		RES126	Annual Allocation for POS infrastructure renewal	(121,310)	(100,000)	0	(100,000)	(2,923)	97,077	Timing: procurement & consultaion process underway
		RES128	Annual Allocation for Cemetery Works	(12,536)	0	0	0	0	0	
		RES132	Annual Allocation for POS improvement	0	(10,000)	0	0	(5,884)	0	
		RES139	Gloucester Park - Lower Western Oval development	(88,078)	0	0	0	0	0	
		RES146	HEART Project Landscaping	(38,246)	0	0	0	0	0	
		RES147	JAD Landscaping	(42,087)	0	0	0	0	0	
		RES149	Installation of Shelter - Cowaramup Bus Bay Hasluck St	0	(15,000)	0	(15,000)	(2,993)	12,007	Perm: Works completed/ mid year budget review
		RES151	Augusta main street landscaping	0	0	(7,037)	0	(7,037)	0	
GD96			P&G Capital Expenditure - Donated Assets	(10,857)	0	0	0	0		
		GDD004	Donated Assets	(10,857)	0	0	0	0	0	
<b>TOTAL CAPITAL EXPENDITURE</b>				<b>(397,090)</b>	<b>(303,000)</b>	<b>(7,037)</b>	<b>(213,000)</b>	<b>(18,837)</b>		
<b>Business Unit Totals</b>										
			Operating Income	14,675	14,150	0	0	19,715	19,715	
			Operating Expenses	(2,864,155)	(3,024,555)	(253,985)	(1,611,000)	(1,075,086)	535,914	
			Capital Income	(49,698)	0	0	0	0	0	
			Capital Expenditure	(397,090)	(303,000)	(7,037)	(213,000)	(18,837)	194,163	
<b>TOTAL FOR BUSINESS UNIT</b>				<b>(3,296,268)</b>	<b>(3,313,405)</b>	<b>(261,022)</b>	<b>(1,824,000)</b>	<b>(1,074,208)</b>	<b>749,792</b>	

ASSET SERVICES - Transport										
COA	IE	JOB	DESCRIPTION	2019-20 Last Year Actual	2020-21 Original Budget	Month of Dec	YTD BUDGET	2020-21 YTD Actual	>10% & > \$10,000	COMMENTS
<b>OPERATING INCOME</b>										
TY74	73		Contributions	119	0	0	0	0	0	
TY75	67		Operating Grant Income	15,000	0	0	0	5,182		
	67	TYG23	WA Bicycle Network grant for Wadandi Track culvert feasibility study	15,000	0	0	0	5,000	0	
	67	TYG24	WA Bike Month DoT Grant	0	0	0	0	182	0	
TY82	84		Sundry Income	15,214	0	0	0	5,145	0	
TY81	84		Fees and Charges (GST free)	84,764	45,000	1,236	11,600	14,369	0	
TY87	84		Fees & Charges (GST Inc)	7,396	5,700	683	1,750	4,201	0	
<b>TOTAL OPERATING INCOME</b>				<b>122,493</b>	<b>50,700</b>	<b>1,918</b>	<b>13,350</b>	<b>28,897</b>		
<b>OPERATING EXPENDITURE</b>										
TY01	01		Salaries	(506,912)	(501,552)	(56,929)	(250,776)	(251,336)	0	
TY01	06		Accrued Leave	(78,822)	(50,400)	(5,815)	(25,200)	(25,200)	0	
TY02	02		Superannuation	(62,099)	(62,192)	(6,960)	(31,096)	(35,045)	0	
TY03	17		Consultant	(5,440)	(20,000)	(570)	(10,000)	(8,788)	0	
TY04	05		Training	(7,664)	(8,000)	(295)	(2,800)	(1,580)	0	
TY05	03		Workers Compensation	(5,652)	(8,202)	(543)	(4,101)	(3,258)	0	
TY06	04		Uniforms	(687)	(600)	0	(400)	0	0	
TY07	07		Recruitment	(50)	0	(1,201)	0	(1,201)	0	
TY11	27		Mobile Telephone	(4,987)	(4,600)	(255)	(1,200)	(2,045)	0	
TY12	38		Subscriptions, Memberships & Licences	(2,060)	(2,500)	(42)	(1,300)	(1,133)	0	
TY17	09		Consumables	(34)	(600)	0	(300)	0	0	
TY20	09		Equipment Repairs & Maintenance	0	(500)	0	(260)	0	0	
TY24	37		Refreshments	(67)	(200)	0	(100)	0	0	
TY25	16		Advertising	0	0	0	0	0	0	
TY35	25		Utilities - Street Lighting & EV Charging	(286,579)	(260,000)	(25,510)	(131,000)	(125,081)	0	
TY35	26		Utilities - Dump Point Water Charges	0	(600)	0	(300)	(771)	0	
TY36	42		Licence fees	(41)	0	0	0	0	0	
TY37	42		Land Administration fees	(2,821)	(3,600)	0	(1,800)	(1,196)	0	
TY40	98		Vehicle Operating Expenses	(9,198)	(9,000)	(584)	(4,500)	(4,187)	0	
TY41	08		Fringe Benefits Tax	(1,006)	(972)	(92)	(486)	(552)	0	
TY50	16		<b>Special Projects</b>	<b>(337,396)</b>	<b>(298,000)</b>	<b>(2,383)</b>	<b>(153,000)</b>	<b>(27,152)</b>	<b>125,848</b>	Timing: yet to commence procurement on some projects
	16	TYA12	Licensed surveyor for land administration	(1,260)	(4,000)	0	(1,000)	0	0	
	16	TYA14	Asset data collection/asset management plan preparation	(35,578)	(90,000)	0	(30,000)	(14,466)	15,534	Timing/Perm: Some projects yet to start, \$40k for buiding valuations to be carried over to 21-22
	16	TYA34	Annual paths and trails planning	(33,353)	(15,000)	0	(10,000)	(269)	0	
	16	TYA39	Drainage Investigation	(3,883)	(10,000)	0	(6,000)	(1,545)	0	
	16	TYA45	Aboriginal Heritage Surveys	(6,617)	(10,000)	0	(4,000)	0	0	
	16	TYA46	Resolution of Land Encroachment Issues	(1,599)	(10,000)	0	(5,000)	0	0	
	16	TYA47	Alexandra Bridge Campground Foreshore Plan	(15,000)	0	0	0	0	0	
	16	TYA50	Concept Plan for Wallcliffe Road lookout area	(675)	0	0	0	(879)	0	
	16	TYA51	Margaret River Precinct Masterplan	(5,445)	(77,000)	(2,383)	(40,000)	(9,818)	30,182	Timing: Some projects yet to commence
	16	TYA52	Pavement testing of Bussell Hwy (main street)	(7,683)	0	0	0	0	0	

ASSET SERVICES - Transport										
COA	IE	JOB	DESCRIPTION	2019-20 Last Year Actual	2020-21 Original Budget	Month of Dec	YTD BUDGET	2020-21 YTD Actual	>10% & > \$10,000	COMMENTS
	16	TYA53	Margaret River waste water recycling review	(18,102)	(30,000)	0	(25,000)	0	25,000	Timing: Project underway
	16	TYA55	Wadandi Track culvert design	(44,772)	0	0	0	0	0	
	16	TYA57	Purchase of land for MR Trail	(160,659)	0	0	0	0	0	
	16	TYA58	Trails signage (non-capital)	(2,771)	0	0	0	0	0	
	16	TYA60	Gloucester Park Masterplan review	0	(20,000)	0	(20,000)	0	20,000	Timing: Project yet to commence
	16	TYA61	Cowaramup History Walk	0	(2,000)	0	(2,000)	0	0	
	16	TYA62	Forward Planning	0	(30,000)	0	(10,000)	0	0	
	09	TYA63	WA Bike Month DoT Grant - Expenditure	0	0	0	0	(174)	0	
TY51	53		Crossover Rebates	(5,643)	(6,000)	0	(3,000)	(2,376)	0	
TY98	51		Depreciation	(2,175)	0	0	0	(3,750)	0	
TOTAL OPERATING EXPENDITURE				(1,319,332)	(1,237,518)	(101,180)	(621,619)	(494,650)		
CAPITAL INCOME										
TY76	70		Capital Grant Income	0	0	0	0	0		
TOTAL CAPITAL INCOME				0	0	0	0	0		
CAPITAL EXPENDITURE										
TY88	16		Land	0	0	0	0	0		
TY89	16		Infrastructure Assets	(11,263)	(65,000)	(2,045)	(43,000)	(10,080)		
	16	TIA24	Bridle Trail implementation	0	(10,000)	0	(10,000)	0	0	
	16	TIA26	Augusta Interpretation Plan implementation	(11,263)	(25,000)	(2,045)	(10,000)	(9,315)	0	
	16	TIA27	Trails signage implementation	0	(5,000)	0	(3,000)	0	0	
	16	TIA34	Path extension to MREC - contribution to Department of Education	0	0	0	0	0	0	
	16	TIA36	Tourist directional signage replacement program	0	(5,000)	0	0	(765)	0	
	16	TIA37	Cowaramup Bike Racks	0	(20,000)	0	(20,000)	0	20,000	Timing: New project scope being prepared
TY97	09		Furniture & Equipment	0	0	0	0	0	0	
TOTAL CAPITAL EXPENDITURE				(11,263)	(65,000)	(2,045)	(43,000)	(10,080)		
Business Unit Totals										
			Operating Income	122,493	50,700	1,918	13,350	28,897	15,547	
			Operating Expenses	(1,319,332)	(1,237,518)	(101,180)	(621,619)	(494,650)	126,969	
			Capital Income	0	0	0	0	0	0	
			Capital Expenditure	(11,263)	(65,000)	(2,045)	(43,000)	(10,080)	32,920	
TOTAL FOR BUSINESS UNIT				(1,208,102)	(1,251,818)	(101,306)	(651,269)	(475,833)	175,436	

CONSTRUCTION - Transport										
COA	IE	Job	DESCRIPTION	2019-20 Last Year Actual	2020-21 Amended Budget	Month of Dec	YTD BUDGET	2020-21 YTD Actual	>10% & > \$10,000	COMMENTS
CAPITAL INCOME										
CR74	74		Restricted Contributions	42,104	0	0	0	0	0	
CR75	70		Grants & Contributions	5,959,004	4,572,338	3,338,919	2,646,838	7,986,884	5,340,046	
		CRG03	Regional Roads Group	1,726,000	1,810,000	56,000	369,000	544,000	175,000	Timing: budget profile for grant claims
		CRG05	Main Roads Direct	246,987	250,000	0	250,000	250,965	0	
		CRG06	Roads to Recovery	649,022	649,000	0	649,000	594,728	0	
		CRG11	Regional Bicycle Network	0	17,500	0	0	0	0	
		CRG13	MRWA Bridge Grant	0	1,008,000	(105,000)	693,000	0	(693,000)	Timing/Perm: Grant for Warner Glen Rd bridge is \$420k (\$105k per qtr) not \$630k (\$210k paid by MRWA). Grant held in liability until expensed. MRWA to provide invoices for bridge projects.
		CRG19	Margaret River Main Street	2,245,000	0	3,045,000	0	6,255,000	6,255,000	Perm: \$130k Water Corp contribution for water main, \$3.080m Stage 3 Grant
		CRG23	Bussell Hwy de-proclamation - MRWA	1,000,000	0	0	0	0	0	
		CRG25	Margaret River Trail (SWDC)	0	116,000	0	0	0	0	
		CRG26	Local Roads & Community Infrastructure Program	0	685,838	342,191	685,838	342,191	(343,647)	Timing: Budget profile to be reviewed
		CRG27	Parking contributions recognised	91,995	0	0	0	0	0	
		CRG28	DoT - Bussell Hwy to MREC Path	0	36,000	0	0	0	0	
CR76	70		Construction - Non Cash Contributions (Developer Donated)	7,918,393	0	0	0	0	0	
TOTAL CAPITAL INCOME				13,919,501	4,572,338	3,338,191	2,646,838	7,986,884		
CAPITAL EXPENDITURE										
CR94			Infrastructure Upgrades	(5,956,590)	(6,005,500)	(2,386,590)	(5,294,338)	(7,047,754)		
			Road Expansion		(414,000)	(149,704)	(114,000)	(163,351)	(49,351)	Timing: work has commenced early
			Drainage Expansion		0	0	0	0	0	
			Path - Expansion		(637,500)	(4,299)	(85,500)	(20,689)	64,811	Timing: Waiting on availability of contractors
			Carpark Expansion		(150,000)	(39,854)	(315,838)	(85,329)	230,509	Timing: Balance of LRCIP funding allocation affecting budget profile
			Streetscape		(4,739,000)	(2,192,733)	(4,739,000)	(6,771,245)	(2,032,245)	Perm: Stage 3 of main street works brought forward
			Depot Expansion		(35,000)	0	(35,000)	0	35,000	Timing: Works to commence in February
			Marine Facilities		(20,000)	0	0	(7,140)	0	
			Airport Upgrading		(10,000)	0	(5,000)	0	0	
CR95			Infrastructure Renewals	(4,591,882)	(6,991,000)	(599,949)	(2,424,504)	(1,504,573)		
			Bridge Preservation		(1,087,000)	0	(378,000)	0	378,000	Timing: Invoices not received from MRWA
			Road Preservation		(1,194,000)	(9,378)	(600,000)	(87,950)	512,050	Timing: Programmes to be delivered later in the year
			Road Rehabilitation		(2,920,000)	(331,292)	(691,500)	(851,346)	(159,846)	Timing: programme ahead of schedule
			Rural - Gravel Resheeting		(450,000)	(65,310)	(225,000)	(325,036)	(100,036)	Timing: programme commenced early.
			Path - Preservation		(580,000)	(80,522)	(140,000)	(116,886)	23,114	Timing: contractor availability
			Carpark - Preservation		(55,000)	0	(40,000)	(45)	39,955	Perm: Fearn Ave project deferred
			Pedestrian Structures - Preservation		(270,000)	0	(250,000)	0	250,000	Timing: budget profile to be reviewed
			Drainage - Preservation		(75,000)	0	(50,004)	0	50,004	Timing: works will be completed when drainage team are available
			Kerb - Preservation		(50,000)	0	0	0	0	
			Marine Facilities - Preservation		(310,000)	(226,894)	(50,000)	(123,309)	(73,309)	Timing: work has commenced early
CR96			Construction - Non Cash Assets (Developer Donated)	(7,918,393)	0	0	0	0		
TOTAL CAPITAL EXPENDITURE				(18,466,865)	(12,996,500)	(2,986,539)	(7,718,842)	(8,552,327)		
Business Unit Totals										
			Operating Income	0	0	0	0	0	0	
			Operating Expenses	0	0	0	0	0	0	
			Capital Income	13,919,501	4,572,338	3,338,191	2,646,838	7,986,884	5,340,046	
			Capital Expenditure	(18,466,865)	(12,996,500)	(2,986,539)	(7,718,842)	(8,552,327)	(833,485)	
TOTAL FOR BUSINESS UNIT				(4,547,364)	(8,424,162)	351,652	(5,072,004)	(565,443)	4,506,561	



CONSTRUCTION - Transport									
COA	JOB	DESCRIPTION	2020-21 Original Budget	2020-21 Amended Budget	Month of Dec	YTD BUDGET	2020-21 YTD Actual	>10% & > \$10,000	COMMENTS
CR94		<b>INFRASTRUCTURE UPGRADES</b>	(6,214,338)	(6,005,500)	(2,386,590)	(5,294,338)	(7,047,754)		
		<b>ROAD EXPANSION</b>							
	REM08	Intersections Curtis Street/Brockman Road/Miamup Road (Safety improvements)	0	0	0	0	(712)	0	
	REM09	Percy Street Link with Sunset Drive	(114,000)	(114,000)	0	(114,000)	(2,496)	111,504	Timing: project scheduled
	REM10	Kevill Road widening (funded by contributions)	(300,000)	(300,000)	(149,704)	0	(160,143)	(160,143)	Timing: work commenced earlier
			(414,000)	(414,000)	(149,704)	(114,000)	(163,351)		
		<b>DRAINAGE EXPANSION</b>							
			0	0	0	0	0		
		<b>PATH - EXPANSION</b>							
	PXN002	WadandiTrack	(50,000)	(50,000)	(1,788)	0	(1,945)	0	
	PXN003	Margaret River Trail Caves Rd to Rivermouth	(150,000)	(150,000)	0	0	(3,294)	0	
	PXN012	Path Expansion Annual Allocation	0	0	0	0	0	0	
	PXN013	Flinders Bay to Cape Leeuwin Lighthouse Path	(200,000)	(200,000)	0	0	(12,836)	(12,836)	Timing: Consultation underway
	PXN016	Wannang Biddi Trail - Halcyon Drive to Pedestrian Bridge	0	0	0	0	0	0	
	PXN017	Blackwood Avenue, along frontage of Bakery	(17,000)	(17,000)	0	(17,000)	0	17,000	Timing: project to be scheduled
	PXN018	Blackwood Avenue, along frontage of Museum	0	0	0	0	0	0	
	PXN019	Bussell Hwy path, Petrol Station to Motel	(18,000)	(18,000)	0	(18,000)	0	18,000	Timing: project to be scheduled
	PXN020	Clarke Rd/Railway Tce footpath connection	0	0	0	0	0	0	
	PXN022	Higgins Street path expansion	(30,000)	(30,000)	(2,511)	(30,000)	(2,511)	27,489	Timing: project to be scheduled
	PXN023	Station Road to Bussell Hwy path expansion via Clarke Rd & Boodjidup Rd	(13,000)	(13,000)	0	(13,000)	0	13,000	Timing: project to be scheduled
	PXN024	Andrews Way & Wilkes Road path expansion link to Wadandi Trail	(7,500)	(7,500)	0	(7,500)	0	0	
	PXN025	Accessibility upgrades for pathways	(45,000)	(45,000)	0	0	(103)	0	
	PXN026	Bussell Hwy to MREC path (LRCIP \$22.5k, DoT \$36k, Shire \$13.5k)	0	(72,000)	0	0	0	0	
	PXN027	Fearn Avenue ramp to public toilets path	0	(35,000)	0	0	0	0	
			(530,500)	(637,500)	(4,299)	(85,500)	(20,689)		
		<b>CARPARK EXPANSION</b>							
	CPN16	MRYP carpark behind Scout Hall	(60,000)	(60,000)	(25,399)	0	(60,588)	(60,588)	Timing: Project completed ahead of schedule
	CPN19	Wallcliffe Road- Rivermouth Lookout area	(15,000)	(15,000)	0	0	(337)	0	
	CPN20	RV Friendly - Sanitary Dump Station, Wayfinding & Parking	(10,000)	(10,000)	0	0	(108)	0	
	CPN21	Wallcliffe/Station Rd Western Carpark - Funded by Parking Reserve	0	0	0	0	0	0	
	CPN22	Gloucester Park Internal Roads	(10,000)	(10,000)	0	0	0	0	
	CPN23	Rivermouth Carpark	(25,000)	(25,000)	(14,410)	0	(15,866)	(15,866)	Timing: to be reviewed in Mid Year
	CPN24	Old Hospital Carpark	(15,000)	(15,000)	0	0	0	0	
	CPN25	Margaret River CAC Wallcliffe Rd ACROD bay	(15,000)	(15,000)	0	0	0	0	
	CPN26	Wallcliffe/Station Rd Eastern Carpark	(105,000)	0	0	(105,000)	(8,385)	96,615	Perm: Project deferred - Budget amended
	CPN27	Balance of LRCIP	(210,838)	0	0	(210,838)	0	210,838	Perm: reallocated to specific projects
			(465,838)	(150,000)	(39,854)	(315,838)	(85,329)		



CONSTRUCTION - Transport									
COA	JOB	DESCRIPTION	2020-21 Original Budget	2020-21 Amended Budget	Month of Dec	YTD BUDGET	2020-21 YTD Actual	>10% & > \$10,000	COMMENTS
		<b>STREETSCAPE</b>							
	STS07	Margaret River Main Street Upgrade	(4,739,000)	(4,739,000)	(2,173,110)	(4,739,000)	(6,711,764)	(1,972,764)	Timing: Project nearing completion
	STS08	Main Street Project - Shire labour costs	0	0	(19,623)	0	(59,481)	(59,481)	Perm: labour costs budgeted elsewhere
	STS09	Main Street Project - Public Art (incl installation)	0	0	0	0	0	0	
			(4,739,000)	(4,739,000)	(2,192,733)	(4,739,000)	(6,771,245)		
		<b>KERB EXPANSION</b>							
	KEP03	Kerb Expansion	0	0	0	0	0	0	
			0	0	0	0	0		
		<b>DEPOT EXPANSION</b>							
	DEX05	Washdown Facility	(5,000)	(5,000)	0	(5,000)	0	0	
	DEX14	Fertiliser shed replacement	(30,000)	(30,000)	0	(30,000)	0	30,000	Timing: Project due for completion in February
			(35,000)	(35,000)	0	(35,000)	0	30,000	
		<b>MARINE FACILITIES EXPANSION</b>							
	FFS21	Flinders Bay Accessibility & Safety Improvements	(20,000)	(20,000)	0	0	(7,140)	0	
			(20,000)	(20,000)	0	0	(7,140)		
		<b>AIRPORT UPGRADING</b>							
	AUA02	Augusta Aerodrome Improvements	(5,000)	(5,000)	0	(5,000)	0	0	
	MRA03	Margaret River Aerodrome Improvements	0	0	0	0	0	0	
	MRA04	Margaret River Airport Road second seal	(5,000)	(5,000)	0	0	0	0	
			(10,000)	(10,000)	0	(5,000)	0	0	
<b>TOTAL CR94</b>			<b>(6,214,338)</b>	<b>(6,005,500)</b>	<b>(2,386,590)</b>	<b>(5,294,338)</b>	<b>(7,047,754)</b>		
<b>CR95</b>		<b>INFRASTRUCTURE RENEWALS</b>	<b>(6,888,500)</b>	<b>(6,991,000)</b>	<b>(599,949)</b>	<b>(2,424,504)</b>	<b>(1,504,573)</b>		
		<b>BRIDGE PRESERVATION</b>							
	CAR18	Carters Road Bridge	(79,000)	(79,000)	0	0	0	0	
	CAR19	Courtney Road Bridge	(54,000)	(54,000)	0	(54,000)	0	54,000	Timing: MRWA to issue invoice
	CAR20	West Bay Creek Road Bridge	(324,000)	(324,000)	0	(324,000)	0	324,000	Timing: MRWA to issue invoice
	CAR21	Warner Glen Road Bridge No. 3235	(630,000)	(630,000)	0	0	0	0	
			(1,087,000)	(1,087,000)	0	(378,000)	0		
		<b>ROAD PRESERVATION</b>							
	X996	Lower Order Road Renewals	(200,000)	(200,000)	0	(200,000)	(45)	199,955	Timing: project to be scheduled
	X997	Crack Patching - moving to Maintenance	0	0	0	0	0	0	
	X998	Asphalt overlays	(400,000)	(400,000)	(9,378)	(400,000)	(80,757)	319,243	Timing: overlay program commenced
	X999	Rural Reseals	(594,000)	(594,000)	0	0	(7,148)	0	
			(1,194,000)	(1,194,000)	(9,378)	(600,000)	(87,950)	519,198	
		<b>ROAD REHABILITATION</b>							
	RRN010	Leeuwin Road reconstruction	(750,000)	(210,000)	(3,213)	0	(73,414)	(73,414)	Timing: RRG claim still pending/ second road seal completed.
	RRN030	Warner Glen Road reconstruction	(478,500)	(900,000)	(233,384)	(478,500)	(560,804)	(82,304)	Timing: First section due for completion before Christmas. Second section to start in January.
	RRN045	Rosa Brook Road reconstruction	(300,000)	(300,000)	(994)	0	(9,151)	0	
	RRN112	Rosa Glen Road reconstruction	(1,116,000)	(1,110,000)	(87,684)	0	(91,235)	(91,235)	Timing: project commenced
	RRN114	Wallcliffe Road Reconstruction works	(93,000)	(120,000)	(2,809)	(93,000)	(49,095)	43,905	Timing: Crossing completed, landscape works to be completed in February.

CONSTRUCTION - Transport									
COA	JOB	DESCRIPTION	2020-21 Original Budget	2020-21 Amended Budget	Month of Dec	YTD BUDGET	2020-21 YTD Actual	>10% & > \$10,000	COMMENTS
	RRA399	Ashton Street reconstruction (Road - funded by contributions)	(200,000)	(200,000)	0	(100,000)	(60,618)	39,382	Timing: asphalt overlay commenced
	RRN674	Extension of Heppingstone View to Allnutt Terrace	0	0	0	0	0	0	
	RRN003	Cowaramup Bay Road	(30,000)	(30,000)	(3,208)	(20,000)	(7,030)	12,970	Timing: Design continuing
	RRN083	Jindong Treeton Rd	(10,000)	(45,000)	0	0	0	0	
	RRN137	Blackwood Ave slip lane (Albany Tce)	(5,000)	(5,000)	0	0	0	0	
			(2,982,500)	(2,920,000)	(331,292)	(691,500)	(851,346)		
		<b>RURAL - GRAVEL RESHEETING</b>							
	T998	Miscellaneous Gravel Resheeting	(450,000)	(450,000)	(65,310)	(225,000)	(325,036)	(100,036)	Timing: programme commenced early
			(450,000)	(450,000)	(65,310)	(225,000)	(325,036)	(100,036)	
		<b>PATH - PRESERVATION</b>							
	PAP12	Gnarabup Foreshore path realignment - Gnarabup coastal erosion project	(300,000)	(300,000)	(79,562)	0	(79,562)	(79,562)	Timing: project commenced
	PAP13	Wallcliffe Cycle path renewal	(50,000)	(50,000)	0	0	(3,198)	0	
	PAP17	Blackwood Ave path renewal - north of bakery	(10,000)	(10,000)	0	0	0	0	
	PAP18	Blackwood Ave path renewal - Bakery to Green St	(50,000)	(50,000)	0	(50,000)	0	50,000	Timing: project delayed due to consultation with Main Roads
	PAP19	Georgette Drive path renewal	(55,000)	(70,000)	(384)	(55,000)	(3,782)	51,218	Timing: project delayed until contractor is available
	PAP20	MR Skate Park path renewal	(35,000)	(35,000)	(576)	(35,000)	(30,344)	0	
	PAP21	Reuther Park brick path renewal	0	(25,000)	0	0	0	0	
	PAP22	Walkington Ave path renewal	0	(40,000)	0	0	0	0	
			(500,000)	(580,000)	(80,522)	(140,000)	(116,886)		
		<b>CARPARK - PRESERVATION</b>							
	CPP01	Fearn Ave carpark overlay	(40,000)	(40,000)	0	(40,000)	(45)	39,955	Perm: Project will be carried over as additional work is required
	CPP02	Ellis St Boat Ramp Carpark design	(15,000)	(15,000)	0	0	0	0	
			(55,000)	(55,000)	0	(40,000)	(45)		
		<b>PEDESTRIAN STRUCTURES - PRESERVATION</b>							
	PED01	Annual allocation for Pedestrian structures	(65,000)	(65,000)	0	0	0	0	
	PED02	Annual allocation for Trail Bridges structure works	(50,000)	(50,000)	0	(50,000)	0	50,000	Timing: consultant developing programme
	PED03	Rivermouth & Surfers Point ballustrade works	(200,000)	(155,000)	0	(200,000)	0	200,000	Timing: Project to be delivered in February
	PED04	White Elephant concrete stair renewal	0	0	0	0	0	0	
			(315,000)	(270,000)	0	(250,000)	0		
		<b>DRAINAGE - PRESERVATION</b>							
	D020	Drainage renewal projects	(75,000)	(75,000)	0	(50,004)	0	50,004	Timing: works will be completed when drainage team are available
			(75,000)	(75,000)	0	(50,004)	0		
		<b>KERB - PRESERVATION</b>							
	KEP01	Staged kerb replacement	(50,000)	(50,000)	0	0	0	0	
			(50,000)	(50,000)	0	0	0		
		<b>MARINE FACILITIES PRESERVATION</b>							
	FFS17	Foreshore walls Augusta	(10,000)	(10,000)	0	(10,000)	0	0	
	FFS18	Marine structures preservation	(130,000)	(130,000)	(113,447)	0	(122,539)	(122,539)	Timing: project commenced earlier
	FFS19	Alexandra Bridge campground riverside platform	(40,000)	(40,000)	0	(40,000)	(770)	39,230	Timing: Management plan to be approved
	FFS24	Gracetown boat ramp repairs	0	(130,000)	0	0	0	0	
			(180,000)	(310,000)	(226,894)	(50,000)	(123,309)		
<b>TOTAL CR95</b>			<b>(6,888,500)</b>	<b>(6,991,000)</b>	<b>(713,396)</b>	<b>(2,424,504)</b>	<b>(1,504,573)</b>	<b>419,161</b>	
<b>TOTAL DEVELOPMENT OF ASSETS</b>			<b>(13,102,838)</b>	<b>(12,996,500)</b>	<b>(3,099,986)</b>	<b>(7,718,842)</b>	<b>(8,552,327)</b>	<b>419,161</b>	

# MAINTENANCE - Transport

COA	IE	Job	DESCRIPTION	2019-20 Last Year Actual	2020-21 Original Budget	Month of Dec	YTD BUDGET	2020-21 YTD Actual	>10% & > \$10,000	COMMENTS
<b>OPERATING INCOME</b>										
MR74	73		Contributions - Operating	23,448	0	0	0	0	0	
MR82	84		Sundry Income	0	0	0	0	0	0	
MR87	93		Private Works Income	42,210	0	0	0	0	0	
<b>TOTAL OPERATING INCOME</b>				<b>65,658</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>OPERATING EXPENDITURE</b>										
MR29			Road Maintenance	(1,115,951)	(1,130,500)	(79,851)	(565,242)	(442,016)	123,226	Timing: Works underway
MR30			Roads - Ancillary	(694,790)	(959,000)	(42,773)	(442,010)	(324,445)	117,565	Timing: Reduced spending on storm damage due to disaster recovery funding application
MR31			Signs	(196,166)	(191,000)	(9,254)	(100,504)	(79,801)	20,703	Timing: town banner change no longer required
MR33			Carpark	(32,424)	(31,250)	(586)	(15,630)	(6,466)	0	
MR34			Paths	(104,720)	(97,900)	(11,759)	(48,960)	(26,356)	22,604	Timing. Footpath replacement programme commenced
MR35			Drainage	(320,394)	(350,000)	(9,507)	(224,994)	(118,183)	106,811	Timing. Lower level of service required for rural drainage
MR36			Bridge	(132,665)	(112,300)	(2,714)	(54,314)	(41,974)	12,340	Timing: works commenced
MR37			Airstrip	(21,717)	(35,000)	(2,151)	(17,496)	(21,022)	0	
MR38			Foreshore Facilities	(39,311)	(54,700)	(8,356)	(27,354)	(21,032)	0	
MR39			Waste Collection - Public Space	(327,209)	(369,122)	(27,760)	(184,573)	(174,686)	0	
MR40			Rehabilitation of Resource Pits	(17,818)	(20,000)	(8,872)	0	(48,612)	(48,612)	Timing: additional work required to remove and prevent illegal dumping. Mid year budget review to tsf from Reserve
MR42			Dump Points	(2,644)	(1,000)	0	(498)	0	0	
MR54			Private Works	(317,470)	0	0	0	(295,479)	(295,479)	Perm: Storm damage claims through DRFWA
MR90			Loss on Disposal of assets	(1,410,662)	0	0	0	0	0	
MR98			Depreciation	(5,853,610)	(5,858,952)	0	(2,929,476)	0	2,929,476	Timing: Depreciation to be allocated
<b>TOTAL OPERATING EXPENDITURE</b>				<b>(10,587,550)</b>	<b>(9,210,724)</b>	<b>(203,583)</b>	<b>(4,611,051)</b>	<b>(1,600,072)</b>		
<b>CAPITAL INCOME</b>										
<b>TOTAL CAPITAL INCOME</b>				<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>		
<b>CAPITAL EXPENDITURE</b>										
<b>TOTAL CAPITAL EXPENDITURE</b>				<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>		
<b>Business Unit Totals</b>										
			Operating Income	65,658	0	0	0	0	0	
			Operating Expenses	(10,587,550)	(9,210,724)	(203,583)	(4,611,051)	(1,600,072)	3,010,979	
			Capital Income	0	0	0	0	0	0	
			Capital Expenditure	0	0	0	0	0	0	
<b>TOTAL FOR BUSINESS UNIT</b>				<b>(10,521,892)</b>	<b>(9,210,724)</b>	<b>(203,583)</b>	<b>(4,611,051)</b>	<b>(1,600,072)</b>	<b>3,010,979</b>	

MAINTENANCE - Transport										
COA	JOB	IE	DESCRIPTION	2019-20 Last Year Actual	2020-21 Original Budget	Month of Dec	YTD BUDGET	2020-21 YTD Actual	>10% & > \$10,000	COMMENTS
<b>OPERATING EXPENDITURE</b>										
MR29			<b>ROADS - MAINTENANCE</b>	<b>(1,115,951)</b>	<b>(1,130,500)</b>	<b>(79,851)</b>	<b>(565,242)</b>	<b>(442,016)</b>	<b>123,226</b>	
			<b>ROAD MAINTENANCE</b>	<b>(1,115,951)</b>	<b>(1,130,500)</b>	<b>(79,851)</b>	<b>(565,242)</b>	<b>(442,016)</b>		
MR30			<b>ROADS - ANCILLARY</b>	<b>(694,790)</b>	<b>(959,000)</b>	<b>(42,773)</b>	<b>(442,010)</b>	<b>(324,445)</b>	<b>117,565</b>	
	RMA1		Urban Street Sweeping - Roads Ancillary	(112,825)	(83,000)	(7,471)	(41,502)	(53,492)	(11,990)	Timing: higher level of service required
	RMA2		Tree Pruning - Roads Ancillary	(190,751)	(210,000)	(12,740)	(105,006)	(119,844)	(14,838)	Timing: additional resources required to provide traffic control as the work being conducted is all on sealed roads
	RMA3		Dangerous Tree Removal - Roads Ancillary	(30,991)	(25,000)	(2,584)	(12,498)	(26,478)	(13,980)	Timing: high number of customer requests for works
	RMA4		Verge Spraying - Roads Ancillary	(19,717)	(26,000)	(6,735)	(13,002)	(9,441)	0	
	RMA5		Storm Damage Cleanup - Roads Ancillary	(267,811)	(300,000)	(4,802)	(150,006)	(60,481)	89,525	Timing: Disaster recovery funding application proceeding has reduced the costs to currently provide this service.
	RMA6		Vehicle Accident Cleanup	(174)	0	0	0	(84)	0	
	RMA8		Spraying for Weed Control	(1,290)	0	0	0	(4,379)	0	
	RMA9		Other Weed Control	(71,231)	(20,000)	(7,708)	(9,996)	(7,899)	0	
	RMA10		Crack patching	0	(75,000)	0	0	0	0	
	RMA11		Gravel reshouldering	0	(220,000)	(732)	(110,000)	(42,348)	67,652	Timing: Programme on hold until later in the year as construction programme has commenced
MR31			<b>SIGNS</b>	<b>(196,166)</b>	<b>(191,000)</b>	<b>(9,254)</b>	<b>(100,504)</b>	<b>(79,801)</b>	<b>20,703</b>	Timing/Perm: town banner change no longer required
	RCFS		Signs - Community	(8,077)	(11,000)	(112)	(5,502)	(3,836)	0	
	COAS		Signs - Coastal Warning	(3,737)	0	0	0	(1,078)	0	
	TRFS		Signage - Traffic	(167,829)	(155,000)	(9,143)	(77,496)	(73,240)	0	
	DIRS		Directional Signage	(3,820)	(15,000)	0	(7,506)	(1,647)	0	
	BANS		Banner Poles - Changeover of Banners	(12,702)	(10,000)	0	(10,000)	0	0	
MR33			<b>CARPARK</b>	<b>(32,424)</b>	<b>(31,250)</b>	<b>(586)</b>	<b>(15,630)</b>	<b>(6,466)</b>	<b>0</b>	
	CEAU		Augusta Carpark Maintenance	(2,777)	(4,600)	(153)	(2,298)	(371)	0	
	CEGP		Gnarabup/Prevelly Carparks	(517)	(10,150)	0	(5,076)	(1,474)	0	
	CEMR		Margaret River Carparks	(21,912)	(12,000)	(433)	(6,000)	(3,309)	0	
	CE00		Other Carparks	(7,217)	(4,500)	0	(2,256)	(1,312)	0	
MR34			<b>PATHS</b>	<b>(104,720)</b>	<b>(97,900)</b>	<b>(11,759)</b>	<b>(48,960)</b>	<b>(26,356)</b>	<b>22,604</b>	
	FPMT		Footpath Slab Replacement	(87,186)	(65,000)	(9,862)	(32,502)	(16,691)	15,811	Timing: programme start delayed due to shortage of contractors. Programme commenced
	FCBD		CBD Special Area Paths	(471)	(7,200)	0	(3,600)	(1,352)	0	
	FPGNAR		Gnarabup Foreshore - Path Maintenance	(7,269)	(10,700)	(148)	(5,352)	(3,924)	0	
	FMTRAI		Wadandi Track - Footpath Maintenance	(9,794)	(15,000)	(1,750)	(7,506)	(4,389)	0	
MR35			<b>DRAINAGE</b>	<b>(320,394)</b>	<b>(350,000)</b>	<b>(9,507)</b>	<b>(224,994)</b>	<b>(118,183)</b>	<b>106,811</b>	
	GULL		Gully Eduction	(14,989)	(40,000)	(6,648)	(19,998)	(16,060)	0	
	DRMU		Urban General - Drainage Maintenance	(95,589)	(110,000)	(2,462)	(54,996)	(55,520)	0	

MAINTENANCE - Transport										
COA	JOB	IE	DESCRIPTION	2019-20 Last Year Actual	2020-21 Original Budget	Month of Dec	YTD BUDGET	2020-21 YTD Actual	>10% & > \$10,000	COMMENTS
	DRMR		Rural General - Drainage Maintenance	(209,816)	(200,000)	(396)	(150,000)	(46,603)	103,397	Timing; lower level of service required, programme will commence later in the year
MR36			<b>BRIDGE</b>	<b>(132,665)</b>	<b>(112,300)</b>	<b>(2,714)</b>	<b>(54,314)</b>	<b>(41,974)</b>	<b>12,340</b>	
	CAR1		Misc. Routine Bridge Mtce.	(112,051)	(62,300)	(759)	(29,318)	(33,199)	0	
	CAR2		Wadandi Track Bridge Structure Repairs	(3,759)	(10,000)	(42)	(5,004)	(3,655)	0	
	CAR3		Coastal Bridges/Walkways/Platforms	(8,570)	(20,000)	(106)	(9,996)	(3,313)	0	
	CAR4		Structural Inspections & Testing	(8,285)	(20,000)	(1,807)	(9,996)	(1,807)	0	
MR37			<b>AIRSTRIP</b>	<b>(21,717)</b>	<b>(35,000)</b>	<b>(2,151)</b>	<b>(17,496)</b>	<b>(21,022)</b>	<b>0</b>	
	AIR1		Margaret River Airstrip	(13,539)	(25,000)	(1,810)	(12,492)	(10,405)	0	
	AIR2		Augusta Airstrip	(8,178)	(10,000)	(340)	(5,004)	(10,616)	0	
MR38			<b>FORESHORE FACILITIES</b>	<b>(39,311)</b>	<b>(54,700)</b>	<b>(8,356)</b>	<b>(27,354)</b>	<b>(21,032)</b>	<b>0</b>	
	BOA1		Ellis St Boat Ramp	(1,656)	(1,000)	0	(498)	0	0	
	BOA2		Ellis Street Jetty	(973)	(1,000)	(7,792)	(498)	(8,325)	0	
	BOA3		Flinders Bay Boat Ramp	(250)	(1,900)	(85)	(954)	(85)	0	
	BOA4		Flinders Bay Swimming Jetty	(936)	(1,000)	0	(498)	0	0	
	BOA5		Steps/Platforms/Fencing/Retaining Walls	(18,043)	(25,000)	(397)	(12,498)	(10,949)	0	
	BOA6		Minor Boat Ramps - Various	(209)	(1,000)	0	(498)	0	0	
	BOA7		Gnarabup Boat Ramp	(15,804)	(10,000)	(83)	(4,998)	(83)	0	
	BOA8		Gracetown Boat Ramp	(422)	(1,800)	0	(900)	(1,590)	0	
	BOA9		Turner St Jetty	(519)	(10,000)	0	(5,010)	0	0	
	BOA12		East Augusta Jetties	(501)	(2,000)	0	(1,002)	0	0	
MR39			<b>WASTE COLLECTION PUBLIC SPACE</b>	<b>(327,209)</b>	<b>(369,122)</b>	<b>(27,760)</b>	<b>(184,573)</b>	<b>(174,686)</b>	<b>0</b>	
	BINS		Street Bins - Purchase And Replacement	(19,177)	(15,000)	(503)	(7,507)	(13,061)	0	
	WCPS		Waste Collection Public Space	(308,032)	(354,122)	(27,258)	(177,066)	(161,625)	0	
MR40			<b>REHABILITATION OF RESOURCE PITS</b>	<b>(17,818)</b>	<b>(20,000)</b>	<b>(8,872)</b>	<b>0</b>	<b>(48,612)</b>	<b>(48,612)</b>	
	GRAV		Gravel Pits	(17,818)	(20,000)	(8,872)	0	(48,612)	(48,612)	Perm: additional work required to remove and prevent illegal dumping. Mid year budget review to access funds from the reserve.
MR42			<b>DUMP POINTS</b>	<b>(2,644)</b>	<b>(1,000)</b>	<b>0</b>	<b>(498)</b>	<b>0</b>	<b>0</b>	
	DMP1		Dump Point 1 - Margaret River	(2,644)	(1,000)	0	(498)	0	0	
MR53			<b>ENVIRONMENTAL INCIDENT CLEANUP</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
MR54			<b>PRIVATE WORKS</b>	<b>(317,470)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(295,479)</b>	<b>(295,479)</b>	Perm: Storm damage claims through DRFWA
			<b>Maintenance</b>	<b>(3,015,398)</b>	<b>(3,351,772)</b>	<b>(203,583)</b>	<b>(1,681,575)</b>	<b>(1,606,603)</b>		

PLANT PROGRAM - Transport										
COA	IE	Job	DESCRIPTION	2019-20 Last Year Actual	2020-21 Original Budget	Month of Dec	YTD BUDGET	2020-21 YTD Actual	>10% & > \$10,000	COMMENTS
OPERATING INCOME										
RP90	94		Profit on Disposal of Assets	91,576	50,470	18,652	23,459	18,652	0	
TOTAL OPERATING INCOME				91,576	50,470	18,652	23,459	18,652		
OPERATING EXPENDITURE										
RP58	12		Non Capital Equipment	(15,313)	0	(2,681)	0	(7,615)	0	
RP50	50		Loss On Disposal Of Assets	(10,994)	(34,465)	0	0	0	0	
TOTAL OPERATING EXPENDITURE				(26,308)	(34,465)	(2,681)	0	(7,615)		
CAPITAL INCOME										
RP91	95		Proceeds from Sale of Assets	331,934	286,500	43,169	88,000	43,169	(44,831)	Timing: dependent on sales occurring
TOTAL CAPITAL INCOME				331,934	286,500	43,169	88,000	43,169		
CAPITAL EXPENDITURE										
RP93			Plant & Equipment	(1,113,904)	(1,260,500)	0	(615,000)	(184,080)		
			Heavy Replacements	(652,650)	(767,500)	0	0	0		
	55	RPP196	Replace Amman Roller (P277624)	0	(180,000)	0	(180,000)	0	180,000	Timing/Perm: Early delivery waiting invoice
	55	RPP197	Replace Isuzu 6 wheel roller (P28378)	0	(200,000)	0	0	0	0	
	55	RPP198	Replace Carpenter's trailer (P16894)	0	(20,000)	0	(20,000)	0	20,000	Timing: Procurement process commenced
	55	RPP199	Replace Kubota (P30264)	0	(100,000)	0	(100,000)	0	100,000	Timing: Supplier confirmed waiting arrival of machine
	55	RPP200	Replace Reach Arm Mower (P021562)	0	(90,500)	0	0	0	0	
	55	RPP201	Replace John Deere Mower (P091632)	0	(18,000)	0	(18,000)	(15,250)	0	
	55	RPP202	Replace pump (P2158)	0	(14,000)	0	(14,000)	0	14,000	Timing:Procurement process delayed
	55	RPP203	Replace JCB Telehandler (P28762)	0	(145,000)	0	0	0	0	
			Light Replacements	(398,348)	(253,000)	0	0	0		
	55	RPP205	Replace Nissan Pulsar hatchback (P30324)	0	(29,000)	0	(29,000)	0	29,000	Timing: Procurement process commenced
	55	RPP189	Replace Mitsubishi Lancer (P29631)	0	(29,000)	0	(29,000)	0	29,000	Timing: Procurement process commenced
	55	RPP190	Replace Mitsubishi Lancer (P29632)	0	(29,000)	0	(29,000)	0	29,000	Timing: Procurement process commenced
	55	RPP191	Replace Mitsubishi Lancer (P29638)	0	(29,000)	0	(29,000)	0	29,000	Timing: Procurement process commenced
	55	RPP192	Replace Isuzu D-Max (P29971)	0	(47,000)	0	(47,000)	0	47,000	Timing: Procurement process commenced
	55	RPP193	Replace Carpenter's Ute (P30628)	0	(45,000)	0	(45,000)	0	45,000	Timing: Procurement process commenced
	55	RPP194	Replace Isuzu D-Max (P30631)	0	(45,000)	0	(45,000)	0	45,000	Timing: Procurement process commenced
			New Capital	0	(190,000)	0	(10,000)	(168,830)	(168,830)	
	55	RPP195	Fertiliser spreader	0	(10,000)	0	(10,000)	0	0	
	55	RPP204	Multi tyred rubber tyred roller	0	(180,000)	0	0	(168,830)	(168,830)	Timing/Perm: Delivered ahead of schedule.
			Minor Capital Items	(62,907)	(50,000)	0	(20,000)	0		
	55	RPPM	Asset Purchases over \$5,000	(62,907)	(50,000)	0	(20,000)	0	20,000	Timing: no assets required at this stage
TOTAL CAPITAL EXPENDITURE				(1,113,904)	(1,260,500)	0	(615,000)	(184,080)		
Business Unit Totals										
			Operating Income	91,576	50,470	18,652	23,459	18,652	0	
			Operating Expenses	(26,308)	(34,465)	(2,681)	0	(7,615)	0	
			Capital Income	331,934	286,500	43,169	88,000	43,169	(44,831)	
			Capital Expenditure	(1,113,904)	(1,260,500)	0	(615,000)	(184,080)	430,920	
TOTAL FOR BUSINESS UNIT				(716,702)	(957,995)	59,140	(503,541)	(129,874)	373,667	

CARAVAN PARKS - Economic Services Turner & Flinders Bay Holiday Parks, Alexandra Bridge Campground										
COA	IE	Job	DESCRIPTION	2019-20 Last Year Actual	2020-21 Original Budget	Month of Dec	YTD BUDGET	2020-21 YTD Actual	>10% & > \$10,000	COMMENTS
<b>OPERATING INCOME</b>										
TU71	71		Turner Caravan Park Income	1,284,354	1,400,000	215,534	485,000	667,542	182,542	Timing: increased occupancy, advance bookings
TU72	84		Turner Caravan Park Unallocated Income	(2,679)	0	11,903	0	43,326	43,326	Timing: revenue to be allocated
TU82	84		Turner Caravan Park Sundry Income	11,773	14,100	830	4,240	3,518	0	
FB71	71		Flinders Bay Caravan Park Income	577,868	653,000	125,519	229,000	333,151	104,151	Timing: increased occupancy, advance bookings
FB81	71		Flinders Bay Staff Rental Income	1,400	5,200	1,020	2,600	1,643	0	
FB82	84		Flinders Bay Caravan Park Sundry Income	5,551	6,500	686	1,600	1,735	0	
AB71	71		Alexandra Bridge Income	56,759	61,200	9,668	22,100	24,879	0	
<b>TOTAL OPERATING INCOME</b>				<b>1,935,026</b>	<b>2,140,000</b>	<b>365,160</b>	<b>744,540</b>	<b>1,075,795</b>		
<b>OPERATING EXPENDITURE - ALL PARKS</b>										
TU01	01		Salaries	(583,123)	(616,720)	(76,046)	(308,360)	(271,797)	36,563	Timing: rosters
TU01	06		Accrued Leave	(65,033)	(52,414)	(6,047)	(26,207)	(26,207)	0	
TU02	02		Superannuation	(71,265)	(68,144)	(9,462)	(34,072)	(37,207)	0	
TU04	05		Training & Conferences	(842)	(4,000)	0	(1,400)	(160)	0	
TU05	03		Workers Compensation	(7,020)	(9,946)	(659)	(4,973)	(3,954)	0	
TU06	04		Protective Clothing & Uniforms	(750)	(3,000)	(221)	(2,000)	(2,833)	0	
TU07	07		Recruitment	(602)	0	(300)	0	(816)	0	
TU10	27		Telephone	(5,330)	(6,550)	(296)	(2,200)	(1,442)	0	
TU12	38		Subscriptions, Memberships & Licences	(150)	0	0	0	(150)	0	
TU15	09		Printing & Stationery	(1,475)	(1,700)	(413)	(850)	(582)	0	
TU17	09		Consumables	(27,975)	(27,000)	(4,738)	(14,500)	(18,164)	0	
TU20	16		Equipment Repairs & Maintenance	(3,350)	(10,000)	(4,591)	(6,000)	(8,551)	0	
TU21	16		Commissions Paid - online booking agencies	(4,751)	(7,200)	(309)	(3,600)	(3,373)	0	
TU25	16		Advertising	(10,792)	(6,000)	(4,636)	(3,000)	(6,136)	0	
TU26	16		Building Operations	(10,214)	(12,300)	(1,147)	(5,700)	(6,062)	0	
TU28	16		Building Maintenance	(32,650)	(17,000)	(2,169)	(8,500)	(9,839)	0	
TU35	25		Utilities - Electricity & Gas	(99,829)	(103,700)	(8,301)	(47,100)	(42,092)	0	
TU35	26		Utilities - Water Charges	(42,193)	(63,300)	(7,857)	(15,300)	(17,472)	0	
TU36	16		Landscaping Maintenance	(80,468)	(59,000)	0	(13,500)	(37,944)	(24,444)	Timing: maintenance occurs as required
TU37	16		Legal	0	(5,000)	0	(2,500)	0	0	
TU40	10		Vehicle/Plant Operating Expenses	(24,922)	(18,000)	(1,155)	(8,000)	(13,034)	0	
TU50	16		Infrastructure Maintenance	(41,612)	(23,000)	0	(12,500)	(12,711)	0	
TU55	16		Waste Services	(32,964)	(30,000)	(2,684)	(5,000)	(6,009)	0	
TU58	09		Non-Capital Equipment	(30,100)	(17,000)	(3,440)	(7,500)	(3,440)	0	
TU60	16		<b>Forward Planning/Special Projects</b>	<b>(35,105)</b>	<b>(328,000)</b>	<b>(12,438)</b>	<b>(328,000)</b>	<b>(28,956)</b>	299,044	
		TCP78	Holiday park re-branding	0	(46,000)	0	(46,000)	0	46,000	Timing: project delayed
		TCP79	FBHP Masterplanning	0	(260,000)	(12,438)	(260,000)	(28,956)	231,044	Timing: project delay due to consultants workloads
		TCP80	THP Design Developments	0	(22,000)	0	(22,000)	0	22,000	Timing: project delay due to management resources
TU98	51		Depreciation	(128,209)	(128,328)	(226)	(64,164)	(5,495)	58,669	Timing: depreciation to be allocated
<b>TOTAL OPERATING EXPENDITURE</b>				<b>(1,340,723)</b>	<b>(1,617,302)</b>	<b>(147,135)</b>	<b>(924,926)</b>	<b>(564,426)</b>		



CARAVAN PARKS - Economic Services Turner & Flinders Bay Holiday Parks, Alexandra Bridge Campground										
COA	IE	Job	DESCRIPTION	2019-20 Last Year Actual	2020-21 Original Budget	Month of Dec	YTD BUDGET	2020-21 YTD Actual	>10% & > \$10,000	COMMENTS
<b>CAPITAL INCOME</b>										
<b>TOTAL CAPITAL INCOME</b>				0	0	0	0	0		
<b>CAPITAL EXPENDITURE</b>										
TU88	16		<b>Buildings</b>	(65,711)	(772,000)	(250,168)	(772,000)	(712,535)		
	16	TCP63	Second stage of Chalets - TCP	(10,727)	(430,000)	(145,433)	(430,000)	(436,705)	0	
	16	FBA035	FB HWS renewal (incl services)	(10,111)	(12,000)	0	(12,000)	(7,330)	0	
	16	TCP75	TCP HWS renewal (incl services)	(10,417)	0	0	0	0	0	
	16	TCP76	Emergency Alarm/Evacuation system	(22,366)	0	0	0	0	0	
	16	TCP77	Circle Amenity Block Renovation	(12,090)	(330,000)	(104,735)	(330,000)	(268,500)	61,500	Timing: Completed. Awaiting invoices
TU89	16		<b>Infrastructure</b>	(384,904)	(375,000)	(7,374)	(25,000)	(14,453)		
	16	TCP81	Turner CP Service Upgrades	0	(150,000)	0	0	(2,580)	0	
	16	TCP82	Turner CP Road & Hardstand Renewals	0	(200,000)	0	0	0	0	
	16	TCP83	Turner CP New chalet landscaping	0	(25,000)	(7,374)	(25,000)	(11,873)	13,127	Timing: Completed. Awaiting invoices
TU97	09		<b>Furniture &amp; Equipment</b>	0	(65,000)	(17,671)	(65,000)	(36,212)		
	16	TCP84	Turner NEW Chalets fitouts	0	(65,000)	(17,671)	(65,000)	(36,212)	28,788	Timing: Completed. Awaiting invoices
<b>TOTAL CAPITAL EXPENDITURE</b>				(450,615)	(1,212,000)	(275,213)	(862,000)	(763,201)		
<b>Business Unit Totals</b>										
			<b>Operating Income</b>	1,935,026	2,140,000	365,160	744,540	1,075,795	0	
			<b>Operating Expenses</b>	(1,340,723)	(1,617,302)	(147,135)	(924,926)	(564,426)	0	
			<b>Capital Income</b>	0	0	0	0	0	0	
			<b>Capital Expenditure</b>	(450,615)	(1,212,000)	(275,213)	(862,000)	(763,201)	0	
<b>TOTAL FOR BUSINESS UNIT</b>				143,687	(689,302)	(57,188)	(1,042,386)	(251,832)	790,554	



<b>BUILDING SERVICES - Economic Services</b>									
COA	IE	DESCRIPTION	2019-20 Last Year Actual	2020-21 Original Budget	Month of Dec	YTD BUDGET	2020-21 YTD Actual	>10% & > \$10,000	COMMENTS
<b>OPERATING INCOME</b>									
BU81	84	Fees and Charges (GST free)	202,623	220,000	29,872	109,800	158,273	48,473	Timing/Perm: building applications have increased due to government stimulus.
BU82	84	Sundry Income	1,280	0	184	0	765	0	
<b>TOTAL OPERATING INCOME</b>			<b>203,902</b>	<b>220,000</b>	<b>30,056</b>	<b>109,800</b>	<b>159,037</b>		
<b>OPERATING EXPENDITURE</b>									
BU01	01	Salaries	(123,390)	(125,320)	(15,197)	(62,660)	(60,816)	0	
BU01	06	Accrued Leave	(17,380)	(12,024)	(1,387)	(6,012)	(6,012)	0	
BU02	02	Superannuation	(14,405)	(15,496)	(1,801)	(7,748)	(7,781)	0	
BU03	17	Consultant	0	0	0	0	(1,689)	0	
BU04	05	Training & Conferences	(1,065)	(2,000)	0	(700)	(545)	0	
BU05	03	Workers Compensation	(1,392)	(2,040)	(135)	(1,020)	(810)	0	
BU06	04	Protective Clothing	0	0	0	0	0	0	
BU07	07	Recruitment	0	0	0	0	0	0	
BU11	27	Mobile Telephone	(547)	(480)	(55)	(240)	(241)	0	
BU12	38	Subscriptions, Memberships & Licences	0	0	(2,578)	0	(2,578)	0	
BU29	10	Contract Staff	0	0	0	0	0	0	
BU40	10	Vehicle Operating Expenses	(5,068)	(4,920)	(73)	(2,460)	(1,565)	0	
BU41	08	Fringe Benefits Tax	(885)	(1,032)	(37)	(516)	(222)	0	
BU60	16	Swimming Pool Inspections	0	0	0	0	0	0	
<b>TOTAL OPERATING EXPENDITURE</b>			<b>(164,133)</b>	<b>(163,312)</b>	<b>(21,264)</b>	<b>(81,356)</b>	<b>(82,259)</b>		
<b>CAPITAL INCOME</b>									
<b>TOTAL CAPITAL INCOME</b>			<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>		
<b>CAPITAL EXPENDITURE</b>									
<b>TOTAL CAPITAL EXPENDITURE</b>			<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>		
<b>Business Unit Totals</b>									
		Operating Income	203,902	220,000	30,056	109,800	159,037		
		Operating Expenses	(164,133)	(163,312)	(21,264)	(81,356)	(82,259)		
		Capital Income	0	0	0	0	0		
		Capital Expenditure	0	0	0	0	0		
<b>TOTAL FOR BUSINESS UNIT</b>			<b>39,769</b>	<b>56,688</b>	<b>8,793</b>	<b>28,444</b>	<b>76,779</b>	<b>48,335</b>	

SUSTAINABLE ECONOMY - Economic Services										
COA	IE	Job	DESCRIPTION	2019-20 Last Year Actual	2020-21 Original Budget	Month of Dec	YTD BUDGET	2020-21 YTD Actual	>10% & > \$10,000	COMMENTS
<b>OPERATING INCOME</b>										
<b>TOTAL OPERATING INCOME</b>				<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>		
<b>OPERATING EXPENDITURE</b>										
SE01	01		Salaries	(77,491)	(80,576)	(8,349)	(40,288)	(37,770)	0	
SE01	06		Accrued Leave	(9,495)	(8,734)	(1,007)	(4,367)	(4,367)	0	
SE02	02		Superannuation	(8,517)	(8,734)	(1,044)	(4,367)	(4,445)	0	
SE04	05		Training & Conferences	(778)	(1,000)	0	(350)	0	0	
SE05	03		Workers Compensation	(888)	(1,326)	(88)	(663)	(528)	0	
SE06	04		Protective Clothing	0	0	0	0	0	0	
SE07	07		Recruitment	(32)	0	0	0	0	0	
SE11	27		Mobile Telephone	(408)	(480)	(36)	(240)	(181)	0	
SE12	38		Subscriptions, Memberships & Licences	0	0	0	0	0	0	
SE50	16		<b>Projects</b>	<b>(12,088)</b>	<b>(43,885)</b>	<b>(3,945)</b>	<b>(36,485)</b>	<b>(15,577)</b>	<b>20,908</b>	Timing: projects commenced
		SEP01	Sustainable Economy Strategy	(1,984)	(3,250)	0	(3,250)	(1,458)	0	
		SEP02	Capacity Building Business Workshops	(655)	(3,000)	0	(1,500)	0	0	
		SEP03	Green Business Initiative	(4,564)	(1,800)	0	(900)	(623)	0	
		SEP04	Circular Economy Initiative	(4,885)	(5,785)	(986)	(5,785)	(1,449)	0	
		SEP05	Local Producers Business Fair	0	(5,000)	0	0	0	0	
		SEP06	LOCAL-IS-More Campaign	0	(4,050)	(2,958)	(4,050)	(4,558)	0	
		SEP07	Local Stimulus Initiative	0	(10,000)	0	(10,000)	0	0	
		SEP08	Contribution to MRCCI Public WIFI Project	0	(3,000)	0	(3,000)	0	0	
		SEP09	Eco Destination Certification	0	(8,000)	0	(8,000)	(7,490)	0	
<b>TOTAL OPERATING EXPENDITURE</b>				<b>(109,696)</b>	<b>(144,735)</b>	<b>(14,469)</b>	<b>(86,760)</b>	<b>(62,868)</b>		
<b>CAPITAL INCOME</b>										
<b>TOTAL CAPITAL INCOME</b>				<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>		
<b>CAPITAL EXPENDITURE</b>										
<b>TOTAL CAPITAL EXPENDITURE</b>				<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>		
<b>Business Unit Totals</b>										
			Operating Income	0	0	0	0	0		
			Operating Expenses	(109,696)	(144,735)	(14,469)	(86,760)	(62,868)		
			Capital Income	0	0	0	0	0		
			Capital Expenditure	0	0	0	0	0		
<b>TOTAL FOR BUSINESS UNIT</b>				<b>(109,696)</b>	<b>(144,735)</b>	<b>(14,469)</b>	<b>(86,760)</b>	<b>(62,868)</b>	<b>23,892</b>	

PUBLIC WORKS OVERHEADS - Other Property and Services										
COA	IE	Job	DESCRIPTION	2019-20 Last Year Actual	2020-21 Original Budget	Month of Dec	YTD BUDGET	2020-21 YTD Actual	>10% & > \$10,000	COMMENTS
<b>OPERATING INCOME</b>										
WO82	73		Sundry Income	1,364	0	0	0	0	0	
<b>TOTAL OPERATING INCOME</b>				<b>1,364</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>		
<b>OPERATING EXPENDITURE</b>										
WO01	01		Salaries	(649,296)	(702,236)	(82,141)	(351,118)	(340,188)	0	
WS01	01		Salaries-Survey & Design	(91,194)	(46,032)	(2,420)	(23,016)	(17,435)	0	
WO01	06		Accrued Leave	(90,715)	(68,876)	(7,948)	(34,438)	(34,438)	0	
WO02	02		Superannuation	(82,877)	(90,024)	(10,026)	(45,012)	(41,342)	0	
WO04	05		Training	(60,642)	(47,000)	1,138	(16,450)	(16,872)	0	
WO05	03		Workers Compensation	(37,788)	(53,154)	(3,522)	(26,577)	(21,132)	0	
WO06	04		Protective Clothing	(27,247)	(21,000)	(3,532)	(11,000)	(10,696)	0	
WO07	07		Recruitment	(8,127)	0	(369)	0	(4,840)	0	
WO11	27		Mobile Telephone	(19,724)	(18,000)	(2,437)	(9,000)	(10,702)	0	
WO12	38		Subscriptions, Memberships & Licences	(733)	(1,000)	0	(1,000)	0	0	
WO17	09		Consumables	(22,563)	(24,000)	(2,093)	(12,000)	(15,165)	0	
WO20	09		Equipment Repairs & Maintenance	(2,762)	(3,600)	0	(1,800)	(1,614)	0	
WO24	37		Refreshments	(261)	(480)	0	(240)	(176)	0	
WO25	16		Advertising	(995)	(3,600)	0	(1,800)	0	0	
WO29	16		Forward Planning	0	(4,000)	0	(2,000)	0	0	
WO35	25		Utilities	(15,291)	(18,000)	(502)	(9,000)	(5,401)	0	
WO36	16		Grounds Maintenance	(53,252)	(39,800)	(8,513)	(19,400)	(35,758)	(16,358)	Timing: Infrastructure repairs required
WO40	98		Vehicle Operating Expenses	(193,062)	(180,000)	(17,552)	(90,000)	(150,091)	(60,091)	Timing/Perm: Increased depreciation on vehicles
WO41	08		Fringe Benefits Tax	(25,065)	(25,444)	(1,995)	(12,720)	(11,970)	0	
WO58	09		Minor equipment	(10,471)	(5,000)	0	(2,500)	(5,717)	0	
WO59	01		Unallocated Works Payroll	(284,239)	(234,427)	(46,022)	(108,204)	(141,955)	(33,751)	Timing/Perm: Downtime not allocated to jobs incl toolbox meetings etc.
WO59	06		Accrued Leave	(349,589)	(265,822)	(30,671)	(132,911)	(135,084)	0	
WO60	02		Other - Superannuation	(312,988)	(327,600)	(37,663)	(163,800)	(160,417)	0	
WO98	51		Depreciation	(35,331)	(35,364)	(353)	(17,682)	(2,092)	15,590	Timing: Building & Infrastructure depreciation yet to be allocated
WO99	99		Less: WOH Allocated	1,890,711	2,099,277	186,918	980,098	725,522	(254,576)	Timing: allocation to works jobs
<b>TOTAL OPERATING EXPENDITURE</b>				<b>(483,501)</b>	<b>(115,182)</b>	<b>(69,703)</b>	<b>(111,570)</b>	<b>(437,563)</b>		
<b>CAPITAL INCOME</b>										
<b>TOTAL CAPITAL INCOME</b>				<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>		
<b>CAPITAL EXPENDITURE</b>										
<b>TOTAL CAPITAL EXPENDITURE</b>				<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>		
<b>Business Unit Totals</b>										
			Operating Income	1,364	0	0	0	0	0	
			Operating Expenses	(483,501)	(115,182)	(69,703)	(111,570)	(437,563)	(325,993)	
			Capital Income	0	0	0	0	0	0	
			Capital Expenditure	0	0	0	0	0	0	
<b>TOTAL FOR BUSINESS UNIT</b>				<b>(482,138)</b>	<b>(115,182)</b>	<b>(69,703)</b>	<b>(111,570)</b>	<b>(437,563)</b>	<b>(325,993)</b>	

PLANT OPERATING COSTS - Other Property and Services										
COA	IE	Job	DESCRIPTION	2019-20 Last Year Actual	2020-21 Original Budget	Month of Dec	YTD BUDGET	2020-21 YTD Actual	>10% & > \$10,000	COMMENTS
<b>OPERATING INCOME</b>										
OC82	73		Sundry Income	8,520	0	0	0	0	0	
<b>TOTAL OPERATING INCOME</b>				<b>8,520</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>		
<b>OPERATING EXPENDITURE</b>										
OC02	02		Superannuation	(20,574)	(23,660)	(2,534)	(11,830)	(10,954)	0	
OC03	17		Consultant	0	0	0	0	0	0	
OC04	05		Training	0	(3,000)	(382)	(1,050)	(382)	0	
OC05	03		Workers Compensation	(2,352)	(3,368)	(221)	(1,684)	(1,325)	0	
OC11	27		Mobile Phone	(404)	(420)	(36)	(210)	(181)	0	
OC13	30		Insurances & Licences	(76,099)	(75,000)	0	(75,000)	(77,759)	0	
OC17	10		Fuel & Oils	(394,159)	(360,000)	(23,689)	(180,000)	(145,382)	34,618	Timing: quantity and cost of fuel
OC18	20		Leased Plant	(133,219)	(56,040)	(5,216)	(17,340)	(44,963)	(27,623)	Perm: extension of Loader lease
OC20	01		Repairs & Parts - Labour	(161,216)	(205,946)	(11,482)	(102,973)	(83,061)	19,912	Timing: no major repairs
OC20	11		Repairs & Parts - Materials	(348,306)	(349,000)	(39,341)	(210,000)	(117,750)	92,250	Timing: no major repairs
OC20	99		Repairs & Parts - Overhead	(38,822)	(82,380)	(3,034)	(38,022)	(20,232)	17,790	Timing: no major repairs
OC40	98		Plant Operating Costs	(2,322)	(2,400)	(136)	(1,200)	(916)	0	
OC58	12		Non-Capital Equipment	(691)	(2,000)	0	(1,000)	(6,450)	0	
OC59	06		Other Labour Costs	(46,470)	(20,696)	(8,339)	(10,348)	(17,580)	0	
OC96	51		Amortisation of ROU Assets	(11,312)	0	(2,898)	0	(17,202)	(17,202)	Perm: depreciation on Loader lease extension
OC98	51		Plant Depreciation	(789,120)	(799,368)	(69,591)	(399,684)	(575,032)	(175,348)	Perm: Increased depreciation due to revaluation
OC99	98		Less: POC Allocated	2,194,742	2,124,000	206,558	1,062,000	1,119,709	0	
<b>TOTAL OPERATING EXPENDITURE</b>				<b>169,675</b>	<b>140,722</b>	<b>39,659</b>	<b>11,659</b>	<b>540</b>		
<b>CAPITAL INCOME</b>										
<b>TOTAL CAPITAL INCOME</b>				<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>		
<b>CAPITAL EXPENDITURE</b>										
<b>TOTAL CAPITAL EXPENDITURE</b>				<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>		
<b>Business Unit Totals</b>										
			Operating Income	8,520	0	0	0	0	0	
			Operating Expenses	169,675	140,722	39,659	11,659	540	(11,119)	
			Capital Income	0	0	0	0	0	0	
			Capital Expenditure	0	0	0	0	0	0	
<b>TOTAL FOR BUSINESS UNIT</b>				<b>178,195</b>	<b>140,722</b>	<b>39,659</b>	<b>11,659</b>	<b>540</b>	<b>(11,119)</b>	

OTHER PROPERTY & SERVICES - Other Property and Services										
COA	IE	Job	DESCRIPTION	2019-20 Last Year Actual	2020-21 Original Budget	Month of Dec	YTD BUDGET	2020-21 YTD Actual	>10% & > \$10,000	COMMENTS
<b>OPERATING INCOME</b>										
SW58	63		Income - Gravel Pit Wests	15,541	0	0	0	0	0	
SW59	63		Income - Gravel Pit Vlam Rd	180,315	0	0	0	0	0	
SW60	63		Income - Gravel Pit Wallis Rd	16,513	1,000	0	0	0	0	
SW61	63		Income - Grit Pit Kudardup (1 Bussell Hwy)	2,480	1,000	0	0	173	0	
SW73	63		Land transfer income (non-capital)	20,000	0	0	0	0	0	
SW82	63		Sundry Income	35,132	25,000	0	25,000	36,824	11,824	Perm: Limesand royalties received
SW86	73		Workers Compensation Recovered	62,201	20,000	0	8,000	3,326	0	
<b>TOTAL OPERATING INCOME</b>				<b>332,182</b>	<b>47,000</b>	<b>0</b>	<b>33,000</b>	<b>40,324</b>		
<b>OPERATING EXPENDITURE</b>										
SW35	16		Expenses - Lime Pit - East Augusta	0	0	0	0	0	0	
SW36	16		Expenses - Lime Pit - Redgate	0	(1,000)	0	0	0	0	
SW38	16		Expense - Gravel Pit Wallis Rd	(975)	(1,000)	0	(1,000)	(231)	0	
SW39	16		Expense - Grit Pit Kudardup (1 Bussell Hwy)	0	(1,000)	0	0	0	0	
SW42	16		Expenses - Gravel Pit Vlam Rd	0	0	0	0	(302)	0	
SW50	01		Workers Compensation Paid	(62,288)	(20,000)	(387)	(10,000)	(2,919)	0	
SW51			RDO Control Account	3,882	0	1,745	0	(2,250)	0	
SW37	17		Land sale and purchase costs	(41,859)	(30,000)	(1,300)	(17,500)	(3,153)	14,347	Timing: of land transactions
SW90	50		Loss on Disposal of Assets	(27,273)	0	0	0	0	0	
<b>TOTAL OPERATING EXPENDITURE</b>				<b>(260,332)</b>	<b>(53,000)</b>	<b>(178)</b>	<b>(28,500)</b>	<b>(9,091)</b>		
<b>CAPITAL INCOME</b>										
SW91	95		Proceeds from Sale of Assets	222,727	0	0	0	0	0	
SW95	74		Proceeds from sale of Land Held for Resale	122,727	0	0	0	0	0	
<b>TOTAL CAPITAL INCOME</b>				<b>345,454</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>		
<b>CAPITAL EXPENDITURE</b>										
SW88	55		Land	0	0	0	0	0	0	
<b>TOTAL CAPITAL EXPENDITURE</b>				<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>		
<b>Business Unit Totals</b>										
			Operating Income	332,182	47,000	0	33,000	40,324	0	
			Operating Expenses	(260,332)	(53,000)	(178)	(28,500)	(9,091)	19,409	
			Capital Income	345,454	0	0	0	0	0	
			Capital Expenditure	0	0	0	0	0	0	
<b>TOTAL FOR BUSINESS UNIT</b>				<b>417,304</b>	<b>(6,000)</b>	<b>(178)</b>	<b>4,500</b>	<b>31,232</b>	<b>26,732</b>	